



CITY OF ORLANDO

November 14, 2011

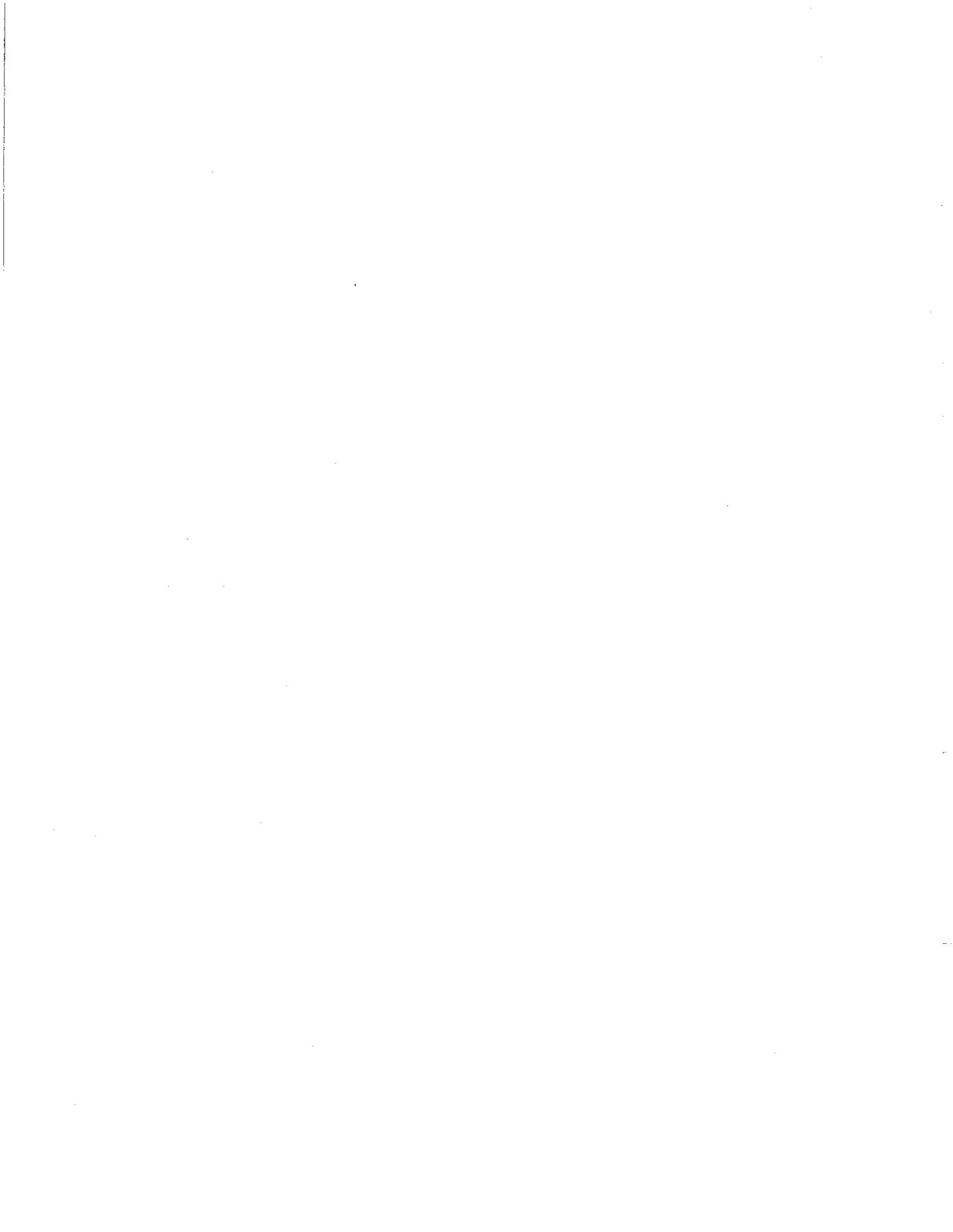
OFFICE OF
BUDDY DYER
MAYOR

Environmental Management Support, Inc.
Mr. Don West
8601 Georgia Avenue, Suite 500
Silver Spring, MD 20910
Phone 301-589-5318

Dear Mr. West:

The City of Orlando, Florida is pleased to submit the enclosed application to the FY 12 US EPA Brownfields Program for a community-wide assessment grant in the amount of \$400,000 (\$200,000 for Hazardous Substances and \$200,000 for Petroleum). This grant will support the City's efforts to assess and remediate industrial contamination throughout the +/-1.4 square mile Parramore Neighborhood, generally located north of West Gore Street, south of West Colonial Drive, east of Orange Blossom Trail and west of Interstate 4. Through these efforts, the City hopes to enhance human health, the environment, and the economic vitality of this area.

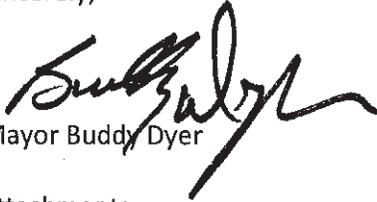
Required Information	
a. Applicant Information:	The City of Orlando, Florida 400 S. Orange Avenue; P.O. Box 4990, Orlando, Florida (32802-4990)
b. Applicant DUNS Number:	070343640
c. Funding Request:	<i>i.</i> Grant type – Assessment <i>ii.</i> Federal Funds Requested: \$400,000 <i>iii.</i> Contamination: Hazardous Substances \$200,000 and Petroleum \$200,000 <i>iv.</i> Community-wide Assessment: Parramore Neighborhood with a focus on the proposed Creative Village site.
d. Location:	Parramore Neighborhood, City of Orlando, Florida
e. Site Locations:	Community wide: Parramore Neighborhood-unspecified sites
f. Contacts:	<i>i.</i> Project Director: Dean Grandin Planning Division Manager Economic Development Department City of Orlando 400 S. Orange Avenue, 6th Floor P.O. Box 4990 Orlando, FL 32802 <i>ii.</i> Chief Executive/ Highest Ranking Elected Official: Mayor Buddy Dyer
g. Date Submitted:	November 23, 2011
h. Project Period:	Three years
i. Population:	City of Orlando, FL: 240,335 US Census 2011 estimate
j. Special Considerations:	Not a previous awardee



The City of Orlando
Page 2.

The City appreciates the opportunity to apply for FY12 EPA Brownfields Assessment funding to support environmental justice efforts and restoration of economic vitality in its communities. If you have any questions, please do not hesitate to contact Mr. Dean Grandin, Planning Division Manager, at 407-246-2120.

Sincerely,



Mayor Buddy Dyer

attachments



Mary Stewart
Droege

SPECIAL CONSIDERATIONS CHECKLIST

COMMUNITY POPULATION IS 10,000 OR LESS

FEDERALLY RECOGNIZED INDIAN TRIBE

UNITED STATES TERRITORY

APPLICANT ASSISTING A TRIBE OR TERRITORY

TARGETED BROWNFIELD SITES ARE IMPACTED BY MINE-SCARRED LAND

TARGETED BROWNFIELD SITES ARE CONTAMINATED WITH CONTROLLED SUBSTANCES

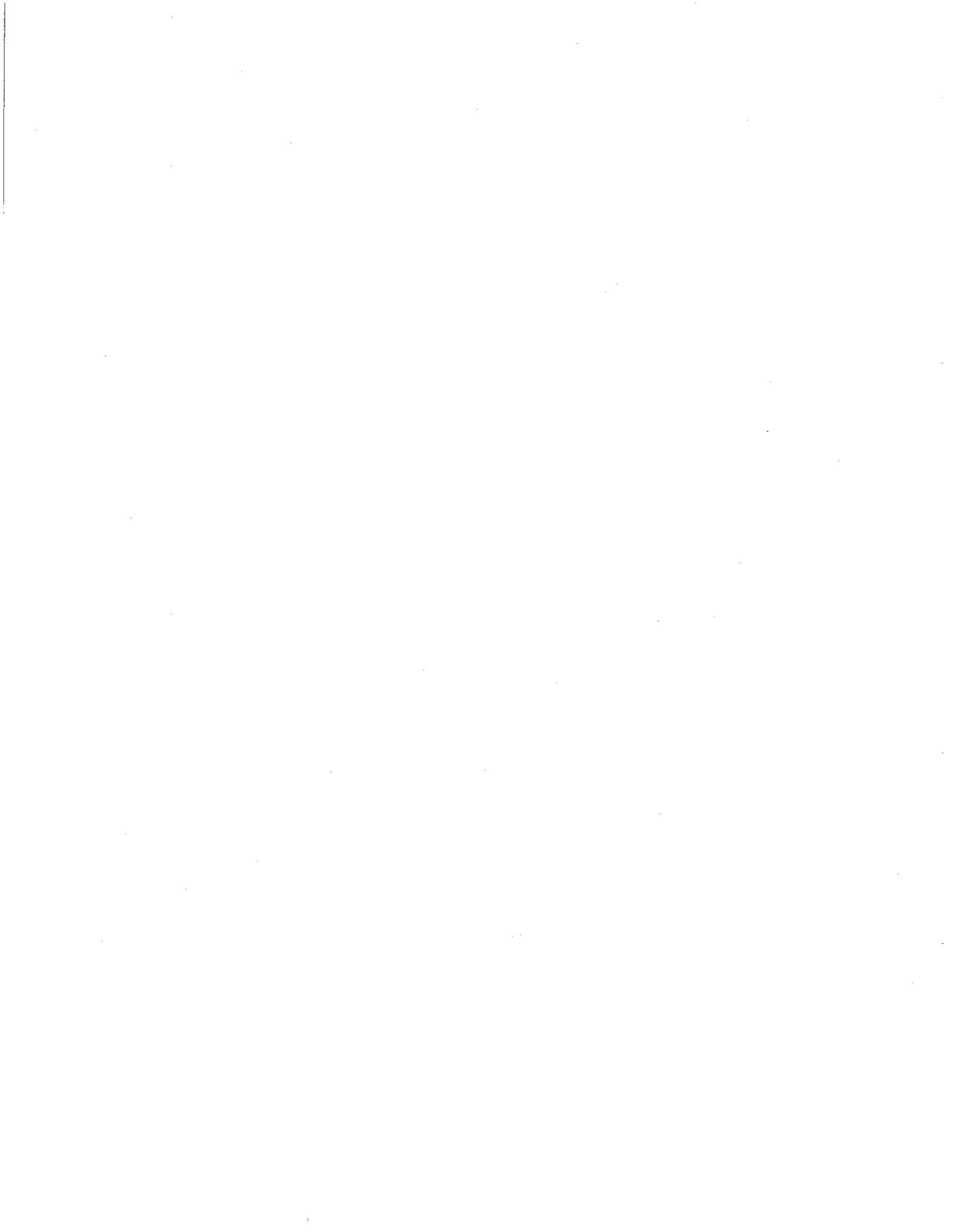
COMMUNITY IS IMPACTED BY RECENT NATURAL DISASTER(S)

COMMUNITY DEMONSTRATES FIRM LEVERAGING COMMITMENTS FOR FACILITATING BROWNFIELD PROJECT COMPLETION BY IDENTIFYING AMOUNTS AND CONTRIBUTORS OF FUNDING IN THE PROPOSAL AND HAVE INCLUDED DOCUMENTATION

COMMUNITY EXPERIENCING PLANT CLOSURES (OR OTHER SIGNIFICANT ECONOMIC DISRUPTIONS), INCLUDING COMMUNITIES EXPERIENCING AUTO PLANT CLOSURES DUE TO BANKRUPTCY

X APPLICANT IS A RECIPIENT OF A HUD/DOT/EPA PARTNERSHIP FOR SUSTAINABLE COMMUNITIES GRANT

COMMUNITY IS IMPLEMENTING GREEN REMEDIATION PLANS



Threshold Criteria (Appendix A)

