



COMMISSIONER BUDGET NOTEBOOK

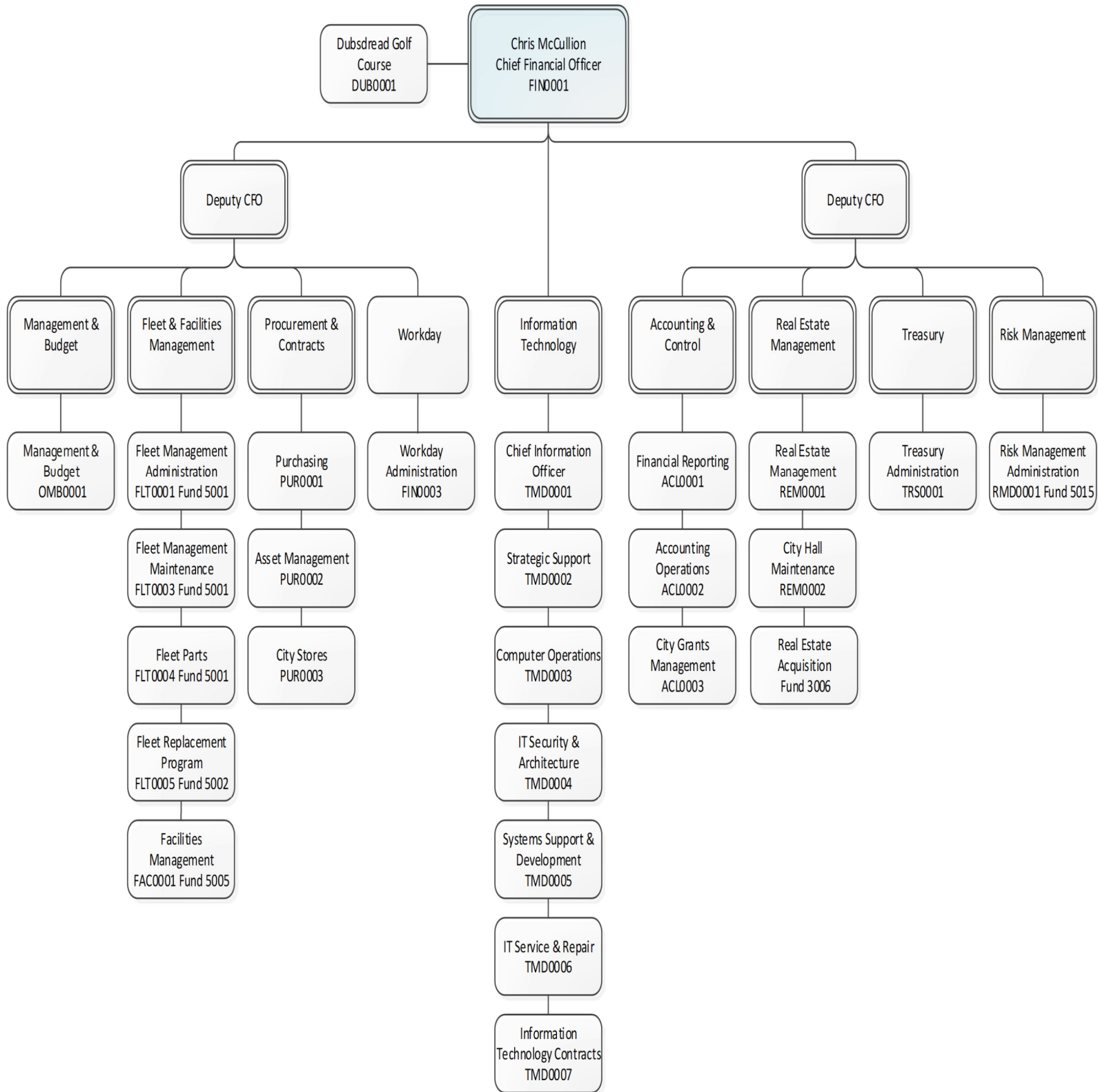
2020 / 2021

COMMISSIONER BUDGET NOTEBOOK (as of July 20, 2020)

TABLE OF CONTENTS

Office of Business and Financial Services	1
Financial Summary	2-6
Staffing Summary	7
Economic Development Department	9
Financial Summary	10-13
Staffing Summary	14
Executive Offices	15
Financial Summary	16-19
Staffing Summary	20-21
Families, Parks and Recreation Department	22
Financial Summary	23-27
Staffing Summary	28-29
Fire Department	30
Financial Summary	31-34
Staffing Summary	35
Housing and Community Development	36
Financial Summary	37-40
Staffing Summary	41
Orlando Venues Department	42
Financial Summary	43-46
Staffing Summary	47
Police Department	48
Financial Summary	49-53
Staffing Summary	54-55
Public Works Department	56
Financial Summary	58-62
Staffing Summary	63-64
Transportation Department	65
Financial Summary	66-69
Staffing Summary	70-71
Nondepartmental	72

BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)



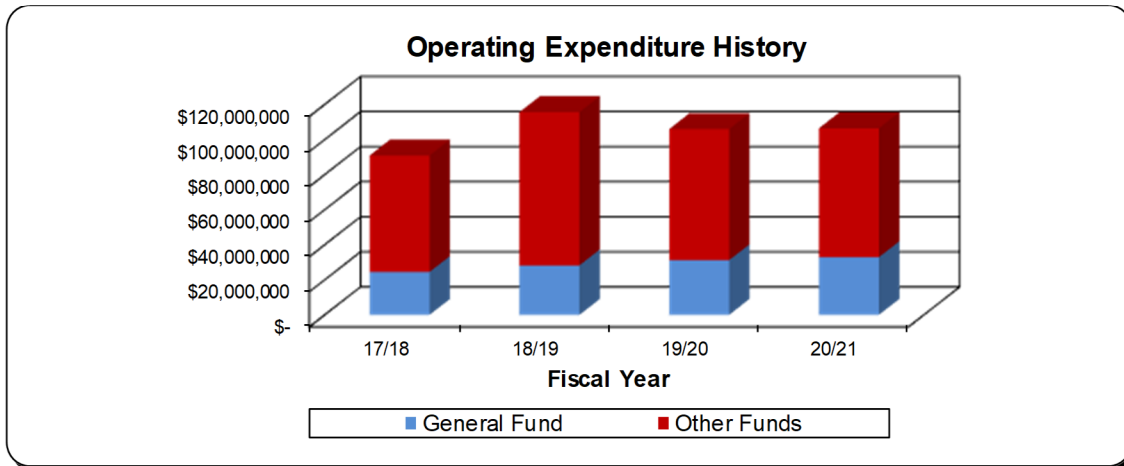
BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Chief Financial Officer (FIN)					
0001 Chief Financial Officer	\$ 922,225	\$ 1,154,814	\$ 1,068,175	\$ (86,639)	(7.5%)
0002 Nondepartmental - CFO	723,903	700,541	998,280	297,739	42.5%
0003 Workday Administration	344,979	666,405	580,314	(86,091)	(12.9%)
Accounting and Control Division (ACL)					
0001 Financial Reporting	989,609	1,228,063	1,189,155	(38,908)	(3.2%)
0002 Accounting Operations	1,440,679	1,464,144	1,719,760	255,616	17.5%
0003 City Grants Management	172,998	356,794	313,192	(43,602)	(12.2%)
Dubsdread Golf Course (DUB)					
0002 Nondepartmental	7,169	6,283	6,283	-	0.0%
Management and Budget Division (OMB)					
0001 Management and Budget	643,806	678,209	715,369	37,160	5.5%
Procurement and Contracts Division (PUR)					
0001 Purchasing	1,567,743	1,644,335	1,660,384	16,049	1.0%
0002 Asset Management	287,544	307,982	307,145	(837)	(0.3%)
0003 City Stores	304,991	330,976	333,946	2,970	0.9%
0004 Purchasing Auctions	1,059	36,500	36,500	-	0.0%
Real Estate Management Division (REM)					
0001 Real Estate Management	918,579	788,479	761,213	(27,266)	(3.5%)
0002 City Hall Maintenance	2,612,837	2,551,836	2,811,761	259,925	10.2%
Information Technology Division (TMD)					
0001 Chief Information Officer	724,319	1,120,856	1,194,408	73,552	6.6%
0002 Strategic Support	2,277,734	2,435,648	2,640,813	205,165	8.4%
0003 Computer Operations	2,799,445	2,987,571	3,055,530	67,959	2.3%
0004 IT Security and Architecture	1,481,670	1,835,219	1,844,713	9,494	0.5%
0005 Systems Support and Development	2,557,673	2,342,832	2,781,853	439,021	18.7%
0006 IT Service and Repair	83,590	78,100	40,100	(38,000)	(48.7%)
0007 Information Technology Contracts	6,881,757	8,020,810	8,271,141	250,331	3.1%
Treasury Division (TRS)					
0001 Treasury Administration	407,985	466,571	546,096	79,525	17.0%
Fleet and Facilities Division (FLT)					
0006 Fleet and Facilities Administrative Support	1,633	-	-	-	N/A
TOTAL – GENERAL FUND	\$28,153,928	\$31,202,968	\$ 32,876,131	\$ 1,673,163	5.4%
CITY STORES INVENTORY FUND #0006					
Procurement and Contracts (PUR)					
0005 City Stores Inventory	\$ 1,633,210	\$ -	\$ -	\$ -	N/A
TOTAL – CITY STORES INVENTORY FUND	\$ 1,633,210	\$ -	\$ -	\$ -	N/A
DUBSDREAD GOLF COURSE FUND #0015					
Dubsdread Golf Course (DUB)					
0001 Dubsdread Golf Course	\$ 2,674,919	\$ 2,332,148	\$ 2,377,704	\$ 45,556	2.0%
TOTAL – DUBSDREAD GOLF COURSE FUND	\$ 2,674,919	\$ 2,332,148	\$ 2,377,704	\$ 45,556	2.0%
DUBSDREAD RENEWAL AND REPLACEMENT FUND #0016					
Dubsdread Golf Course (DUB)					
0003 Dubsdread Renewal and Replacement	\$ -	\$ -	\$ 255,000	\$ 255,000	N/A
TOTAL – DUBSDREAD RENEWAL AND REPLACEMENT FUND	\$ -	\$ -	\$ 255,000	\$ 255,000	N/A

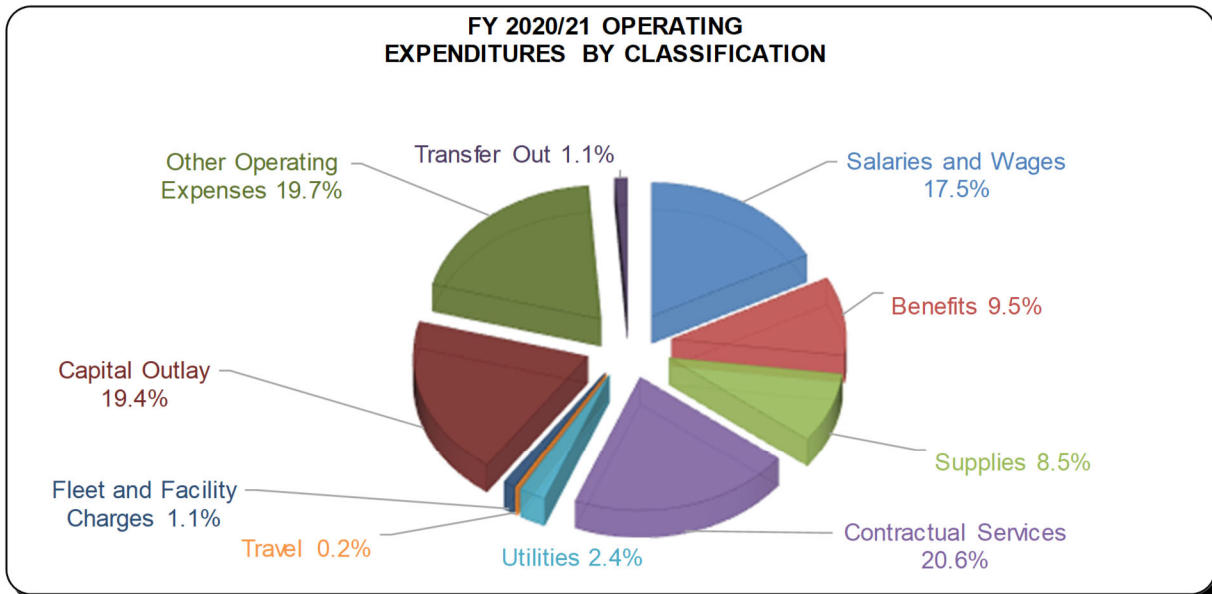
BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>FLEET MANAGEMENT FUND #5001</u>					
Fleet Management Division (FLT)					
0001 Fleet Management Administration	\$ 2,533,425	\$ 2,388,821	\$ 2,872,137	\$ 483,316	20.2%
0003 Fleet Management Maintenance	14,504,544	15,625,399	16,312,216	686,817	4.4%
0004 Fleet Parts	505,337	534,156	544,374	10,218	1.9%
TOTAL -- FLEET MANAGEMENT FUND	\$ 17,543,306	\$ 18,548,376	\$ 19,728,727	\$ 1,180,351	6.4%
<u>FLEET REPLACEMENT FUND #5002</u>					
Fleet Management Division (FLT)					
0005 Fleet Replacement Program	\$ 27,857,013	\$ 24,186,159	\$ 19,694,933	\$ (4,491,226)	(18.6%)
TOTAL -- FLEET REPLACEMENT FUND	\$ 27,857,013	\$ 24,186,159	\$ 19,694,933	\$ (4,491,226)	(18.6%)
<u>FACILITIES MANAGEMENT FUND #5005</u>					
Facilities Management Division (FAC)					
0001 Facilities Management	\$ 19,939,811	\$ 14,370,439	\$ 15,606,783	\$ 1,236,344	8.6%
TOTAL -- FACILITIES MANAGEMENT FUND	\$ 19,939,811	\$ 14,370,439	\$ 15,606,783	\$ 1,236,344	8.6%
<u>RISK MANAGEMENT FUND #5015</u>					
Risk Management Division (RMD)					
0001 Risk Management Administration	\$ 798,697	\$ 1,069,933	\$ 834,560	\$ (235,373)	(22.0%)
0002 Risk Management Financial	17,064,428	14,268,888	15,310,329	1,041,441	7.3%
TOTAL -- RISK MANAGEMENT FUND	\$ 17,863,125	\$ 15,338,821	\$ 16,144,889	\$ 806,068	5.3%
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 115,665,312	\$ 105,978,911	\$ 106,684,167	\$ 705,256	0.7%



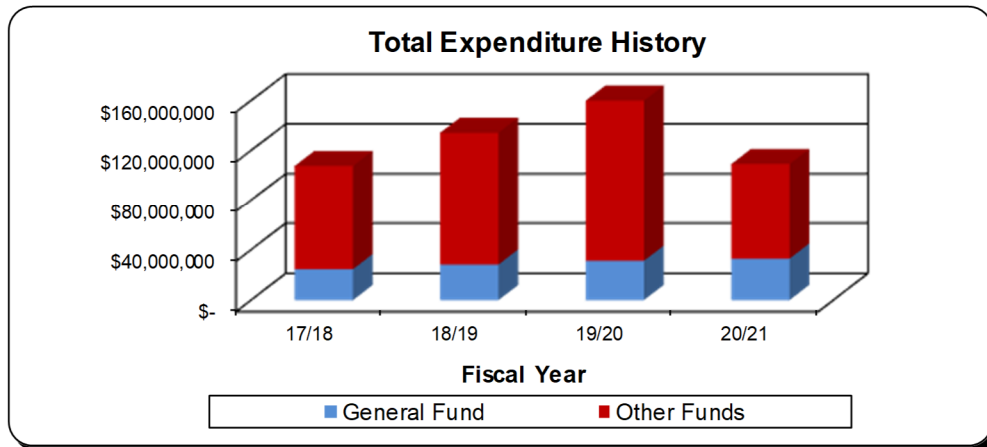
BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,895,309	\$ 16,870,460	\$ 18,618,464	\$ 1,748,004	10.4%
Benefits	9,064,342	10,196,465	10,170,114	(26,351)	(0.3%)
Supplies	10,505,395	8,717,017	8,999,168	282,151	3.2%
Contractual Services	20,335,189	20,787,583	21,981,879	1,194,296	5.7%
Utilities	2,508,950	2,530,904	2,605,858	74,954	3.0%
Travel	87,683	208,690	197,822	(10,868)	(5.2%)
Fleet and Facility Charges	1,631,889	1,314,004	1,169,119	(144,885)	(11.0%)
Capital Outlay	31,359,388	20,196,765	20,712,767	516,002	2.6%
Other Operating Expenses	19,937,188	23,643,404	21,003,976	(2,639,428)	(11.2%)
Transfer Out	4,339,980	1,513,619	1,225,000	(288,619)	(19.1%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES OPERATING	\$ 115,665,312	\$ 105,978,911	\$ 106,684,167	\$ 705,256	0.7%



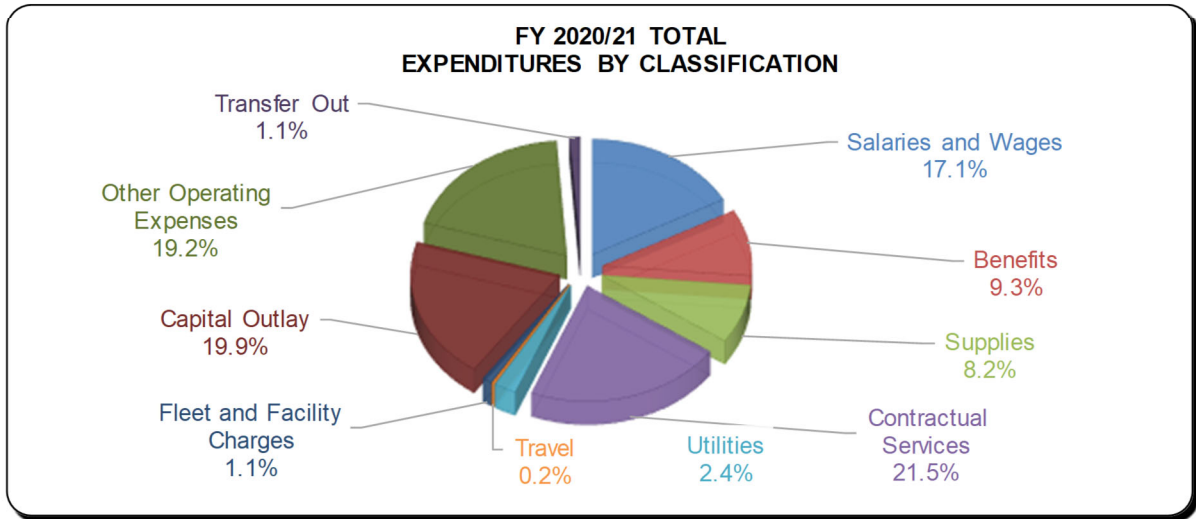
BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Projects	\$ 8,440,742	\$ 34,762,394	\$ -	\$ (34,762,394)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 8,440,742	\$ 34,762,394	\$ -	\$ (34,762,394)	(100.0%)
<u>REAL ESTATE ACQUISITION FUND #3006</u>					
Real Estate Management Division (REM)					
Projects	\$ 2,981,109	\$ 39,007,183	\$ 1,000,000	\$ (38,007,183)	(97.4%)
TOTAL -- REAL ESTATE ACQUISITION FUND	\$ 2,981,109	\$ 39,007,183	\$ 1,000,000	\$ (38,007,183)	(97.4%)
<u>PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND #3033</u>					
Projects	\$ 5,295,317	\$ 4,418,165	\$ -	\$ (4,418,165)	(100.0%)
TOTAL -- PUBLIC SAFETY CONSTRUCTION 2016C BOND FUND	\$ 5,295,317	\$ 4,418,165	\$ -	\$ (4,418,165)	(100.0%)
<u>DESIGNATED REVENUE FUND #0005</u>					
Projects	\$ 781,163	\$ 3,765,576	\$ 1,451,030	\$ (2,314,546)	(61.5%)
TOTAL -- DESIGNATED REVENUE FUND	\$ 781,163	\$ 3,765,576	\$ 1,451,030	\$ (2,314,546)	(61.5%)
<u>OTHER FUNDS</u>					
Projects and Grants Other Funds	\$ 1,049,266	\$ 4,285,418	\$ -	\$ (4,285,418)	(100.0%)
TOTAL -- PROJECTS AND GRANTS	\$ 18,547,597	\$ 86,238,736	\$ 2,451,030	\$ (83,787,706)	(97.2%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 134,212,909	\$ 192,217,647	\$ 109,135,197	\$ (83,082,450)	(43.2%)



BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,920,341	\$ 16,870,460	\$ 18,618,464	\$ 1,748,004	10.4%
Benefits	9,064,342	10,196,465	10,170,114	(26,351)	(0.3%)
Supplies	11,799,998	9,685,543	8,999,168	(686,375)	(7.1%)
Contractual Services	22,768,908	31,389,263	23,432,909	(7,956,354)	(25.3%)
Utilities	2,508,950	2,531,222	2,605,858	74,636	2.9%
Travel	100,548	294,825	197,822	(97,003)	(32.9%)
Fleet and Facility Charges	7,632,709	4,907,779	1,169,119	(3,738,660)	(76.2%)
Capital Outlay	40,133,467	88,258,728	21,712,767	(66,545,961)	(75.4%)
Other Operating Expenses	19,943,666	26,339,448	21,003,976	(5,335,472)	(20.3%)
Transfer Out	4,339,980	1,743,914	1,225,000	(518,914)	(29.8%)
TOTAL -- BUSINESS AND FINANCIAL SERVICES	\$ 134,212,909	\$ 192,217,647	\$ 109,135,197	\$ (83,082,450)	(43.2%)



BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

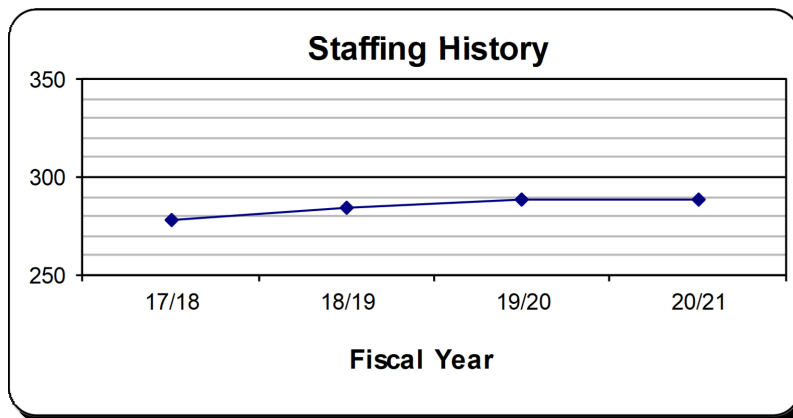
DEPARTMENT STAFFING SUMMARY

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001			
Chief Financial Officer (FIN)			
0001 Chief Financial Officer	5	5	5
0003 Workday Administration	4	4	4
Accounting and Control Division (ACL)			
0001 Financial Reporting	10	10	10
0002 Accounting Operations	16	17	19
0003 City Grants Management	2	2	2
Management and Budget Division (OMB)			
0001 Management and Budget	7	7	7
Procurement and Contracts Division (PUR)			
0001 Purchasing	16	16	16
0002 Asset Management	3	3	3
0003 City Stores	3	3	3
Real Estate Management Division (REM)			
0001 Real Estate Management	4	4	4
Information Technology Division (TMD)			
0001 Chief Information Officer	10	10	10
0002 Strategic Support	24	25	25
0003 Computer Operations	24	24	24
0004 IT Security and Architecture	15	15	15
0005 Systems Support and Development	26	26	26
Treasury Division (TRS)			
0001 Treasury Administration	3	3	4
TOTAL -- GENERAL FUND	172	174	177
FACILITIES MANAGEMENT FUND #5005			
Facilities Management Division (FAC)			
0001 Facilities Management	49	52	52
TOTAL -- FACILITIES MANAGEMENT FUND	49	52	52
FLEET MANAGEMENT FUND #5001			
Fleet Management Division (FLT)			
0001 Fleet Management Admin.	5	6	6
0003 Fleet Management Maintenance	39	38	38
0004 Fleet Parts	7	7	7
TOTAL -- FLEET MANAGEMENT FUND	51	51	51

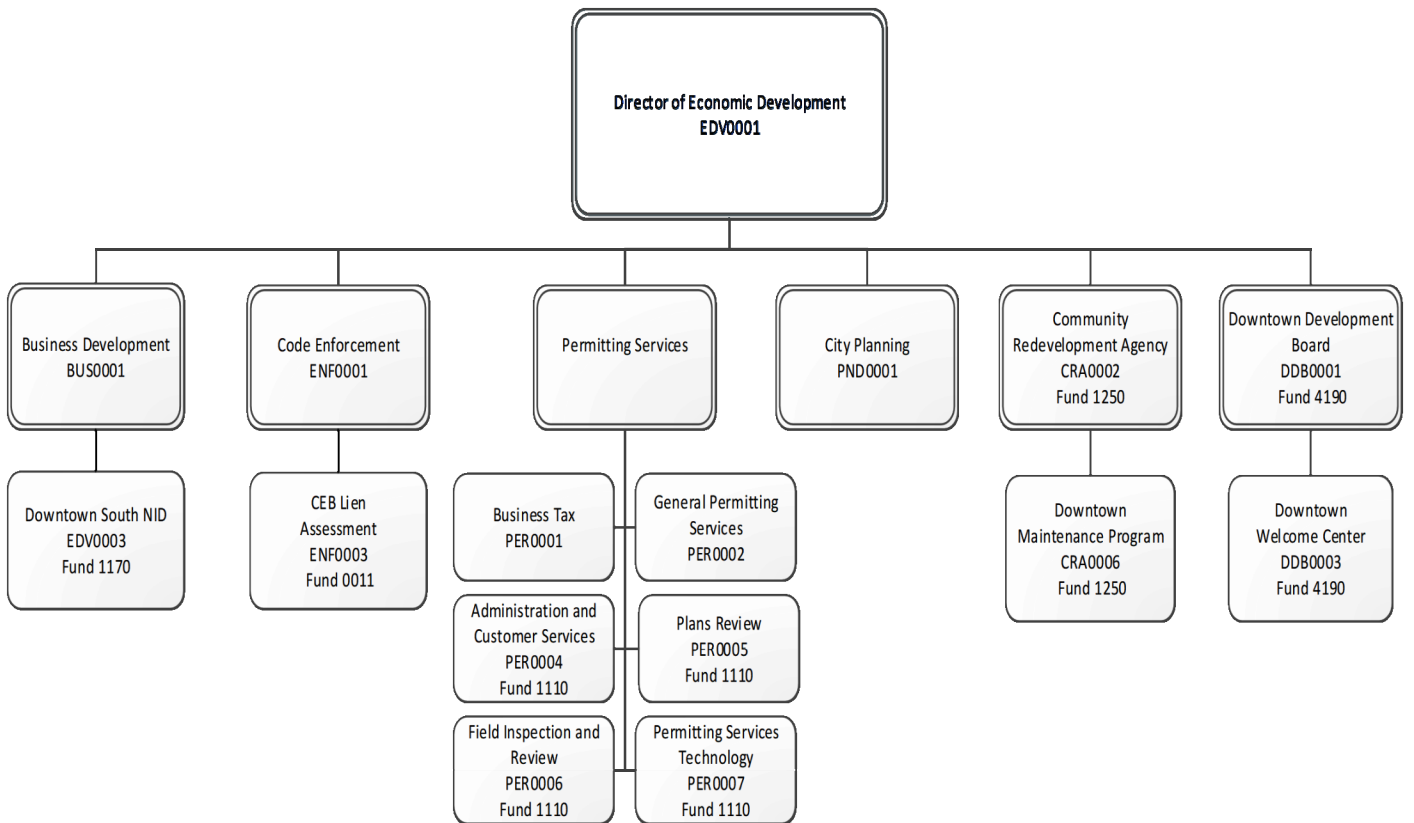
BUSINESS AND FINANCIAL SERVICES (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY (continued)

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>RISK MANAGEMENT FUND #5015</u>			
Risk Management Division (RMD)			
0001 Risk Management Administration	10	10	8
TOTAL -- RISK MANAGEMENT FUND	10	10	8
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>			
Treasury Division (PEN)			
0009 Pension Participant Services	1	1	-
TOTAL -- PENSION PARTICIPANT SERVICES FUND	1	1	-
<u>FIRE PENSION FUND #6501</u>			
Treasury Division (PEN)			
0010 Pension Management Support	1	1	1
TOTAL -- FIRE PENSION FUND	1	1	1
TOTAL -- BUSINESS AND FINANCIAL SERVICES	284	289	289



ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)

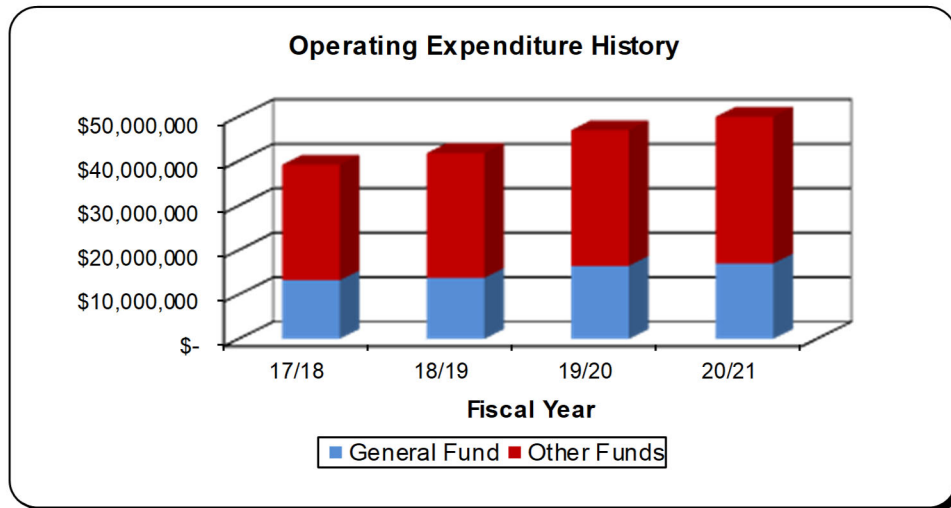


ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)