Ranking Criteria

1. Community Need

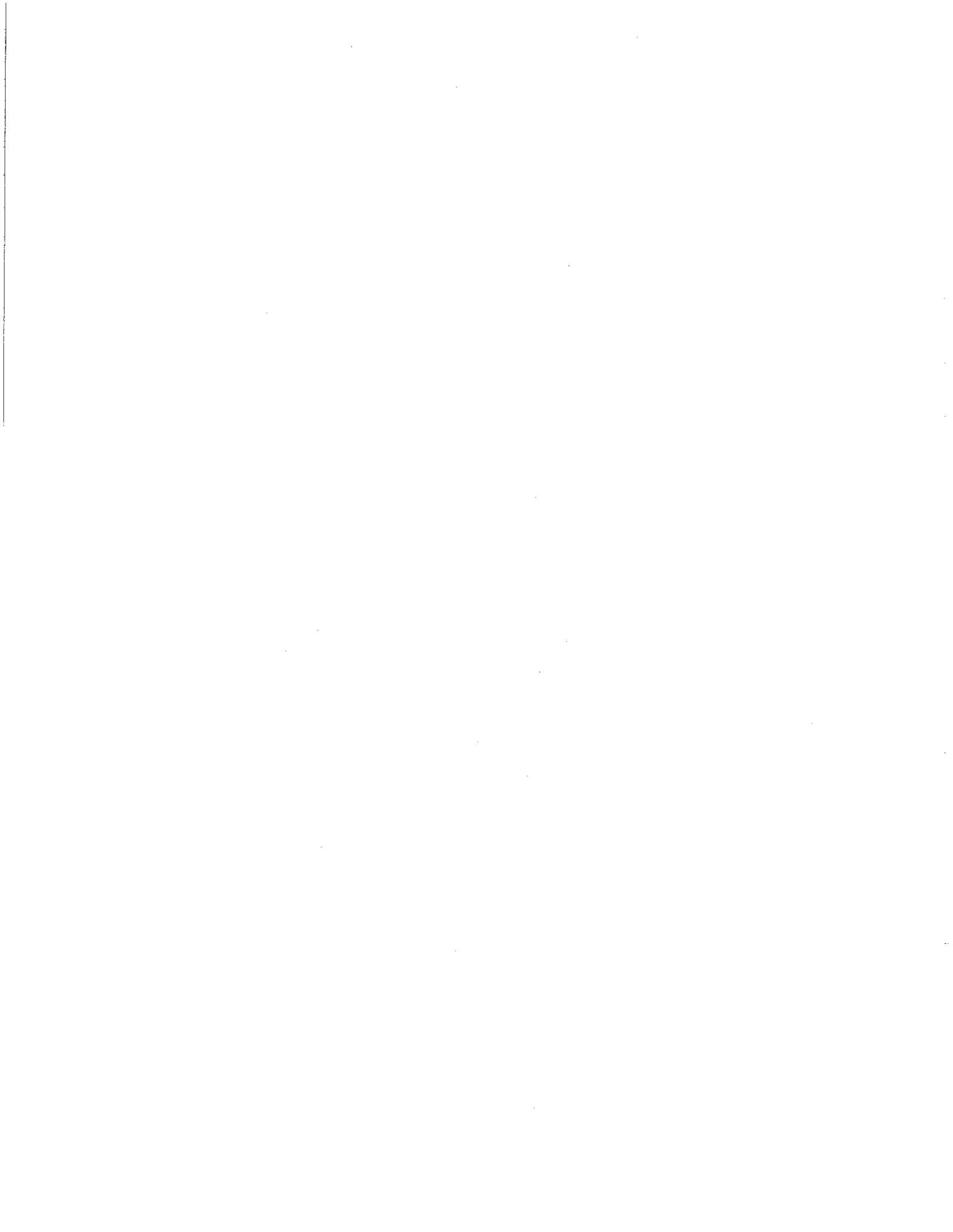
a. Health, Welfare, and Environment

i) The City of Orlando is located in Orange County, Central Florida and serves as the County seat. Incorporated in 1885, Orlando began its history in cattle ranching and as a major exporter of citrus fruits to the northern markets. Today, the City is the center of the 5th largest metropolis in the southeast, encompasses over 111 square miles and is home to 238,800 City residents (Census 2010) with over 2 million in the greater metro area. The community is diverse with 14 colleges and universities, over 115 public parks, 21 community centers, 100 + top-rated golf courses, major league sports teams, a wide array of the nation's top employers and abounding cultural opportunities. Easily accessible, the City is connected by the Florida Turnpike, Interstate 4 and the East-West Expressway to anywhere in the state and to the rest of the world by the Orlando International Airport, the 13th busiest in the United States.

Not all areas within the City are prosperous, however. The Parramore Community is a 1.4 square mile neighborhood adjacent to the City's Central Business District and is the focus of this application. **The historic hub of Orlando's African American community, the Parramore community is the poorest, most economically disadvantaged area in the City.** Over time, this once vibrant community has become an area of disinvestment with great social and economic needs. Elevated crime, high school dropout, poverty and unemployment rates have plagued the community for decades, and have resulted in a fragile, high risk population.

Over the years, the Parramore community has been home to a coal gasification plant, numerous bulk petroleum facilities, insecticide and chemical manufacturing facilities, gasoline service stations and automobile repair facilities, dry cleaners and three historical USDA Bureau of Entomology Research Laboratories. In addition to brownfields, a number of other cumulative social and environmental issues have resulted in a disproportionate impact on Parramore. The community was bisected in the 1960's by the construction of Interstate 4 and then again by the East/West Expressway in the 1970's. The construction of these highways severed Parramore from the rest of the downtown and introduced yet another source of air, water and soil pollution to the community. Home to the City's poorest residents, the Parramore community is also the most environmentally at risk population in the City living in the oldest, most dilapidated housing and in the closest proximity to the remnants of the City's heaviest commercial and industrial uses. The existing infrastructure in Parramore includes an old and outdated surface transportation and underground utility network, built to support a now vacant professional sports arena (Amway Arena), which is at the very heart of the Parramore Community. The arena and surrounding surface parking lots effectively act as a no man's land between Orlando's lowest income neighborhood and the Central Business District (CBD).

Since 1999, the City has been working diligently to remedy the ills of the past. The City has several efforts underway to address the social and economic needs of this community. In 2005, the City launched Pathways for Parramore, a comprehensive effort to revitalize this historic, although terribly blighted neighborhood. The City has work extensively with citizens, business owners, civic groups, schools and non-profit agencies to develop a cohesive vision for the future of this community. The Pathways for Parramore addresses five main components including; Housing, Public Safety, Business Development, Quality of Life and Children & Education. Through the establishment of Parramore Kids Zone (PKZ), significant social and academic progress has been made. PKZ project evaluators have documented a 81% decline in juvenile arrests and across the



board increases in math and reading proficiency scores since program inception. Clearly through this process, the City has solidified many of the partnerships necessary to make this dream into a reality. The Creative Village Development was born from this effort, an all-encompassing plan to redevelop 68 City-owned acres in the heart of Parramore in a multi-modal, mixed-use planned development. However, before the City can effectively market these properties to end users, environmental concerns must be properly addressed and the stigmas associated with these sites removed. The assessments accomplished through this Brownfield award will allow the City to conduct the necessary assessments required to achieve shovel ready sites.

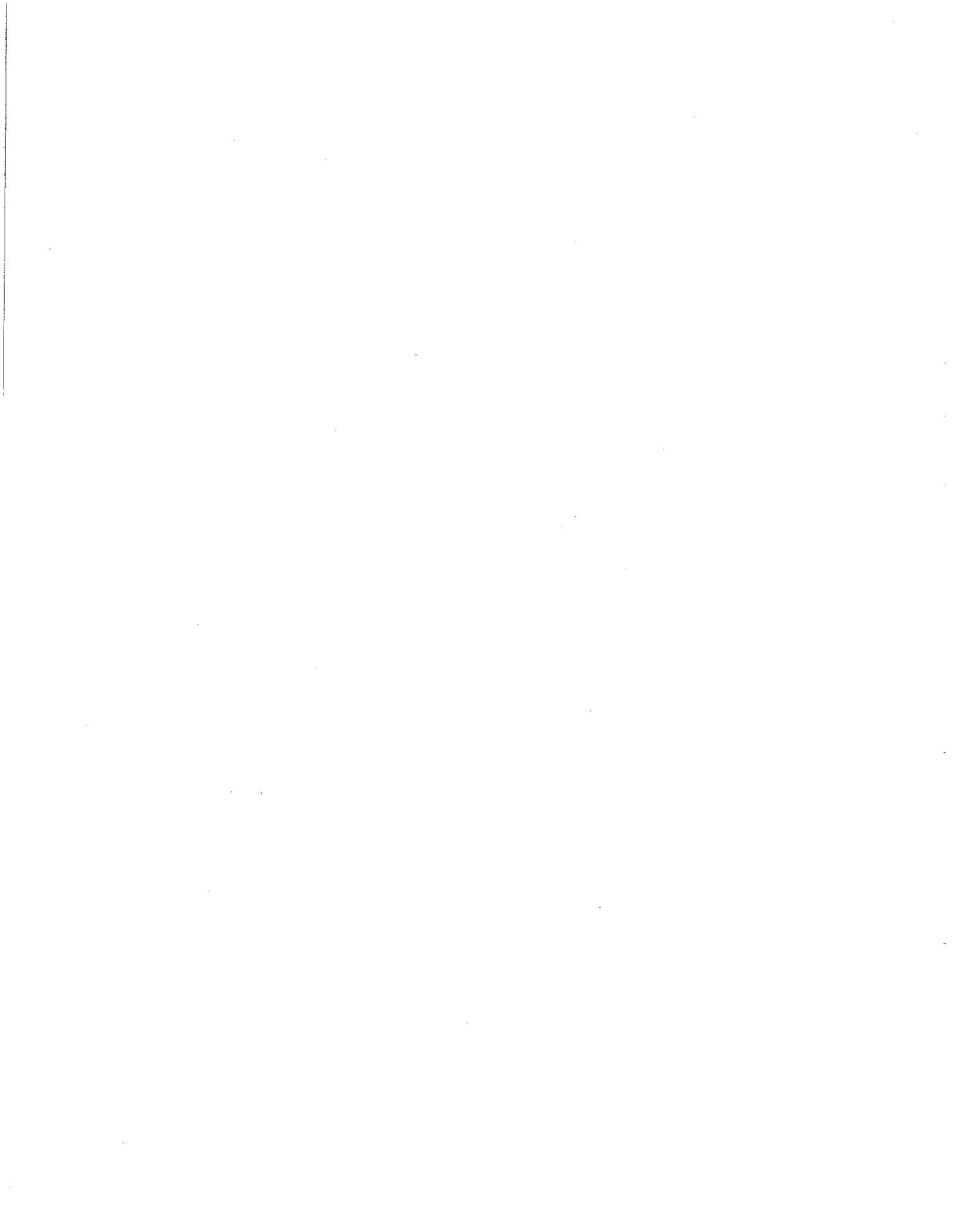
An inventory of environmental data was recently conducted for the Parramore Community through Environmental Data Resource Inc. (EDR). The report revealed 454 regulatory listed sites. The number of sites identified is dramatic when considering the limited size of the search area, just 1.4 square miles. **This figure equates to an average of 324 regulatory listed sites per square mile within Parramore**, including 137 underground storage tanks, 125 leaking underground storage tank sites, 6 priority dry cleaning facilities, 2 documented landfills, 3 superfund sites, and a manufactured gas plant. The report findings are illustrated in the table below.

Parramore		#	Source (through EDR)
UST	Registered Underground Storage Tank Sites	137	FDEP Storage Tank Database
LUST	Leaking Underground Storage Tank Sites	125	FDEP Tank Facility Discharge Database
LAST	Leaking Aboveground Storage Tank Sites	11	FDEP Tank Facility Discharge Database
RCRA	EPA Resource Conservation & Recovery		
LQG	RCRA Large Quantity Generator	2	EPA RCRA Database
SQG	RCRA Small Quantity Generator	48	EPA RCRA Database
CESQG	Conditionally Exempt SQG	51	EPA RCRA Database
Non-Generator	RCRA Non-Generator (accumulation) Site	68	EPA RCRA Database
SWF/LF	Solid Waste/Landfill Facility	2	State/tribal Database
CERCLIS	Typically Superfund Sites	3	EPA RCRA Database
MGP	Manufactured Gas Plant	1	EPA RCRA Database
Priority DC	Priority Dry Cleaner (documented impacts)	6	FDEP Dry Cleaning Program
Total Regulatory Listed Sites		454	

A more comprehensive Parramore community-wide inventory will be completed upon award of this assessment grant. It is unclear how many more sites such an inventory will reveal, but it is anticipated that the City will have an abundant number of environmentally impacted properties to address. However, without the funding requested through this application, the City will be unable to fund the financial requirements of such a far reaching assessment program.

The groups most at risk for exposures and health risks associated with brownfields are the most sensitive among the human population. The Parramore community is home to a number of these sensitive populations, including minorities, children, women of child bearing age, low income persons and the elderly. These population groups are particularly and disproportionately subject to higher rates of poverty and subsequently are at greater health risk from environmental factors. This is due in large part because they are more likely to live in older, substandard housing units and have higher hazard, lower skilled employment opportunities. This is particularly true in Parramore.

Minorities: Parramore has a predominantly minority population. Over 92% of the community population is comprised of minority races. According to Census figures, 83% of residents are African American, 7% are Hispanic and 2% are comprised of other non-white races and multiracial persons. The area is home to a growing population of Haitian immigrants, comprising 13% of the residents here.



Poverty Rates: Parramore has a much higher rate of poverty than the nation, state and City. According to Census estimates, 51% of the community's population lived below the poverty level. Worst still are the figures for the children in the community; 73% of all residents under 18 are impoverished. Per capita income for the community is just \$12,677, about half that of the City and State figures. Over 5% of the population is reported to be receiving public assistance.

Children and Pregnant Women: An estimated 2,066 children under 18 reside in Parramore, accounting for over 28% of the community's population. The population is comprised of 53% women, of which 34% are of child bearing age. The Community also has dramatically higher rates of child abuse, juvenile arrest, and teen pregnancy than state and national averages.

Elderly: Approximately 13% of Parramore residents are over 65 years of age.

Unemployment: The community's labor force of 2,807 residents over the age of 16 has only a 52% participation rate. Low educational attainment within the community and limited transportation availability drastically hinders employment options for Parramore residents. An estimated 32% of residents are unemployed.

Educational Attainment: The limited educational attainment of Parramore residents makes job diversification and reemployment much more challenging. Of the area's adult residents over age 25, 90% are lacking a college degree, 47% have not completed High School and 17% have less than a 9th grade education. Only 5% of residents hold bachelor's degrees or higher.

Transportation Disadvantaged: Over 44% of all households within Parramore have no personal vehicle available for transportation needs. 47% of residents rely on public transportation and carpooling as their primary means to work.

Evidence that environmental contamination has affected the community's residents is abundant when one examines the environmental health data of the population. The following table represents data provided by the Orange County Health Department.