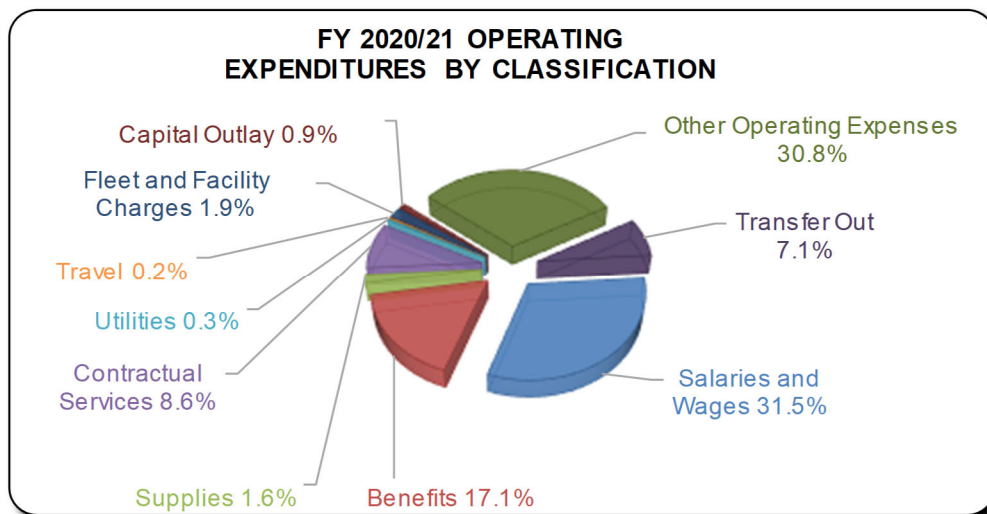
DEPARTMENT EXPENDITURE SUMMARY

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Director of Economic Development (EDV)					
0001 Director of Economic Development	\$ 522,945	\$ 727,241	\$ 694,482	\$ (32,759)	(4.5%)
0002 Economic Development Nondepartmental	3,503,838	4,190,339	4,495,344	305,005	7.3%
Business Development Division (BUS)					
0001 Business Development	667,075	780,525	886,828	106,303	13.6%
Permitting Services Division (PER)					
0001 Business Tax	308,122	417,918	423,329	5,411	1.3%
0002 General Permitting Services	2,267,175	2,747,250	2,798,595	51,345	1.9%
Code Enforcement Division (ENF)					
0001 Code Enforcement	3,667,943	4,380,808	4,463,011	82,203	1.9%
City Planning Division (PND)					
0001 City Planning	2,818,885	3,174,332	3,207,547	33,215	1.0%
TOTAL -- GENERAL FUND	\$13,755,983	\$16,418,413	\$16,969,136	\$ 550,723	3.4%
CEB LIEN ASSESSMENT FUND #0011					
Code Enforcement Division (ENF)					
0003 Code Enforcement Board Lien Assessment	\$ 1,358,933	\$ 825,000	\$ 725,000	\$ (100,000)	(12.1%)
TOTAL -- CEB LIEN ASSESSMENT FUND	\$ 1,358,933	\$ 825,000	\$ 725,000	\$ (100,000)	(12.1%)
BUILDING CODE ENFORCEMENT FUND #1110					
Permitting Services Division (PER)					
0004 Administration and Customer Services	\$ 6,218,337	\$ 7,917,956	\$ 8,337,177	\$ 419,221	5.3%
0005 Plans Review	2,284,107	2,900,553	3,030,872	130,319	4.5%
0006 Field Inspection and Review	4,194,880	4,060,797	4,386,270	325,473	8.0%
0007 Permitting Services Technology	688,039	896,137	1,641,373	745,236	83.2%
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$13,385,363	\$15,775,443	\$17,395,692	\$ 1,620,249	10.3%
DOWNTOWN SOUTH NID FUND #1170					
Director of Economic Development (EDV)					
0003 Downtown South Neighborhood Improvement District	\$ 203,990	\$ 185,065	\$ 342,397	\$ 157,332	85.0%
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ 203,990	\$ 185,065	\$ 342,397	\$ 157,332	85.0%
COMMUNITY REDEVELOPMENT AGENCY FUND #1250					
Community Redevelopment Agency (CRA)					
0002 Community Redevelopment Agency	\$ 2,624,265	\$ 2,565,976	\$ 2,999,080	\$ 433,104	16.9%
0005 Community Redevelopment Agency Nondepartmental	5,486,371	5,459,924	8,389,984	2,930,060	53.7%
0006 Downtown Maintenance Program	1,823,222	2,098,669	2,632,680	534,011	25.4%
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 9,933,858	\$10,124,569	\$14,021,744	\$ 3,897,175	38.5%
DOWNTOWN DEVELOPMENT BOARD FUND #4190					
Downtown Development Board (DDB)					
0001 Downtown Development Board	\$ 430,007	\$ 487,173	\$ 549,239	\$ 62,066	12.7%
0002 Downtown Development Board Nondepartmental	2,699,736	3,015,568	3,197,143	181,575	6.0%
0003 Downtown Welcome Center	41,289	99,800	123,396	23,596	23.6%
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 3,171,032	\$ 3,602,541	\$ 3,869,778	\$ 267,237	7.4%
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$41,809,159	\$46,931,031	\$53,323,747	\$ 6,392,716	13.6%

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)



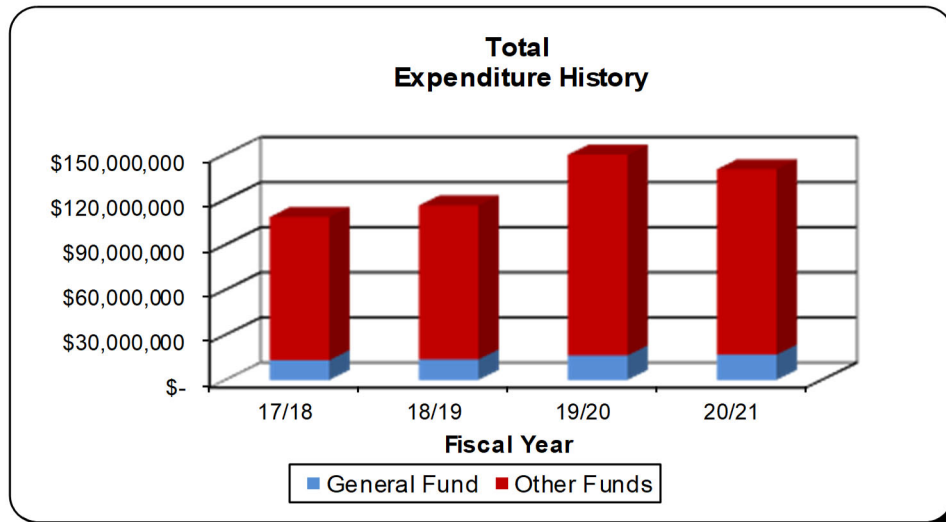
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$14,310,305	\$15,908,051	\$16,776,108	\$ 868,057	5.5%
Benefits	7,832,627	9,061,586	9,101,637	40,051	0.4%
Supplies	673,205	969,712	868,525	(101,187)	(10.4%)
Contractual Services	3,173,985	3,364,280	4,571,737	1,207,457	35.9%
Utilities	130,530	138,562	141,667	3,105	2.2%
Travel	86,971	128,530	120,300	(8,230)	(6.4%)
Fleet and Facility Charges	774,908	819,584	993,840	174,256	21.3%
Capital Outlay	56,279	185,260	473,310	288,050	155.5%
Other Operating Expenses	9,913,310	12,838,369	16,467,851	3,629,482	28.3%
Transfer Out	4,857,040	3,517,097	3,808,772	291,675	8.3%
TOTAL -- ECONOMIC DEVELOPMENT OPERATING	\$41,809,159	\$46,931,031	\$53,323,747	\$ 6,392,716	13.6%



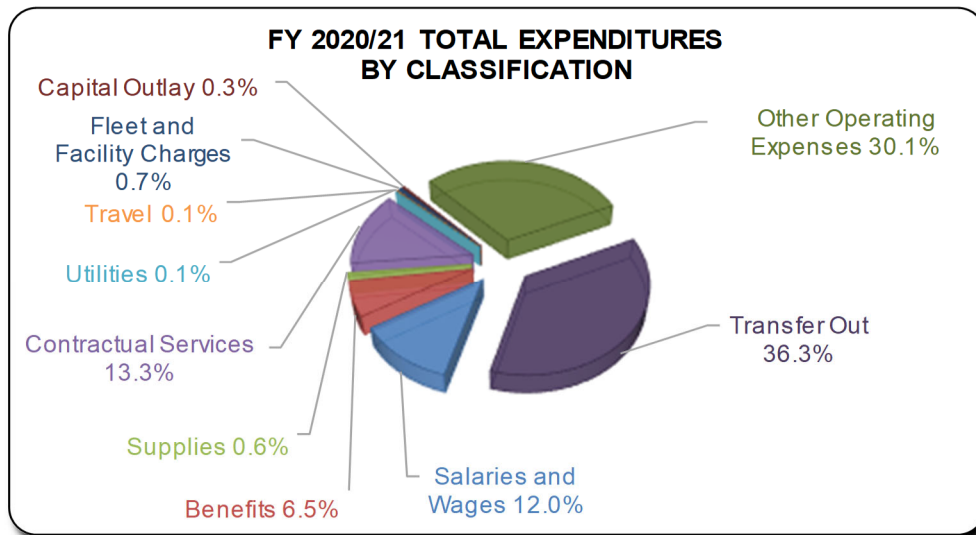
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>BUILDING CODE ENFORCEMENT FUND #1110</u>					
Permitting Services Division (PER)					
Projects and Grants	\$ 1,114,466	\$ 4,624,456	\$ -	\$ (4,624,456)	N/A
TOTAL -- BUILDING CODE ENFORCEMENT FUND	\$ 1,114,466	\$ 4,624,456	\$ -	\$ (4,624,456)	N/A
<u>COMMUNITY REDEVELOPMENT AGENCY FUND #1250</u>					
Community Redevelopment Agency (CRA)					
Projects and Grants	\$ 3,491,351	\$ 51,450,321	\$ 12,340,000	\$(39,110,321)	(76.0%)
TOTAL -- COMMUNITY REDEVELOPMENT AGENCY FUND	\$ 3,491,351	\$ 51,450,321	\$ 12,340,000	\$(39,110,321)	(76.0%)
<u>DOWNTOWN DEVELOPMENT BOARD FUND #4190</u>					
Downtown Development Board (DDB)					
Projects and Grants	\$ 1,199,580	\$ 2,749,346	\$ 1,187,000	\$ (1,562,346)	(56.8%)
TOTAL -- DOWNTOWN DEVELOPMENT BOARD FUND	\$ 1,199,580	\$ 2,749,346	\$ 1,187,000	\$ (1,562,346)	(56.8%)
<u>DOWNTOWN SOUTH NID FUND #1170</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ -	\$ 1,680,163	\$ 350,000	\$ (1,330,163)	(79.2%)
TOTAL -- DOWNTOWN SOUTH NID FUND	\$ -	\$ 1,680,163	\$ 350,000	\$ (1,330,163)	(79.2%)
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Director of Economic Development (EDV)					
Projects and Grants	\$ 1,288,418	\$ 3,920,423	\$ -	\$ (3,920,423)	N/A
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 1,288,418	\$ 3,920,423	\$ -	\$ (3,920,423)	N/A
<u>CRA TRUST FUNDS #1251 - #1253</u>					
Community Redevelopment Agency (CRA)					
0001 CRA Downtown Trust	\$ 40,703,427	\$ 40,076,409	\$ 41,495,136	\$ 1,418,727	3.5%
0003 CRA III Trust	6,369,753	7,316,229	8,714,313	1,398,084	19.1%
0004 CRA IV Republic Drive Trust	19,673,766	20,793,092	22,386,893	1,593,801	7.7%
TOTAL -- CRA TRUST FUNDS	\$ 66,746,946	\$ 68,185,730	\$ 72,596,342	\$ 4,410,612	6.5%
<u>OTHER FUNDS</u>					
Projects and Grants	\$ 579,749	\$ 3,816,345	\$ 500,000	\$ (3,316,345)	(86.9%)
TOTAL -- OTHER FUNDS	\$ 579,749	\$ 3,816,345	\$ 500,000	\$ (3,316,345)	(86.9%)
TOTAL -- PROJECTS, GRANTS & NON-OPERATING	\$ 74,420,510	\$ 136,426,784	\$ 86,973,342	\$(49,453,442)	(36.2%)
TOTAL -- ECONOMIC DEVELOPMENT	\$ 116,229,669	\$ 183,357,815	\$ 140,297,089	\$(43,060,726)	(23.5%)

ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)



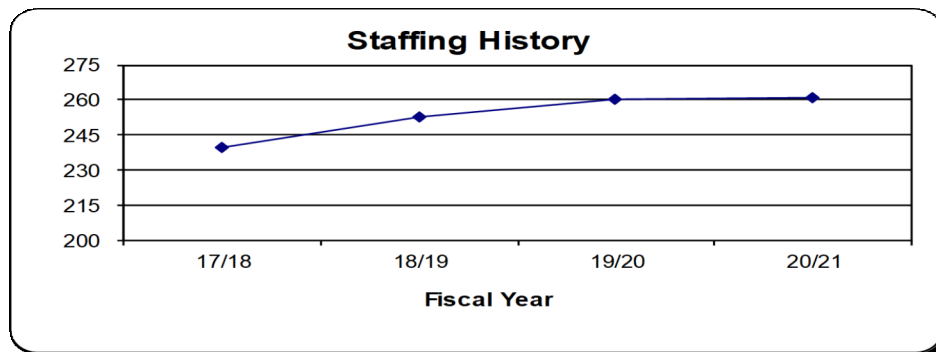
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 14,322,126	\$ 15,939,886	\$ 16,776,108	\$ 836,222	5.2%
Benefits	7,832,627	9,061,586	9,101,637	40,051	0.4%
Supplies	1,421,066	2,157,044	868,525	(1,288,519)	(59.7%)
Contractual Services	7,030,447	31,319,485	18,608,737	(12,710,748)	(40.6%)
Utilities	131,740	182,630	141,667	(40,963)	(22.4%)
Travel	87,576	135,124	120,300	(14,824)	(11.0%)
Fleet and Facility Charges	1,096,978	1,013,598	993,840	(19,758)	(1.9%)
Capital Outlay	1,509,092	9,584,726	473,310	(9,111,416)	(95.1%)
Other Operating Expenses	30,924,504	64,648,639	42,212,496	(22,436,143)	(34.7%)
Transfer Out	51,873,512	49,315,097	51,000,469	1,685,372	3.4%
TOTAL -- ECONOMIC DEVELOPMENT	\$ 116,229,669	\$ 183,357,815	\$ 140,297,089	\$(43,060,726)	(23.5%)



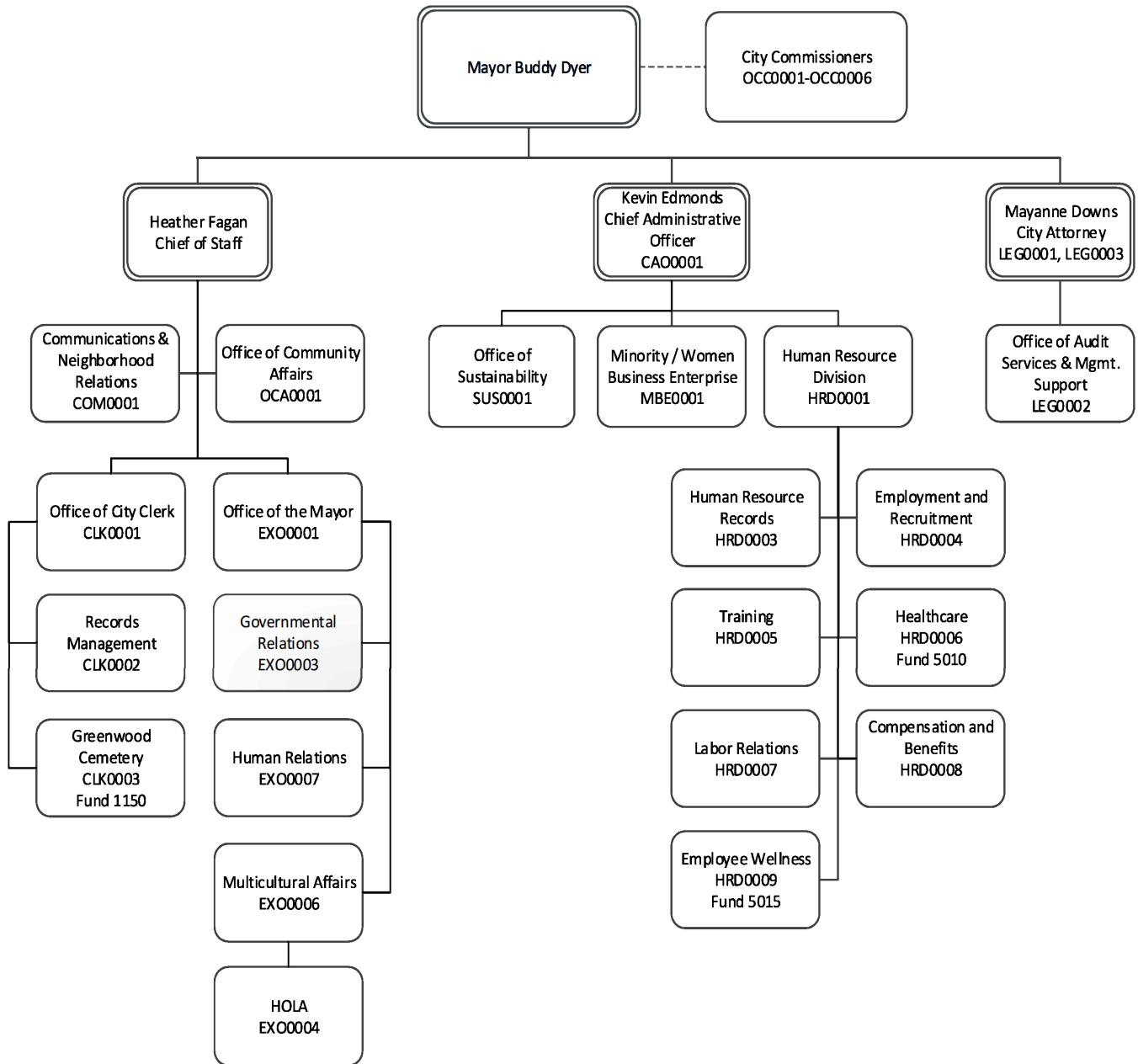
ECONOMIC DEVELOPMENT DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
GENERAL FUND #0001			
Director of Economic Development (EDV)			
0001 Director of Economic Development	7	7	7
Business Development Division (BUS)			
0001 Business Development	6	6	7
Permitting Services Division (PER)			
0001 Business Tax	3	4	4
0002 General Permitting Services	19	19	19
Code Enforcement Division (ENF)			
0001 Code Enforcement	37	37	37
City Planning Division (PND)			
0001 City Planning	26	26	26
TOTAL GENERAL FUND	98	99	100
CEB LIEN ASSESSMENT FUND #0011			
Code Enforcement Division (ENF)			
0003 Code Enforcement Board Lien Assessment	1	1	1
TOTAL -- CEB LIEN ASSESSMENT FUND	1	1	1
BUILDING CODE ENFORCEMENT FUND #1110			
Permitting Services Division (PER)			
0004 Administration and Customer Services	53	54	54
0005 Plans Review	27	27	27
0006 Field Inspection and Review	37	37	37
0007 Permitting Services Technology	3	3	3
TOTAL BUILDING CODE ENFORCEMENT FUND	120	121	121
DOWNTOWN SOUTH NID FUND #1170			
Director of Economic Development (EDV)			
0003 Downtown South Neighborhood Improvement District	1	1	1
TOTAL -- DOWNTOWN SOUTH NID FUND	1	1	1
COMMUNITY REDEVELOPMENT AGENCY FUND #1250			
Community Redevelopment Agency (CRA)			
0002 Community Redevelopment Agency	16	16	16
0006 Downtown Maintenance Program	17	22	22
TOTAL COMMUNITY REDEVELOPMENT AGENCY	33	38	38
TOTAL -- ECONOMIC DEVELOPMENT	253	260	261



EXECUTIVE OFFICES (as of July 20, 2020)



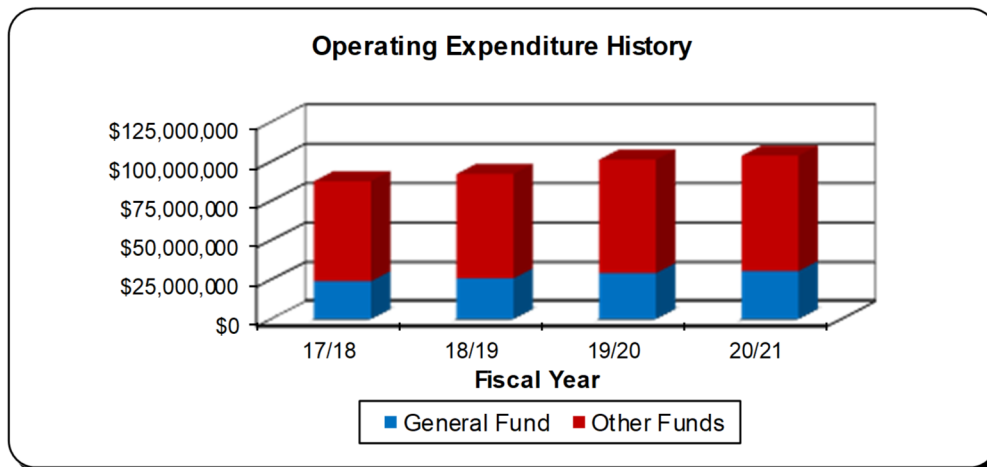
EXECUTIVE OFFICES (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Office of the Mayor (EXO)					
0001 Office of the Mayor	\$ 1,945,085	\$ 2,375,785	\$ 2,552,919	\$ 177,134	7.5%
0002 Executive Offices Nondepartmental	-	277,899	(248,000)	(525,899)	(189.2%)
0003 Governmental Relations	1,062,929	1,058,245	1,070,610	12,365	1.2%
0004 HOLA	196,334	208,072	211,890	3,818	1.8%
0006 Multicultural Affairs	462,983	529,575	550,566	20,991	4.0%
0007 Human Relations	591,545	644,190	788,581	144,391	22.4%
Office of Community Affairs (OCA)					
0001 Community Affairs	560,627	671,083	740,602	69,519	10.4%
0003 OCA Grants	3,927,379	3,867,408	4,078,600	211,192	5.5%
Office of Communications & Neighborhood Relations (COM)					
0001 Communications and Neighborhood Relations	2,104,035	2,343,567	2,411,102	67,535	2.9%
Office of the City Clerk (CLK)					
0001 City Clerk	843,926	944,136	973,462	29,326	3.1%
0002 Records Management	398,829	455,500	504,038	48,538	10.7%
0005 City Elections	33,517	210,000	-	(210,000)	(100.0%)
TOTAL -- MAYOR	\$ 12,127,188	\$ 13,585,460	\$ 13,634,370	\$ 48,910	0.4%
Office of City Commissioners (OCC)					
0001 City Commissioner District 1	\$ 358,558	\$ 353,810	\$ 355,631	\$ 1,821	0.5%
0002 City Commissioner District 2	335,752	338,773	342,248	3,475	1.0%
0003 City Commissioner District 3	363,095	371,420	375,521	4,101	1.1%
0004 City Commissioner District 4	350,028	340,857	362,352	21,495	6.3%
0005 City Commissioner District 5	341,088	336,376	340,092	3,716	1.1%
0006 City Commissioner District 6	347,201	353,188	337,000	(16,188)	(4.6%)
TOTAL -- CITY COMMISSIONERS	\$ 2,095,721	\$ 2,094,424	\$ 2,112,844	\$ 18,420	0.9%
Office of Chief Administrative Officer (CAO)					
0001 Chief Administrative Officer	\$ 1,207,758	\$ 1,204,462	\$ 1,241,491	\$ 37,029	3.1%
0002 Workplace Giving	29,130	40,000	40,000	-	0.0%
Minority/ Women Business Enterprises (MBE)					
0001 MWBE	\$ 910,476	\$ 1,077,781	\$ 1,589,821	512,040	47.5%
0002 Blueprint Employment Office	(49,252)	200,000	200,000	-	0.0%
Human Resources Division (HRD)					
0001 Human Resources	\$ 554,051	\$ 700,669	\$ 725,447	24,778	3.5%
0002 Human Resources Nondepartmental	688,919	855,758	848,434	(7,324)	(0.9%)
0003 Human Resource Records	325,912	359,314	354,421	(4,893)	(1.4%)
0004 Employment and Recruitment	875,546	952,711	1,000,807	48,096	5.0%
0005 Human Resources Training	323,553	468,521	540,650	72,129	15.4%
0007 Labor Relations	366,234	462,497	568,918	106,421	23.0%
0008 Compensation and Benefits	971,961	1,074,985	1,195,970	120,985	11.3%
Office of Sustainability (SUS)					
0001 Office of Sustainability	\$ 341,031	\$ 482,971	\$ 683,437	\$ 200,466	41.5%
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	\$ 6,545,319	\$ 7,879,669	\$ 8,989,396	\$ 1,109,727	14.1%

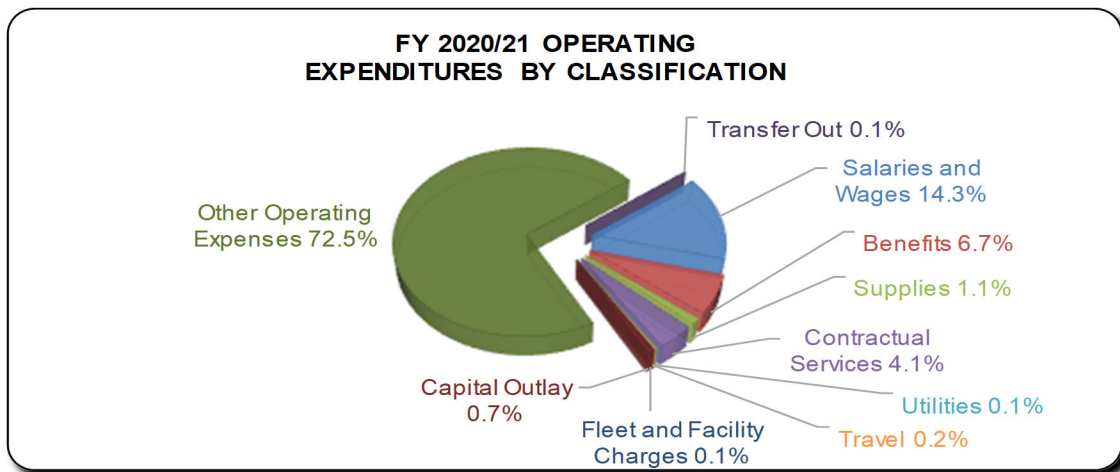
EXECUTIVE OFFICES (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
City Attorney's Office (LEG)					
0001 City Attorney	\$ 4,313,171	\$ 4,764,360	\$ 4,881,076	\$ 116,716	2.4%
0002 Audit Services and Management Support	687,103	806,110	818,974	12,864	1.6%
TOTAL -- CITY ATTORNEY'S OFFICE	\$ 5,000,275	\$ 5,570,470	\$ 5,700,050	\$ 129,580	2.3%
Other Operating Projects	\$ -	\$ -	\$ -	\$ -	N/A
TOTAL -- GENERAL FUND	\$25,768,503	\$ 29,130,023	\$ 30,436,660	\$ 1,306,637	4.5%
HEALTH CARE FUND #5010					
Human Resources Division (HRD)					
0006 Healthcare	\$64,539,464	\$ 70,048,977	\$ 71,216,084	\$ 1,167,107	1.7%
TOTAL -- HEALTH CARE FUND	\$64,539,464	\$ 70,048,977	\$ 71,216,084	\$ 1,167,107	1.7%
RISK MANAGEMENT FUND #5015					
Human Resources Division (HRD)					
0009 Wellness	\$ 149,152	\$ 142,752	\$ 142,680	\$ (72)	(0.1%)
City Attorney's Office (LEG)					
0003 Risk Management Legal Support	581,378	601,836	632,067	30,231	5.0%
TOTAL -- RISK MANAGEMENT FUND	\$ 730,530	\$ 744,588	\$ 774,747	\$ 30,159	4.1%
GREENWOOD CEMETERY FUND #1150					
Office of the City Clerk (CLK)					
0003 Greenwood Cemetery	\$ 708,564	\$ 731,573	\$ 678,015	\$ (53,558)	(7.3%)
0004 Cemetery Trust Nondepartmental	43,472	32,609	29,170	(3,439)	(10.5%)
TOTAL -- GREENWOOD CEMETERY FUND	\$ 752,036	\$ 764,182	\$ 707,185	\$ (56,997)	(7.5%)
SOLID WASTE FUND #4150					
Office of Sustainability (SUS)					
0002 Solid Waste Sustainability Support	\$ 255,825	\$ 376,360	\$ 466,783	\$ 90,423	24.0%
TOTAL -- SOLID WASTE FUND	\$ 255,825	\$ 376,360	\$ 466,783	\$ 90,423	24.0%
TOTAL -- EXECUTIVE OFFICES OPERATING	\$92,046,358	\$101,064,130	\$ 103,601,459	\$ 2,537,329	2.5%



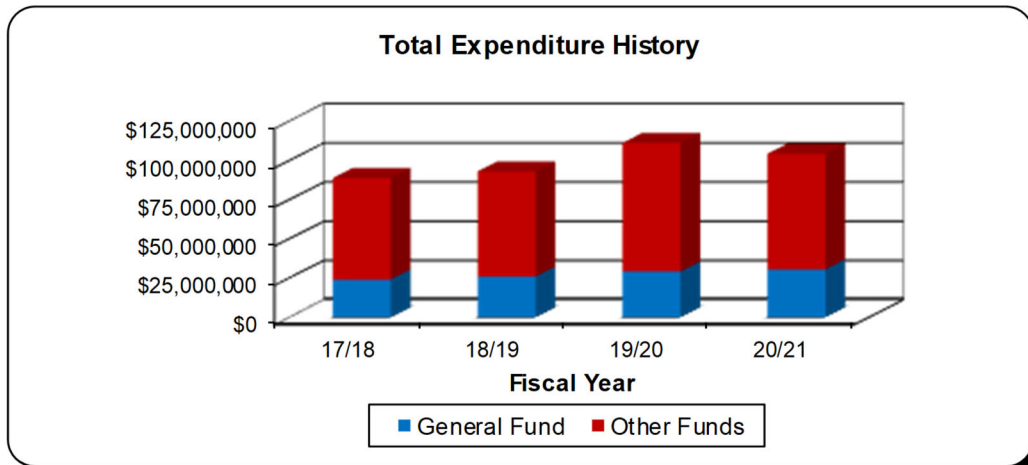
EXECUTIVE OFFICES (as of July 20, 2020)

Expenditure by Classification	2018/19	2019/20	2020/21	Change	% Change
	Actual Expenditures	Revised Budget	Proposed Budget	Revised to Proposed	
Salaries and Wages	\$12,303,782	\$ 14,287,225	\$ 14,852,477	\$ 565,252	4.0%
Benefits	6,332,229	6,677,421	6,889,535	212,114	3.2%
Supplies	819,285	1,039,272	1,110,219	70,947	6.8%
Contractual Services	3,325,049	4,043,760	4,292,790	249,030	6.2%
Utilities	120,022	135,887	144,677	8,790	6.5%
Travel	111,408	243,593	256,427	12,834	5.3%
Fleet and Facility Charges	108,771	53,868	67,178	13,310	24.7%
Capital Outlay	73,649	676,520	698,500	21,980	3.2%
Other Operating Expenses	68,221,061	73,781,584	75,159,906	1,378,322	1.9%
Transfer Out	631,102	125,000	129,750	4,750	3.8%
TOTAL -- EXECUTIVE OFFICES OPERATING	\$92,046,358	\$ 101,064,130	\$ 103,601,459	\$ 2,537,329	2.5%