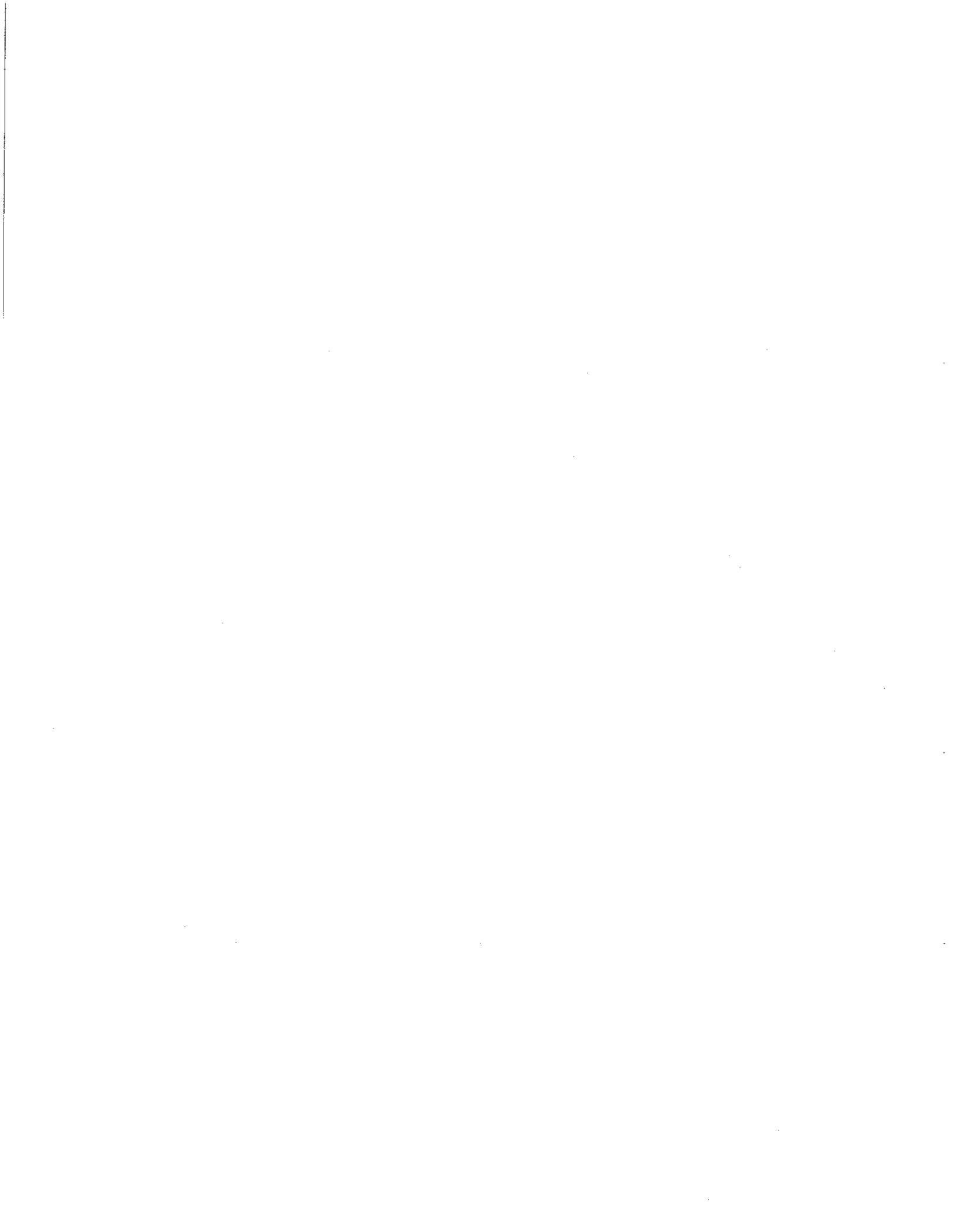
Orange County's Health Facts

Stroke age-adjusted death rate/100,000	36.9	Residents below 100% poverty	14.75
Breast cancer age-adjusted death rate/100,000	23.8	Colorectal cancer age-adjusted death/100,000	16.6
Prostate cancer age-adjusted death/100,000	25.4	Breast cancer age adjusted incidence rate/100,000	117.4
Neonatal death rate	5%	Prostate cancer age-adjusted incidence rate/100,000	139.4
Premature births (<37 weeks)	14.8%	Low birth weights (<2500 grams)	9.3%

The Community's health risk factors are higher than both state and national figures in ALL categories. This vulnerable population is also likely to be uninsured. **Over 41% of residents in Central Florida are either uninsured or underinsured—twice the national average.** A dominance of low-wage, part time and temporary jobs without benefits has resulted in a health care coverage crisis for the region. Additionally, high rates of unemployment have caused many residents to lose health care access. Insurance premiums for the state are disproportionately higher than in other areas of the nation and are simply not affordable for most citizens without the benefit of employer contributions.

b. Financial Need

i) In Central Florida, the recent recession has lowered the standard of living for thousands of residents. Unemployment, underemployment, part-time work, cutbacks on wages and hours, and two-income families reduced to one paycheck all have contributed to the drop in median household income, according to the U.S. Census Bureau. The 2010 Census figures reflect the devastating toll



City of Orlando

FY12 USEPA Brownfields Assessment Grant Application

inflicted on Central Florida families since the recession officially began in December 2007. Since 2007, the median household income has declined 16 percent in Orange County. The drop in median income mirrors the rise in poverty. The counties with the largest drop in household income had the largest increase in the poverty rate from 2007 to 2010, according to census figures. The percentage of poor in Orange County grew from 12 percent to 16 percent.

Nowhere has been harder hit by the economy than the community of Parramore, the most distressed area in downtown Orlando and arguably in the entire Central Florida region. Dissected in the 1960's by the construction of Interstate 4 and then again by the East/West Expressway in the 1970's, Parramore was severed from the rest of the downtown. While the area has been the target of substantial initiatives to address the needs of area residents and progress is being made, the Parramore community continues to exhibit significant economic and social distress. Subject to the highest crime, poverty, unemployment and high school drop-out rates. Home ownership in the community is much lower than in surrounding areas and the majority of homes are renter-occupied. The table below highlights the demographic data for the Parramore Community:

Demographic Data Comparison

	Parramore Community	City of Orlando	State of Florida	United States
Population:	7,347	240,335 ¹	18,991,634 ¹	308,745,538 ¹
Unemployment:	32%	10.3% ²	10.7% ²	9.6% ²
Poverty Rate:	51%	14.75% ¹	10.0% ¹	14.3 % ³
Percent Minority:	83.7%	42.1% ¹	25.5% ¹	26.7% ¹
Per Capita Income:	\$12,677	\$23,833 ¹	\$25,187 ¹	\$26,530 ³

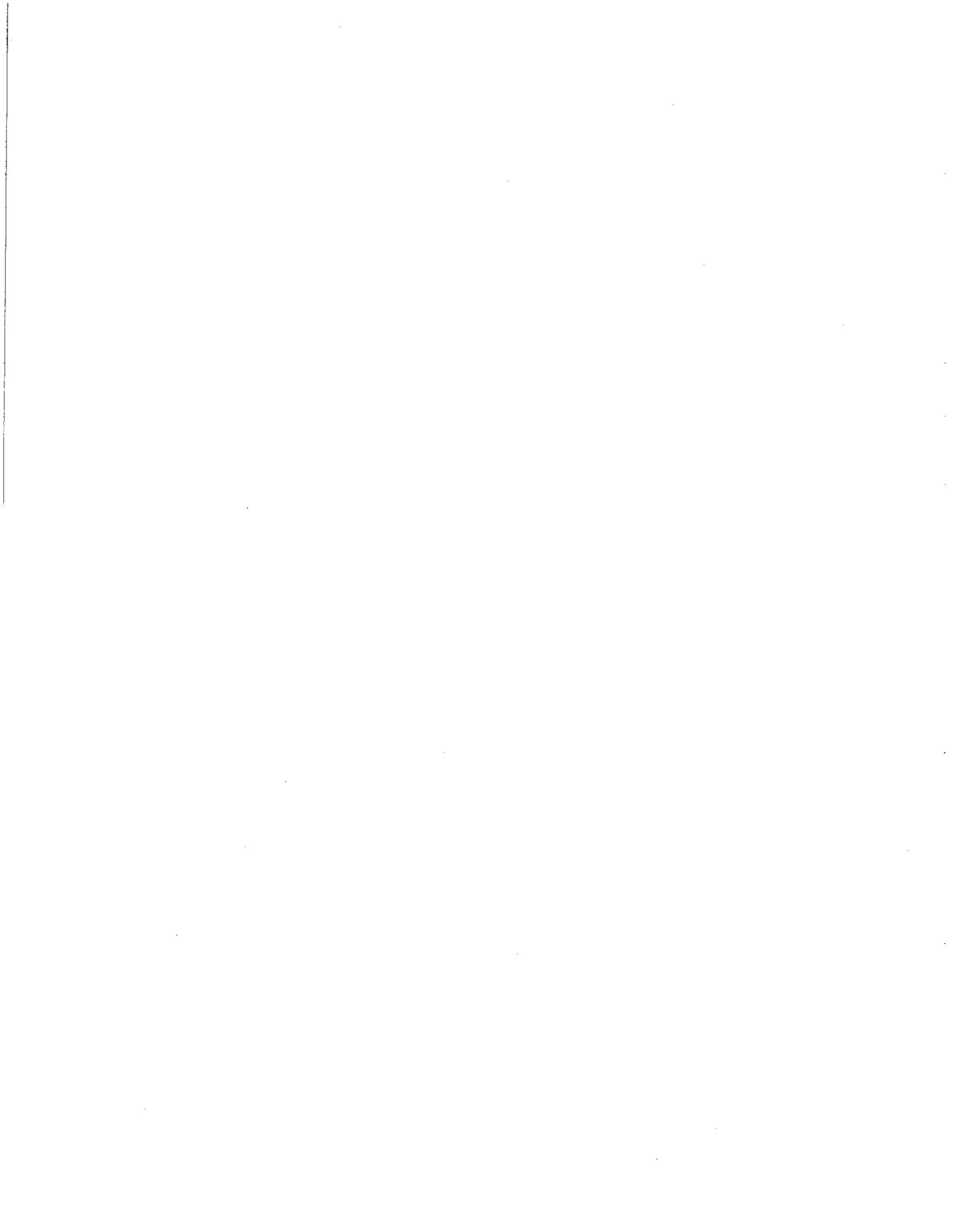
¹2010 U.S. Census data <http://www.census.gov/>. ²Bureau of Labor Statistics and is available at www.bls.gov

³2009 American Community Survey

Often properties identified within a community as being brownfields have a stigma attached due to the potential economic burden and environmental concerns. Businesses relocate and residential communities follow in their path. As a result, a once thriving industrial or commercial center weakens and eventually withers. This is the case in Parramore. There is a strong perception within the community that many vacant and underutilized sites are contaminated and little has been done to determine the real extent of contamination in the community due to the lack of funding to address the problem. This condition has only been exasperated by the recent downturn in economy, where business closures, bankruptcies and bank seizures are all too commonplace.

Like many communities, recent economic events have drastically impacted the City of Orlando's budget. Over the last 5 years, property valuations within the City have declined \$6,806,802,747 resulting in property tax losses of \$36,920,098. During the same time period, property tax reforms enacted by the State legislature reduced the City's property tax revenues by \$17,515,000. The resulting net decline of \$54,435,098 in operating revenue has constrained City finances. The City's tax base has contracted over 8.5% since FY2007/2008.

The City is requesting \$400,000 in Assessment funding to assist its efforts to revitalize land which would contribute significantly to the local economy. The Parramore has long struggled with these properties. It's underutilized labor resources and developable, well-located land has much to offer to the community if redeveloped. The City of Orlando believes that its Brownfields redevelopment program is the vehicle to unearth the development potential of its most urban communities. It is also the means for metropolitan areas such as Orlando to grow smarter - recycling



its urban land to promote continued economic growth while curtailing urban sprawl and cleaning up our environment.

2. Project Description and Feasibility of Success

a. Project Description

i) The City of Orlando is requesting \$400,000 in assessment funding to provide support in the City's efforts to perform community wide hazardous substance and petroleum assessments on multiple brownfields within the City's Parramore community. The requested funding will support economic development projects generating living wage and high wage jobs, community development projects including affordable and workforce housing, recreational projects and other community driven projects in the Parramore Community. One of these projects, the Creative Village Development, is currently underway.

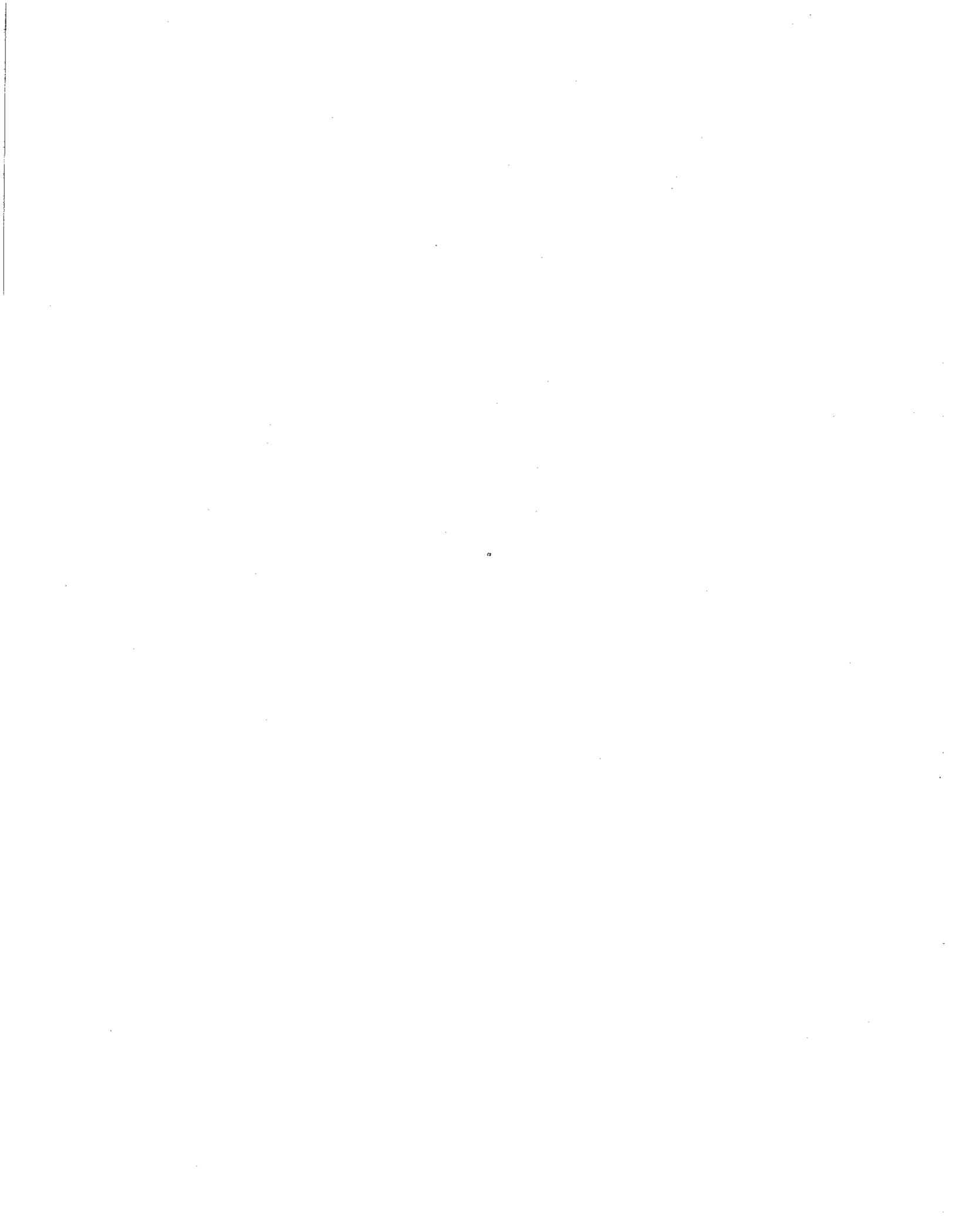
The overall Creative Village project involves the replacement of aging and obsolete public infrastructure currently in place to support the 68-acre City-owned Orlando Centroplex venue. The improvements included as part of the overall project will implement the City's vision for this area and allow for the rejuvenation of this area as a live, work, learn and play mixed-use community built around a foundation of technology based employment and educational opportunities, mixed-income and attainable housing, neighborhood commercial and public open spaces. The technology-based employment and educational opportunities at Creative Village will help expand the regional Orlando economic cluster of tech-based, digital media production, modeling and simulation industries.

Job creation analyses project over 4,800 permanent jobs at full build-out. The City estimates the redevelopment efforts will result in a substantial increase to its tax base. At completion, the Creative Village project will result in a high quality, new urban neighborhood to support a diverse and dynamic mix of uses, including 900,000 – 1,000,000 square feet of office space, 300,000 – 500,000 square feet of higher education space, 25,000 square feet of k-12 education space, 1,200 – 1,500 affordable residential units, 125,000 – 150,000 square feet of retail space, 150-200 hotel rooms and six parks providing public space for hosting civic events, festivals and community markets. The City is confident that the Creative Village redevelopment will serve as an economic catalyst and result in the improvement of environmental quality of one of its oldest, most historic communities, making it more sustainable and attractive to future developments of equal caliber.

The City is proposing a three year time frame in which to complete the assessment portion of its brownfields program. This project will consist of six tasks as listed in 2.b. The City plans to accomplish the following over the three year time period of this award:

- A complete inventory of regulatory sites within Parramore,
- Public Health Monitoring Plan,
- 20 Phase I Assessments and,
- 1 Generic Quality Assurance Plan (QAPP),
- 4 Site-Specific QAPPs,
- 8 Phase II Assessments, and
- 4 Analysis of Brownfield Cleanup Alternatives (ABCA's).

In addition to the tasks listed above, the City plans to conduct extensive public outreach and community involvement to area residents, business and other stakeholders. A detailed budget and breakdown of the costs associated with each task is provided below.



b. Budget for EPA Funding, Tracking and Measuring Progress, and Leveraging Other Resources

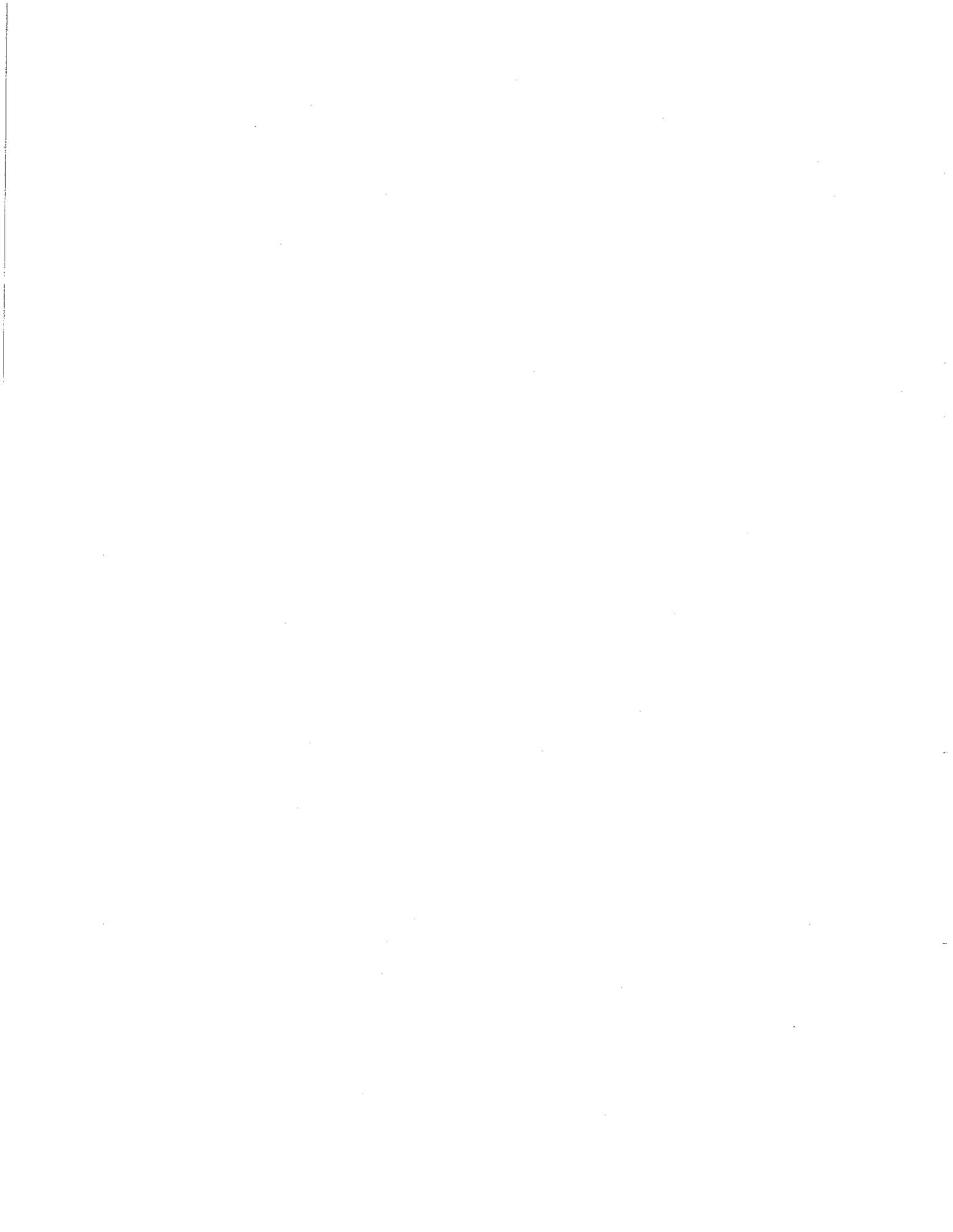
i) Budget Table

Hazardous Substances							
Categories	Project Tasks						
	Inventory	Phase I/II Assessments	Remediation/ Reuse Planning	Outreach	Programmatic Support	Public Health Monitoring	Total
Personnel				\$2,500	\$2,500		\$5,000
Travel	0	0	0	\$2,500	0	0	\$2,500
Supplies	0	0	0	\$2,500	0	0	\$2,500
Contractual	\$7,500	\$145,000	\$15,000	\$2,500	\$10,000	\$10,000	\$190,000
Total	\$7,500	\$145,000	\$15,000	\$10,000	\$12,500	\$10,000	\$200,000
Petroleum Products							
Categories	Project Tasks						
	Inventory	Phase I/II Assessments	Remediation/ Reuse Planning	Outreach	Programmatic Support	Public Health Monitoring	Total
Personnel				\$2,500	\$2,500		\$5,000
Travel	0	0	0	\$2,500	0	0	\$2,500
Supplies	0	0	0	\$2,500	0	0	\$2,500
Contractual	\$7,500	\$145,000	\$15,000	\$2,500	\$10,000	\$10,000	\$190,000
Total	\$7,500	\$145,000	\$15,000	\$10,000	\$12,500	\$10,000	\$200,000
Grand Total	\$15,000	\$290,000	\$30,000	\$20,000	\$25,000	\$20,000	\$400,000

Task 1: Inventory of Regulatory Listed Sites – Environmental database searches of potential hazardous substance and petroleum products sites will be conducted for the entire City. These data base searches will consist of research of all regulatory lists and be consistent with data base research conducted as a part of the normal ASTM Designation E1527-05 Phase I Environmental Site Assessment. The purpose of this research is to establish the number/type of potential hazardous substance and petroleum product brownfields sites within the City. This task will assist all stakeholders in determining which properties should be targeted for Phase I, Phase II and additional site assessment activities. This inventory will set a baseline of regulatory listed hazardous substance and petroleum product sites within Orlando that can be measured against as the brownfields program is developed and implemented. This task is a critical part of the community involvement and outreach/education program to be developed under this grant; additionally, the City will seek input from community-based organizations on potential brownfield sites for redevelopment. The estimated cost for this activity is \$15,000 (50% hazardous substances and 50% petroleum).

Task 2: Phase 1 & II Assessments – Orlando will conduct environmental site assessments activities at selected sites: up to 20 Phase Is @ \$3,500 each for a total of \$70,000; 1 Generic Quality Assurance Project Plans (QAPP) @ \$5,000 (and Health & Safety Plans (HASPs) as required) and up to 4 Site-Specific QAPPs @ \$3,750 each for a total of \$15,000; up to 8 Phase IIs @ \$25,000 each for a total of \$200,000. The total budgeted here is \$290,000 (50% hazardous substances and 50% for petroleum).

Task 3: Remediation & Reuse Planning – Development of site appropriate remediation and/or reuse plans to reduce risks to health and environment for selected sites in Parramore. Working with the community, the City will establish a community vision and set goals to be considered in reuse



planning. Up to four (4) Analyses for Brownfields Cleanup Alternatives (ABCAs) or Reuse Plans are planned at a cost of \$7,500 each for a total of \$30,000 (50% for hazardous substances and 50% for petroleum products).

Task 4: Outreach – Development of strategic partnerships and community involvement; dissemination of information and comments to/from the community and stakeholders, as well as community meetings with \$5,000 budgeted in contractual services and \$5,000 in personnel. \$5,000 in travel funds is budgeted here to supplement travel funds from other sources; attendance and registration at national and regional brownfields-related training conferences/workshops is anticipated. Additionally, \$2,500 is budgeted for printing/reproduction of materials that will be used in outreach efforts – for a total of \$20,000 (50% for hazardous substances and 50% for petroleum products).