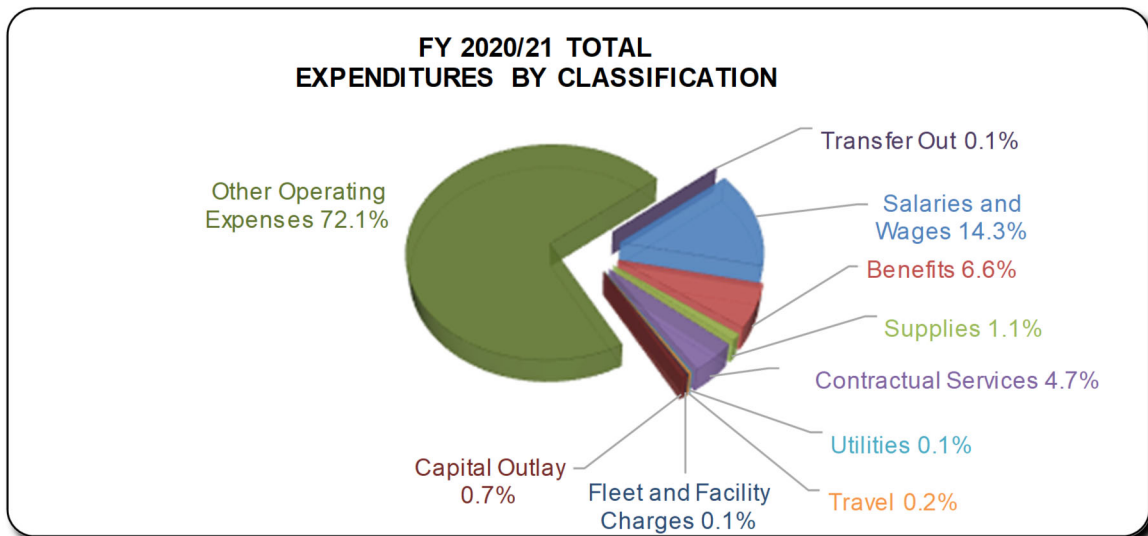


Fund	2018/19	2019/20	2020/21	Change	% Change
Business Unit Cost Center Number and Name	Actual Expenditures	Revised Budget	Proposed Budget	Revised to Proposed	
CAPITAL IMPROVEMENTS FUND #3001					
Office of Chief Administrative Officer (CAO)					
Projects and Grants	\$ 43,097	\$ 3,693,924	\$ -	\$ (3,693,924)	(100.0%)
Office of Communications & Neighborhood Relations (COM)					
Projects and Grants	76,489	675,670	-	(675,670)	(100.0%)
Office of City Commissioners (OCC)					
Projects and Grants	208,597	1,898,202	-	(1,898,202)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 328,182	\$ 6,267,796	\$ -	\$ (6,267,796)	(100.0%)
OTHER FUNDS					
Projects and Grants	\$ 621,687	\$ 3,764,408	\$ 600,000	\$ (3,164,408)	(84.1%)
TOTAL -- OTHER FUNDS	\$ 621,687	\$ 3,764,408	\$ 600,000	\$ (3,164,408)	(84.1%)
TOTAL -- PROJECTS AND GRANTS	\$ 949,869	\$ 10,032,204	\$ 600,000	\$ (9,432,204)	(94.0%)
TOTAL -- EXECUTIVE OFFICES	\$92,996,227	\$ 111,096,334	\$ 104,201,459	\$ (6,894,875)	(6.2%)

EXECUTIVE OFFICES (as of July 20, 2020)



Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change to Proposed Revised	% Change
Salaries and Wages	\$12,332,372	\$ 14,467,743	\$ 14,852,477	\$ 384,734	2.7%
Benefits	6,332,229	6,738,161	6,889,535	151,374	2.2%
Supplies	998,626	1,673,005	1,110,219	(562,786)	(33.6%)
Contractual Services	3,860,296	6,657,194	4,892,790	(1,764,404)	(26.5%)
Utilities	120,169	135,887	144,677	8,790	6.5%
Travel	116,424	303,166	256,427	(46,739)	(15.4%)
Fleet and Facility Charges	150,756	88,479	67,178	(21,301)	(24.1%)
Capital Outlay	119,742	733,876	698,500	(35,376)	(4.8%)
Other Operating Expenses	68,334,510	80,142,669	75,159,906	(4,982,763)	(6.2%)
Transfer Out	631,102	156,154	129,750	(26,404)	(16.9%)
TOTAL -- EXECUTIVE OFFICES	\$92,996,227	\$ 111,096,334	\$ 104,201,459	\$ (6,894,875)	(6.2%)



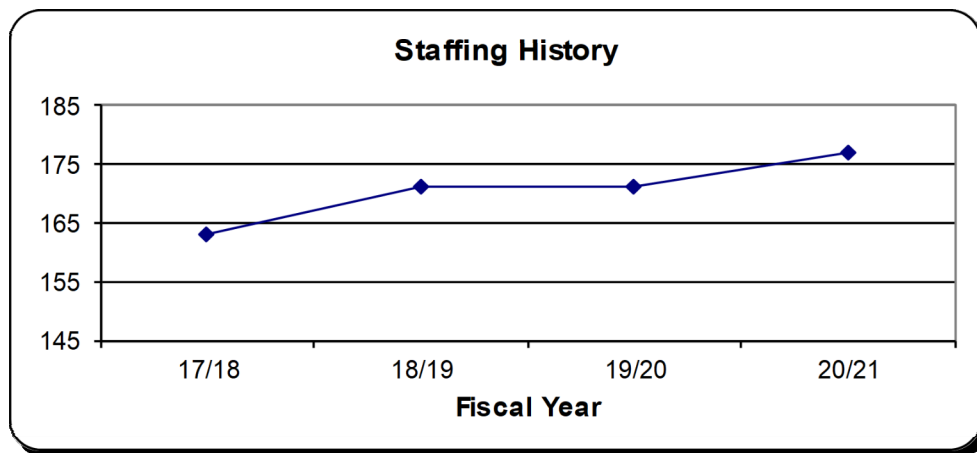
EXECUTIVE OFFICES (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

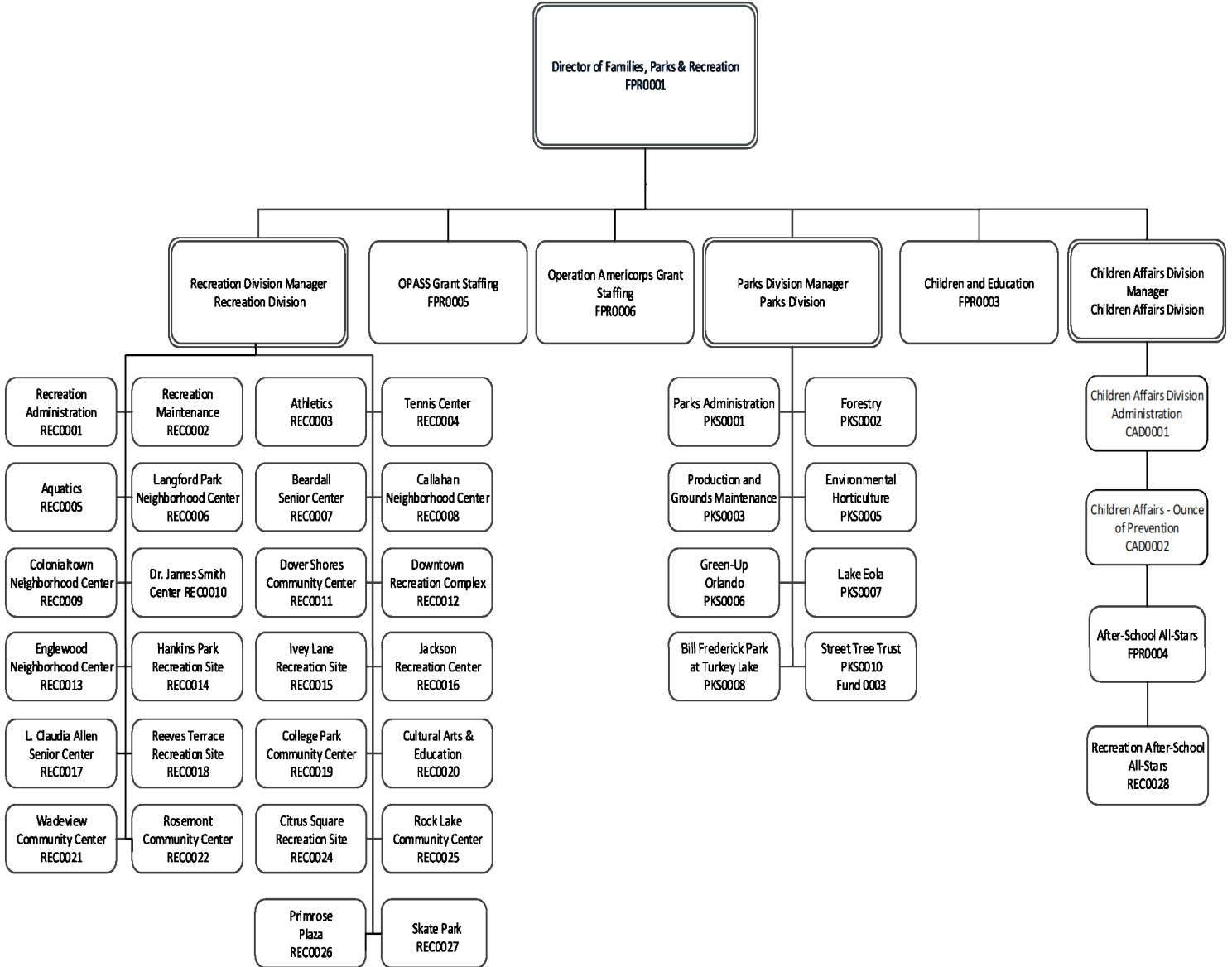
	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
GENERAL FUND #0001			
Office of the Mayor (EXO)			
0001 Office of the Mayor	12	13	13
0003 Governmental Relations	3	3	3
0004 HOLA	2	2	2
0006 Multicultural Affairs	4	4	4
0007 Human Relations	6	6	7
Office of Community Affairs (OCA)			
0001 Community Affairs	4	5	5
0002 Human Relations	-	-	-
0004 HOLA	-	-	-
Office of Communications (COM)			
0001 Communications and Neighborhood Relations	19	19	20
Office of the City Clerk (CLK)			
0001 City Clerk	8	8	8
0002 Records Management	4	4	5
TOTAL -- MAYOR	62	64	67
Office of City Commissioners (OCC)			
0001 City Commissioner District 1	2	2	2
0002 City Commissioner District 2	2	2	2
0003 City Commissioner District 3	2	2	2
0004 City Commissioner District 4	2	2	2
0005 City Commissioner District 5	2	2	2
0006 City Commissioner District 6	2	2	2
TOTAL -- COMMISSIONERS	12	12	12
Office of Chief Administrative Officer (CAO)			
0001 Chief Administrative Officer	6	5	5
Minority / Women Business Enterprises (MBE)			
0001 MWBE	8	9	9
0002 Blueprint Employment Office	4	-	-
Human Resources Division (HRD)			
0001 Human Resources	5	5	5
0003 Human Resource Records	4	4	4
0004 Employment and Recruitment	8	8	8
0005 Human Resources Training	1	2	2
0007 Labor Relations	3	3	4
0008 Compensation and Benefits	9	10	10
Office of Sustainability (SUS)			
0001 Office of Sustainability	3	3	4
TOTAL -- CHIEF ADMINISTRATIVE OFFICER	51	49	51
City Attorney's Office (LEG)			
0001 City Attorney	30	30	30
0002 Audit Services and Management Support	5	5	5
TOTAL -- CITY ATTORNEY'S OFFICE	35	35	35
TOTAL -- GENERAL FUND	160	160	165

EXECUTIVE OFFICES (as of July 20, 2020)

	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
HEALTH CARE FUND #5010			
Human Resources Division (HRD)			
0006 Healthcare	1	1	1
TOTAL -- HEALTH CARE FUND	1	1	1
RISK MANAGEMENT FUND #5015			
Human Resources Division (HRD)			
0009 Wellness	1	1	1
City Attorney's Office (LEG)			
0003 Risk Management Legal Support	5	5	5
TOTAL -- RISK MANAGEMENT FUND	6	6	6
GREENWOOD CEMETERY FUND #1150			
Office of the City Clerk (CLK)			
0003 Greenwood Cemetery	2	2	2
TOTAL -- GREENWOOD CEMETERY FUND	2	2	2
SOLID WASTE FUND #4150			
Office of Sustainability (SUS)			
0002 Solid Waste Sustainability Support	2	2	3
TOTAL -- SOLID WASTE FUND	2	2	3
TOTAL -- EXECUTIVE OFFICES	171	171	177



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)



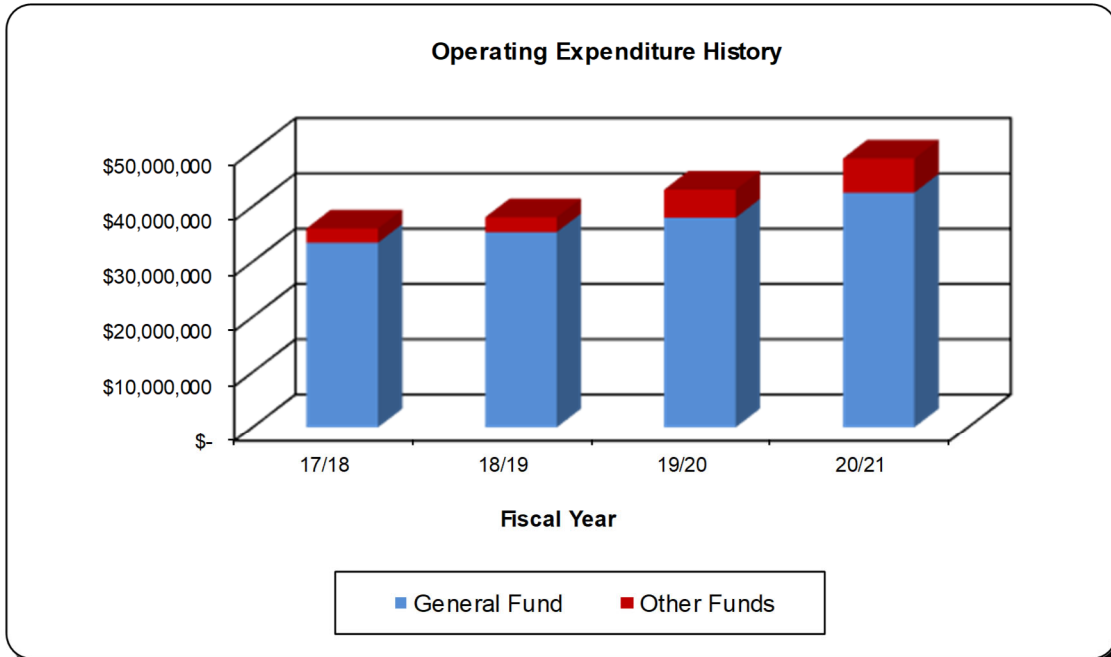
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Director of Families Parks and Recreation (FPR)					
0001 Director of Families Parks and Recreation	\$ 1,817,879	\$ 1,840,391	\$ 1,945,195	\$ 104,804	5.7%
0002 Families Parks and Recreation Nondept	1,417,501	1,482,154	1,619,621	137,467	9.3%
0003 Children and Education	1,640,785	1,848,284	4,012,255	2,163,971	117.1%
0005 O-PASS Grant Staffing	261,225	56,781	-	(56,781)	(100.0%)
0006 Operation AmeriCorps Grant Staffing	198,520	98,661	-	(98,661)	(100.0%)
Children Affairs Division (CAD)					
0001 Children Affairs Division Administration	381,111	447,862	344,168	(103,694)	(23.2%)
Recreation Division (REC)					
0001 Recreation Administration	1,206,014	1,249,650	1,338,618	88,968	7.1%
0002 Recreation Maintenance	3,137,809	5,501,044	6,058,418	557,374	10.1%
0003 Athletics	626,095	677,203	789,949	112,746	16.6%
0004 Tennis and Racquetball Center	277,628	264,314	267,167	2,853	1.1%
0005 Aquatics	1,598,833	1,452,450	1,461,988	9,538	0.7%
0006 Langford Park Neighborhood Center	51,834	43,642	43,642	-	0.0%
0007 Beardall Senior Center	800,021	563,560	575,011	11,451	2.0%
0008 Callahan Neighborhood Center	526,080	512,778	510,501	(2,277)	(0.4%)
0009 Colonialtown Neighborhood Center	152,186	134,081	132,921	(1,160)	(0.9%)
0010 Dr. James R. Smith Center	870,541	773,596	769,310	(4,286)	(0.6%)
0011 Dover Shores Community Center	684,018	665,471	672,972	7,501	1.1%
0012 Downtown Recreation Complex	517,533	476,699	471,433	(5,266)	(1.1%)
0013 Engelwood Neighborhood Center	774,522	735,506	791,128	55,622	7.6%
0014 Hankins Park Recreation Site	127,173	95,684	95,684	-	0.0%
0015 Ivey Lane Recreation Site	223,100	180,477	183,048	2,571	1.4%
0016 John Jackson Recreation Center	595,490	608,944	540,854	(68,090)	(11.2%)
0017 L. Claudia Allen Senior Center	399,964	391,942	400,197	8,255	2.1%
0018 Reeves Terrace Recreation Site	159,192	176,540	178,456	1,916	1.1%
0019 College Park Center	746,166	731,167	736,992	5,825	0.8%
0020 Cultural Arts and Education	261,934	224,592	225,903	1,311	0.6%
0021 Wadeview Pool and Community Center	377,001	344,086	345,189	1,103	0.3%
0022 Rosemont Center	673,286	745,698	744,279	(1,419)	(0.2%)
0023 Northwest Community Center	694,236	669,363	656,558	(12,805)	(1.9%)
0024 Citrus Square Recreation Site	110,395	129,093	131,141	2,048	1.6%
0025 Rock Lake Center	183,690	197,275	184,065	(13,210)	(6.7%)
0026 Primrose Plaza	80,439	83,790	144,993	61,203	73.0%
0027 Orlando Skatepark	200,146	183,876	196,604	12,728	6.9%
0028 Recreation - 21st CCLC	2,372	-	-	-	N/A
0029 Lake Lorna Doone Park	-	-	895,850	895,850	N/A
0030 Grand Avenue Neighborhood Center	-	-	249,587	249,587	N/A
Parks Division (PKS)					
0001 Parks Administration	2,247,125	3,169,811	3,278,605	108,794	3.4%
0002 Forestry	2,155,966	2,420,153	2,507,131	86,978	3.6%
0003 Production and Grounds Maintenance	1,818,752	2,041,280	2,032,803	(8,477)	(0.4%)
0004 Parks Contract Management	2,032,000	2,168,065	2,243,743	75,678	3.5%
0005 Environmental Horticulture	1,904,134	2,221,254	2,279,454	58,200	2.6%
0006 Green Up	373,690	358,172	381,017	22,845	6.4%
0007 Lake Eola Park	1,503,900	756,056	768,959	12,903	1.7%
0008 Frederick Park at Turkey Lake	1,483,082	1,214,479	1,272,169	57,690	4.8%
0009 Loch Haven Center	43,275	-	-	-	N/A
TOTAL -- GENERAL FUND	\$ 35,336,643	\$ 37,935,924	\$ 42,477,578	\$ 4,541,654	12.0%

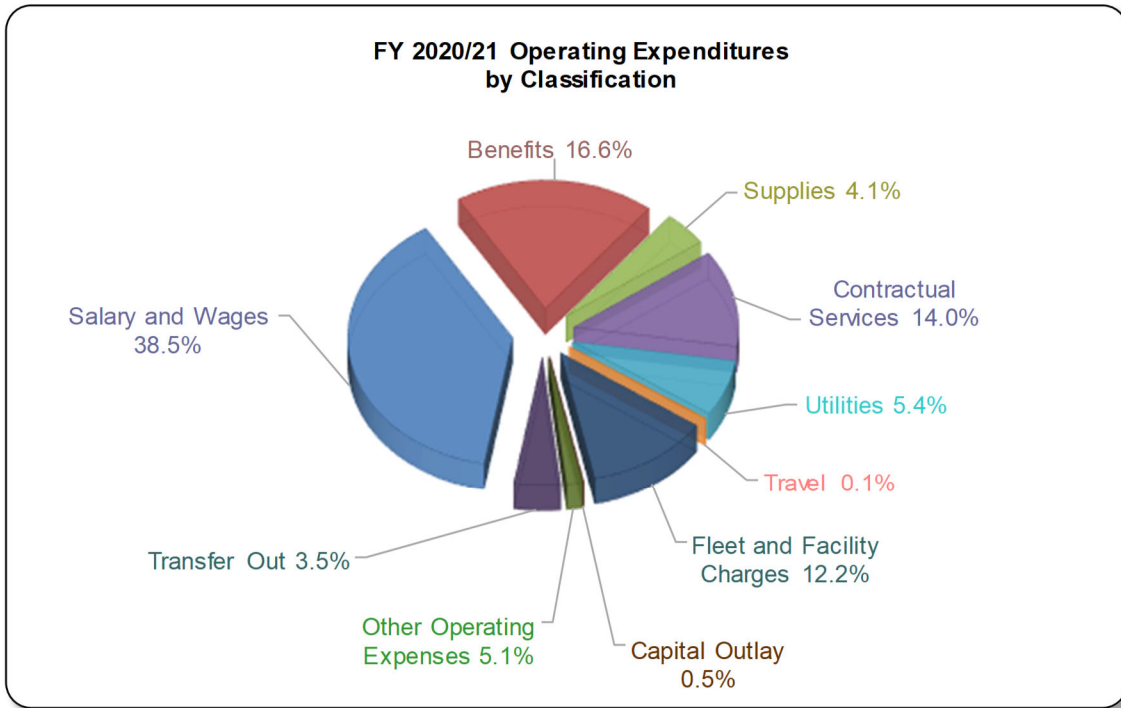
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
AFTER SCHOOL ALL STARS FUND #0023					
Director of Families Parks and Recreation (FPR)					
0004 After School All Stars	\$ 2,567,456	\$ 3,089,473	\$ 3,893,530	\$ 804,057	26.0%
Recreation Division (REC)					
0028 Recreation - 21st CCLC	\$ 15,052	\$ 66,698	\$ 70,638	\$ 3,940	5.9%
Children Affairs Division (CAD)					
0002 Children Affairs - Ounce of Prevention	\$ -	\$ 17,709	\$ 78,820	\$ 61,111	345.1%
TOTAL -- AFTER SCHOOLS ALL STARS FUND	\$ 2,582,508	\$ 3,173,880	\$ 4,042,988	\$ 869,108	27.4%
STREET TREE TRUST FUND #0003					
Parks Division (PKS)					
0010 Street Tree Trust	\$ 32,703	\$ 198,139	\$ 200,319	\$ 2,180	1.1%
TOTAL -- STREET TREE TRUST FUND	\$ 32,703	\$ 198,139	\$ 200,319	\$ 2,180	1.1%
PARK IMPACT FEE FUNDS #1080 - #1082					
Director of Families Parks and Recreation (FPR)					
0007 Park Impact Fee North	\$ 30,645	\$ 700,000	\$ 686,952	\$ (13,048)	-1.9%
0008 Park Impact Fee Southeast	30,645	975,000	1,005,251	\$ 30,251	3.1%
0009 Park Impact Fee Southwest	7,998	30,000	233,189	\$ 203,189	677.3%
TOTAL -- PARK IMPACT FEE FUNDS	\$ 69,288	\$ 1,705,000	\$ 1,925,392	\$ 220,392	12.9%
TOTAL -- FAMILIES, PARKS AND RECREATION OPERATING	\$ 38,021,142	\$ 43,012,943	\$ 48,646,277	\$ 5,633,334	13.1%



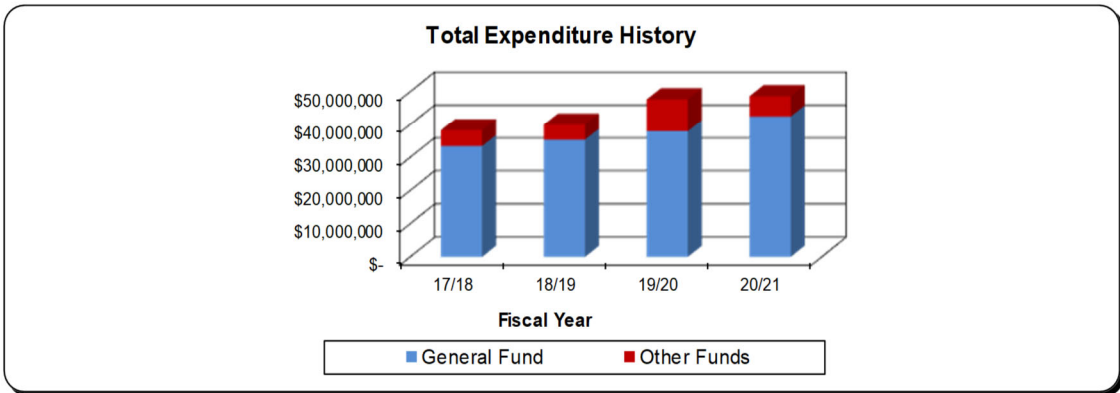
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 15,462,099	\$ 16,538,098	\$ 18,726,396	\$ 2,188,298	13.2%
Benefits	6,842,989	7,668,621	8,082,225	413,604	5.4%
Supplies	1,555,169	1,780,838	1,979,683	198,845	11.2%
Contractual Services	4,481,169	4,569,865	6,826,119	2,256,254	49.4%
Utilities	2,350,314	2,569,451	2,616,774	47,323	1.8%
Travel	50,303	49,982	55,605	5,623	11.3%
Fleet and Facility Charges	4,934,802	5,877,406	5,943,163	65,757	1.1%
Capital Outlay	43,960	-	240,110	240,110	N/A
Other Operating Expenses	532,365	2,101,908	2,476,882	374,974	17.8%
Transfer Out	1,767,973	1,856,774	1,699,320	(157,454)	(8.5%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 38,021,142	\$ 43,012,943	\$ 48,646,277	\$ 5,633,334	13.1%



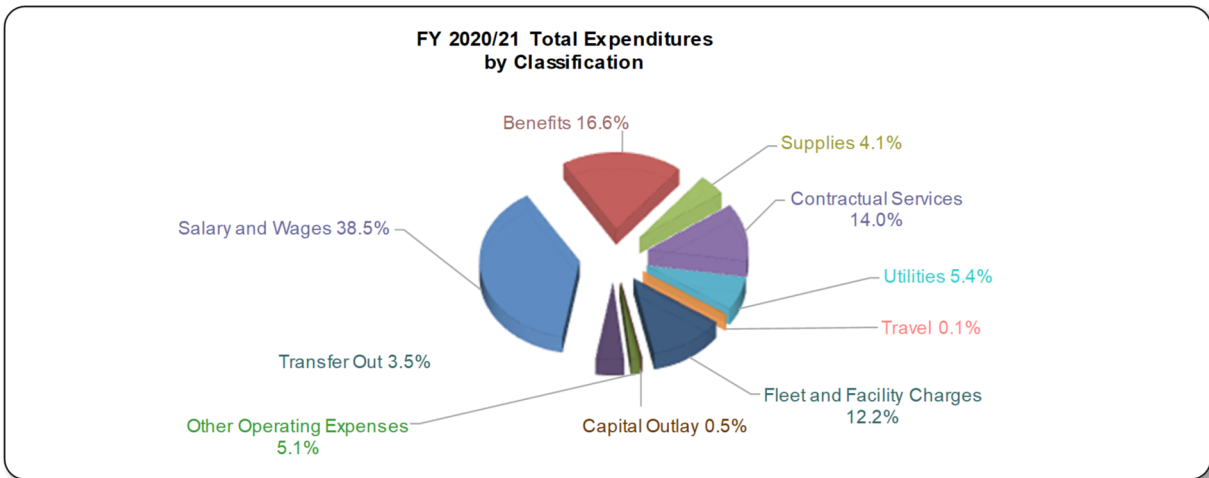
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
CAPITAL IMPROVEMENTS FUND #3001					
Projects and Grants	\$ 1,592,799	\$ 7,962,783	\$ -	\$ (7,962,783)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 1,592,799	\$ 7,962,783	\$ -	\$ (7,962,783)	(100.0%)
INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND #3034					
Projects and Grants	\$ 1,205,500	\$ 14,486,042	\$ -	\$ (14,486,042)	(100.0%)
TOTAL -- INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND	\$ 1,205,500	\$ 14,486,042	\$ -	\$ (14,486,042)	(100.0%)
OTHER FUNDS					
Projects and Grants	\$ 1,947,468	\$ 4,661,388	\$ -	\$ (4,661,388)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 1,947,468	\$ 4,661,388	\$ -	\$ (4,661,388)	(100.0%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 42,766,909	\$ 70,123,156	\$ 48,646,277	\$ (21,476,879)	(30.6%)



FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 16,561,889	\$ 18,107,597	\$ 18,726,396	\$ 618,799	3.4%
Benefits	6,984,174	7,908,191	8,082,225	174,034	2.2%
Supplies	1,932,372	3,089,007	1,979,683	(1,109,324)	(35.9%)
Contractual Services	5,375,526	7,393,928	6,826,119	(567,809)	(7.7%)
Utilities	2,350,314	2,818,829	2,616,774	(202,055)	(7.2%)
Travel	52,776	56,347	55,605	(742)	(1.3%)
Fleet and Facility Charges	5,540,150	6,046,657	5,943,163	(103,494)	(1.7%)
Capital Outlay	1,391,602	19,891,349	240,110	(19,651,239)	(98.8%)
Other Expenses	687,776	2,944,747	2,476,882	(467,865)	(15.9%)
Transfer Out	1,890,331	1,866,504	1,699,320	(167,184)	(9.0%)
TOTAL -- FAMILIES, PARKS AND RECREATION	\$ 42,766,909	\$ 70,123,156	\$ 48,646,277	\$ (21,476,879)	(30.6%)



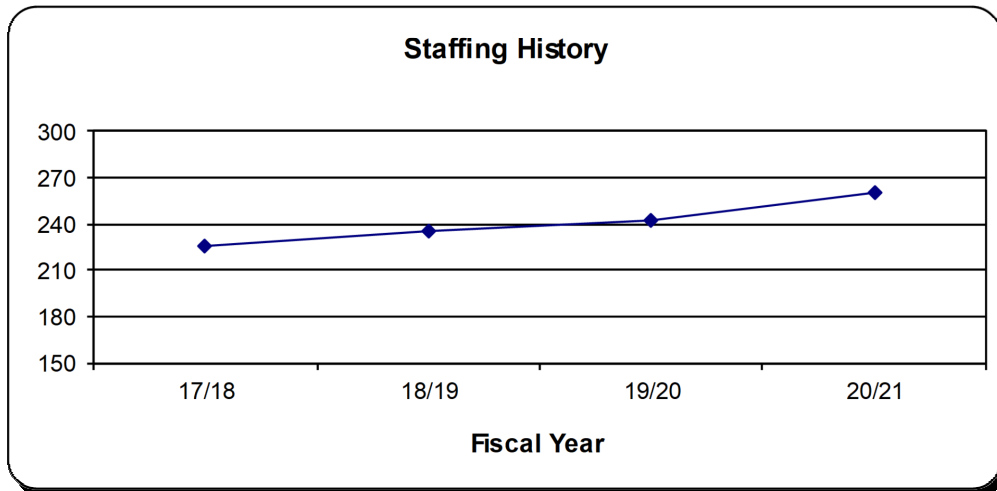
FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

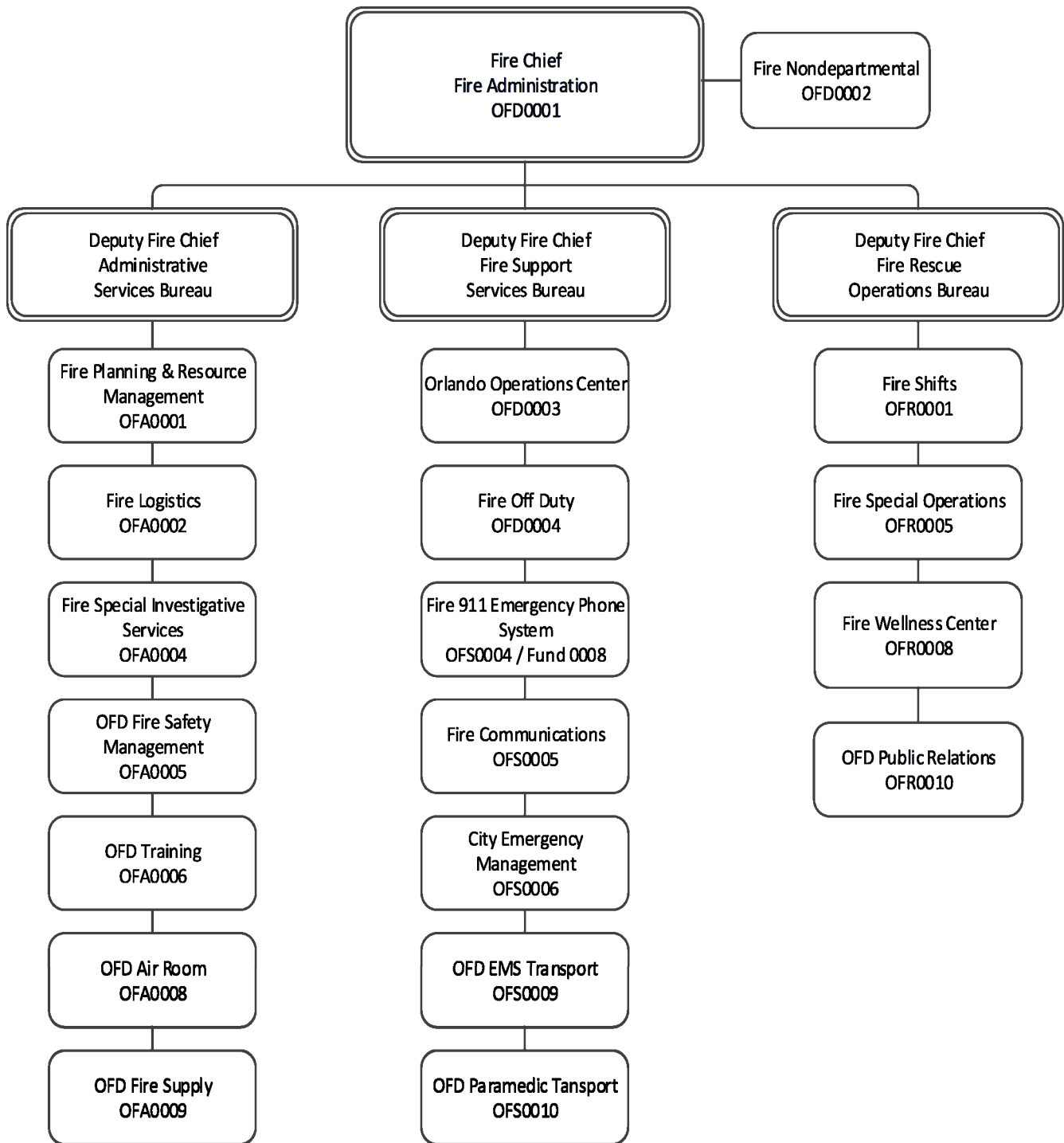
Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
GENERAL FUND #0001			
Director of Families Parks and Recreation (FPR)			
0001 Director of Families Parks and Recreation	15	15	15
0003 Children and Education	12	12	19
Children Affairs Division (CAD)			
0001 Children Affairs Division Administration	4	4	3
Recreation Division (REC)			
0001 Recreation Administration	9	9	9
0002 Recreation Maintenance	13	13	13
0003 Athletics	3	3	3
0004 Tennis and Racquetball Center	2	2	2
0005 Aquatics	4	4	4
0007 Beardall Senior Center	6	6	6
0008 Callahan Neighborhood Center	4	4	4
0010 Dr. James R. Smith Center	6	6	6
0011 Dover Shores Community Center	4	4	4
0012 Downtown Recreation Complex	5	5	5
0013 Engelwood Neighborhood Center	5	6	6
0015 Ivey Lane Recreation Site	1	1	1
0016 John Jackson Recreation Center	6	5	5
0017 L. Claudia Allen Senior Center	4	4	4
0018 Reeves Terrace Recreation Site	1	1	1
0019 College Park Center	5	5	5
0020 Cultural Arts and Education	1	1	1
0021 Wadeview Pool and Community Center	2	2	2
0022 Rosemont Center	5	5	5
0023 Northwest Community Center	5	5	5
0024 Citrus Square Recreation Site	1	1	1
0025 Rock Lake Center	1	1	1
0026 Primrose Plaza	1	1	1
0027 Orlando Skatepark	1	1	1
0029 Lake Lorna Doone Park	-	-	7
0030 Grand Avenue Neighborhood Center	-	-	4
Parks Division (PKS)			
0001 Parks Administration	10	10	10
0002 Forestry	19	19	19
0003 Production and Grounds Maintenance	22	22	22
0004 Parks Contract Management	3	3	3
0005 Environmental Horticulture	22	23	23
0006 Green Up	3	3	3
0007 Lake Eola Park	6	6	6
0008 Frederick Park at Turkey Lake	12	11	11
TOTAL – GENERAL FUND	223	223	240

FAMILIES, PARKS AND RECREATION DEPARTMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>AFTER SCHOOL ALL STARS FUND #0023</u>			
Director of Families Parks and Recreation (FPR)			
0004 After School All Stars	9	15	16
Recreation Division (REC)			
0028 Recreation After School All Stars	1	1	1
Children Affairs Division (CAD)			
0002 Children Affairs - Ounce of Prevention	0	1	1
TOTAL -- AFTER SCHOOLS ALL STARS FUND	10	17	18
<u>GRANT FUND #1130</u>			
Director of Families Parks and Recreation (FPR)			
0005 OPASS Grant Staffing	1	1	1
0006 Operation Americorp Grant Staffing	1	1	1
TOTAL -- GRANT FUND	2	2	2
TOTAL -- FAMILIES, PARKS AND RECREATION	235	242	260



FIRE DEPARTMENT (as of July 20, 2020)



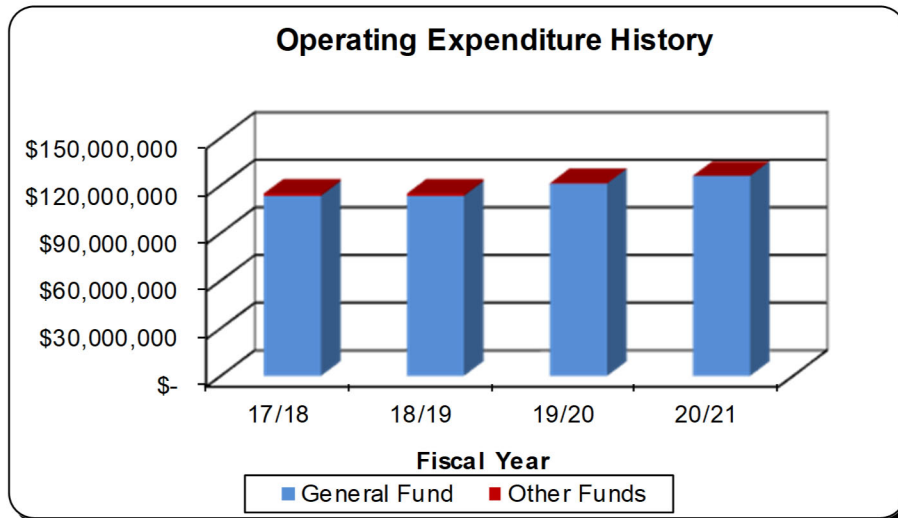
FIRE DEPARTMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

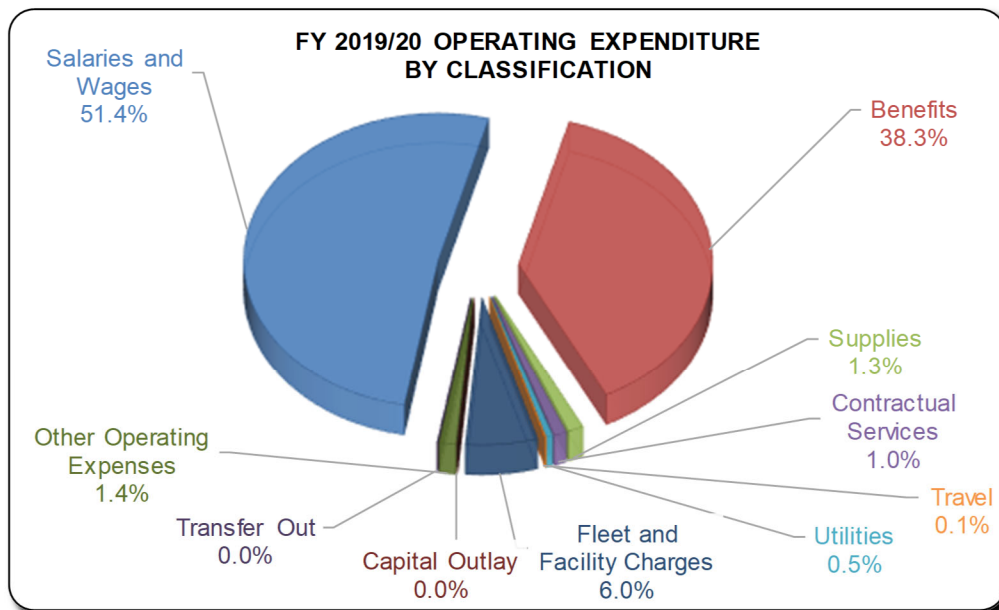
Fund Business Unit Cost Center and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Fire Chiefs Office (OFD)					
0001 Fire Administration	\$ 2,694,102	\$ 3,054,191	\$ 2,810,081	\$ (244,110)	(8.0%)
0002 Fire Nondepartmental	118,133	425,000	442,500	17,500	4.1%
0003 Orlando Operations Center	288,897	268,211	389,214	121,003	45.1%
0004 Fire Off Duty	(436,773)	(15,135)	(54,230)	(39,095)	258.3%
Fire Administrative Services Bureau (OFA)					
0001 Fire Planning and Resource Management	687,949	687,582	707,396	19,814	2.9%
0002 Fire Logistics	471,224	554,040	604,256	50,216	9.1%
0004 Fire Special Investigative Services	936,561	954,149	961,737	7,588	0.8%
0005 OFD Fire Safety Management	1,546,211	1,951,585	1,915,926	(35,659)	(1.8%)
0006 OFD Training	1,789,448	1,853,292	2,056,623	203,331	11.0%
0008 OFD Air Room	43,841	28,200	36,000	7,800	27.7%
0009 OFD Fire Supply	647,165	709,912	774,114	64,202	9.0%
Fire Support Services Bureau (OFS)					
0005 Fire Communications	2,784,601	3,020,139	2,964,153	(55,986)	(1.9%)
0006 City Emergency Management	301,221	321,136	307,615	(13,521)	(4.2%)
0009 OFD EMS Transport	4,479,326	4,737,866	4,780,666	42,800	0.9%
0010 OFD Paramedic Transport	1,891,076	3,184,351	3,631,212	446,861	14.0%
Fire Rescue Operations Bureau (OFR)					
0001 Fire Shifts	94,387,043	98,734,683	102,920,663	4,185,980	4.2%
0005 Fire Special Operations	426,768	365,523	371,518	5,995	1.6%
0007 SAFER Staffing for Adequate Fire & Emergency Respon	(20,766)	-	-	-	N/A
0008 Fire Wellness Center	29,450	26,500	25,000	(1,500)	(5.7%)
0010 OFD Public Relations	349,278	349,684	349,450	(234)	(0.1%)
TOTAL -- GENERAL FUND	\$ 113,414,757	\$ 121,210,909	\$ 125,993,894	\$ 4,782,985	3.9%
911 EMERGENCY PHONE SYSTEM FUND #0008					
Fire Support Services Bureau (OFS)					
0004 Fire 911 Emergency Phone System	\$ 201	\$ 185,982	\$ 60,000	\$ (125,982)	(67.7%)
TOTAL -- 911 EMERGENCY PHONE SYSTEM	\$ 201	\$ 185,982	\$ 60,000	\$ (125,982)	(67.7%)
EMERGENCY MEDICAL SERVICES TRANSPORT FUND #0017*					
Fire Support Services Bureau (OFS)					
0007 EMS	1,413,324	-	-	-	N/A
TOTAL -- EMERGENCY MEDICAL SERVICES TRANSPORT	\$ 1,413,324	\$ -	\$ -	\$ -	N/A
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 114,828,281	\$ 121,396,891	\$ 126,053,894	\$ 4,657,003	3.8%

* In FY18/19, the Emergency Medical Services Transport Fund was consolidated into General Fund.

FIRE DEPARTMENT (as of July 20, 2020)

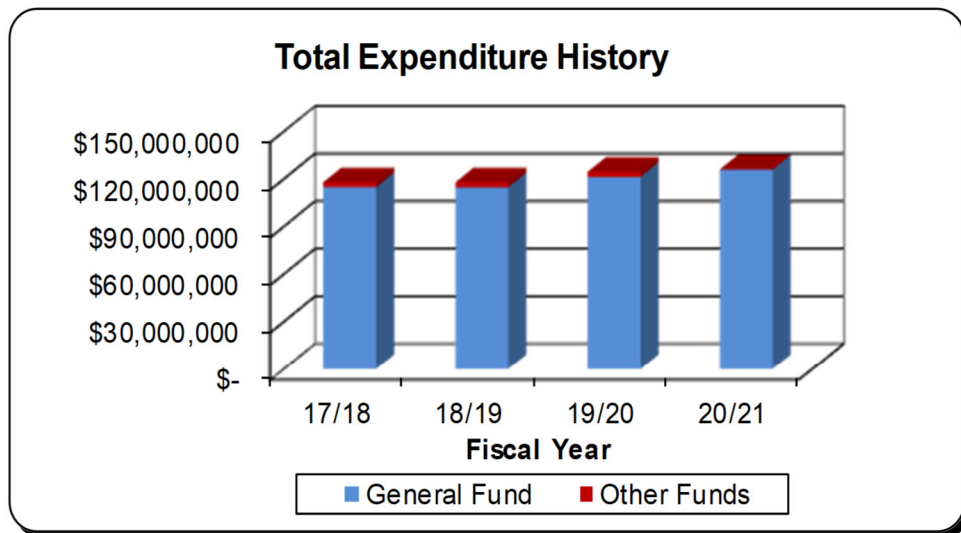


Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change to Proposed	% Change
Salaries and Wages	\$ 60,703,224	\$ 62,662,567	\$ 64,757,898	\$ 2,095,331	3.3%
Benefits	40,976,454	46,089,888	48,394,415	2,304,527	5.0%
Supplies	1,519,055	1,534,000	1,587,000	53,000	3.5%
Contractual Services	1,049,853	1,186,100	1,285,500	99,400	8.4%
Utilities	748,333	642,200	644,197	1,997	0.3%
Travel	56,459	70,000	70,000	-	0.0%
Fleet and Facility Charges	6,925,403	7,738,148	7,542,933	(195,215)	(2.5%)
Capital Outlay	64,045	-	-	-	N/A
Other Operating Expenses	1,311,843	1,423,946	1,723,951	300,005	21.1%
Transfer Out	1,473,611	50,042	48,000	(2,042)	(4.1%)
TOTAL -- FIRE DEPARTMENT OPERATING	\$ 114,828,281	\$ 121,396,891	\$ 126,053,894	\$ 4,657,003	3.8%



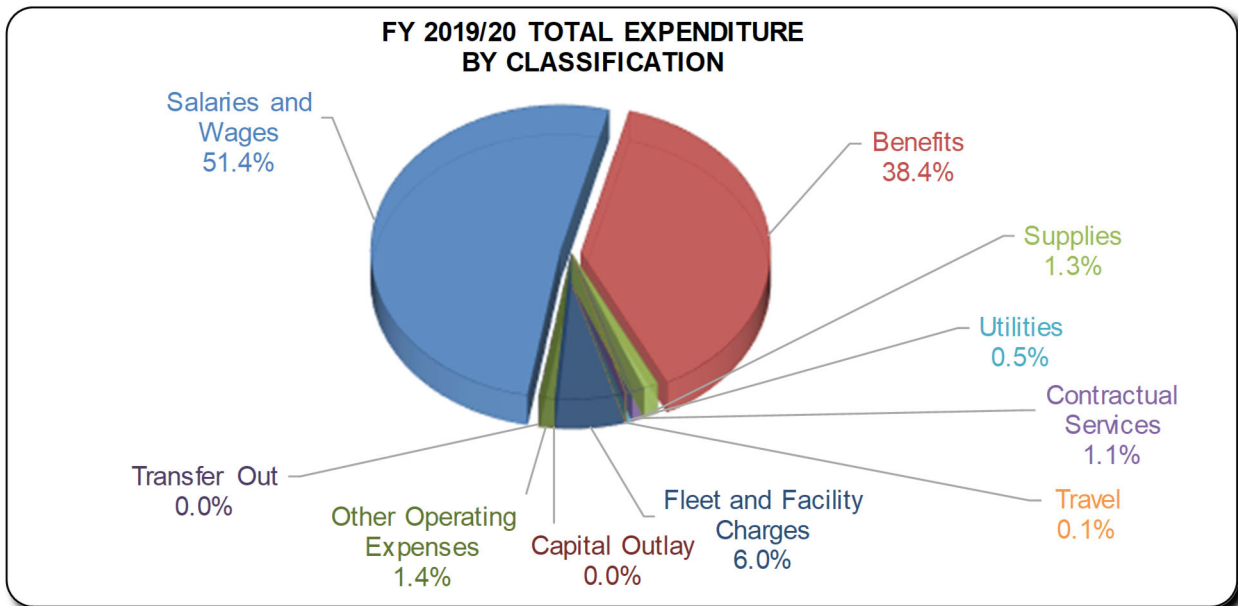
FIRE DEPARTMENT (as of July 20, 2020)

Fund Business Unit Project / Grant	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GRANTS FUND #1130					
Projects and Grants	\$ 196,694	\$ 201,462	\$ -	\$ (201,462)	(100.0%)
TOTAL -- GRANTS FUND	\$ 196,694	\$ 201,462	\$ -	\$ (201,462)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ 2,763,091	\$ 2,864,561	\$ -	\$ (2,864,561)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 2,763,091	\$ 2,864,561	\$ -	\$ (2,864,561)	(100.0%)
OTHER FUNDS					
Projects and Grants	\$ 181,582	\$ 148,619	\$ 48,000	\$ (100,619)	(67.7%)
TOTAL -- OTHER FUNDS	\$ 181,582	\$ 148,619	\$ 48,000	\$ (100,619)	(67.7%)
TOTAL -- FIRE DEPARTMENT	\$ 117,969,648	\$ 124,611,533	\$ 126,101,894	\$ 1,490,361	1.2%



FIRE DEPARTMENT (as of July 20, 2020)

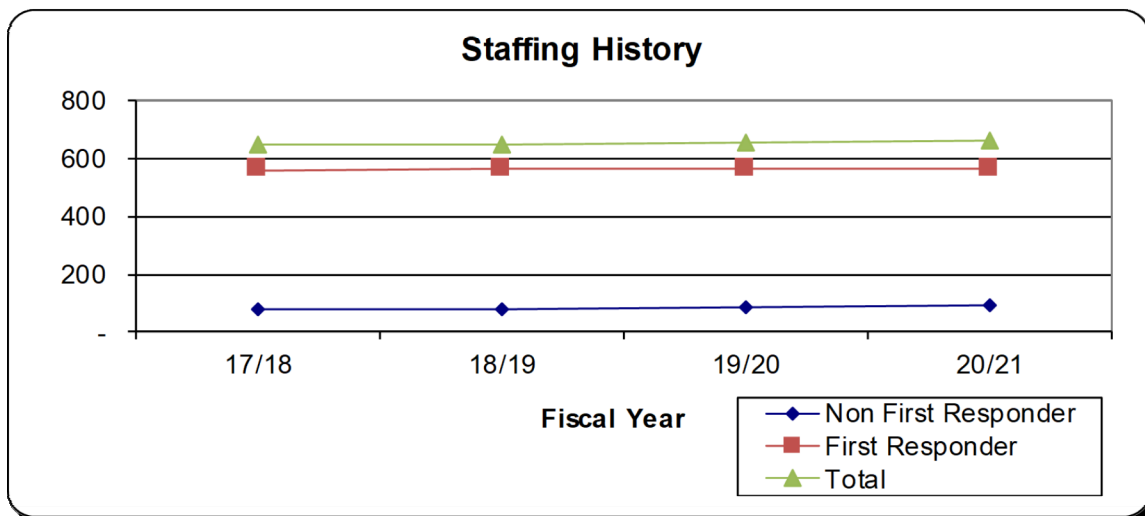
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 60,703,224	\$ 62,662,567	\$ 64,757,898	\$ 2,095,331	3.3%
Benefits	40,976,455	46,089,888	48,394,415	2,304,527	5.0%
Supplies	3,697,828	1,881,696	1,587,000	(294,696)	(15.7%)
Contractual Services	1,271,813	1,352,644	1,333,500	(19,144)	(1.4%)
Utilities	748,333	642,200	644,197	1,997	0.3%
Travel	56,459	70,000	70,000	-	0.0%
Fleet and Facility Charges	6,928,135	7,740,416	7,542,933	(197,483)	(2.6%)
Capital Outlay	547,671	1,412,608	-	(1,412,608)	(100.0%)
Other Operating Expenses	1,311,843	2,702,472	1,723,951	(978,521)	(36.2%)
Transfer Out	1,727,886	57,042	48,000	(9,042)	(15.9%)
TOTAL -- FIRE DEPARTMENT	\$ 117,969,648	\$ 124,611,533	\$ 126,101,894	\$ 1,490,361	1.2%



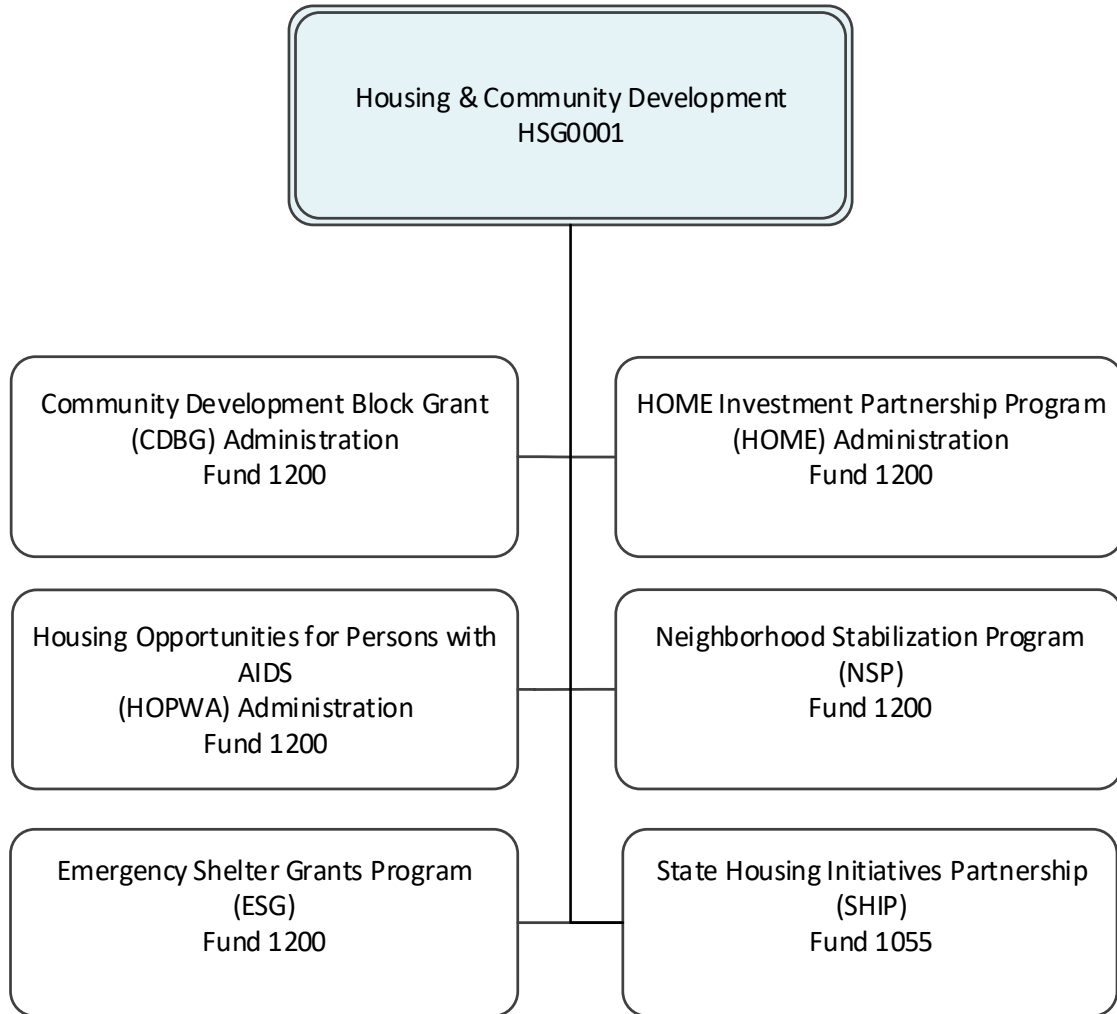
FIRE DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
GENERAL FUND #0001			
Fire Chiefs Office (OFD)			
0001 Fire Administration	17	18	17
0004 Fire Off Duty	1	1	1
Fire Administrative Services Bureau (OFA)			
0001 Fire Planning and Resource Management	5	6	6
0002 Staff and Line	3	4	4
0004 Fire Special Investigative Services	4	4	4
0005 OFD Fire Safety Management	14	14	14
0006 OFD Training	8	8	8
0009 OFD Fire Supply	1	1	1
Fire Support Services Bureau (OFS)			
0005 Fire Communications	34	34	36
0006 City Emergency Management	2	2	2
0009 OFD EMS	10	10	10
0010 OFD Paramedic Transport	35	35	40
Fire Rescue Operations Bureau (OFR)			
0001 Fire Shifts	511	512	512
0005 Fire Special Operations	1	1	1
0010 OFD Public Relations	3	3	3
TOTAL -- GENERAL FUND	649	653	659
TOTAL -- FIRE DEPARTMENT	649	653	659



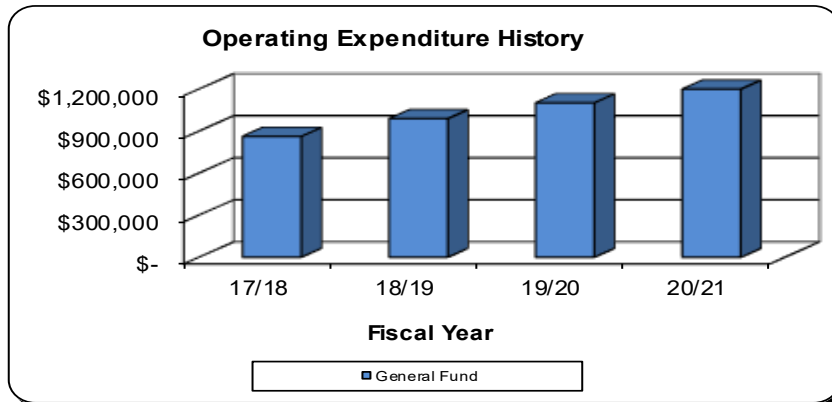
HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)



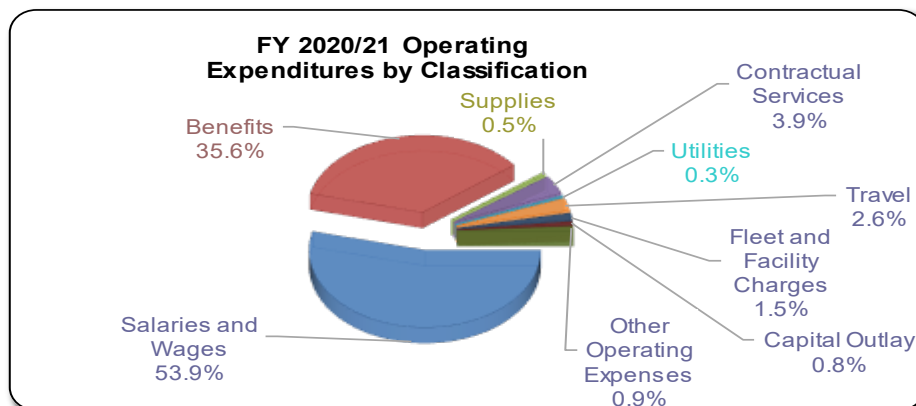
HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Cost Center and Name	Expenditures	Budget	Budget	to Proposed	% Change
GENERAL FUND #0001					
Housing and Community Development Division (HSG)					
0001 Housing and Community Development	\$ 989,244	\$ 1,102,371	\$ 1,310,847	\$ 208,476	18.9%
TOTAL -- GENERAL FUND	\$ 989,244	\$ 1,102,371	\$ 1,310,847	\$ 208,476	18.9%
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 989,244	\$ 1,102,371	\$ 1,310,847	\$ 208,476	18.9%



Expenditure by Classification	2018/19	2019/20	2020/21	Change	
	Actual	Revised	Proposed	Revised	
	Expenditures	Budget	Budget	to Proposed	% Change
Salaries and Wages	\$ 486,071	\$ 569,794	\$ 707,224	\$ 137,430	24.1%
Benefits	409,462	438,194	466,472	28,278	6.5%
Supplies	11,206	4,702	6,358	1,656	35.2%
Contractual Services	38,007	22,000	50,600	28,600	130.0%
Utilities	2,448	2,950	3,480	530	18.0%
Travel	17,454	24,000	34,000	10,000	41.7%
Fleet and Facility Charges	13,243	17,731	19,113	1,382	7.8%
Capital Outlay	-	10,000	10,000	-	0.0%
Other Operating Expenses	11,353	13,000	13,600	600	4.6%
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT OPERATING	\$ 989,244	\$ 1,102,371	\$ 1,310,847	\$ 208,476	18.9%