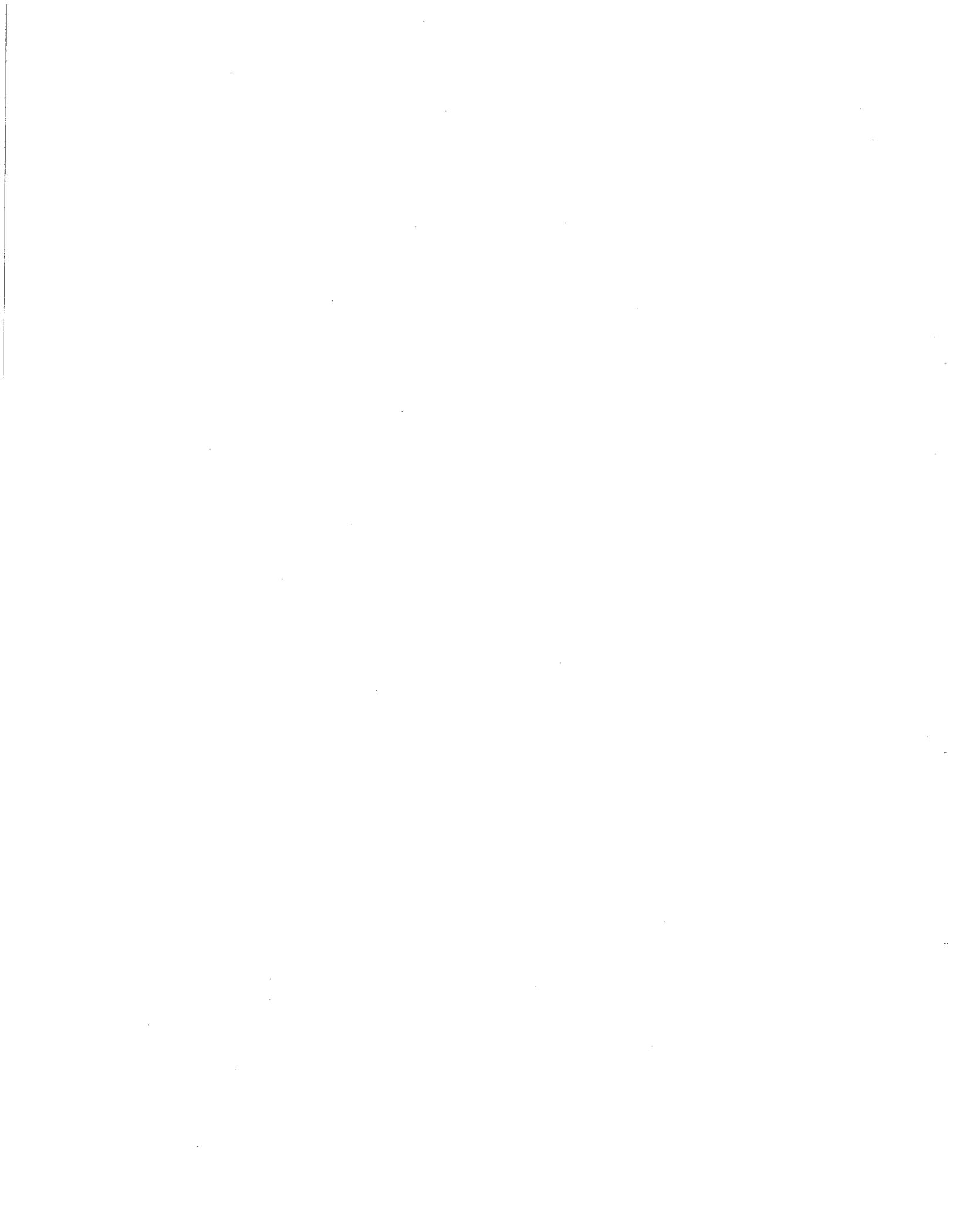
Task 5: Programmatic Support – Contract for program support activities with \$25,000 in this category (\$12,500 hazardous substances & \$12,500 petroleum). Programmatic support includes assistance in completing EPA quarterly reports, MBE/WBE forms, and EPA ACRES database. Other activities include completion of EPA work plans and other programmatic support necessary to maintain compliance with EPA cooperative agreement terms and conditions.

Task 6: Public Health Monitoring Plan – Develop a public health monitoring plan for the City with \$20,000 budgeted in this category (\$10,000 for hazardous substances and \$10,000 for petroleum product contamination). The City will coordinate with the Orange County Health Department and a health care provider network to implement public health monitoring activities within the City. The City plans to address issues such as negative environmental impacts to public wells, ground water, surface water, soil and other contaminated media. The proposed plan will address potential lead-based paint issues due to the age of some of the City's housing stock and the substantial population of children in the community.

ii) **Describe your plan for tracking and measuring your progress towards achieving the expected short-term and long-term project outcomes and outputs.** The City of Orlando will track the following outcome and output measures in the EPA acres database for progress in achieving the expected project outcomes on a quarterly and cumulative basis:

- Number of Phase I assessments completed
- Number of QAPPs completed
- Number of Phase II assessments completed
- Number of ABCAs completed
- Number of reuse plans completed
- Number of jobs created at brownfields redevelopment sites
- Number of construction jobs leveraged at brownfields redevelopment sites
- Increase of ad valorem taxes generated from redeveloped brownfields sites
- Redevelopment dollars leveraged
- Non-EPA assessment/cleanup dollars leveraged
- Number of open space/greenspace projects resulting from brownfields assessment
- Number of housing projects (affordable/work force/market rate) initiated with brownfields assessment
- Number of commercial projects initiated with brownfields assessment
- Number of community-driven (including nonprofit & community-based organizations) assisted by brownfields assessment
- Number of sites cleaned up/remediated

iii) **Leveraging.** The City of Orlando will utilize the award of an EPA Brownfields Assessment Grant as one component in a multi-layered incentive approach to implement successful redevelopment within the Parramore community. The City's leveraging strategy, detailed below,



includes City funds, state/federal tax incentives from the City's designated Enterprise Zone, federally sourced grant funds, private corporate contributions, as well as incentives provided by the Florida Brownfields program and FDEP assistance programs. Additionally, the City will seek additional grant funds to supplement Brownfield Program activities, and the resulting redevelopment.

Public/Private Partnership. The City has secured a public private partnership for the approximately 68-acre City owned Creative Village – Moving Parramore Forward development, which is in the heart of the City's most disadvantaged neighborhood. The project will utilize a combination of federal grant awards, utility, City and corporate funds. The development is uniquely positioned to enhance the Orlando region's position as a leader in education, cutting edge media innovation and to support the region's corporate base, in particular, the global family entertainment industry which brings both substantial foreign investment and international tourism to the United States. The City has chosen a team headed by the Banc of America Community Development Corporation, the nation's largest community development corporation among financial institutions, and Ustler Development, a pioneering and highly successful Orlando based developer, to partner in this development.

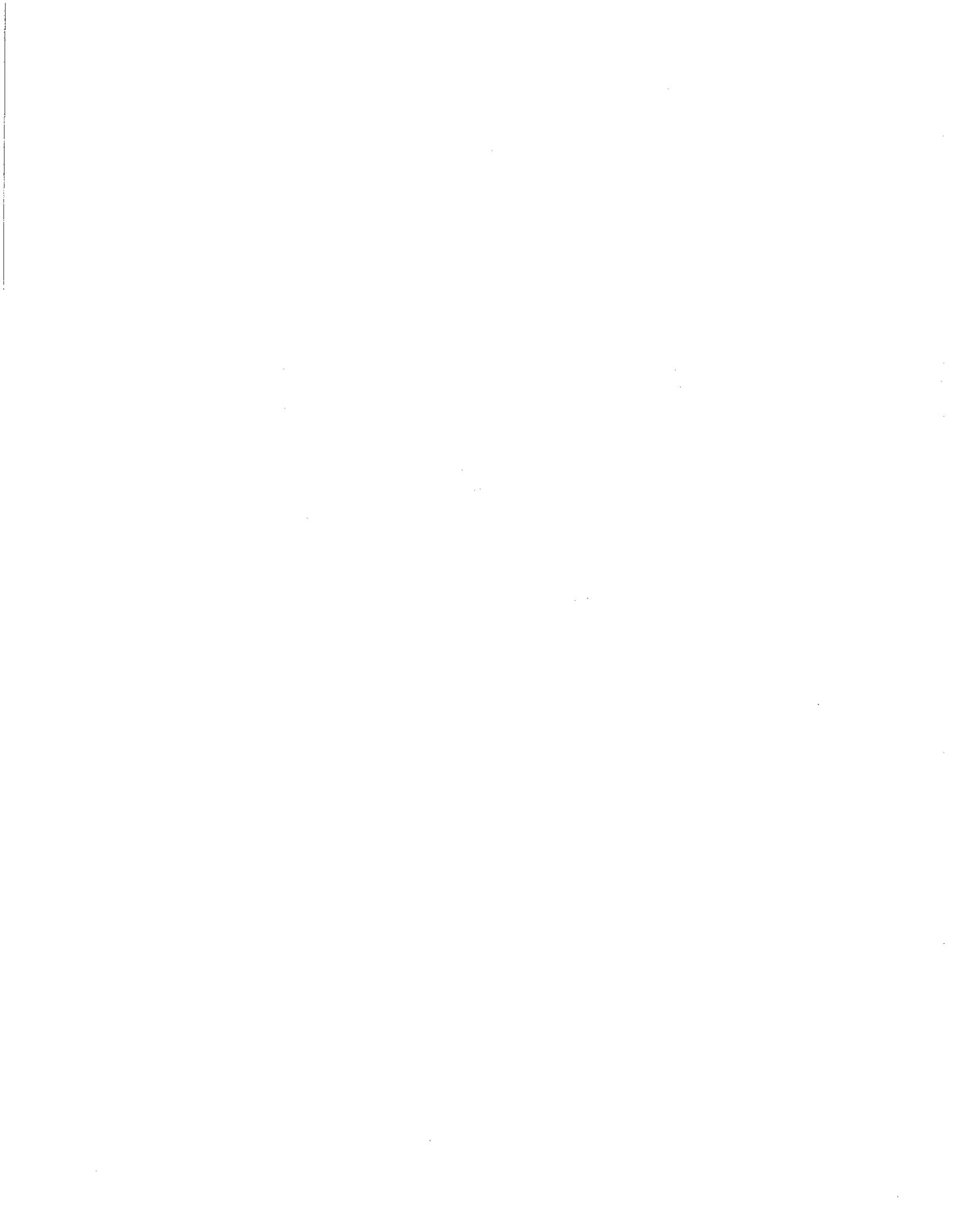
TIGER II. The City received a TIGER II award in the amount of \$10,000,000 to fund the expansion and enhancement of a Downtown Bus Rapid Transit (BRT) loop connecting the residents of Parramore to the LYNX Central Station and in 2013 the SunRail system, a light passenger railway system currently under development. In addition to providing BRT service, the project will provide enhancements to public infrastructure and improve bicycle and pedestrian connectivity within the community in the form of a series of sidewalks, and pedestrian and bike pathways.

Enterprise Zone. The Parramore Community is located within an Enterprise Zone (EZ) and is eligible for a host of EZ incentives. Orlando will take full advantage of the opportunity to leverage assessment funds with state and federal economic incentive programs. The City will work closely with economic and community development staff to fully explore incentive programs for eligible assessment projects. State Designated Enterprise Zone (EZ) incentives include:

Jobs Tax Credit for Corporate Income Tax	Business Equipment Sales Tax Refund	Jobs Tax Credit for Sales & Use Tax
Sales Tax Refund for Business Machinery & Equipment	Sales Tax Refund for Building Materials	Sales Tax Exemption for Electrical Energy Used
Property Tax Credit	Community Contribution Tax Credit	Capital Investment Tax Credit
Qualified Target Industry Tax Refund	Qualified Defense & Space Contractor Tax Refund	High Impact Performance Incentive Grant (HIPI)
Quick Response Training Incentives	Incumbent Worker Training Program	Economic Dev. Transportation Fund

Florida Brownfields Program. The City will strive to leverage its EPA grant dollars with the incentives offered through the Florida Brownfields, including: **FDEP Voluntary Cleanup Tax Credit Program** (up to 50% tax credits for cleanup and assessment); **Brownfields Building Materials Sales Tax Refund** (refund of sales tax for overall affordable housing/redevelopment projects); **Brownfields Job Bonus Refund** (\$2500 tax refund/each new job created); **Brownfields Loan Guarantee Program** (up to 50% loan guarantee for brownfields projects, 75% for brownfield projects with affordable housing component or health care); and **Brownfields Liability Protections** (as provided statutorily). These state incentives are intended to encourage redevelopment of environmentally stigmatized properties, make redevelopment feasible, and result in positive financial impact on many redevelopment projects.

Florida Department of Environmental Protection. The City will coordinate with FDEP to access



FDEP CERCLA 128(a) Site Specific Activities/Targeted Brownfields Assessment Assistance for assessment/source removal activities. Orlando will promote private sector development and facilitate existing incentive programs and provide assessment/future remedial funding resources to encourage redevelopment of environmentally impaired properties.

Additional Grant Funding. Orlando will aggressively seek funding from federal agencies to augment the requested funds. The City has recently been awarded a **\$2,400,000 2011 HUD Sustainable Communities** Grant in partnership with the East Central Regional Florida Planning Council. Creative Village is the subject of the application.

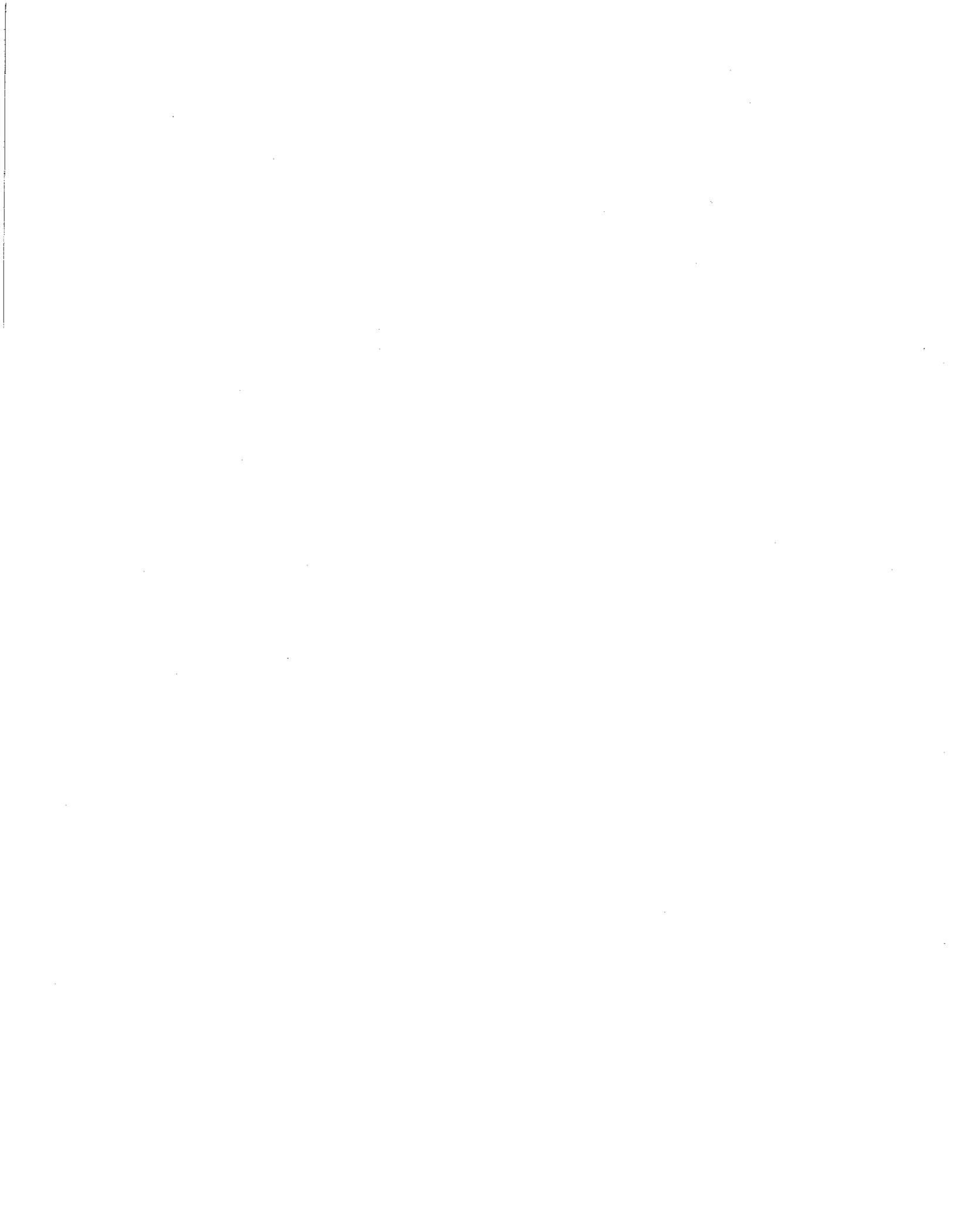
c. Programmatic Capability and Past Performance