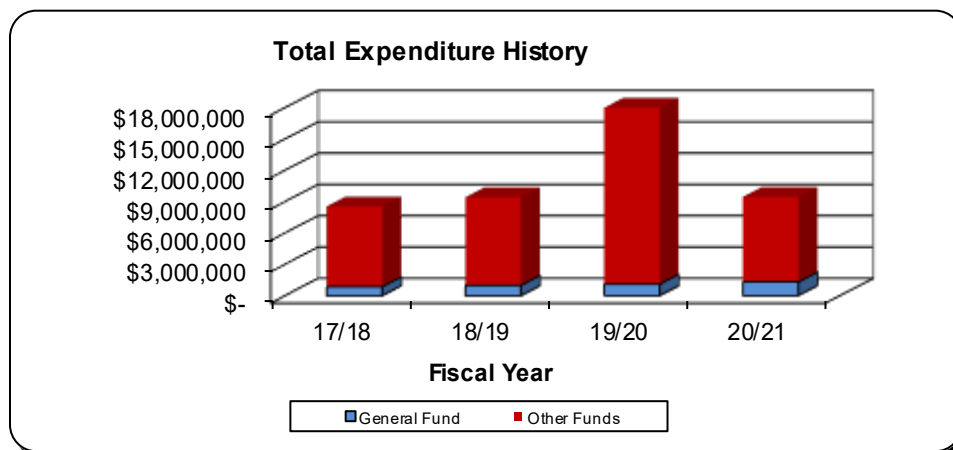


HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	
Grant and Name	Expenditures	Budget	Budget	to Proposed	% Change
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200					
Community Development Block Grant (CDBG)					
CDBG FY16/17	\$ 345,387	\$ -	\$ -	\$ -	N/A
CDBG FY17/18	50,531	575,000	-	(575,000)	(100.0%)
CDBG FY18/19	1,071,212	1,051,600	-	(1,051,600)	(100.0%)
CDBG FY19/20	-	2,212,331	-	(2,212,331)	(100.0%)
CDBG FY20/21	-	-	2,315,230	2,315,230	N/A
Emergency Shelter Grant (ESG)					
ESG FY16/17	1,088	-	-	-	N/A
ESG FY17/18	2,865	109	-	(109)	(100.0%)
ESG FY18/19	167,989	-	-	-	N/A
ESG FY19/20	-	180,125	-	(180,125)	(100.0%)
ESG FY20/21	-	-	194,392	194,392	N/A
HOME Investment Partnerships Program (HOME)					
HOME FY15/16	-	735,124	-	(735,124)	(100.0%)
HOME FY16/17	450,836	331,984	-	(331,984)	(100.0%)
HOME FY17/18	726,549	65,018	-	(65,018)	(100.0%)
HOME FY18/19	109,780	1,176,020	-	(1,176,020)	(100.0%)
HOME FY19/20	-	892,278	-	(892,278)	(100.0%)
HOME FY20/21	-	-	1,311,977	1,311,977	N/A
Housing Opportunities for People with Aids (HOPWA)					
HOPWA FY16/17	192,226	22,724	-	(22,724)	(100.0%)
HOPWA FY17/18	352,594	726,734	-	(726,734)	(100.0%)
HOPWA FY18/19	3,221,004	620,114	-	(620,114)	(100.0%)
HOPWA FY19/20	-	4,059,257	-	(4,059,257)	(100.0%)
HOPWA FY20/21	-	-	4,319,150	4,319,150	N/A
Neighborhood Stabilization Program (NSP)					
NSP FY08/09	-	132,761	-	(132,761)	(100.0%)
NSP FY10/11	9,552	453,372	-	(453,372)	(100.0%)
Projects and Grants	6	50,508	-	(50,508)	(100.0%)
TOTAL -- HOUSING AND URBAN DVLPM T FUND	\$ 6,701,620	\$13,285,059	\$ 8,140,749	\$ (5,144,310)	(38.7%)

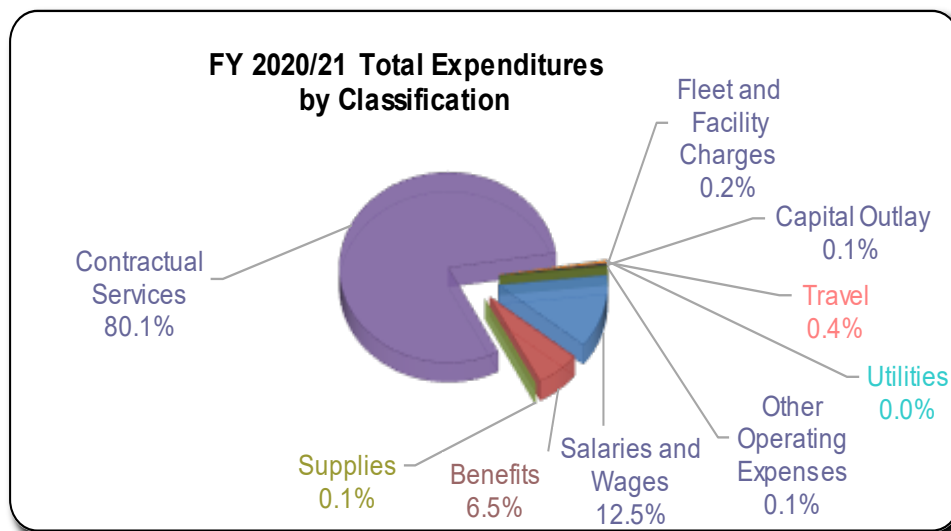
HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)

Fund Business Unit Grant and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
STATE HOUSING INITIATIVES PARTNERSHIP (SHIP) FUND #1055					
State Housing Initiatives Partnership (SHIP)					
SHIP FY15/16	\$ (11)	\$ -	\$ -	\$ -	N/A
SHIP FY16/17	897,287	(63,484)	-	63,484	(100.0%)
SHIP FY17/18	452,565	648,755	-	(648,755)	(100.0%)
SHIP FY18/19	342,012	214,579	-	(214,579)	(100.0%)
SHIP FY19/20	878	542,504	-	(542,504)	(100.0%)
TOTAL -- SHIP FUNDS	\$ 1,692,731	\$ 1,342,354	\$ -	\$ (1,342,354)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ -	\$ 6,000,000	\$ -	\$ (6,000,000)	(100.0%)
TOTAL -- OTHER FUNDS	\$ -	\$ 6,000,000	\$ -	\$ (6,000,000)	(100.0%)
OTHER FUNDS					
Housing and Community Development Division (HSG)					
Projects and Grants	\$ 24,666	\$ 171,853	\$ -	\$ (171,853)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 24,666	\$ 171,853	\$ -	\$ (171,853)	(100.0%)
TOTAL -- HOUSING DEPARTMENT	\$ 9,408,261	\$21,901,637	\$ 9,451,596	\$ (12,450,041)	(56.8%)



HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)

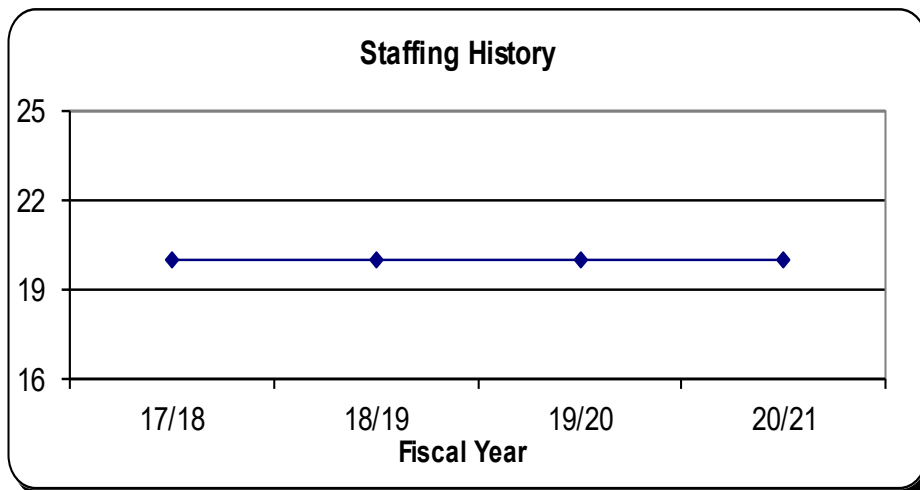
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 966,672	\$ 1,092,928	\$ 1,183,864	\$ 90,936	8.3%
Benefits	536,149	643,771	610,390	(33,381)	(5.2%)
Supplies	11,206	6,375	6,358	(17)	(0.3%)
Contractual Services	7,614,152	14,085,683	7,567,526	(6,518,157)	(46.3%)
Utilities	2,448	3,635	3,480	(155)	(4.3%)
Travel	17,454	24,000	34,000	10,000	41.7%
Fleet and Facility Charges	13,243	17,731	19,113	1,382	7.8%
Capital Outlay	233,271	11,117	10,000	(1,117)	(10.0%)
Other Operating Expenses	13,666	6,016,397	16,865	(5,999,532)	(99.7%)
Transfer Out	-	-	-	-	N/A
TOTAL - HOUSING DEPARTMENT	\$ 9,408,261	\$21,901,637	\$ 9,451,596	\$(12,450,041)	(56.8%)



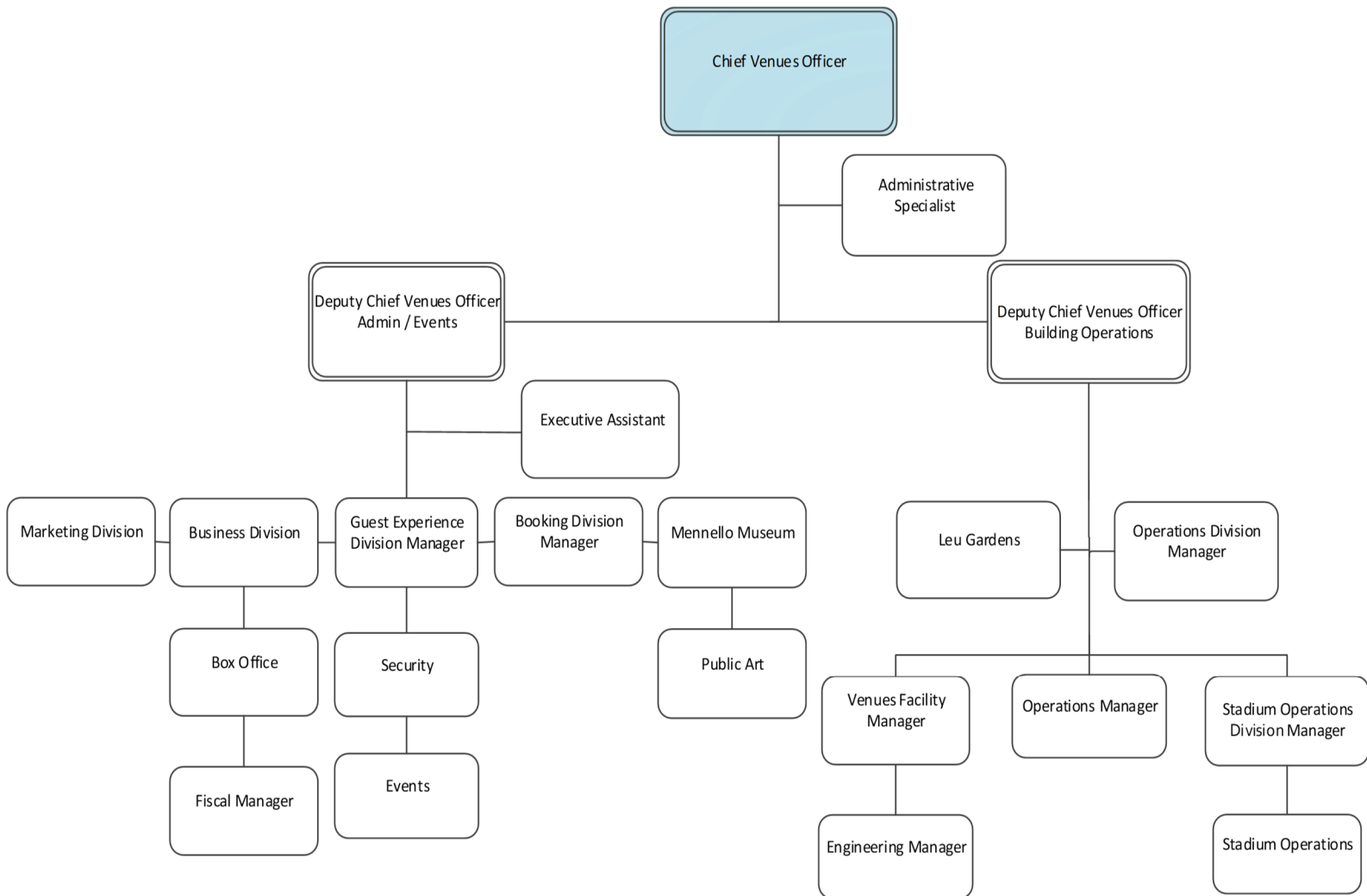
HOUSING AND COMMUNITY DEVELOPMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center and Name	Staffing	Staffing	Staffing
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND #1200			
Housing and Community Development Division (HSG)			
0002 Housing Grants	20	20	20
TOTAL -- DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT GRANTS FUND	20	20	20
TOTAL -- HOUSING DEPARTMENT	20	20	20



ORLANDO VENUES DEPARTMENT (as of July 20, 2020)

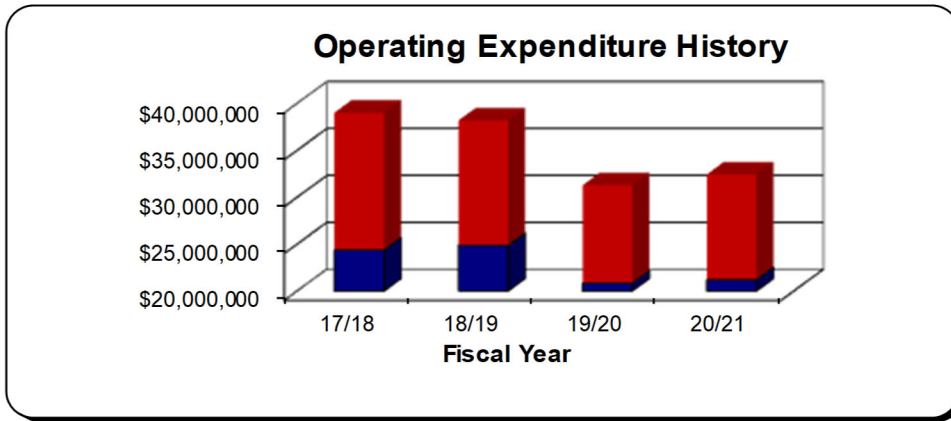


ORLANDO VENUES DEPARTMENT (as of July 20, 2020)

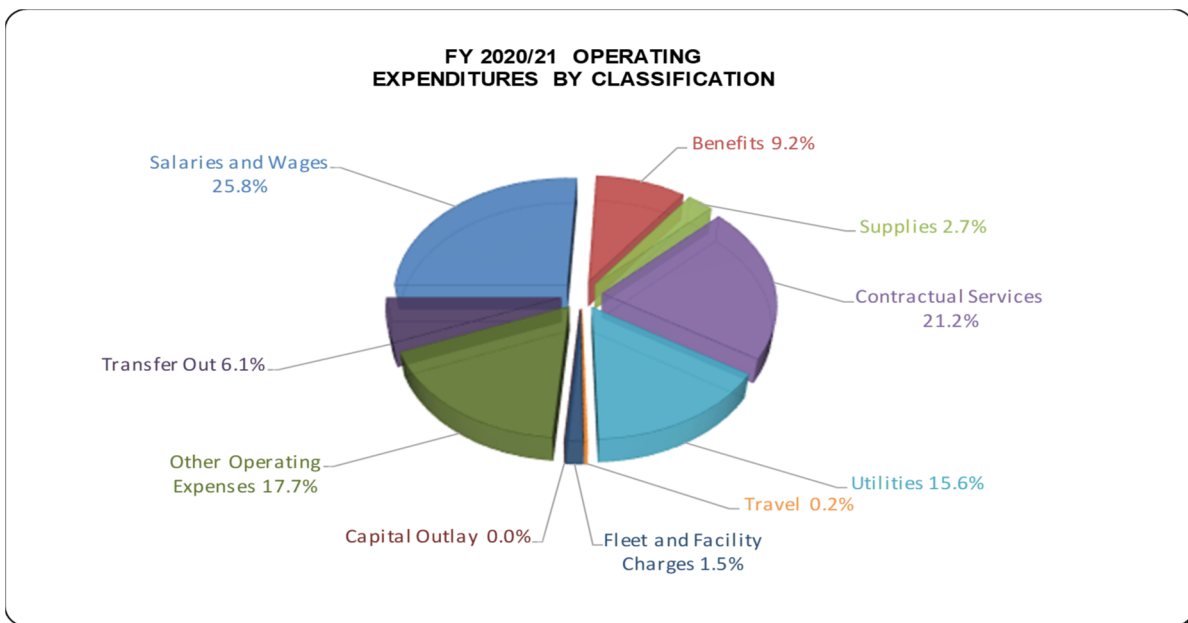
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
ORLANDO VENUES FUND #4001					
Orlando Venues Division (VEN)					
0001 Venues Operations	\$ 110	\$ (28,585)	\$ (20,302)	\$ 8,283	(29.0%)
0002 Orlando Venues Nondepartmental	2,877,917	2,333,635	2,610,093	276,458	11.8%
0003 Venues Operational Resources	-	(20,895)	(10,333)	10,562	(50.5%)
0004 Amway Center	21,758,097	18,321,858	18,429,972	108,114	0.6%
0006 Venues Box Office	222,636	226,555	237,994	11,439	5.0%
0007 Venues Security Services	-	(906)	(58,517)	(57,611)	6358.8%
TOTAL -- ORLANDO VENUES FUND	\$24,858,760	\$ 20,831,662	\$21,188,907	\$ 357,245	1.7%
COMMUNITY VENUES CONSTRUCTION ADMIN FUND #4003					
Community Venues Administration Division (CVA)					
0001 Community Venues Administration	\$ 5,564	\$ -	\$ -	\$ -	N/A
0003 Venues Construction Administration Nondepartmental	631,332	81,856	-	(81,856)	(100.0%)
TOTAL -- COMMUNITY VENUES CONSTRUCTION ADMIN	\$ 636,896	\$ 81,856	\$ -	\$ (81,856)	(100.0%)
ORLANDO STADIUM OPERATIONS FUND #4005					
Orlando Stadium Operations Division (OSO)					
0001 Camping World Stadium	\$ 8,059,458	\$ 5,591,099	\$ 5,617,568	\$ 26,469	0.5%
0002 Camping World Stadium Nondepartmental	375,883	667,939	717,699	49,760	7.4%
0003 Conference Center	78,582	27,000	42,000	15,000	55.6%
0005 Tinker Field	501,869	469,643	977,788	508,145	108.2%
TOTAL -- ORLANDO STADIUM OPERATIONS FUND	\$ 9,015,792	\$ 6,755,681	\$ 7,355,055	\$ 599,374	8.9%
H.P. LEU GARDENS TRUST FUND #1155					
Gardens, Galleries & Museums Division (LEU)					
0001 Harry P. Leu Gardens	\$ 2,938,323	\$ 2,851,461	\$ 3,022,404	\$ 170,943	6.0%
0003 Public Art	60,527	68,300	68,300	-	0.0%
0004 Leu Gift Shop	93,355	89,000	178,000	89,000	100.0%
TOTAL -- H.P. LEU GARDENS TRUST FUND	\$ 3,092,205	\$ 3,008,761	\$ 3,268,704	\$ 259,943	8.6%
MENNELLO MUSEUM FUND #0020					
Gardens, Galleries & Museums Division (LEU)					
0002 Mennello Museum - American Art	\$ 572,618	\$ 608,476	\$ 616,976	\$ 8,500	1.4%
TOTAL -- MENNELLO MUSEUM FUND	\$ 572,618	\$ 608,476	\$ 616,976	\$ 8,500	1.4%
TOTAL -- ORLANDO VENUES OPERATING	\$ 38,176,271	\$ 31,286,436	\$ 32,429,642	\$1,143,206	3.7%

ORLANDO VENUES DEPARTMENT (as of July 20, 2020)



Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 7,876,227	\$ 7,748,183	\$ 8,380,535	\$ 632,352	8.2%
Benefits	2,802,801	3,038,199	2,991,886	(46,313)	(1.5%)
Supplies	1,490,037	823,559	874,487	50,928	6.2%
Contractual Services	8,869,174	6,742,722	6,868,449	125,727	1.9%
Utilities	5,103,762	4,924,693	5,060,787	136,094	2.8%
Travel	58,988	67,000	78,500	11,500	17.2%
Fleet and Facility Charges	507,159	405,176	484,548	79,372	19.6%
Capital Outlay	111,730	58,234	-	(58,234)	(100.0%)
Other Operating Expenses	9,193,033	5,371,903	5,725,488	353,585	6.6%
Transfer Out	2,163,362	2,106,767	1,964,962	(141,805)	(6.7%)
TOTAL -- ORLANDO VENUES OPERATING	\$ 38,176,271	\$31,286,436	\$32,429,642	\$ 1,143,206	3.7%

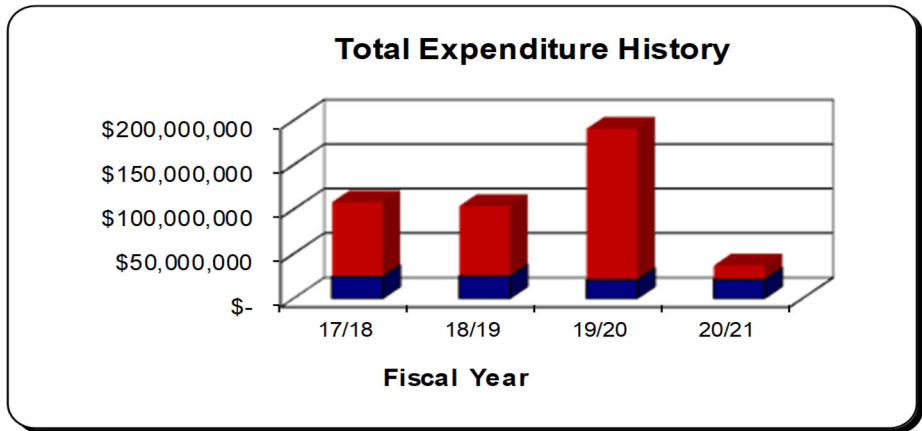


ORLANDO VENUES DEPARTMENT (as of July 20, 2020)

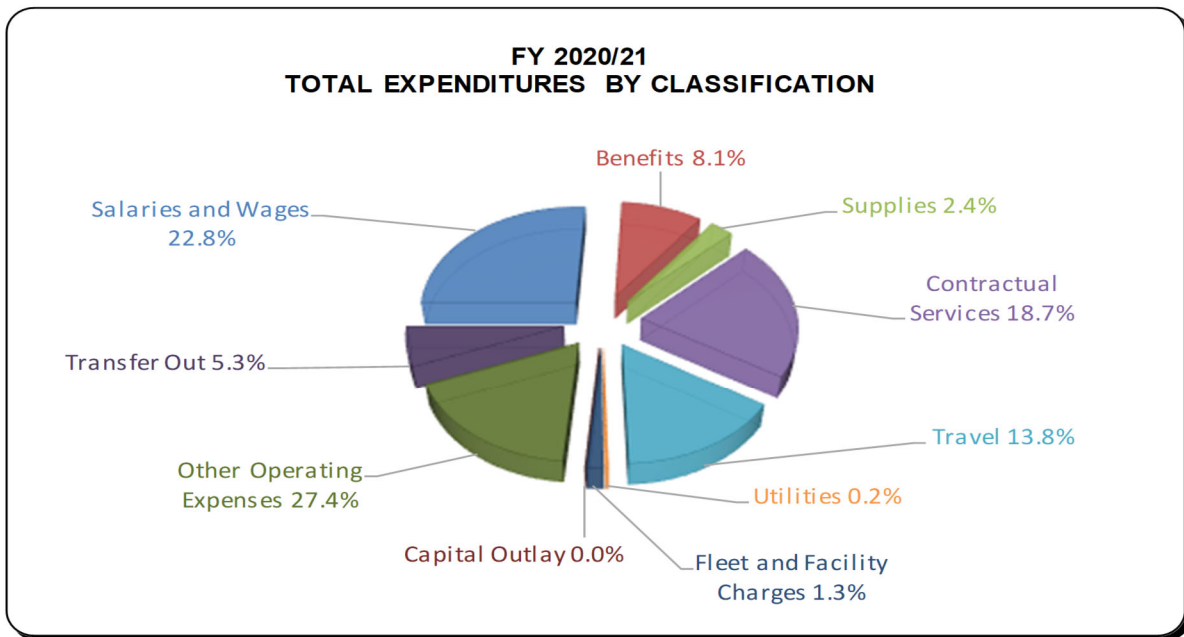
DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Construction Performing Arts Center (PAC)					
Projects and Grants	\$ 883,690	\$ 9,920,239	\$ -	\$ (9,920,239)	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 883,690	\$ 9,920,239	\$ -	\$ (9,920,239)	(100.0%)
<u>AMWAY CENTER CONSTRUCTION AND DEBT FUNDS #4022-4030</u>					
Events Center Construction Division (EVC)					
0003 Events Center Construction - Other	\$ 72,017	\$ 653,319	\$ 639,962	\$ (13,357)	(2.0%)
0004 Events Center City Debt 2009 C	500	-	-	-	N/A
0005 Nondepartmental Events Center CP	1,381,955	1,818,750	1,818,750	-	0.0%
Projects and Grants	370,078	2,034,417	-	(2,034,417)	(100.0%)
TOTAL -- AMWAY CENTER CONST AND DEBT FUNDS	\$ 1,824,550	\$ 4,506,486	\$ 2,458,712	\$ (2,047,774)	(45.4%)
<u>AMWAY CENTER RENEWAL AND REPLACEMENT FUND #4002</u>					
Projects and Grants	\$ 775,062	\$ 3,560,920	\$ 1,000,000	\$ (2,560,920)	(71.9%)
TOTAL -- AMWAY CENTER RENEWAL AND REPLACEMENT FUND	\$ 775,062	\$ 3,560,920	\$ 1,000,000	\$ (2,560,920)	(71.9%)
<u>PAC CONSTRUCTION AND DEBT FUNDS #4052-4063</u>					
PAC Division (PAC)					
0009 PAC CP Debt Construction	\$ 446,952	\$ 566,550	\$ 566,550	\$ -	0.0%
Projects and Grants	60,861,546	75,887,864	-	(75,887,864)	(100.0%)
TOTAL -- PAC CONSTRUCTION AND DEBT FUNDS	\$ 61,308,498	\$ 76,454,414	\$ 566,550	\$ (75,887,864)	(99.3%)
<u>CITRUS BOWL CONSTRUCTION AND DEBT FUNDS #4077, 4079-4082</u>					
Construction Citrus Bowl Division (CBR)					
0001 Citrus Bowl CP Debt Construction	\$ 247,385	\$ 314,700	\$ 314,700	\$ -	0.0%
0004 CRA Citrus Bowl Construction	167,701	-	-	-	N/A
Projects and Grants	91,597	2,549,311	-	(2,549,311)	(100.0%)
TOTAL -- CITRUS BOWL CONST AND DEBT FUNDS	\$ 506,682	\$ 2,864,011	\$ 314,700	\$ (2,549,311)	(89.0%)
<u>OTHER PROJECT AND GRANTS FUNDS #0005,1130,1155,4001,4005,4006</u>					
Projects and Grants Funds	\$ 108,314	\$ 61,902,573	\$ -	\$ (61,902,573)	(100.0%)
TOTAL -- OTHER PROJECT AND GRANTS FUNDS	\$ 108,314	\$ 61,902,573	\$ -	\$ (61,902,573)	(100.0%)
TOTAL -- VENUES OTHER FUNDS	\$ 65,406,797	\$ 159,208,643	\$ 4,339,962	\$ (154,868,681)	(97.3%)
TOTAL -- VENUES OTHER FUNDS	\$ 103,583,068	\$ 190,495,079	\$ 36,769,604	\$ (153,725,475)	(80.7%)

ORLANDO VENUES DEPARTMENT (as of July 20, 2020)



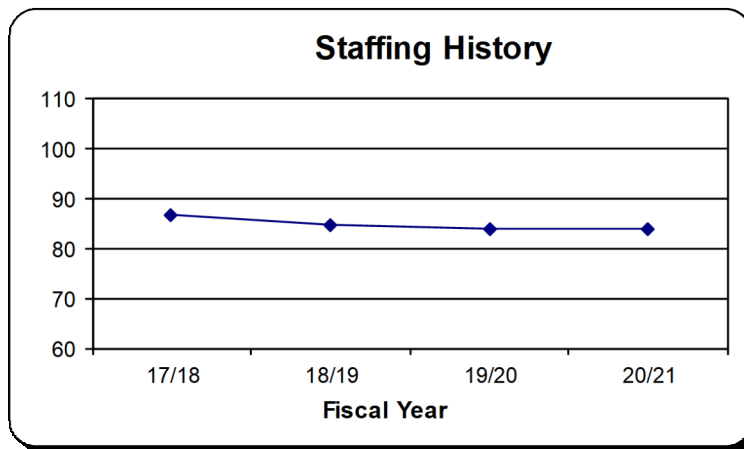
Expenditure by Classification	2018/19	2019/20	2020/21	Change Revised to Proposed	% Change
	Actual Expenditures	Revised Budget	Proposed Budget		
Salaries and Wages	7,876,227	7,748,183	8,380,535	632,352	8.2%
Benefits	2,802,801	3,038,199	2,991,886	(46,313)	(1.5%)
Supplies	1,698,805	634,478	874,487	240,009	37.8%
Contractual Services	10,863,453	150,152,549	6,868,449	(143,284,100)	(95.4%)
Utilities	5,103,762	4,924,693	5,060,787	136,094	2.8%
Travel	58,988	67,000	78,500	11,500	17.2%
Fleet and Facility Charges	975,985	(63,650)	484,548	548,198	(861.3%)
Capital Outlay	60,459,545	(10,198,197)	-	10,198,197	(100.0%)
Other Operating Expenses	11,529,852	32,085,057	10,065,450	(22,019,607)	(68.6%)
Transfer Out	2,213,650	2,106,767	1,964,962	(141,805)	(6.7%)
TOTAL -- ORLANDO VENUES	\$103,583,068	\$190,495,079	\$36,769,604	\$ (153,725,475)	(80.7%)