i) Programmatic Capability. Orlando's Grants Management is under the direction of Chief Financial Officer (CFO), Rebecca W. Sutton, CPA, who has 30+ years state/local experience. Prior to joining the City, Ms. Sutton was Deputy CFO for the State of Florida. Grants received by Orlando support important programs and services which the city provides to the community such as economic development, social services, public safety, recreation, and infrastructure improvement and maintenance, among others. Because these funds allow the city to leverage resources, the impact of grant funding upon the community is significant, with the process of grants administration and management is a critical and important function. For FY 2009/10, Orlando expended \$33,223,581 through 48+ federal awards. The audit for FY 2009/10 indicates Orlando complied in all material aspects with grant/award requirements. Orlando fosters exceptional stewardship of the public trust via rigorous adherence to ethical/professional standards associated with grant activities.

The City has appointed Mr. Dean Grandin as Brownfields Director. Mr. Grandin has been working with the City of Orlando for over a decade, currently serving as Planning Official and City Planning Division Manager within the Economic Development Department. Dean brings thirty-five years of professional planning experience to the City. Prior to Orlando, he held the position of Planning Director/Deputy Director of Development for the City of Miami Beach, Florida. Before that he was the Planning Director for the City of Yonkers, New York. Dean's professional affiliations include, but are not limited to, membership in the American Institute of Certified Planners (AICP), the American Planning Association (APA) and the Florida Chapter of the APA, the National Trust for Historic Preservation, the Congress for the New Urbanism and the Urban Land Institute. He has held many other professional affiliations throughout his career and currently serves as the Chairman of the UCF Planning Advisory Board. He has served as the City's past Brownfield Advisory Board Liaison and is intimately familiar with the technical, environmental and social aspects of brownfield redevelopment.

Assisting Mr. Grandin in managing the brownfields program will be Brownfields Coordinator, Ms. Mary-Stewart Droege. Ms. Droege has been a planner for over 10 years with the City of Orlando. Ms. Droege has a background in health, federal funds administration as it relates to community redevelopment and is a true champion of the Brownfields Program and Creative Village Development project. Possessing both LEED-AP and AICP certifications, she is also the Physical Environment and Policy Committee Chairperson for Get Active Orlando (GAO), a successful and innovative City initiative which serves to implement policies and practices that will strengthen community capacity to support healthy lifestyle behavior.

The project staff identified above has a combined total of 30 years with the City and an average tenure of 10 years. The staff members selected for this program have been identified as the true champions of the City's Brownfields program and they are truly dedicated to a successful outcome. While turnover is unlikely to occur, the City's project management processes include systematic staff overlap to control the effect of such an event on its grant programs. If the Director were to leave his post, the City is fully confident that the project would not be adversely impacted and would continue to be properly administered.



In order to ensure the highest level of expertise, Orlando will contract the services of a qualified environmental engineering firm to perform its Brownfields work. The selected consulting firm has extensive experience in brownfields programs throughout the state and has assisted numerous Cities with the establishment of successful Brownfields programs. The City’s consultants were procured in full compliance with the state’s competitive procurement process and federal procurement procedures as required by 40 CFR 30. The City will provide extensive support at its own expense through in kind services to oversee the consultants, conduct community involvement, and administer the funds. Nearly ninety-five percent (95%) of the funds (\$380,000) are allocated to contractual services to ensure the federal dollars awarded to its program achieve the maximum possible in measurable outputs.

ii) Adverse Audits. The City affirms it had no adverse audit findings. The most recently completed audit was conducted in September 2010. Auditors deemed the City a “low-risk” entity.

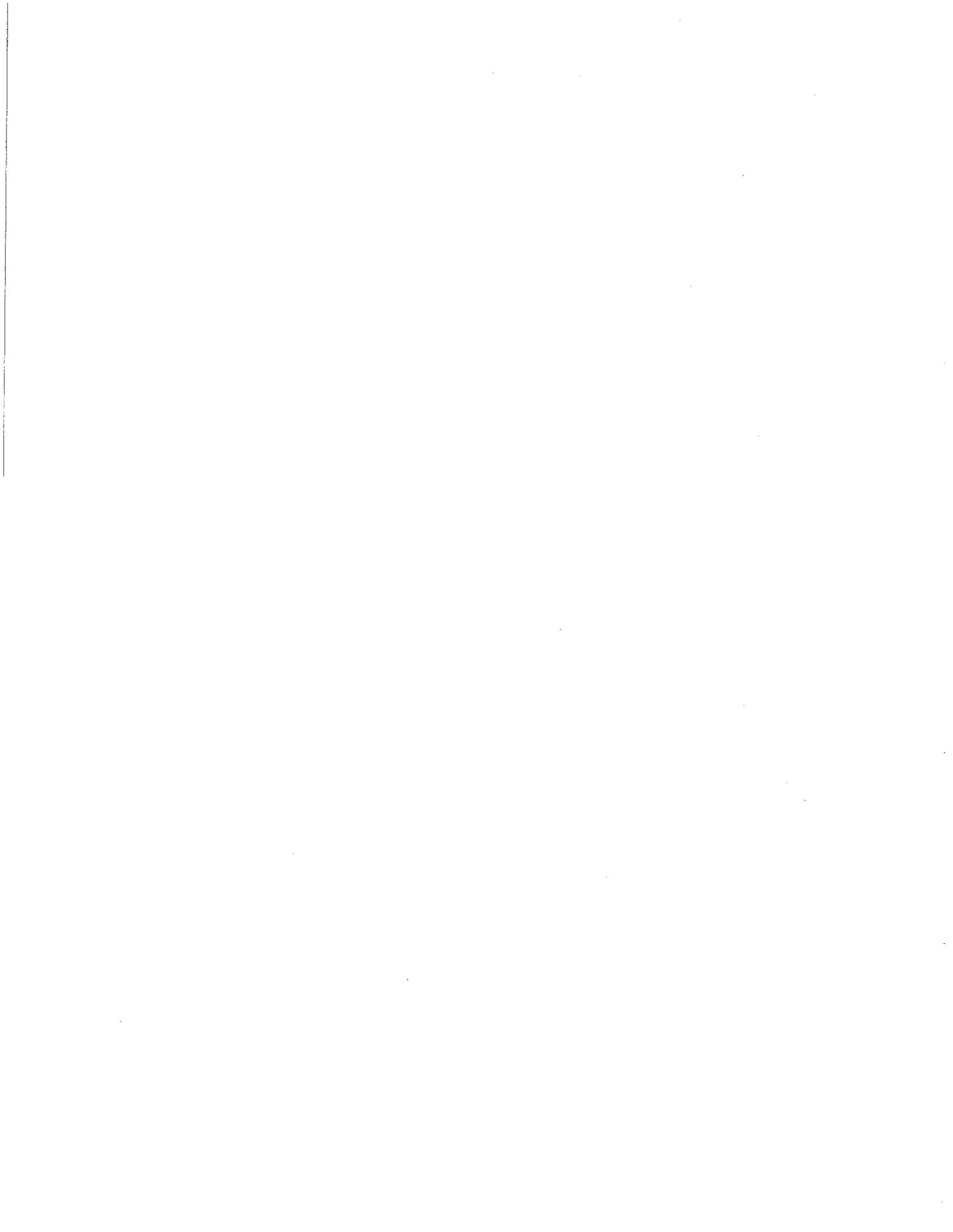
iii) Past Performance

2. Has Not Received an EPA Brownfields Grant. Although the City of Orlando has never received an EPA Brownfields Grant, it has received other federal and non-federal assistance. In 2010, Orlando expended \$33,223,581 in funds from over 48 federal awards. The FY 2009/10 audit indicates Orlando complied in all material aspects with grant/award requirements, demonstrating Orlando fosters exceptional stewardship of the public trust via rigorous adherence to ethical/professional standards associated with grant activities. The City has maintained a successful history of managing these and other agreements, meeting and complying with reporting requirements, submitting final acceptable technical reports, and reporting on its progress and results under these agreements. The following table represents five recent awards received by the City.

Assistance Program	Awarding Agency	Amount Awarded	Funds Remaining	Date Awarded	Grant Accomplishments
Community Development Block Grants: Entitlement	U.S. Dept of HUD	\$2,258,521	\$633,646	10/1/2009	Non-profit support
Neighborhood Stabilization Program	U.S. Dept of HUD	\$6,730,263	\$847,709	10/1/2008	
ARRA/Highway Planning and Construction	U.S. DOT pass/thru FL DOT	\$987,971	\$0.00	06/4/2010	Bumby Avenue Improvements
Capitalization Grants for Clean Water State Revolving Funds	U.S. EPA	\$21,554,463	\$0.00	09/5/2008	Eastern Regional Reclaimed Water Distribution System Improvements
Energy Efficiency and Renewable Energy Information Dissemination, Outreach, Training and Technical Analysis/ Assistance	U S Dept of Energy	\$198,700	\$34,954	03/01/2009	Developed solar technology educational program & master solar technology implementation Plan

3. Community Engagement and Partnerships

a. Community Involvement. The City of Orlando is committed to involving all members of the affected community. In order to ensure the proper community involvement and a continuous line of



communication, the City established a Brownfield Advisory Committee (BAC) in June 2007 to serve the City's brownfield redevelopment program. Community-based organizations were asked to select a representative to serve on the Brownfield Advisory Committee to assist in identifying potential brownfields sites, help develop history of sites, publicize projects, explain goals of assessment program, and keep the community informed.

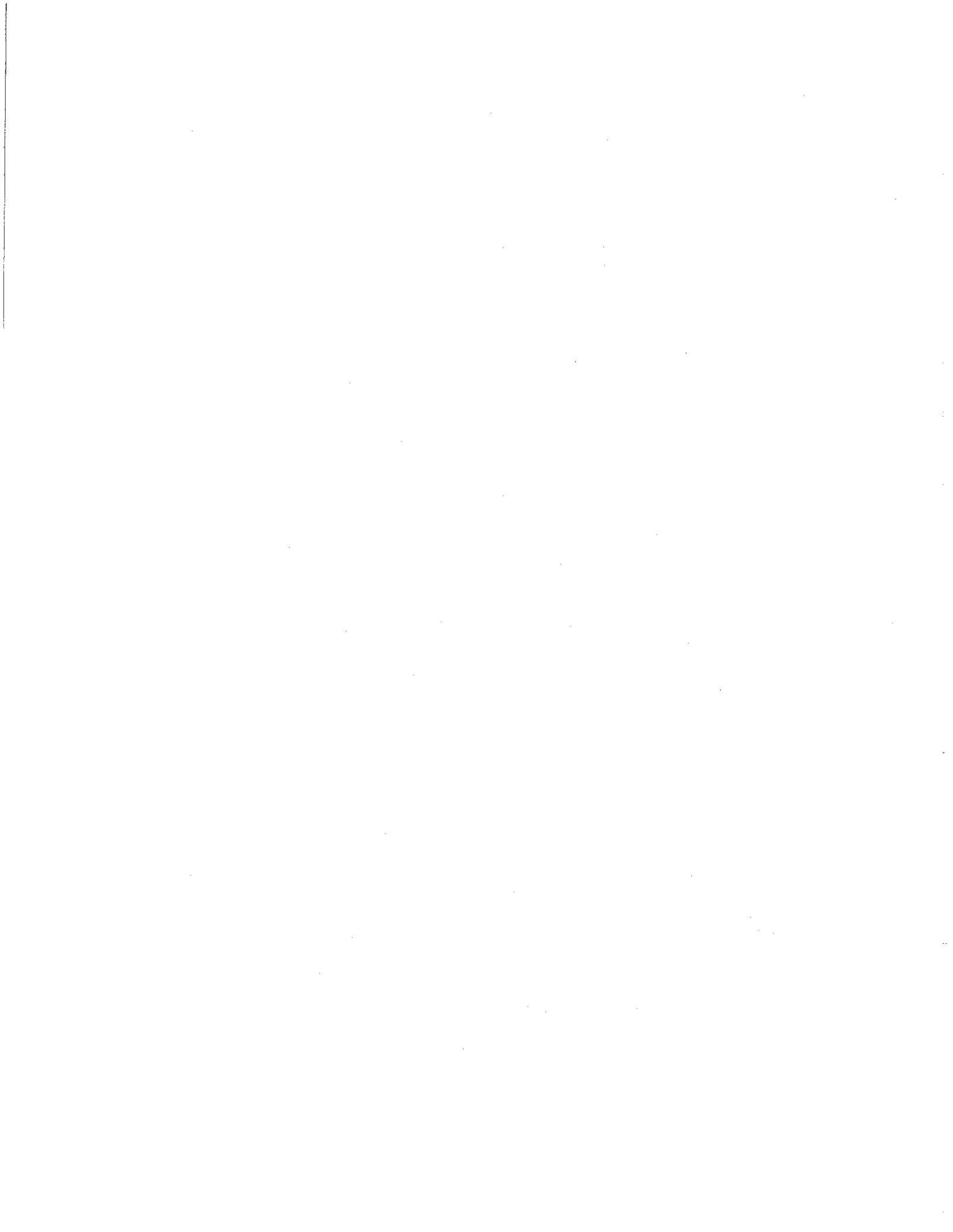
The City will seek both public input and professional assistance in the site selection process for assessment activities conducted under this award. Each site will be evaluated on a case by case basis, with special attention paid to those projects that are community based and community driven. The Brownfield Advisory Committee will work to address the issues and concerns the community has about sites, assessment processes, or other brownfields issues. The BAC will also assist in visioning and goal setting to establish community priorities for reuse of brownfields sites. It is the hope of the City that the membership of community based organizations on the Brownfields Advisory Committee will increase participation from all interested groups. Public meetings are held at least twice yearly and as-needed to monitor progress, advice on reuse of brownfields sites, and inform the public of progress and results of program activities.