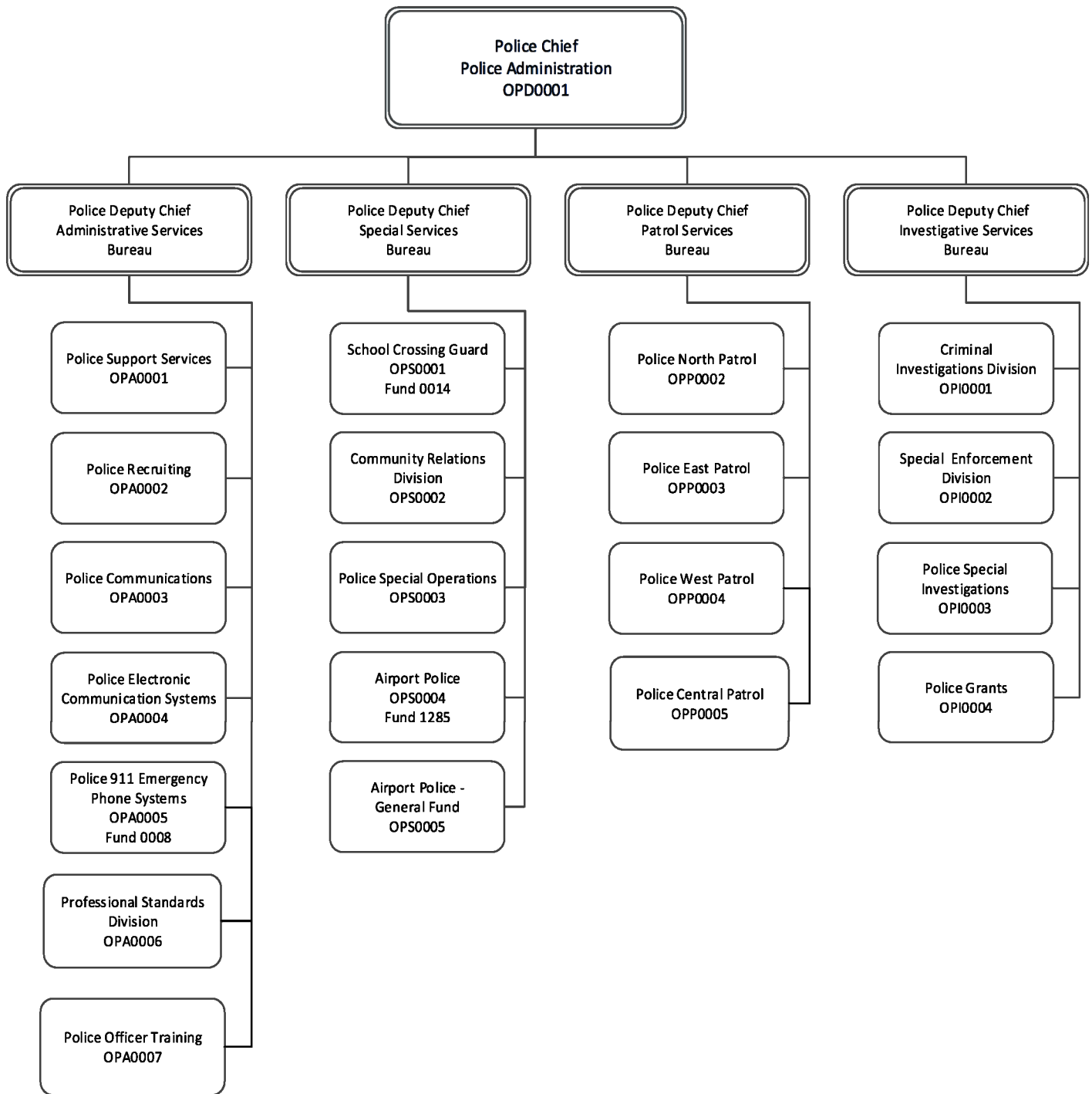
ORLANDO VENUES DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
<u>ORLANDO VENUES FUND #4001</u>			
Orlando Venues Division (VEN)			
0001 Venues Operations	17	17	17
0003 Venues Operational Resources	7	7	7
0004 Amway Center	16	15	15
0006 Venues Box Office	2	2	2
0007 Venues Security Services	12	12	12
TOTAL -- ORLANDO VENUES FUND	54	53	53
<u>ORLANDO STADIUM OPERATIONS FUND #4005</u>			
Orlando Stadium Operations Division (OSO)			
0001 Camping World Stadium	7	7	7
TOTAL - ORLANDO STADIUM OPERATIONS FUND	7	7	7
<u>H.P. LEU GARDENS TRUST FUND #1155</u>			
Gardens, Galleries & Museums Division (LEU)			
0001 Harry P. Leu Gardens	21	20	20
TOTAL -- H.P. LEU GARDENS TRUST FUND	21	20	20
<u>MENNELLO MUSEUM FUND #0020</u>			
Gardens, Galleries & Museums Division (LEU)			
0002 Mennello Museum - American Art	3	4	4
TOTAL -- MENNELLO MUSEUM FUND	3	4	4
TOTAL -- ORLANDO VENUES	85	84	84



POLICE DEPARTMENT (as of July 20, 2020)



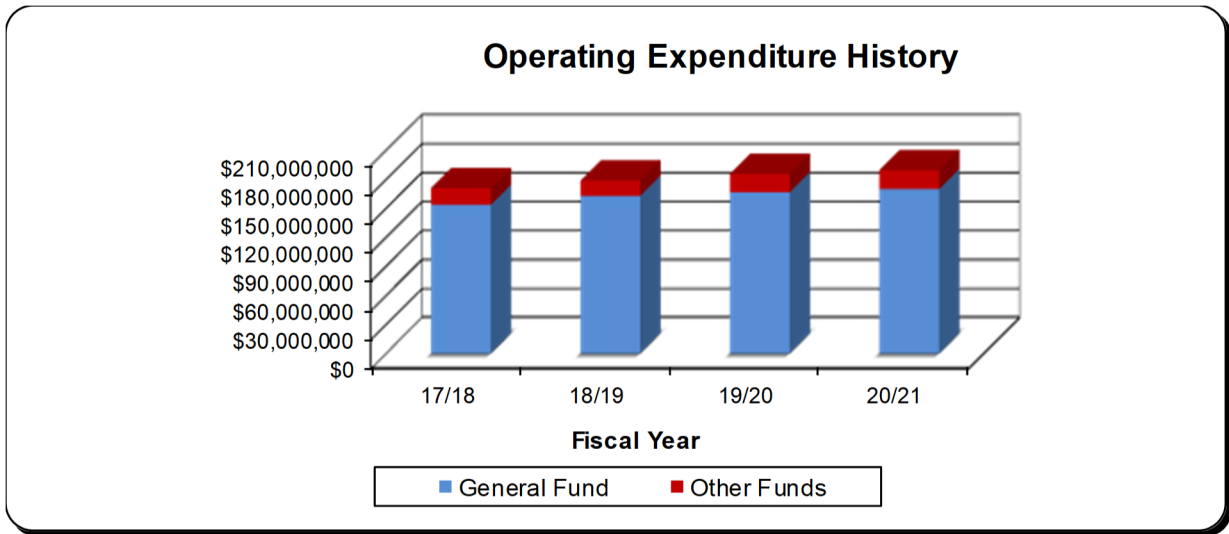
POLICE DEPARTMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Police-Administration (OPD)					
0001 Police Administration	\$ 5,637,281	\$ 1,523,012	\$ (471,844)	\$ (1,994,856)	(131.0%)
0002 Police Nondepartmental	450,661	4,432,857	6,679,748	2,246,891	50.7%
0003 Primrose Building Operations	103,788	42,000	62,680	20,680	49.2%
0007 Police Training	3,574,135	-	-	-	N/A
0009 OPD Off Duty	13,498,459	10,592,500	11,400,000	807,500	7.6%
0010 OPD - MOU Overtime	271,048	-	-	-	N/A
Police-Administrative Services Bureau (OPA)					
0001 Police Support Services	3,924,258	4,002,431	4,073,739	71,308	1.8%
0002 Police Recruiting	1,398,730	1,556,438	1,529,301	(27,137)	(1.7%)
0003 Police Communications	7,615,983	9,236,798	9,327,650	90,852	1.0%
0004 Police Electronic Communication Systems	177,166	318,393	224,460	(93,933)	(29.5%)
0006 Professional Standards Division	1,298,975	3,161,651	3,359,005	197,354	6.2%
0007 Police Officer Training	3,438,762	6,554,225	5,648,355	(905,870)	(13.8%)
Police-Investigative Services Bureau (OPI)					
0001 Criminal Investigations Division	22,294,227	19,514,924	19,942,548	427,624	2.2%
0002 Special Enforcement Division	5,378,316	8,232,581	7,058,292	(1,174,289)	(14.3%)
0003 Police Special Investigations	2,517,566	2,448,805	2,319,945	(128,860)	(5.3%)
0004 Police Grant-funded Activities	1,534,141	875,638	2,090,438	1,214,800	138.7%
Police-Special Services Bureau (OPS)					
0002 Community Relations Division	14,317,004	12,256,316	13,527,274	1,270,958	10.4%
0003 Police Special Operations	8,170,089	9,021,870	8,648,731	(373,139)	(4.1%)
0005 Airport Police-General Fund	3,349,314	999,524	1,300,000	300,476	30.1%
Police-Patrol Services Bureau (OPP)					
0002 Police North Patrol	19,266,681	20,045,739	20,043,582	(2,157)	(0.0%)
0003 Police East Patrol	19,318,329	19,831,582	21,068,517	1,236,935	6.2%
0004 Police West Patrol	20,659,860	19,078,858	19,515,424	436,566	2.3%
0005 Police Central Patrol	4,733,146	12,785,439	12,568,546	(216,893)	(1.7%)
TOTAL -- GENERAL FUND	\$ 162,927,919	\$ 166,511,581	\$ 169,916,391	\$ 3,404,810	2.0%
LAW ENFORCEMENT TRAINING FUND #0002					
Police-Administration (OPD)					
0005 Police Law Enforcement Training	\$ 188,766	\$ 200,000	\$ 130,000	\$ (70,000)	(35.0%)
TOTAL -- LAW ENFORCEMENT TRAINING FUND	\$ 188,766	\$ 200,000	\$ 130,000	\$ (70,000)	(35.0%)
GOAA POLICE FUND #1285					
Police-Special Services Bureau (OPS)					
0004 Airport Police	\$ 14,146,088	\$ 17,076,752	\$ 17,473,592	\$ 396,840	2.3%
TOTAL -- GOAA POLICE FUND	\$ 14,146,088	\$ 17,076,752	\$ 17,473,592	\$ 396,840	2.3%
OCPS CROSSING GUARD FUND #0014					
Police-Special Services Bureau (OPS)					
0001 School Crossing Guard	\$ 903,119	\$ 1,087,479	\$ 1,087,479	\$ -	0.0%
TOTAL -- OCPS CROSSING GUARD FUND	\$ 903,119	\$ 1,087,479	\$ 1,087,479	\$ -	0.0%

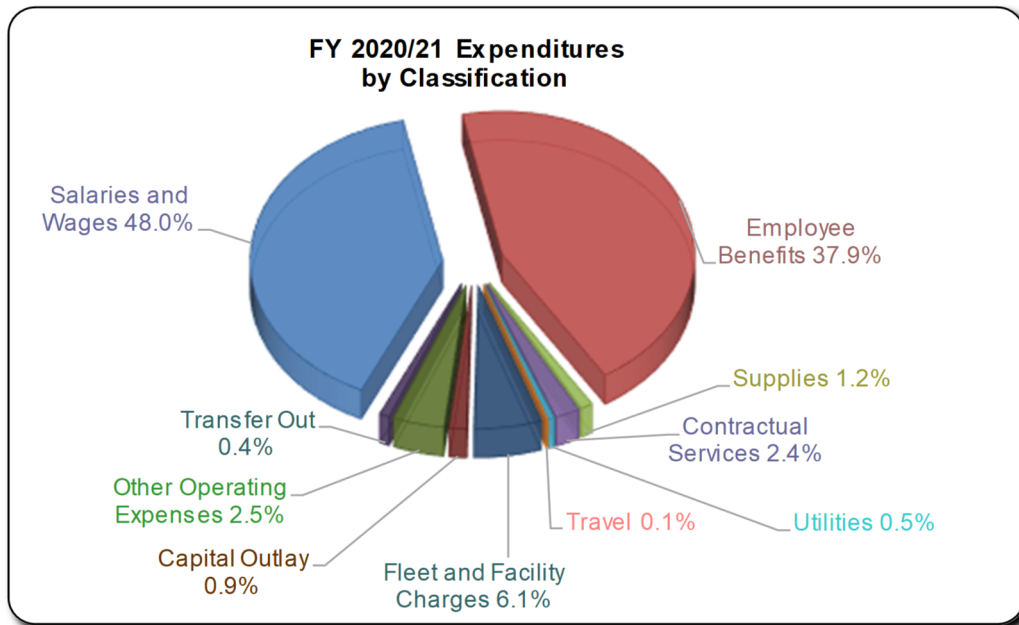
POLICE DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>CONTRABAND FORFEITURE TRUST FUND #1165</u>					
Police-Administration (OPD)					
0004 Special Law Enforcement Trust	\$ 476,009	\$ 439,343	\$ 409,918	\$ (29,425)	(6.7%)
TOTAL -- CONTRABAND FORFEITURE TRUST	\$ 476,009	\$ 439,343	\$ 409,918	\$ (29,425)	(6.7%)
<u>POLICE CAMP TRUST FUND #0021</u>					
Police-Administration (OPD)					
0008 Police Camp Trust	\$ 900	\$ -	\$ -	\$ -	N/A
TOTAL -- POLICE CAMP TRUST FUND	\$ 900	\$ -	\$ -	\$ -	N/A
<u>911 EMERGENCY TELEPHONE SYSTEM FUND #0008</u>					
Police-Administrative Services Bureau (OPA)					
0005 Police 911 Emergency Phone Systems	\$ 101,489	\$ 124,493	\$ 300,282	\$ 175,789	141.2%
TOTAL -- EMERGENCY TELEPHONE SYSTEMS FUND	\$ 101,489	\$ 124,493	\$ 300,282	\$ 175,789	141.2%
TOTAL -- POLICE DEPARTMENT OPERATING	\$ 178,744,290	\$ 185,439,648	\$ 189,317,662	\$ 3,878,014	2.1%



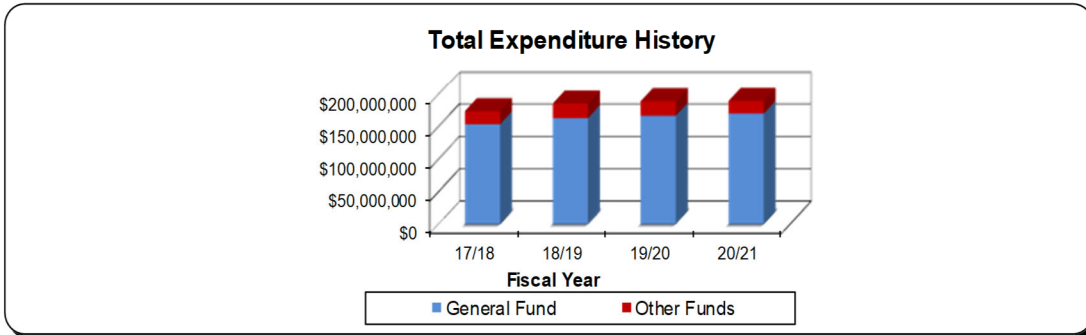
POLICE DEPARTMENT (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 86,269,738	\$ 91,020,272	\$ 90,855,832	\$ (164,440)	(0.2%)
Employee Benefits	66,513,691	67,477,907	71,641,283	4,163,376	6.2%
Supplies	3,001,493	2,416,909	2,315,956	(100,953)	(4.2%)
Contractual Services	3,518,460	3,961,172	4,561,972	600,800	15.2%
Utilities	879,897	947,750	949,430	1,680	0.2%
Travel	209,758	257,500	164,900	(92,600)	(36.0%)
Fleet and Facility Charges	10,080,704	11,744,797	11,623,137	(121,660)	(1.0%)
Capital Outlay	709,316	1,362,430	1,612,142	249,712	18.3%
Other Operating Expenses	6,049,138	4,171,824	4,786,334	614,510	14.7%
Transfer Out	1,512,094	2,079,087	806,676	(1,272,411)	(61.2%)
TOTAL -- POLICE DEPARTMENT	\$ 178,744,290	\$ 185,439,648	\$ 189,317,662	\$ 3,878,014	2.1%



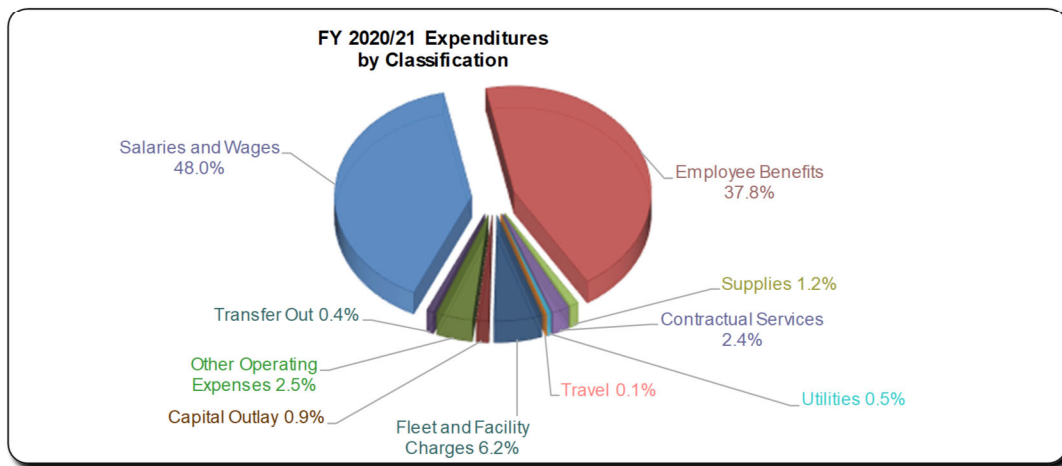
POLICE DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	%Change
DEPARTMENT OF JUSTICE FEDERAL EQUITABLE SHARING AGREEMENT FUND #1166					
Police-Administration (OPD)					
0003 Federal Asset Sharing - Justice	\$ 241,112	\$ 398,020	\$ 107,000	\$ (291,020)	(73.1%)
TOTAL -- DOJ FEDERAL ASSET SHARING	\$ 241,112	\$ 398,020	\$ 107,000	\$ (291,020)	(73.1%)
DEPARTMENT OF TREASURY FEDERAL EQUITABLE SHARING AGREEMENT FUND #1167					
Police-Administration (OPD)					
0006 Federal Asset Sharing - Treasury	\$ 44,947	\$ 410,761	\$ 27,000	\$ (383,761)	(93.4%)
TOTAL -- DOT FEDERAL ASSET SHARING	\$ 44,947	\$ 410,761	\$ 27,000	\$ (383,761)	(93.4%)
GRANTS FUND #1130					
High Intensity Drug Trafficking Area (HIDTA)					
HIDTA FY 17/18	\$ 93,141	\$ -	\$ -	\$ -	N/A
HIDTA FY 18/19	79,145	39,395	-	(39,395)	(100.0%)
HIDTA FY 19/20	-	103,940	-	(103,940)	(100.0%)
Edward Byrne Memorial Justice Assistance Grant (JAG) Program					
JAG FY 17/18	169,114	7,025	-	(7,025)	(100.0%)
JAG FY 18/19	-	167,472	-	(167,472)	(100.0%)
JAG FY 19/20	-	55,155	-	(55,155)	(100.0%)
Other Grants	1,014,261	1,269,042	-	(1,269,042)	(100.0%)
TOTAL -- GRANTS FUND	\$ 1,355,661	\$ 1,642,029	\$ -	\$ (1,642,029)	(100.0%)
CAPITAL IMPROVEMENTS FUND #3001					
Projects	\$ 3,901,096	\$ 3,068,831	\$ -	\$ -	(100.0%)
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 3,901,096	\$ 3,068,831	\$ -	\$ -	(100.0%)
OTHER FUNDS					
Projects and Grants - Other Funds	\$ 1,117,984	\$ 2,921,430	\$ -	\$ (7,632,290)	(100.0%)
TOTAL -- PROJECTS AND GRANTS - OTHER FUNDS	\$ 1,117,984	\$ 2,921,430	\$ -	\$ (2,921,430)	(100.0%)
TOTAL -- SPECIAL REVENUE AND OTHER FUNDS	\$ 6,660,801	\$ 8,441,071	\$ 134,000	\$ (8,307,071)	(98.4%)
TOTAL -- POLICE DEPARTMENT	\$ 185,405,091	\$ 193,880,719	\$ 189,451,662	\$ (4,429,057)	(2.3%)



POLICE DEPARTMENT (as of July 20, 2020)

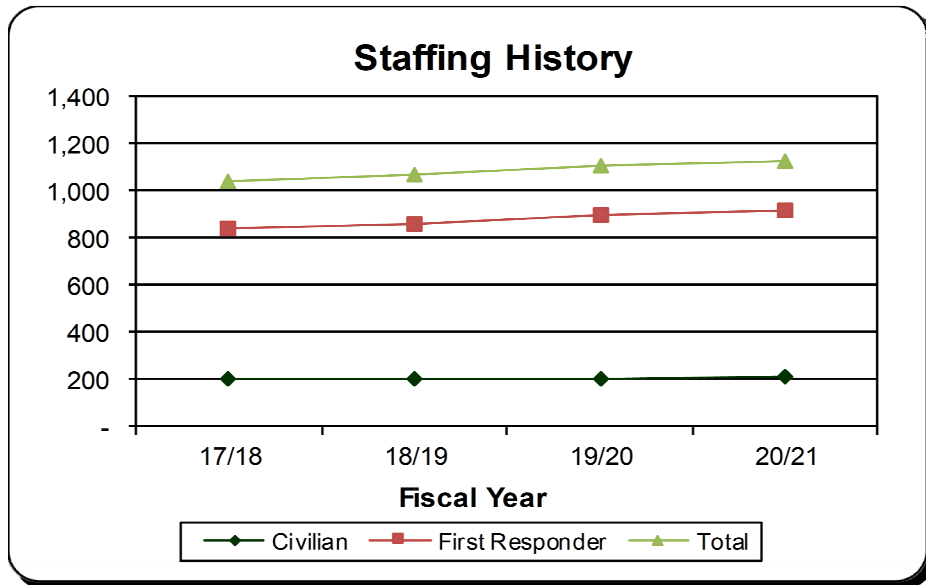
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 87,386,175	\$ 92,926,093	\$ 90,855,832	\$ (2,070,261)	(2.2%)
Employee Benefits	67,417,349	67,395,621	71,641,283	4,245,662	6.3%
Supplies	4,686,697	1,659,366	2,315,956	656,590	39.6%
Contractual Services	3,596,430	4,369,287	4,561,972	192,685	4.4%
Utilities	879,897	947,750	949,430	1,680	0.2%
Travel	241,554	257,786	164,900	(92,886)	(36.0%)
Fleet and Facility Charges	10,080,705	11,744,797	11,623,137	(121,660)	(1.0%)
Capital Outlay	3,509,700	5,516,167	1,746,142	(3,770,025)	(68.3%)
Other Operating Expenses	6,078,542	6,984,765	4,786,334	(2,198,431)	(31.5%)
Transfer Out	1,528,043	2,079,087	806,676	(1,272,411)	(61.2%)
TOTAL – POLICE DEPARTMENT	\$ 185,405,091	\$ 193,880,719	\$ 189,451,662	\$ (4,429,057)	(2.3%)



POLICE DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

	2018/19 Final Staffing	2019/20 Revised Staffing	2020/21 Proposed Staffing
<u>GENERAL FUND #0001</u>			
Police Administration (OPD)			
0001 Police Administration	9	9	9
Administrative Services Bureau (OPA)			
0001 Police Support Services	46	46	46
0002 Police Recruiting	10	10	10
0003 Police Communications	92	92	92
0004 Police Electronic Communication Systems	1	1	1
0006 Professional Standards Division	25	25	27
0007 Police Officer Training	35	35	35
Investigative Services Bureau (OPI)			
0001 Criminal Investigations Division	114	116	121
0002 Special Enforcement Division	53	53	53
0003 Police Special Investigations	13	13	13
0004 Police Grant-funded Activities	15	15	25
Special Services Bureau (OPS)			
0002 Community Relations Division	57	65	68
0003 Police Special Operations	51	51	51
Patrol Services Bureau (OPP)			
0002 Police North Patrol	112	112	112
0003 Police East Patrol	133	133	133
0004 Police West Patrol	119	119	119
0005 Police Central Patrol	95	95	95
TOTAL -- GENERAL FUND	<u>980</u>	<u>990</u>	<u>1,010</u>
<u>GOAA POLICE FUND #1285</u>			
Police-Special Services Bureau (OPS)			
0004 Airport Police	85	113	118
TOTAL -- GOAA POLICE FUND	<u>85</u>	<u>113</u>	<u>118</u>
<u>OCPS CROSSING GUARD FUND #0014</u>			
Police-Special Services Bureau (OPS)			
0001 School Crossing Guard	1	1	1
TOTAL -- OCPS CROSSING GUARD FUND	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL -- POLICE	<u>1,066</u>	<u>1,104</u>	<u>1,129</u>



PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

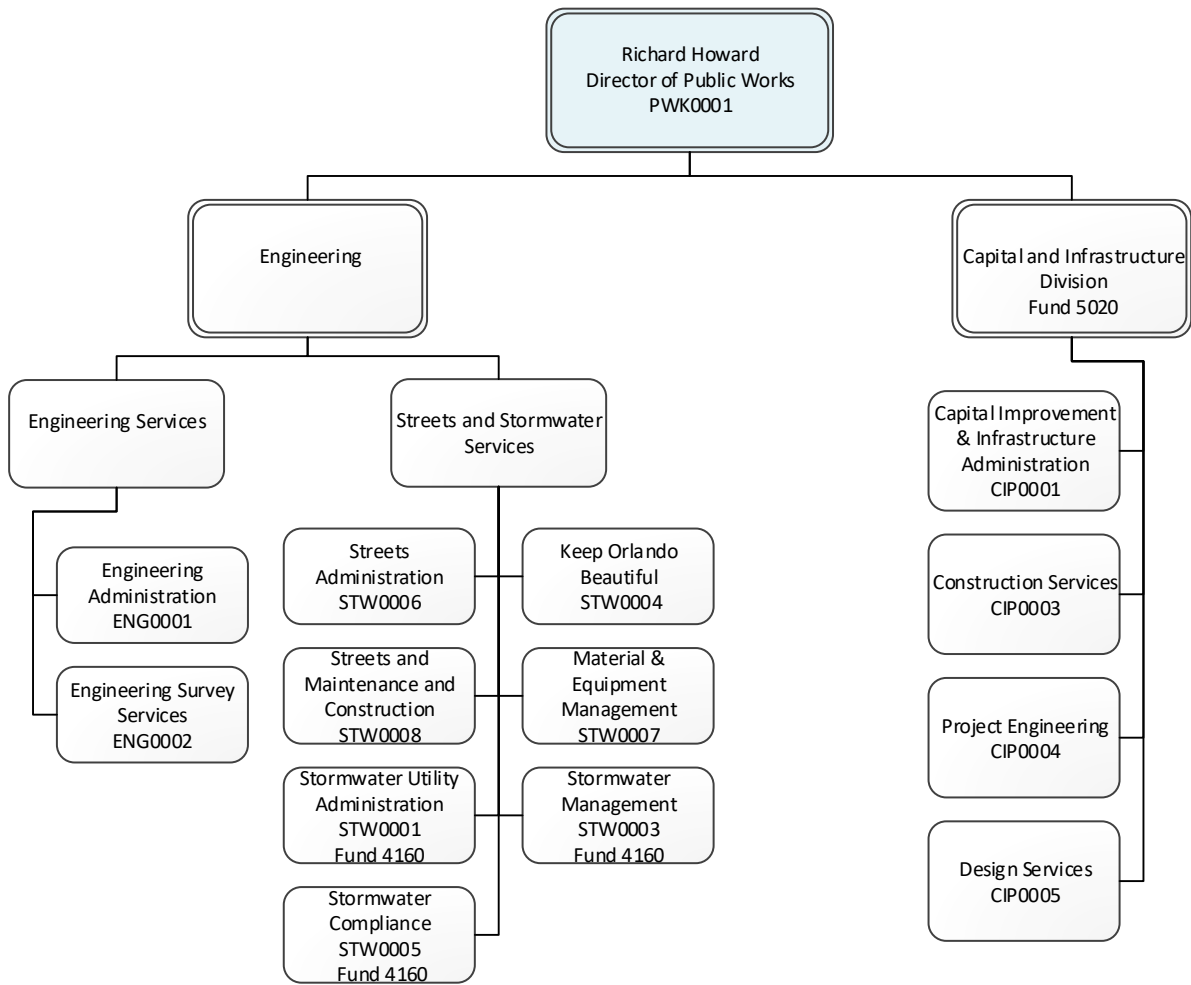


Table 1 of 2

PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

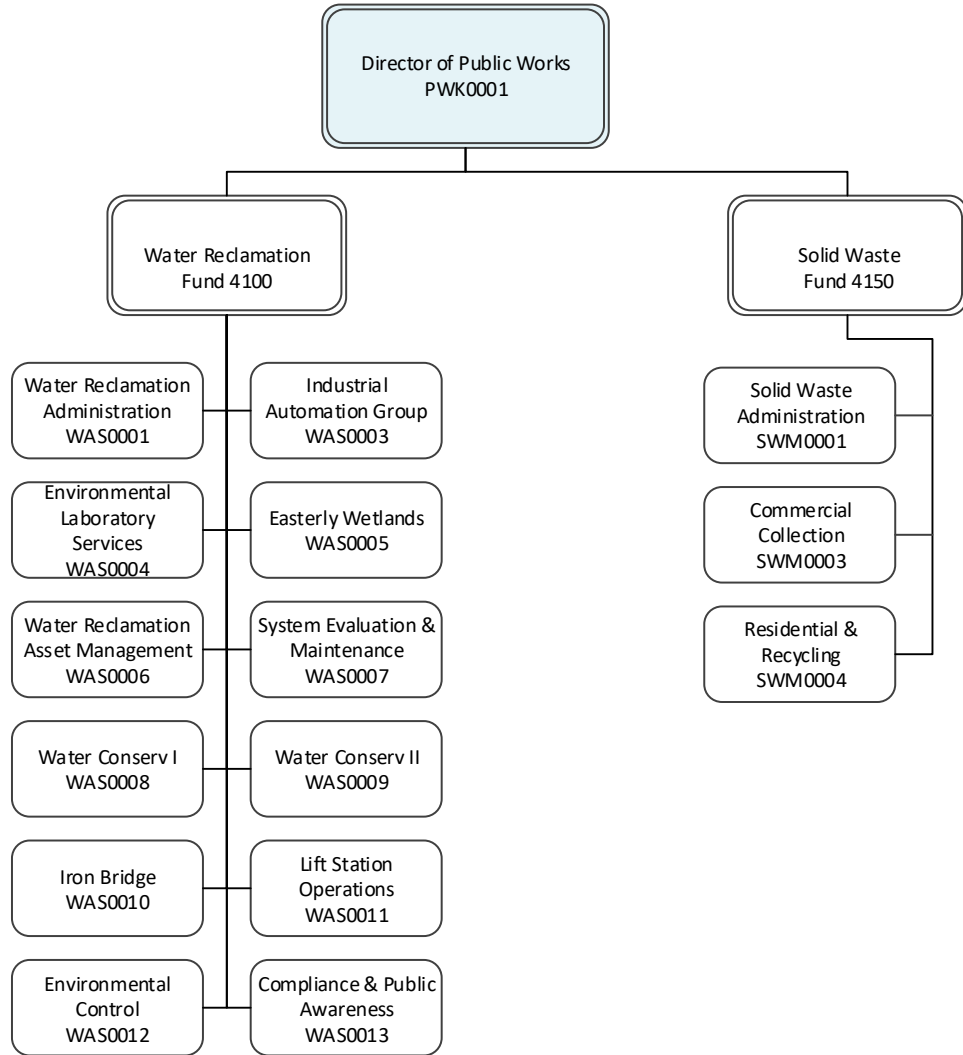


Table 2 of 2

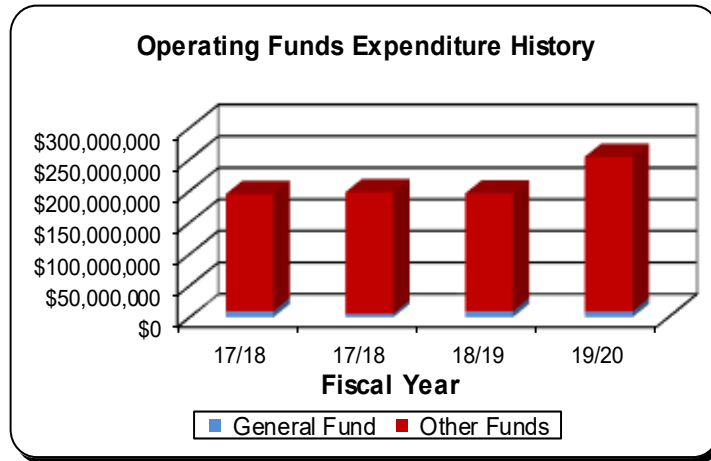
PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
GENERAL FUND #0001					
Director of Public Works (PWK)					
0001 Director of Public Works	\$ 542,488	\$ 1,212,176	\$ 1,174,077	\$ (38,099)	(3.1%)
0002 Public Works Nondepartmental	177,265	180,675	(261,567)	(442,242)	(244.8%)
Engineering/Engineering Services Division (ENG)					
0001 Engineering Administration	36,777	123,040	272,997	149,957	121.9%
0002 Engineering Survey Services	298,114	1,019,215	840,955	(178,260)	(17.5%)
Streets & Stormwater Services Division (STW)					
0004 Keep Orlando Beautiful	(20,951)	(18,917)	37,079	55,996	(296.0%)
0006 Streets Administration	459,726	575,086	769,489	194,403	33.8%
0007 Material and Equipment Management	2,925,234	3,996,658	3,852,740	(143,918)	(3.6%)
0008 Street Maintenance and Construction	965,572	2,499,388	2,585,097	85,709	3.4%
TOTAL -- GENERAL FUND	\$ 5,384,223	\$ 9,587,321	\$ 9,270,867	\$ (316,454)	(3.3%)
SOLID WASTE FUND #4150					
Solid Waste Management Division (SWM)					
0001 Solid Waste Administration	\$ 1,715,510	\$ 2,739,419	\$ 2,943,821	\$ 204,402	7.5%
0002 Solid Waste Nondepartmental	4,752,026	6,357,719	7,678,633	1,320,914	20.8%
0003 Commercial Collection	13,657,453	12,306,681	13,690,491	1,383,810	11.2%
0004 Residential & Recycling	14,515,327	16,688,551	16,604,515	(84,036)	(0.5%)
TOTAL -- SOLID WASTE FUND	\$ 34,640,315	\$ 38,092,370	\$ 40,917,460	\$ 2,825,090	7.4%
STORMWATER UTILITY FUND #4160					
Engineering/Design Engineering (ENG)					
0003 Design Engineering	\$ -	\$ 468,544	\$ 22,760	\$ (445,784)	(95.1%)
Streets & Stormwater Services Division (STW)					
0001 Stormwater Utility Administration	849,131	4,069,142	4,995,333	926,191	22.8%
0002 Stormwater Nondepartmental	34,742,119	7,317,732	8,087,750	770,018	10.5%
0003 Stormwater Management	8,886,128	9,516,818	10,315,360	798,542	8.4%
0005 Stormwater Compliance	1,709,820	2,661,997	2,413,032	(248,965)	(9.4%)
TOTAL -- STORMWATER UTILITY FUND	\$ 46,187,198	\$ 24,034,233	\$ 25,834,235	\$ 1,800,002	7.5%
WATER RECLAMATION REVENUE FUND #4100					
Water Reclamation Enterprises Division (WAS)					
0001 Water Reclamation Administration	\$ 4,549,207	\$ 5,583,966	\$ 5,858,341	\$ 274,375	4.9%
0002 Water Reclamation Nondepartmental	52,820,482	51,511,592	57,227,807	5,716,215	11.1%
0003 Industrial Automation Group	2,370,240	3,181,412	3,726,360	544,948	17.1%
0004 Environmental Laboratory Services	855,576	918,375	957,624	39,249	4.3%
0005 Easterly Wetlands	881,618	856,734	986,069	129,335	15.1%
0006 Water Reclamation Asset Management	1,059,127	1,464,799	1,124,546	(340,253)	(23.2%)
0007 System Evaluation and Maintenance	8,037,721	10,003,129	11,310,686	1,307,557	13.1%
0008 Water Conserv I	3,731,126	5,039,038	5,066,769	27,731	0.6%
0009 Water Conserv II	11,035,270	11,153,134	10,757,546	(395,588)	(3.5%)
0010 Iron Bridge	11,625,262	11,928,487	11,455,335	(473,152)	(4.0%)
0011 Lift Station Operations	6,016,838	7,308,717	7,678,517	369,800	5.1%
0012 Environmental Control	1,780,348	2,110,419	1,908,191	(202,228)	(9.6%)
0013 Compliance and Public Awareness	992,202	1,046,119	1,082,341	36,222	3.5%
TOTAL -- WATER RECLAMATION REVENUE FUND	\$ 105,755,017	\$ 112,105,921	\$ 119,140,132	\$ 7,034,211	6.3%

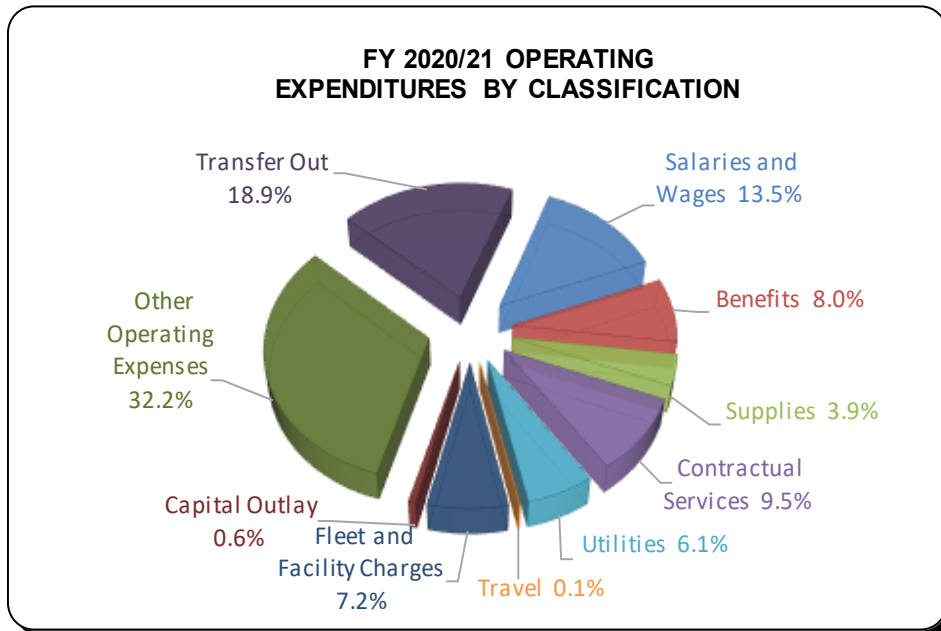
PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Proposed	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Proposed	Change
CONSTRUCTION MANAGEMENT FUND #5020					
CIP/Infrastructure Division (CIP)					
0001 Capital Improvement/Infrastructure Administrati	\$ 753,900	\$ 645,699	\$ 693,594	\$ 47,895	7.4%
0002 Construction Management Nondepartmental	480,996	448,833	214,336	(234,497)	(52.2%)
0003 Project Engineering	1,002,441	1,040,821	1,307,320	266,499	25.6%
0004 Construction Services	1,535,744	1,855,647	2,387,550	531,903	28.7%
TOTAL -- CONSTRUCTION MANAGEMENT FUND	\$ 3,773,081	\$ 3,991,000	\$ 4,602,800	\$ 611,800	15.3%
OTHER FUNDS 4106.4107.4110.4161					
Other Funds	\$ 2,379,022	\$ 8,068,290	\$ 54,140,000	46,071,710	571.0%
TOTAL -- OTHER FUNDS	\$ 2,379,022	\$ 8,068,290	\$ 54,140,000	\$ 46,071,710	571.0%
TOTAL -- PUBLIC WORKS OPERATING	\$ 198,118,856	\$ 195,879,135	\$ 253,905,494	\$ 58,026,359	29.6%



PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

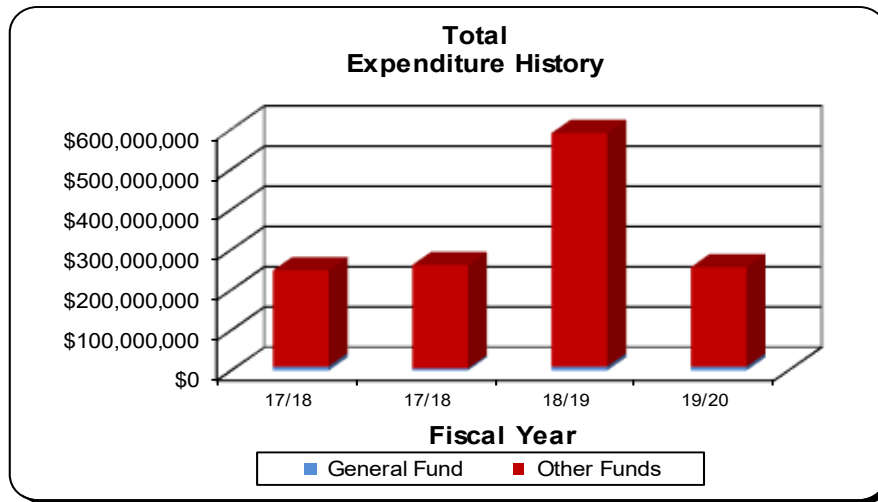
Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 28,254,601	\$ 31,377,488	\$ 34,361,404	\$ 2,983,916	9.5%
Benefits	17,074,883	20,478,207	20,219,535	(258,672)	(1.3%)
Supplies	9,036,634	9,210,950	9,827,534	616,584	6.7%
Contractual Services	19,340,820	23,072,738	24,167,828	1,095,090	4.7%
Utilities	13,892,501	15,404,443	15,413,346	8,903	0.1%
Travel	96,800	223,300	193,280	(30,020)	(13.4%)
Fleet and Facility Charges	17,546,384	19,009,693	18,309,463	(700,230)	(3.7%)
Capital Outlay	2,354,802	1,940,779	1,626,243	(314,536)	(16.2%)
Other Operating Expenses	20,592,781	31,162,644	81,855,504	50,692,860	162.7%
Transfer Out	69,928,650	43,998,893	47,931,357	3,932,464	8.9%
TOTAL -- PUBLIC WORKS OPERATING	\$ 198,118,856	\$ 195,879,135	\$ 253,905,494	\$ 58,026,359	29.6%



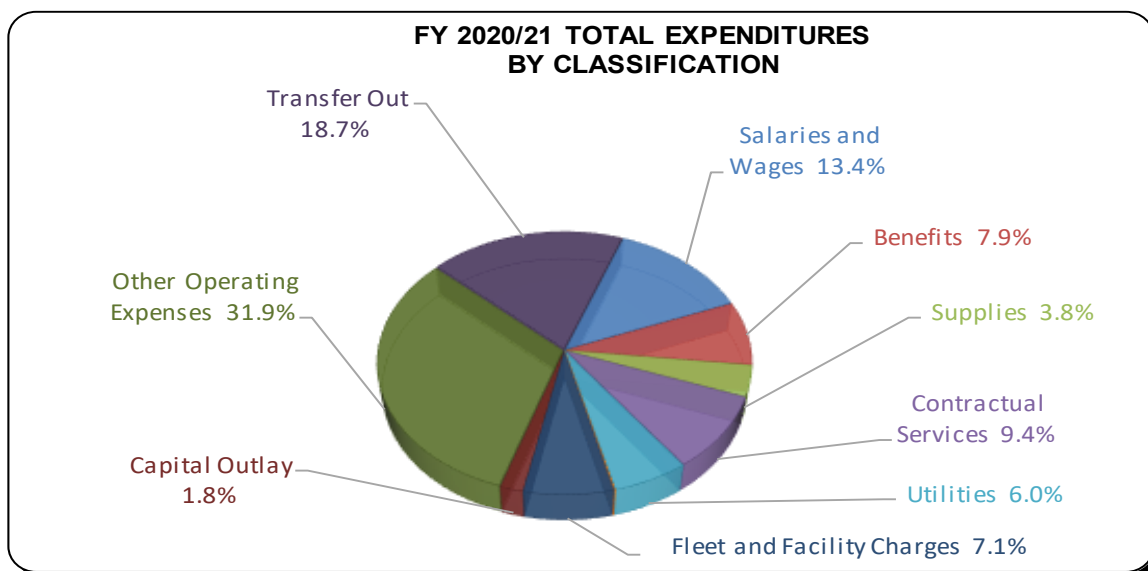
PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	%
SOLID WASTE FUND #4150					
Solid Waste Management Division (SWM)					
Projects and Grants	\$ 27,484	\$ 5,922,926	\$ -	(5,922,926)	(100.0%)
TOTAL -- SOLID WASTE FUND	\$ 27,484	\$ 5,922,926	\$ -	(5,922,926)	(100.0%)
STORMWATER UTILITY FUND #4160					
Engineering/Streets & Stormwater Services Division (STW)					
Projects and Grants	\$ (8,186)	\$ (23,680)	\$ -	23,680	(100.0%)
TOTAL -- STORMWATER UTILITY FUND	\$ (8,186)	\$ (23,680)	\$ -	23,680	(100.0%)
STORMWATER CAPITAL FUND #4161					
Stormwater Capital (STW)					
Projects and Grants	\$ 8,673,583	\$ 17,107,356	\$ -	(17,107,356)	(100.0%)
TOTAL -- STORMWATER UTILITY FUND	\$ 8,673,583	\$ 17,107,356	\$ -	(17,107,356)	(100.0%)
WATER RECLAMATION GENERAL CONSTRUCTION FUND #4106					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 26,596,983	\$ 172,709,004	\$ -	(172,709,004)	(100.0%)
TOTAL -- WATER RECLAMATION GENERAL CONSTRUCTION FUND	\$ 26,596,983	\$ 172,709,004	\$ -	(172,709,004)	(100.0%)
WATER RECLAMATION RENEWAL AND REPLACEMENT FUND #4107					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 3,752,265	\$ 5,536,184	\$ 3,000,000	(2,536,184)	(45.8%)
TOTAL -- WATER RECLAMATION R&R FUND	\$ 3,752,265	\$ 5,536,184	\$ 3,000,000	(2,536,184)	(45.8%)
WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND #4110					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 1,006,417	\$ 821,105	\$ -	(821,105)	(100.0%)
TOTAL -- WATER RECLAMATION COLLECTION SYSTEM IMPACT FEES FUND	\$ 1,006,417	\$ 821,105	\$ -	(821,105)	(100.0%)
WATER RECLAMATION STATE REVOLVING LOAN FUND #4102					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ -	\$ 3,236,303	\$ -	(3,236,303)	(100.0%)
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ -	\$ 3,236,303	\$ -	(3,236,303)	(100.0%)
WATER RECLAMATION CONSERV I CONSTRUCTION FUND #4105					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 220	\$ 13,252,177	\$ -	(13,252,177)	(100.0%)
TOTAL -- WATER RECLAMATION CONSERV I CONSTRUCTION FUND	\$ 220	\$ 13,252,177	\$ -	(13,252,177)	(100.0%)
WATER RECLAMATION SRF LOAN CONSTRUCTION FUND #4112					
Water Reclamation Enterprises Division (WAS)					
Projects and Grants	\$ 6,854,402	\$ 38,330,668	\$ -	(38,330,668)	(100.0%)
TOTAL -- WATER RECLAMATION SRF LOAN CONSTRUCTION FUND	\$ 6,854,402	\$ 38,330,668	\$ -	(38,330,668)	(100.0%)
INVESTING IN OUR NEIGHBORHOODS 2018B CONSTRUCTION BOND FUND #3034					
CIP/Infrastructure Division (CIP)					
Projects and Grants	\$ 1,707,959	\$ 51,301,044	\$ -	(51,301,044)	(100.0%)
Streets & Stormwater Services Division (STW)					
Projects and Grants	\$ 1,490,112	\$ 35,184,851	\$ -	(35,184,851)	(100.0%)
TOTAL -- INVESTING IN OUR NEIGHBORHOODS 2018B CONST BOND FUND	\$ 3,198,071	\$ 86,485,895	\$ -	(86,485,895)	(100.0%)
OTHER FUNDS					
Projects and Grants	\$ 14,076,463	\$ 51,390,082	\$ -	(51,390,082)	(100.0%)
TOTAL -- OTHER FUNDS	\$ 14,076,463	\$ 51,390,082	\$ -	(51,390,082)	(100.0%)
TOTAL -- CONSTRUCTION RELATED FUNDS	\$ 64,177,703	\$ 394,768,020	\$ 3,000,000	(391,768,020)	(99.2%)
TOTAL -- PUBLIC WORKS	\$ 262,296,560	\$ 590,647,155	\$ 256,905,494	(333,741,661)	(69.6%)

PUBLIC WORKS DEPARTMENT (as of July 20, 2020)



Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 28,435,705	\$ 31,463,114	\$ 34,361,404	\$ 2,898,290	9.2%
Benefits	17,088,677	20,478,208	20,219,535	(258,673)	(1.3%)
Supplies	9,165,370	9,213,040	9,827,534	614,494	6.7%
Contractual Services	35,584,033	80,735,433	24,167,828	(56,567,605)	(70.1%)
Utilities	13,908,758	15,298,421	15,413,346	114,925	0.8%
Travel	96,800	223,300	193,280	(30,020)	(13.4%)
Fleet and Facility Charges	17,782,158	18,973,580	18,309,463	(664,117)	(3.5%)
Capital Outlay	46,407,417	231,178,819	4,626,243	(226,552,576)	(98.0%)
Other Operating Expenses	23,898,991	138,997,511	81,855,504	(57,142,007)	(41.1%)
Transfer Out	69,928,650	44,085,729	47,931,357	3,845,628	8.7%
TOTAL -- PUBLIC WORKS	262,296,560	590,647,155	256,905,494	(333,741,661)	(56.5%)



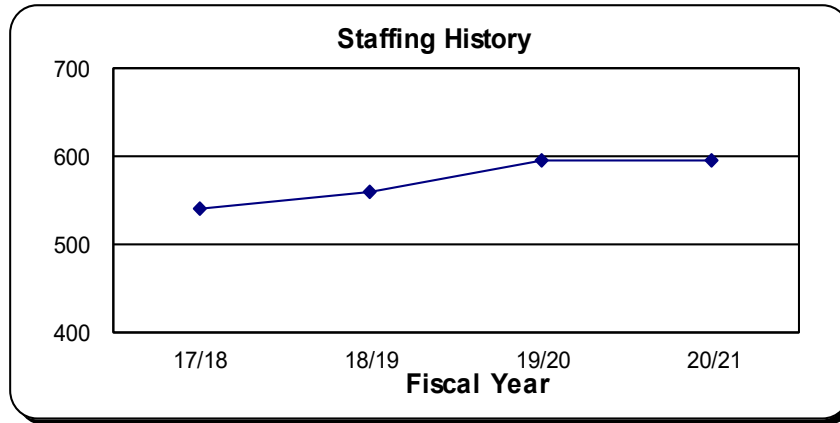
PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

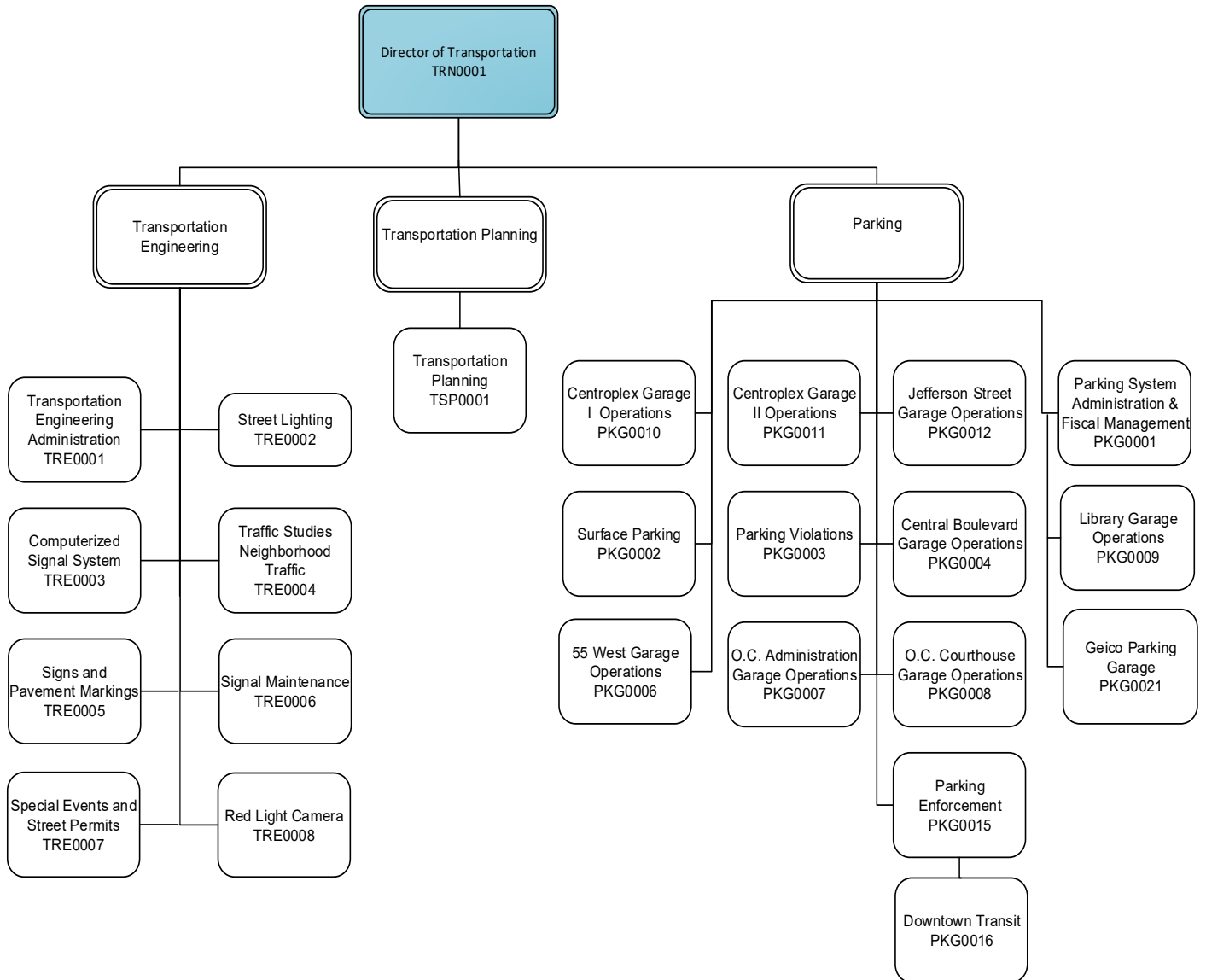
Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Public Works (PWK)			
0001 Director of Public Works	3	5	5
Engineering/Engineering Services Division (ENG)			
0001 Engineering Administration	8	8	8
0002 Engineering Survey Services	16	19	19
Engineering/Streets and Stormwater Services Division (STW)			
0004 Keep Orlando Beautiful	2	2	2
0006 Streets Administration	4	7	7
0007 Material and Equipment Management	15	16	16
0008 Street Maintenance and Construction	34	34	34
TOTAL -- GENERAL FUND	82	91	91
<u>SOLID WASTE FUND #4150</u>			
Solid Waste Management Division (SWM)			
0001 Solid Waste Administration	17	18	18
0003 Commercial Collection	32	33	33
0004 Residential & Recycling	53	56	56
TOTAL -- SOLID WASTE FUND	102	107	107
<u>STORMWATER UTILITY FUND #4160</u>			
Engineering/Streets and Stormwater Services Division (STW)			
0001 Stormwater Utility Administration	9	9	9
0003 Stormwater Management	68	74	74
0005 Stormwater Compliance	7	8	8
TOTAL -- STORMWATER UTILITY FUND	84	91	91
<u>WATER RECLAMATION REVENUE FUND #4100</u>			
Water Reclamation Enterprises Division (WAS)			
0001 Water Reclamation Administration	20	21	21
0003 Industrial Automation Group	18	18	18
0004 Environmental Laboratory Services	7	7	7
0005 Easterly Wetlands	5	5	5
0006 Water Reclamation Asset Management	12	12	12
0007 System Evaluation and Maintenance	62	63	63
0008 Water Conserv I	12	13	13
0009 Water Conserv II	30	31	31
0010 Iron Bridge	38	39	39
0011 Lift Station Operations	31	37	37
0012 Environmental Control	16	16	16
0013 Compliance and Public Awareness	8	9	9
TOTAL -- WATER RECLAMATION REVENUE FUND	259	271	271

PUBLIC WORKS DEPARTMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Proposed
Cost Center Number and Name	Staffing	Staffing	Staffing
CONSTRUCTION MANAGEMENT FUND #5020			
CIP/Infrastructure Division (CIP)			
0001 Capital Improvement/Infrastructure Administration	7	7	7
0003 Project Engineering	7	8	8
0004 Construction Services	18	19	19
TOTAL -- CONSTRUCTION MANAGEMENT FUND	32	34	34
TOTAL -- PUBLIC WORKS	559	594	594



TRANSPORTATION DEPARTMENT (as of July 20, 2020)



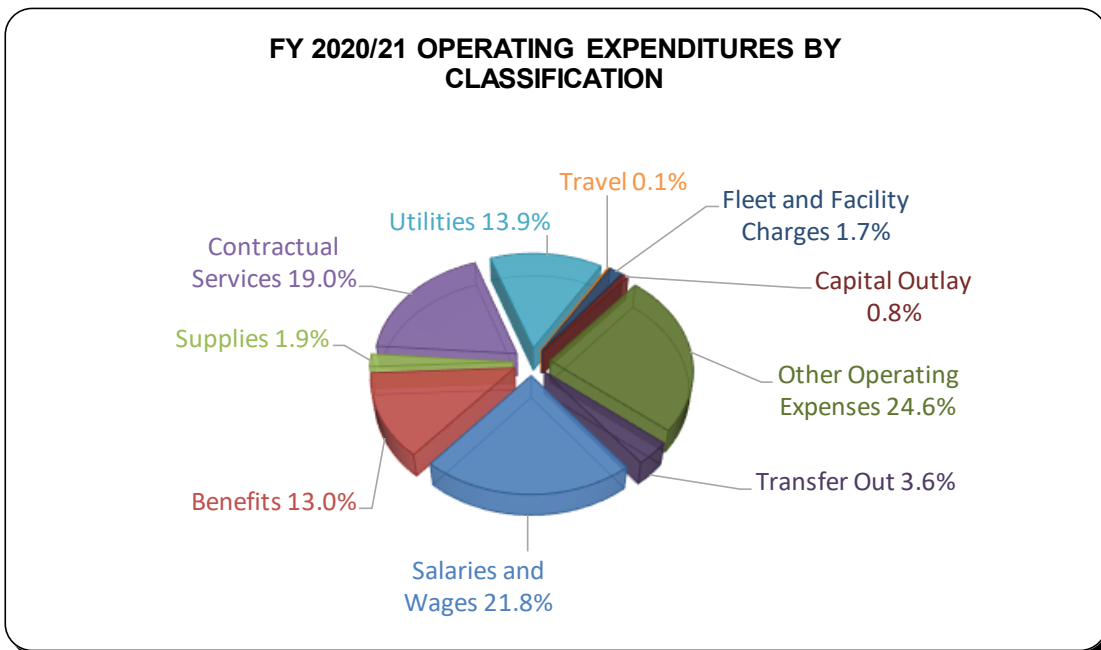
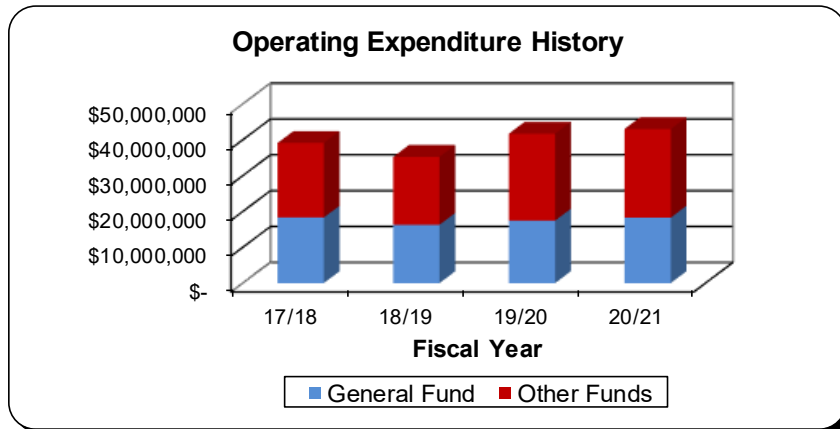
TRANSPORTATION DEPARTMENT (as of July 20, 2020)

DEPARTMENT EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Adopted Budget	Change Revised to Adopted	% Change
GENERAL FUND #0001					
Director of Transportation (TRN)					
0001 Director of Transportation	\$ 845,446	\$ 1,380,169	\$ 1,246,514	(\$133,655)	(9.7%)
0002 Transportation Nondepartmental	1,263,652	1,371,631	1,263,881	(107,750)	(7.9%)
Transportation Engineering Division (TRE)					
0001 Transportation Engineering Administration	457,978	479,071	536,704	57,633	12.0%
0002 Street Lighting	5,297,028	5,400,000	5,400,000	-	0.0%
0003 Computerized Signal System	825,038	928,441	1,183,812	255,371	27.5%
0004 Traffic Studies and Neighborhood Traffic	880,605	1,091,749	1,118,533	26,784	2.5%
0005 Sign and Pavement Markings	1,279,804	1,326,025	1,436,339	110,314	8.3%
0006 Signal Maintenance	1,548,122	1,640,121	1,878,289	238,168	14.5%
0007 Special Events and Street Permit	556,801	684,383	717,528	33,145	4.8%
0008 Red Light Camera	2,402,323	2,319,301	2,403,548	84,247	3.6%
Transportation Planning Division (TSP)					
0001 Transportation Planning	822,421	739,542	1,017,119	277,577	37.5%
Parking Division (PKG)					
0017 City Commons Garage	96,686	66,000	51,000	(15,000)	(22.7%)
TOTAL -- GENERAL FUND	\$ 16,275,904	\$ 17,426,433	\$ 18,253,267	\$ 826,834	4.7%
CENTROPLEX GARAGES FUND #4130					
Parking Division (PKG)					
0010 Centroplex Garage I Operations	\$ 131,788	\$ -	\$ 3,590	\$ 3,590	N/A
0011 Centroplex Garage II Operations	233,183	578,384	357,910	(220,474)	(38.1%)
0018 Centroplex Garage I and II Nondepartmental	2,287,012	2,506,901	2,659,253	152,352	6.1%
TOTAL -- CENTROPLEX GARAGES FUND	\$ 2,651,983	\$ 3,085,285	\$ 3,020,753	\$ (64,532)	(2.1%)
PARKING SYSTEM REVENUE FUND #4132					
Parking Division (PKG)					
0001 Parking System Administrative and Fiscal	\$ 1,031,135	\$ 1,415,784	\$ 1,452,978	\$ 37,194	2.6%
0002 Surface Parking	697,854	971,584	835,295	(136,289)	(14.0%)
0003 Parking Violations	450,973	531,151	558,694	27,543	5.2%
0004 Central Boulevard Garage Operations	1,798,603	2,093,970	1,999,592	(94,378)	(4.5%)
0006 55 West Garage Operations	975,551	1,007,892	1,147,990	140,098	13.9%
0007 O.C. Administration Garage Operations	564,598	597,139	815,629	218,490	36.6%
0008 O.C. Courthouse Garage Operations	1,057,412	1,123,160	1,160,099	36,939	3.3%
0009 Library Garage Operations	916,638	1,049,858	1,010,905	(38,953)	(3.7%)
0012 Jefferson Street Garage Operations	516,156	569,519	650,073	80,554	14.1%
0014 Parking Operations	300	-	-	-	N/A
0015 Parking Enforcement	655,252	925,005	1,062,008	137,003	14.8%
0019 Parking System Nondepartmental	3,841,792	7,006,712	6,236,690	(770,022)	(11.0%)
0021 GEICO Garage	3,756,120	3,693,233	3,710,788	17,555	0.5%
0022 Surface Lots	29,559	-	-	-	N/A
TOTAL -- PARKING SYSTEM REVENUE FUND	\$ 16,291,942	\$ 20,985,007	\$ 20,640,741	\$ (344,266)	(1.6%)
PARKING & RENEWAL AND REPLACEMENT FUND #4133					
Parking Division (PKG)					
0020 Parking R&R	\$ -	\$ 182,143	\$ 1,075,000	\$ 892,857	490.2%
TOTAL -- PARKING RENEWAL AND REPLACEMENT FUND	\$ -	\$ 182,143	\$ 1,075,000	\$ 892,857	490.2%
TOTAL -- TRANSPORTATION OPERATING	\$ 35,219,830	\$ 41,678,868	\$ 42,989,761	\$ 1,310,893	3.1%