The proposed communications strategy is multifaceted, involving press relations and releases for local/community newspapers, newsletters and broadcast media, web postings, brochures, public meetings, presentations to county/city commissions, community organizations (i.e., service and civic clubs, local neighborhood improvement organizations, chambers of commerce, realtor and builder associations, and with individuals/groups of stakeholders). The City has a full-time Public Information Officer (and distributes a weekly newsletter, highlighting activities within the City). These resources will be available for use in the communication strategy developed for the Brownfields Assessment Program.

English is the language indigenous to the region; however, due to a sizeable population of Hispanic and Haitian residents who may be impacted by any assessment, cleanup and redevelopment efforts, the City will ensure they are included in all discussions and that bilingual printed materials will be available if necessary. In addition, the City will ensure that it makes full use of bilingual City staff and consultants to ensure that all residents are informed and involved throughout the process of brownfields redevelopment.

b. Local, State & Federal Partnerships. Orlando is committed to continuing strong partnerships with a variety of stakeholders, including environmental, health and government agencies, as well as local job training programs. Although the city has not been a prior applicant or recipient of EPA Brownfields funds, it is experienced with brownfield assessment, cleanup and redevelopment. Its brownfield program has been in place since 2007 and is well established. Working together with local groups and programs, the City has built a network of resources with the ability and motivation to realize its vision for brownfield redevelopment. Orlando has secured partnerships with the following local, regional, state, and federal agencies to ensure successful assessments, cleanups and resulting redevelopment of brownfields sites within the Parramore community.

Local & State Environmental & Health Agencies. As an integral part of its Brownfield Program, the city will work extensively with the **Florida Department of Environmental Protection (FDEP)** to ensure the appropriate assessment and cleanup measures are being achieved. Orlando will be leveraging its EPA grant dollars with state incentives offered through the Florida Brownfields Program and FDEP offices. The City will participate in the FDEP's Voluntary Cleanup Tax Credit Program, Brownfields Building Materials Sales Tax and Brownfields Job Bonus Refund Programs, the Brownfields Loan Guarantee Program and Brownfields Liability Protections (as provided statutorily). These state incentives are intended to encourage redevelopment of environmentally stigmatized properties, make redevelopment feasible, and result in positive financial impact on many redevelopment projects. Additionally, the City will coordinate with FDEP to access



FDEP CERCLA 128(a) Site Specific Activities/Targeted Brownfields Assessment Assistance for assessment/source removal activities. The City will partner with the **Orange County Health Department** in the formation of its Public Health Monitoring Plan. The City will coordinate these efforts with the **Florida Department of Health**.

Relevant State & Federal Agencies. Orlando acknowledges that the proposed funding will not be adequate to accomplish all of the city's Brownfield redevelopment objectives within the Parramore Community. It will seek partnerships with federal and state agencies to identify and secure additional grant funding, loan opportunities and technical assistance for its program. The City and the Creative Village Development team are consortium members in East Central Florida's recent **HUD Sustainable Communities Grant** award.

Local Job Training Program. The City will coordinate with local job training group, **WorkForce Central Florida** in order to implement a strategy to link job seekers within the community to potential employment opportunities in brownfield assessment, cleanup or redevelopments that result from the City's brownfield program. Additionally, locally based **Simeon Resource & Development Center for Men, Inc.**, which provides employability skills training and job placement services for individuals residing in distressed communities in Central Florida, has pledged support to the Parramore Brownfields program.

Supporting Financial & Implementation Partners include the **Creative Village Development LLC (CVD)**, a joint venture partnership of Banc of America CDC and Creative Village Orlando LLC/Ustler Development, Inc. This partnership will manage the horizontal and master development of the project. Banc of America CDC, a wholly owned subsidiary of Bank of America, NA is the banking community's largest community development corporation with a stated goal of \$1.5 trillion invested in housing and economic development activities between 2005 and 2015. Ustler Development is widely considered Orlando's most innovative commercial developer with several; successful mixed use projects in downtown Orlando including Thornton Park Central and 801 North Orange. Orlando Utilities Commission (OUC) is providing underground utilities including chilled water. Harris Corporation (NYSE: HRS) is providing technology infrastructure. Valencia College and Ustler Development, Inc. have committed to complete higher education facilities, office space and housing.

Support Partners in higher education include Valencia Community College, University of Florida, and the

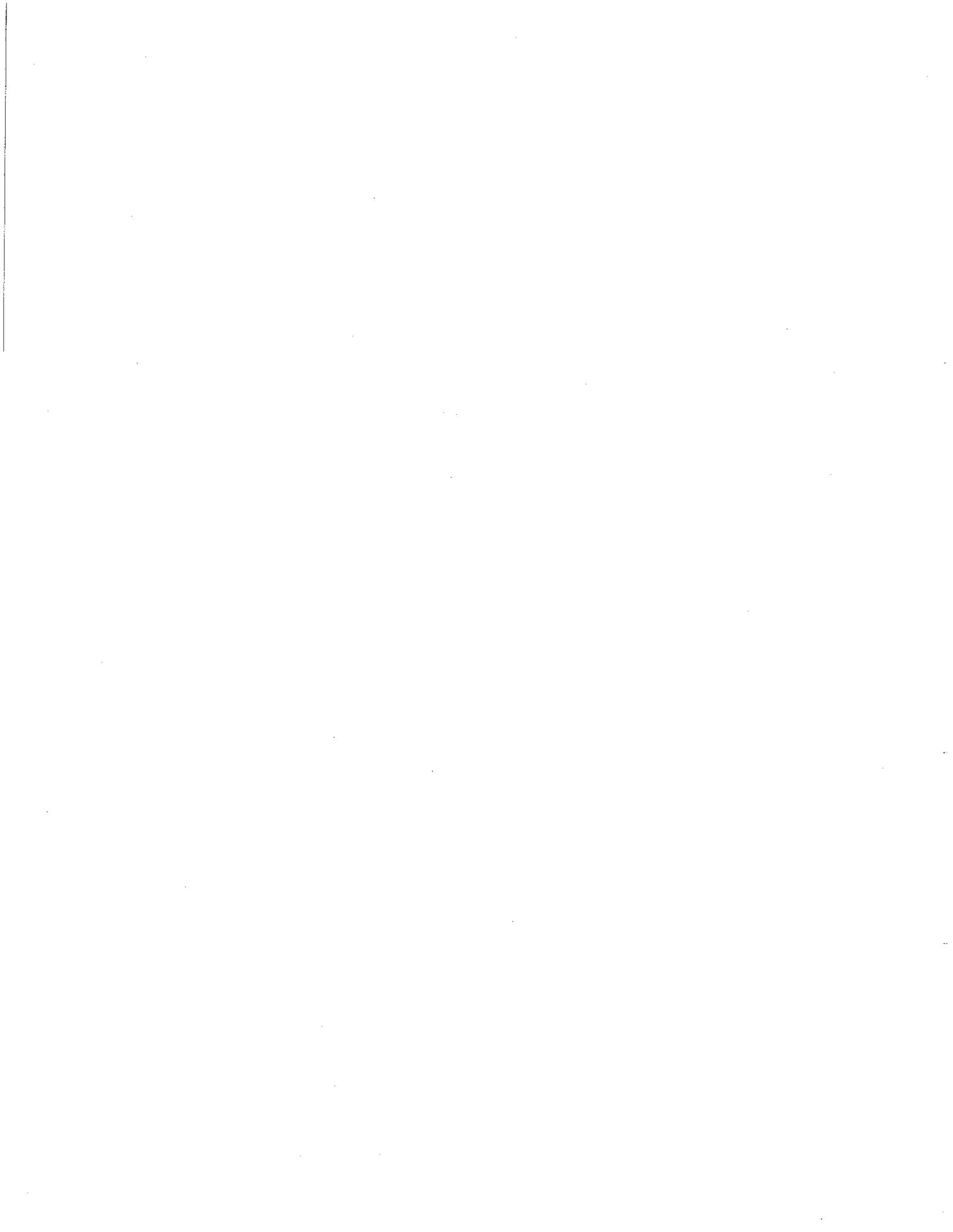
University of Central Florida. All of these institutions already have a presence in the Parramore community and are looking to expand program offerings and facilities.

Support Partners in Government include METROPLAN ORLANDO, Orange County, FDOT, and the region's Congressional delegations have all provided strong support to this project and have assisted in securing additional funds for infrastructure improvements.

Support by industry leaders includes the Metro Orlando Economic Development Commission, Walt Disney World, Universal Studios and the Orlando Magic are supportive of the project for the benefits to economic growth of the Community and local industry.

Partners in the Community include the Callahan Neighborhood Association, Parramore Kids Zone, the Nap Ford Community School, the NAACP and the Central Florida Urban League are heavily involved and supportive of the project's positive impact on the Parramore Community.

c. Community Based Organizations. The City of Orlando is fortunate to have the support of its community members in applying for this grant. It has received numerous pledges of assistance from community based organizations as it formulates its Brownfields program. The following organizations have pledged supportive roles in the City's program. They have provided written letters of support expressing these sentiments. See Appendix C.