TRANSPORTATION DEPARTMENT (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Adopted Budget	Change Revised to Adopted	% Change
Salaries and Wages	\$ 7,527,474	\$ 8,472,540	\$ 9,379,898	\$ 907,358	10.7%
Benefits	5,052,233	5,510,968	5,585,768	74,800	1.4%
Supplies	748,333	841,550	819,350	(22,200)	(2.6%)
Contractual Services	6,394,344	7,805,831	7,956,016	150,185	1.9%
Utilities	5,870,737	6,138,392	5,992,392	(146,000)	(2.4%)
Travel	43,439	55,000	54,500	(500)	(0.9%)
Fleet and Facility Charges	633,494	735,354	727,309	(8,045)	(1.1%)
Capital Outlay	50,947	186,700	323,500	136,800	73.3%
Other Operating Expenses	7,786,580	10,275,140	10,593,778	318,638	3.1%
Transfer Out	1,112,250	1,657,393	1,557,250	(100,143)	(6.0%)
TOTAL -- TRANSPORTATION OPERATING	\$ 35,219,830	\$ 41,678,868	\$ 42,989,761	\$ 1,310,893	3.1%

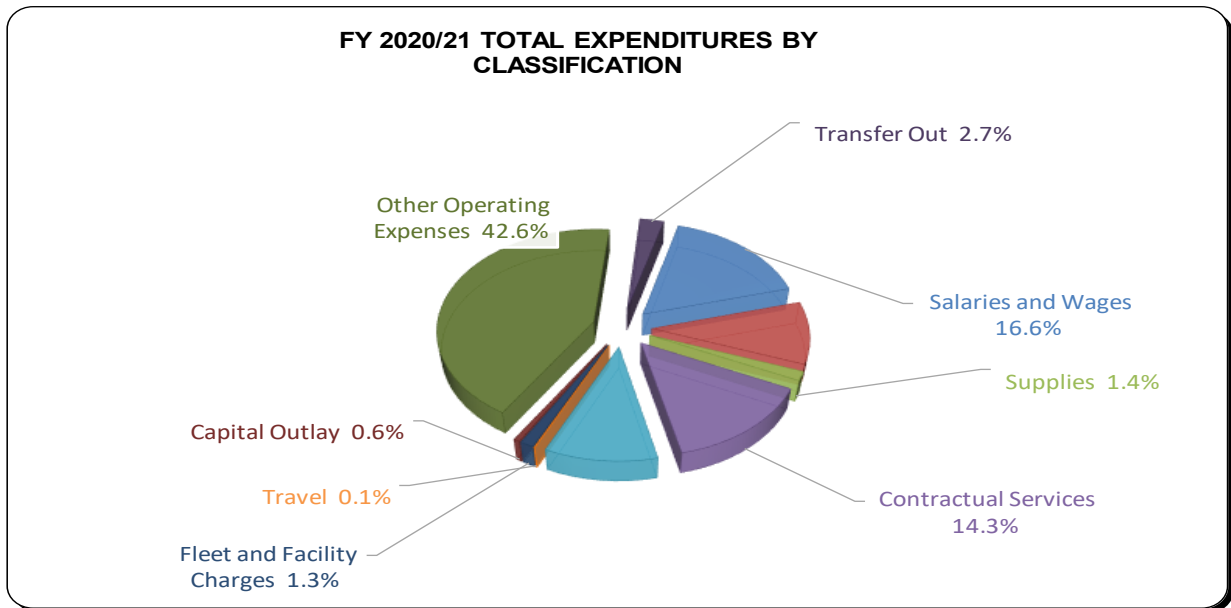
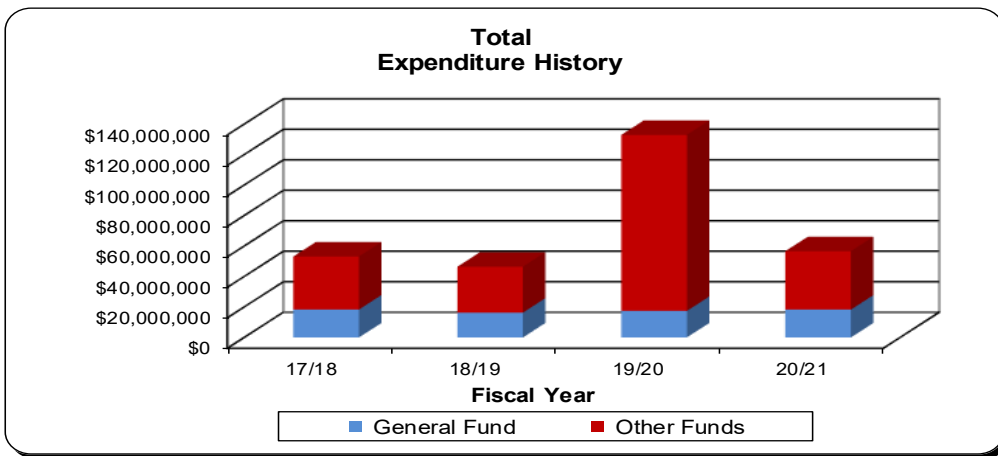


TRANSPORTATION DEPARTMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21	Change	
Business Unit	Actual	Revised	Adopted	Revised	%
Cost Center Number and Name	Expenditures	Budget	Budget	to Adopted	Change
TRANSPORTATION IMPACT FEE FUNDS #1070 - #1072					
Transportation Planning Division (TSP)					
0002 TIF North Collection Area	\$ 400,010	\$ 1,247,473	\$ 2,068,244	\$ 820,771	65.8%
0003 TIF Southeast Collection Area	79,910	1,288,285	4,677,261	3,388,976	263.1%
0004 TIF Southwest Collection Area	70,959	341,081	6,907,924	6,566,843	1925.3%
Transportation Planning Division (TSP)					
Projects and Grants	3,093,597	14,121,152	-	(14,121,152)	(100.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	968,703	28,038,121	-	(28,038,121)	(100.0%)
TOTAL -- TRANSPORTATION IMPACT FEE FUNDS	\$ 4,613,180	\$ 45,036,112	\$ 13,653,429	\$ (31,382,683)	(69.7%)
GAS TAX FUND #1100 F					
Director of Transportation (TRN)					
Projects and Grants	-	700,000	-	(\$700,000)	(100.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	\$ 1,860,574	4,999,558	\$ -	(\$4,999,558)	(100.0%)
Transportation Planning Division (TSP)					
Projects and Grants	278,580	3,232,493	-	(3,232,493)	(100.0%)
TOTAL -- GAS TAX FUND	\$ 2,139,154	\$ 8,932,051	\$ -	\$ (8,232,051)	(100.0%)
OTHER FUNDS					
Parking Division (PKG)					
Projects and Grants	\$ 456,798	\$ 5,922,416	\$ -	\$ (5,922,416)	(100.0%)
Transportation Engineering Division (TRE)					
Projects and Grants	2,607,286	2,624,401	-	(2,624,401)	(100.0%)
Transportation Planning Division (TSP)					
Projects and Grants	784,483	12,544,938	(27,415)	\$ 12,517,523	(100.2%)
Director of Transportation (TRN)					
Projects and Grants	608,839	16,178,131	-	-	(100.0%)
TOTAL -- OTHER FUNDS	\$ 4,457,406	\$ 37,269,886	\$ (27,415)	\$ 3,970,706	(100.1%)
TOTAL -- TRANSPORTATION RELATED FUNDS	\$ 11,209,739	\$ 91,238,049	\$ 13,626,014	\$ (35,644,028)	(85.1%)
TOTAL -- TRANSPORTATION	\$ 46,429,626	\$ 132,916,917	\$ 56,615,775	\$ (76,301,142)	(57.4%)

TRANSPORTATION DEPARTMENT (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Adopted Budget	Change Revised to Adopteed	% Change
Salaries and Wages	\$ 7,527,474	\$ 8,473,399	\$ 9,379,898	\$ 906,499	10.7%
Benefits	5,052,289	5,510,968	5,585,768	74,800	1.4%
Supplies	1,804,195	102,357	819,350	716,993	700.5%
Contractual Services	9,051,601	46,407,270	8,106,016	(38,301,254)	(82.5%)
Utilities	5,887,380	6,121,749	5,992,392	(129,357)	(2.1%)
Travel	43,439	55,000	54,500	(500)	(0.9%)
Fleet and Facility Charges	967,772	439,943	727,309	287,366	65.3%
Capital Outlay	5,947,514	14,557,519	323,500	(14,234,019)	(97.8%)
Other Operating Expenses	8,647,712	49,153,319	24,097,207	(25,056,112)	(51.0%)
Transfer Out	1,500,250	2,095,393	1,529,835	(565,558)	(27.0%)
TOTAL -- TRANSPORTATION	\$ 46,429,626	\$ 132,916,917	\$ 56,615,775	\$ (76,301,142)	(57.4%)



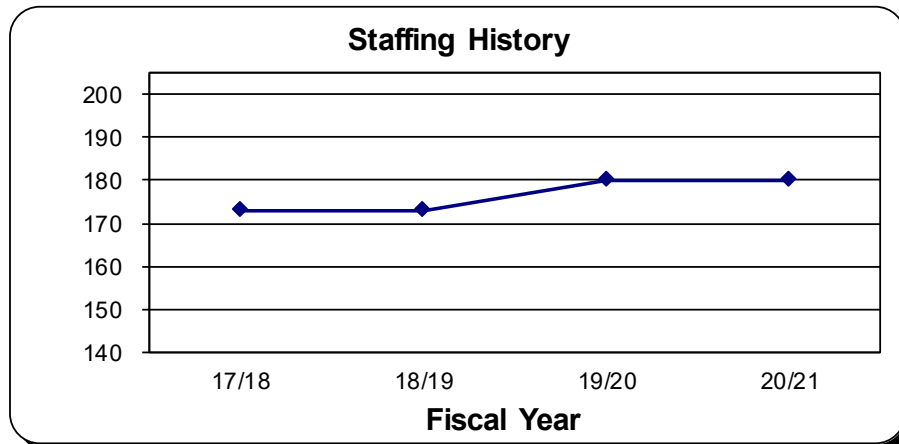
TRANSPORTATION DEPARTMENT (as of July 20, 2020)

DEPARTMENT STAFFING SUMMARY

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Adopted
Cost Center Number and Name	Staffing	Staffing	Staffing
<u>GENERAL FUND #0001</u>			
Director of Transportation (TRN)			
0001 Director of Transportation	5	6	6
Transportation Engineering Division (TRE)			
0001 Transportation Engineering Administration	3	3	3
0003 Computerized Signal System	10	10	10
0004 Traffic Studies and Neighborhood Traffic	7	8	8
0005 Sign and Pavement Markings	12	12	12
0006 Signal Maintenance	13	14	14
0007 Special Events and Street Permit	5	6	6
0008 Red Light Cameras	6	6	6
Transportation Planning Division (TSP)			
0001 Transportation Planning	8	8	8
TOTAL -- GENERAL FUND	69	73	73
<u>CENTRPOLEX GARAGES FUND #4130</u>			
Parking Division (PKG)			
0011 Centroplex Garage II Operations	4	7	7
TOTAL -- CENTROPLEX GARAGES FUND	4	7	7

TRANSPORTATION DEPARTMENT (as of July 20, 2020)

Fund	2018/19	2019/20	2020/21
Business Unit	Final	Revised	Adopted
Cost Center Number and Name	Staffing	Staffing	Staffing
PARKING SYSTEM REVENUE FUND #4132			
Parking Division (PKG)			
0001 Parking System Administrative and Fiscal	13	13	13
0002 Surface Parking	4	4	4
0003 Parking Violations	5	5	5
0004 Central Boulevard Garage Operations	17	17	17
0006 55 West Garage Operations	12	12	12
0007 O.C. Administration Garage Operations	5	5	5
0008 O.C. Courthouse Garage Operations	15	15	15
0009 Library Garage Operations	12	12	12
0012 Jefferson Street Garage Operations	4	4	4
0015 Parking Enforcement	13	13	13
TOTAL -- PARKING SYSTEM REVENUE FUND	100	100	100
TOTAL -- TRANSPORTATION	173	180	180



NONDEPARTMENTAL (as of July 20, 2020)

DEBT AND NONDEPARTMENTAL EXPENDITURE SUMMARY

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
GENERAL FUND #0001					
Debt Service (DSD)					
0020 General Fund Debt Service	\$ 21,718,811	\$ 21,712,725	\$ 21,836,632	\$ 123,907	0.6%
Nondepartmental General Fund (NDG)					
0001 Nondepartmental - General Fund	89,149,605	67,504,320	64,473,672	(3,030,648)	(4.5%)
TOTAL -- GENERAL FUND	\$ 110,868,416	\$ 89,217,045	\$ 86,310,304	\$ (2,906,741)	(3.3%)
SPELLMAN SITE FUND #0013					
Debt Service (DSD)					
0023 Spellman Site	\$ 831,999	\$ 913,102	\$ 879,885	\$ (33,217)	(3.6%)
TOTAL -- SPELLMAN SITE FUND	\$ 831,999	\$ 913,102	\$ 879,885	\$ (33,217)	(3.6%)
SPECIAL ASSESSMENTS FUNDS #1001-1006					
Debt Service (DSD)					
0027 Special Assessment The Plaza	175,011	214,749	204,989	(9,760)	(4.5%)
0029 Special Assessments Paramount	407,965	-	-	-	N/A
0031 Special Assessments	55,882,999	4,000	157,417	153,417	3835.4%
0034 Special Assessment Embassy Suites	1,182,793	-	-	-	N/A
TOTAL -- SPECIAL ASSESSMENTS FUNDS	\$ 57,648,768	\$ 218,749	\$ 362,406	\$ 143,657	65.7%
UTILITIES SERVICES TAX FUND #1160					
Nondepartmental (NON)					
0012 Special - Utilities Tax	\$ 31,162,193	\$ 33,964,283	\$ 34,684,991	\$ 720,708	2.1%
TOTAL -- UTILITIES SERVICES TAX FUND	\$ 31,162,193	\$ 33,964,283	\$ 34,684,991	\$ 720,708	2.1%
CRA BOND RESERVE FUNDS #1254-1269, 1271					
Debt Service (DSD)					
0008 CRA Debt Service 2010 B	\$ 6,861,944	\$ 6,862,209	\$ 4,875,627	\$ (1,986,582)	(28.9%)
0009 CRA Debt Service 2009 A	2,283,238	4,019,448	4,041,770	22,322	0.6%
0010 CRA Debt Service 2009 C Build America Bonds	4,013,385	-	-	-	N/A
0012 CRA Debt - Conroy Road	1,914,816	1,902,375	1,901,875	(500)	(0.0%)
0014 CRA Internal Loan Debt Service	2,322,499	2,924,665	2,632,816	(291,849)	(10.0%)
0015 CRA Debt Service - State Infrastructure Bond	750,000	750,000	750,000	-	0.0%
0035 Community Redevelopment Agency Debt Service 2019 A	57,347,383	-	-	-	N/A
0039 Community Redevelopment Agency Debt Service 2020 A	94,242	-	-	-	N/A
TOTAL -- CRABOND RESERVE FUNDS	\$ 75,587,507	\$ 16,458,697	\$ 14,202,088	\$ (2,256,609)	(13.7%)
CRA DEBT - REPUBLIC DRIVE FUND #1275					
Debt Service (DSD)					
0021 CRA Debt - Republic Drive	\$ 3,825,368	\$ 3,829,216	\$ 3,804,686	\$ (24,530)	(0.6%)
TOTAL -- CRA DEBT - REPUBLIC DRIVE FUND	\$ 3,825,368	\$ 3,829,216	\$ 3,804,686	\$ (24,530)	(0.6%)
AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND #4020					
Debt Service (DSD)					
0017 Amway Center Internal Loan Infrastructure	\$ 130,777	\$ 506,277	\$ 475,896	\$ (30,381)	(6.0%)
TOTAL -- AMWAY CENTER INTERLOCAL INFRASTRUCTURE FUND	\$ 130,777	\$ 506,277	\$ 475,896	\$ (30,381)	(6.0%)
Page Subtotal	\$ 280,055,027	\$ 145,107,369	\$ 140,720,256	\$ (4,387,113)	(3.0%)

NONDEPARTMENTAL (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS #4026-4028</u>					
Debt Service (DSD)					
0016 6th Cent TDT A Debt Service	\$ 7,120,620	\$15,219,050	\$15,150,650	\$ (68,400)	(0.4%)
0018 6th Cent TDT B Debt Service	1,032,082	2,125,500	2,133,050	7,550	0.4%
0019 6th Cent TDT C Debt Service	1,392,299	3,400,925	2,683,775	(717,150)	(21.1%)
TOTAL -- AMWAY CENTER 6TH CENT TDT DEBT SERVICE FUNDS	\$ 9,545,001	\$20,745,475	\$19,967,475	\$ (778,000)	(3.8%)
<u>AMWAY CENTER SALES TAX REBATE DS FUND #4029</u>					
Debt Service (DSD)					
0004 Amway Center Sales Tax Rebate Debt Service	\$ 888,018	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
TOTAL -- AMWAY CENTER SALES TAX REBATE DS FUND	\$ 888,018	\$ 2,000,004	\$ 2,000,004	\$ -	0.0%
<u>WATER RECLAMATION STATE REVOLVING LOAN FUND #4102</u>					
Debt Construction (DCD)					
0002 Loan Water Reclamation 480420	\$ 36,999	\$ 156,421	\$ 156,420	\$ (1)	(0.0%)
0004 Loan Water Reclamation 650040	135,382	487,276	487,276	-	0.0%
0005 Loan Water Reclamation 650060	234,408	1,106,141	1,106,141	-	0.0%
0006 Loan Water Reclamation 480400	226,670	773,311	773,211	(100)	(0.0%)
0007 Loan Water Reclamation 480410	68,225	284,028	284,028	-	0.0%
0009 Loan Water Reclamation 65001S	347,896	1,871,319	1,871,319	-	0.0%
0010 Loan Water Reclamation 65002P	22,967	102,287	102,287	-	0.0%
0011 Loan Water Reclamation 65003P	21,215	75,644	75,644	-	0.0%
0015 Loan Water Reclamation 480430	36,163	150,363	150,363	-	0.0%
0018 Loan Water Reclamation 480460	168,307	386,824	386,825	1	0.0%
0021 Loan Water Reclamation 480440	-	335,054	670,108	335,054	100.0%
0023 Loan Water Reclamation 480470	-	692,570	692,570	-	0.0%
0024 Loan Water Reclamation 480480	-	236,257	472,514	236,257	100.0%
0025 Loan Water Reclamation 480490	-	-	195,593	195,593	N/A
TOTAL -- WATER RECLAMATION STATE REVOLVING LOAN FUND	\$ 1,298,232	\$ 6,657,495	\$ 7,424,299	\$ 766,804	11.5%
<u>WATER RECLAMATION IMPACT FEE RESERVES FUND #4109</u>					
Nondepartmental (NON)					
0009 Impact Fee Reserve	\$ (127)	\$ -	\$35,760,497	\$ 35,760,497	N/A
TOTAL -- WATER RECLAMATION IMPACT FEE RESERVES FUND	\$ (127)	\$ -	\$35,760,497	\$ 35,760,497	N/A
<u>WATER RECLAMATION REVENUE BONDS 2013 DS FUND #4111</u>					
Debt Construction (DCD)					
0003 Water Reclamation Revenue Bonds 2013 Debt Service	\$ 1,354,950	\$ 2,897,700	\$ 2,897,900	\$ 200	0.0%
TOTAL -- WATER RECLAMATION REVENUE BONDS 2013 DS FUND	\$ 1,354,950	\$ 2,897,700	\$ 2,897,900	\$ 200	0.0%
<u>INTERNAL LOAN BANK FUND #5030</u>					
Debt Service (DSD)					
0030 Internal Loan	\$ 3,539,519	\$13,523,163	\$13,993,926	\$ 470,763	3.5%
TOTAL -- INTERNAL LOAN BANK FUND	\$ 3,539,519	\$13,523,163	\$13,993,926	\$ 470,763	3.5%
Page Subtotal	\$ 16,625,593	\$45,823,837	\$82,044,101	\$ 36,220,264	79.0%

NONDEPARTMENTAL (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND #5031</u>					
Debt Construction (DCD)					
0001 Capital Improvement Bonds 2007 Series B	\$ 1,517,336	\$ 2,985,891	\$ 2,982,641	\$ (3,250)	(0.1%)
TOTAL -- INTERNAL LOAN - CIP BONDS 2007 SERIES B FUND	\$ 1,517,336	\$ 2,985,891	\$ 2,982,641	\$ (3,250)	(0.1%)
<u>INTERNAL LOAN - JEFFERSON STREET GARAGE FUND #5032</u>					
Debt Construction (DCD)					
0008 Jefferson Garage Construction	\$ 260,744	\$ 1,464,500	\$ 1,462,750	\$ (1,750)	(0.1%)
TOTAL -- INTERNAL LOAN - JEFFERSON STREET GARAGE FUND	\$ 260,744	\$ 1,464,500	\$ 1,462,750	\$ (1,750)	(0.1%)
<u>NEW PUBLIC SAFETY & ENERGY EFFICIENCY DS SERIES 2014B #5035</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 2,964,500	\$ 4,459,750	\$ 4,461,750	\$ 2,000	0.0%
TOTAL -- NEW PUBLIC SAFETY & EFFICIENCY DS FUND	\$ 2,964,500	\$ 4,459,750	\$ 4,461,750	\$ 2,000	0.0%
<u>PUBLIC SAFETY DEBT BOND FUND 2016C #5036</u>					
Debt Service (DSD)					
0033 OPD Headquarters Debt Bond	\$ 1,143,400	\$ 1,997,400	\$ 1,990,400	\$ (7,000)	(0.4%)
TOTAL - PUBLIC SAFETY DEBT BOND FUND 2016C FUND	\$ 1,143,400	\$ 1,997,400	\$ 1,990,400	\$ (7,000)	(0.4%)
<u>PENSION PARTICIPANT SERVICES FUND #0018</u>					
Pension (PEN)					
0009 Pension Participant Services	\$ 152,775	\$ 215,774	\$ 143,881	\$ (71,893)	(33.3%)
TOTAL -- PENSION PARTICIPANT SERVICES FUND	\$ 152,775	\$ 215,774	\$ 143,881	\$ (71,893)	(33.3%)
<u>GAS TAX FUND #1100</u>					
Citywide Construction Activities (CCA)					
0014 Gas Tax Program	\$ 4,772,403	\$ 4,214,093	\$ 9,859,149	\$ 5,645,056	134.0%
TOTAL -- GAS TAX FUND	\$ 4,772,403	\$ 4,214,093	\$ 9,859,149	\$ 5,645,056	134.0%
<u>CAPITAL IMPROVEMENTS FUND #3001</u>					
Citywide Construction Activities (CCA)					
0017 Capital Improvements Program	\$ 264,401	\$ 2,398,813	\$ 20,960,159	\$ 18,561,346	773.8%
TOTAL -- CAPITAL IMPROVEMENTS FUND	\$ 264,401	\$ 2,398,813	\$ 20,960,159	\$ 18,561,346	773.8%
<u>55 WEST GARAGE RENEWAL AND REPLACEMENT FUND #4134</u>					
Citywide Construction Activities (CCA)					
0012 55 West Garage Repair and Replacement	\$ -	\$ 536,375	\$ 275,000	\$ (261,375)	(48.7%)
TOTAL -- 55 WEST GARAGE RENEWAL AND REPLACEMENT FUND	\$ -	\$ 536,375	\$ 275,000	\$ (261,375)	(48.7%)
Page Subtotal	\$ 11,075,559	\$ 18,272,596	\$ 42,135,730	\$ 23,863,134	130.6%

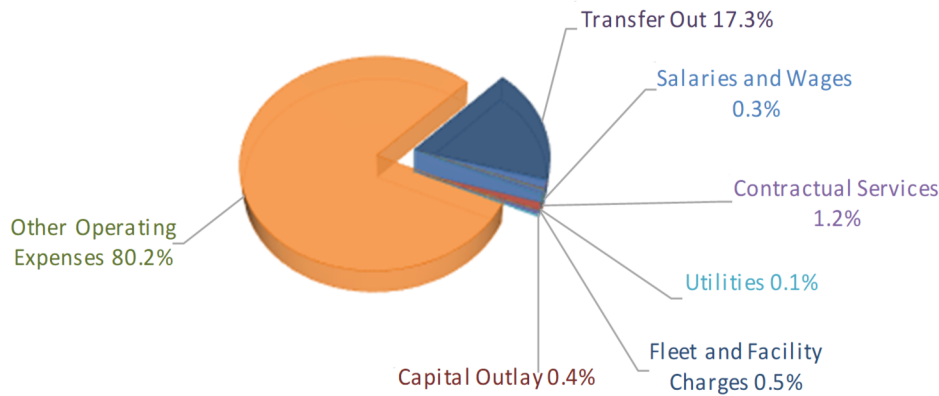
NONDEPARTMENTAL (as of July 20, 2020)

Fund Business Unit Cost Center Number and Name	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
<u>FIREFIGHTER PENSION FUNDS #6501-6503</u>					
Pension (PEN)					
0005 Firefighter Pension	\$ 32,076,097	\$ 23,211,076	\$ 25,431,036	\$ 2,219,960	9.6%
0010 Pension Management Support	37,447	109,698	142,948	33,250	30.3%
0011 Fire Pension Share	554,913	30,000	30,000	-	0.0%
TOTAL -- FIREFIGHTER PENSION FUNDS	\$ 32,668,457	\$ 23,350,774	\$ 25,603,984	\$ 2,253,210	9.6%
<u>POLICE PENSION FUNDS #6510-6511</u>					
Pension (PEN)					
0014 Special Police Pension	\$ 45,637,229	\$ 32,230,702	\$ 33,951,583	\$ 1,720,881	5.34%
TOTAL -- POLICE PENSION FUNDS	\$ 45,637,229	\$ 32,230,702	\$ 33,951,583	\$ 1,720,881	5.3%
<u>GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND #6520</u>					
Pension (PEN)					
0013 City Employee Pension	\$ 20,264,979	\$ 9,514,327	\$ 9,373,460	\$ (140,867)	(1.5%)
TOTAL -- GENERAL EMPLOYEE DEFINED BENEFIT PENSION FUND	\$ 20,264,979	\$ 9,514,327	\$ 9,373,460	\$ (140,867)	(1.5%)
<u>DEFINED CONTRIBUTION PLAN FUND #6525</u>					
Pension (PEN)					
0004 Defined Contribution Plan Program	\$ 11,952,556	\$ -	\$ -	\$ -	N/A
TOTAL -- DEFINED CONTRIBUTION PLAN FUND	\$ 11,952,556	\$ -	\$ -	\$ -	N/A
<u>RETIREE HEALTH SAVINGS PLAN FUND #6530</u>					
Pension (PEN)					
0003 Retiree Health Savings - Other	\$ 12,558	\$ -	\$ -	\$ -	N/A
TOTAL -- RETIREE HEALTH SAVINGS PLAN FUND	\$ 12,558	\$ -	\$ -	\$ -	N/A
<u>OTHER POST EMPLOYMENT BENEFIT TRUST FUND #6540</u>					
Pension (PEN)					
0012 Other Post-Employment Benefits Trust	\$ 18,665,411	\$ 28,385,281	\$ 27,691,668	\$ (693,613)	(2.4%)
TOTAL -- OTHER POST EMPLOYMENT BENEFIT TRUST FUND	\$ 18,665,411	\$ 28,385,281	\$ 27,691,668	\$ (693,613)	(2.4%)
<u>ORANGE COUNTY SCHOOL IMPACT FEES FUND #6001</u>					
Nondepartmental (NON)					
0016 Orange County School Impact Fee	\$ 452,196	\$ -	\$ -	\$ -	N/A
TOTAL -- ORANGE COUNTY SCHOOL IMPACT FEES FUND	\$ 452,196	\$ -	\$ -	\$ -	N/A
<u>LONG TERM DISABILITY FUND #6535</u>					
Nondepartmental (NON)					
0011 Special Long Term Disability	\$ 7,947,033	\$ -	\$ -	\$ -	N/A
TOTAL -- LONG TERM DISABILITY FUND	\$ 7,947,033	\$ -	\$ -	\$ -	N/A
<u>GENERAL LONG-TERM DEBT FUND #9500</u>					
Debt Service (DSD)					
0003 General Long Term Debt	\$ (79,639,401)	\$ -	\$ -	\$ -	N/A
TOTAL -- GENERAL LONG-TERM DEBT FUND	\$ (79,639,401)	\$ -	\$ -	\$ -	N/A
<u>OTHER FUNDS</u>					
Other Funds, Projects & Grants	\$ 42,955,671	\$ 43,875,769	\$ 8,649,564	\$ (35,226,205)	(80.3%)
TOTAL -- OTHER FUNDS	\$ 42,955,671	\$ 43,875,769	\$ 8,649,564	\$ (35,226,205)	(80.3%)
Page Subtotal	\$ 100,916,688	\$ 137,356,853	\$ 105,270,259	\$ (32,086,594)	(23.4%)
TOTAL -- NONDEPARTMENTAL	\$ 408,672,867	\$ 346,560,655	\$ 370,170,346	\$ 23,609,691	6.8%

NONDEPARTMENTAL (as of July 20, 2020)

Expenditure by Classification	2018/19 Actual Expenditures	2019/20 Revised Budget	2020/21 Proposed Budget	Change Revised to Proposed	% Change
Salaries and Wages	\$ 268,096	\$ (637,965)	\$ 1,043,208	\$ 1,681,173	(263.5%)
Benefits	34,056,888	117,608	38,214	(79,394)	(67.5%)
Supplies	62,302	3,729	3,729	-	0.0%
Contractual Services	68,040,742	9,404,146	4,269,187	(5,134,959)	(54.6%)
Utilities	410,407	425,161	342,515	(82,646)	(19.4%)
Travel	8,869	47,000	47,000	-	0.0%
Fleet and Facility Charges	2,591,679	1,820,140	1,790,102	(30,038)	(1.7%)
Capital Outlay	1,145,175	17,304,445	1,500,000	(15,804,445)	(91.3%)
Other Operating Expenses	195,764,254	243,413,371	297,005,170	53,591,799	22.0%
Transfer Out	106,324,457	74,663,020	64,131,221	(10,531,799)	(14.1%)
TOTAL -- NONDEPARTMENTAL	\$ 408,672,867	\$ 346,560,655	\$ 370,170,346	\$ 23,609,691	6.8%

**FY 2020/21 TOTAL EXPENDITURE
BY CLASSIFICATION**



Total Expenditure History