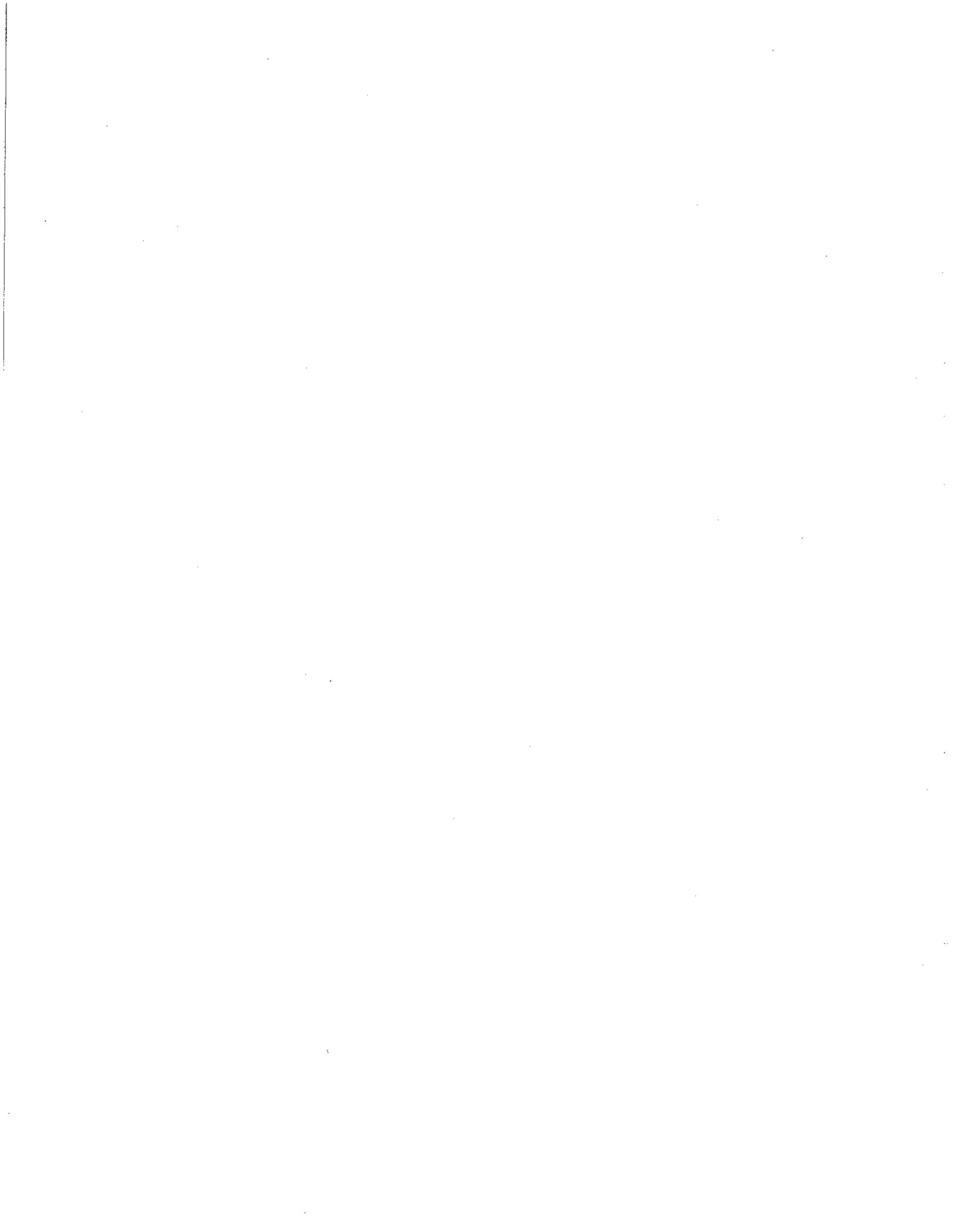
City of Orlando

FY12 USEPA Brownfields Assessment Grant Application

Community Based Organization	Contact Person	Support Role Pledged
East Central Florida Regional Planning Council	George Kinney	General Support
Early Learning Coalition of Orange County	Karen Willis	Public Outreach & Advisory Boards
St. Francis House of Hospitality	James Langston	Public outreach, Marketing & Advisory Board
Orlando Chapter of USA Dance	John G. Davis	Community Programs & Advisory Board
Nap Ford Community School	Jennifer Porter-Smith	Public outreach, Advisory Board, & Identifying Potential Redevelopment projects
Limitless Vistas, Inc. and Barnes, Ferland and Associates, Inc	Patrick A. Barnes	Job training, Advisory Board, & Identifying Potential Redevelopment projects
Orlando Community and Youth Trust, Inc.	Lisa Early	Public outreach, Advisory Board, & Identifying Potential Redevelopment projects
Professional Opportunities Program for Students, Inc.	Barbara B. Newton	Educational and Mentoring Opportunities & Advisory Board
Terry Avenue Town Homes Homeowner's Assoc.	Lynn S. Nicholson	Public outreach & Advisory Board
Orange County Department of Health	Kevin Sherin	Public outreach & Advisory Board
Orlando Housing Authority	Vivian Bryant	Public outreach, Marketing, & Identifying Potential Redevelopment projects
Center for Multicultural Wellness and Prevention, Inc.	Marie-Jose Francois	Public outreach, Marketing & Advisory Board
Central Florida Urban League	Allie L. Braswell	General Support
The Center for Drug-Free Living, Inc.	Richard Daves	Public outreach, Marketing & Advisory Board
Arlington Concord Neighborhood Association	Bridget Monroe	Public outreach, Marketing & Advisory Board
Health Council of East Central Florida, Inc.	Ken Peach	Public outreach & Advisory Board
Nonprofit Housing Roundtable of Central Florida	John Hazelroth	Public outreach, Marketing & Advisory Board
African American Chamber of Commerce	Robert Spooney	Public Outreach & Marketing Serve on Advisory Boards
Harvest Baptist Christian Academy	Harry Amos	Public Outreach & Marketing
Association to preserve African American Society, History & Tradition, Inc. (PAST, Inc.)	Geraldine Thompson	Public Outreach & Marketing Serve on Advisory Boards
Bethel Missionary Baptist Church	Dr. Rollie Murray, Jr.	Public Outreach & Marketing Serve on Advisory Boards
Simeon Resource & Development Center for Men, Inc.	Larry Williams	Public Outreach & Marketing Serve on Advisory Boards Skills Training & Job Placement Services
University of Central Florida	Karen E. Dennis	Public Outreach & Marketing Serve on Advisory Boards

4. Project Benefits

a. Welfare and/or Public Health. The City anticipates the following environmental, social and public health benefits as a result of the implementation of its proposed brownfields redevelopment program: inventory and assessment of potential brownfield sites within the community; removal of identified contaminants and reduction of public exposure; installation of measures to ensure the



prevention of future pollution, reducing the risk of future exposures; improved health and welfare of residents through public health monitoring efforts; removal of blight and the current stigma associated with contaminated properties resulting in an improved community image and a renewed sense of community pride; increased recreational facilities and promotion of healthy activities and exercise; increased opportunities for the provision of quality, affordable housing; and improved public infrastructure, including street lighting and sidewalks promoting public safety.

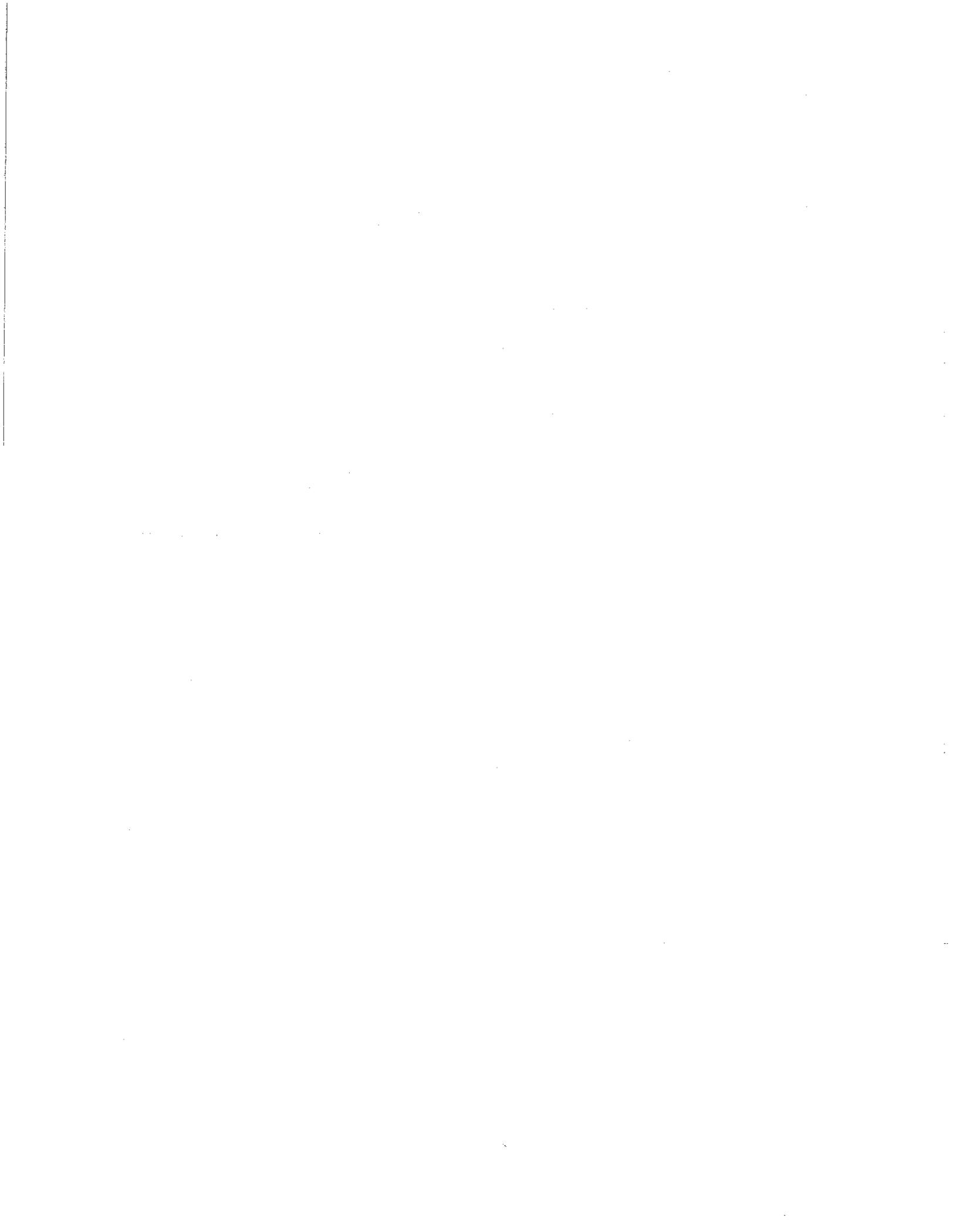
The City will use its brownfields redevelopment efforts to promote the reduction of blighted conditions within its most distressed community. The Creative Village redevelopment, which is located within Parramore and which will be assisted by the award of this grant, includes the development of recreational amenities and affordable housing, as well as the creation of jobs. Enhanced employment opportunities created through the redevelopment of this site have social impacts such as the provision of employer health benefits that increase access to quality health care.

Environmental assessment activities conducted under the proposed funding will include health and safety plans to ensure that sensitive populations and workers performing field activities are protected from potential exposure to contaminants from these activities. Additionally, workers will be OSHA 1910.120 "Hazardous waste operations and emergency response" certified. Every practical precaution will be taken to isolate the general public from areas to be assessed, including fencing and barricades where necessary. Further, all IDW (investigative derived wastes) will be properly containerized, stored, and disposed of in an expedited manner. The City will work closely with FDEP to ensure all engineering/institutional controls that result from brownfields remediation and redevelopment activities are entered into the FDEP Engineering/ Institutional Controls registry so that this information is available to the general public and to stakeholders concerned with or implementing ongoing redevelopment issues within the area.

b. Economic Benefits and/or Greenspace

i) Economic benefits. If awarded, this EPA Assessment grant will provide a host of economic benefits to the people of Parramore, including: creation of jobs, both temporary and permanent; generation of wages and increased consumer power; expansion of the community tax base, both through enhanced property tax value and elevated sales tax revenues; and reduction of blight and improved community image to entice end users.

The award of this grant will, in part, provide assessment funding for the Creative Village Development, a 68 acre project focused on job creation, education, housing, commercial & public open space in an area of desperate unemployment and rampant poverty. The overall project involves the replacement of aging and obsolete public infrastructure. The improvements included as part of the overall project will implement the City's vision for this area and allow for the rejuvenation of this area as a live, work, learn and play mixed-use community built around a foundation of technology based employment and educational opportunities, mixed-income and attainable housing, neighborhood commercial and public open spaces. The technology-based employment and educational expansion opportunities at Creative Village will help expand the regional Orlando economic cluster of tech-based, digital media production, modeling and simulation industries. **Job creation analyses project over 4,800 permanent jobs at full build-out.** The City estimates the redevelopment efforts will result in a **significant increase to its tax base.** At completion, the Creative Village project will result in a high quality, new urban neighborhood to support a diverse and dynamic mix of uses, including 900,000 – 1,000,000 square feet of office space, 300,000 – 500,000 square feet of higher education space, 25,000 square feet of k-12 education space, 1,200 – 1,500 affordable residential units, 125,000 – 150,000 square feet of retail space, 150-200 hotel rooms and six parks providing public space for hosting civic events, festivals and community markets. The City is confident that the Creative Village redevelopment will serve as an economic catalyst and will



result in the improvement of environmental quality of one of its oldest, most historic communities, making it more sustainable and attractive to future developments of equal caliber.

ii) **Other non-economic benefits** of the proposed project include; increases to the City's total green space acreage; increased recreational amenities; expansion of the City's extensive trail system; and improved air and water quality resulting from the addition of green and open spaces.

The City considers long term use and management of natural resources a major issue in determining appropriate brownfields projects. Competitive uses of elements of the natural system will impact long term regional development. Development effects could include deterioration of water quality, deterioration of air quality, loss of wildlife habitat, reduced public access to recreational amenities, and public safety concerns due to development in flood prone areas. There is limited undeveloped land in the community and it is important to protect a portion of these lands. City leaders understand the merit of preservation of green space. To promote a high quality of life, the City believes land use decisions must properly address open and green spaces.

The City prides itself on the preservation of its natural resources and has made tremendous effort to prioritize greenspace and recreational facilities within its community. The City has invested heavily in their park system with 1,723 acres of public and private recreational facilities including over 115 parks, playgrounds, picnic areas, ball fields, 21 community and recreation centers, tennis complexes, and more than 250 miles of bicycle trails. Six parks are included in the CV redevelopment plan, providing public space for hosting civic events, festivals and community markets. The redevelopment of the subject property includes the installation of a community park.

c. **Environmental Benefits from Infrastructure Reuse/Sustainable Reuse.** The City of Orlando anticipates a number of environmental benefits, beyond the assessment and remediation of contaminants, associated with the sustainable redevelopment of sites assessed under this grant, including: reuse of existing infrastructure for redevelopment with lower infrastructure costs; enhanced energy efficiency and use of alternative, renewable energy sources; reductions in runoff and improved stormwater management; improved pollution control and air quality; reduced water usage; increased greenspaces in the community; and, sustainable development such as the use of recycled construction materials.

Sustainable redevelopment and smart growth principles are at the core of the proposed project. The focus area is located adjacent to two major highways and just west of the City's Lynx Central Station, a multi-modal transportation apex which offers access to multiple bus routes and SunRail's commuter rail service by 2014. The community's planned bicycle and pedestrian corridor is currently under development thanks in large part to its recently awarded \$10 million TIGER II grant. The Parramore community is ideally positioned for transit oriented, mixed use redevelopment. The Creative Village redevelopment is focused to be just that, developing LEED certified buildings, enhancing exiting infrastructure and expanding access to public transit.

The City is recognized for implementing the Leadership in Energy & Environmental Design (LEED) Green Building Rating System rating system in its community and will make every effort to employ environmentally sensitive practices while redeveloping the subject site. Orlando will consider ways to conserve water by incorporating high efficiency water fixtures and toilets; the promotion of water conservation techniques and sustainable practices through Low Impact Development (LID) or Storm Water Retention; and a storm water management plan to prevent untreated storm water from washing contaminants from the site into waterways. The City will also consider Green Remediation which includes ways to reduce harmful air emissions, minimize water consumption, reduce land and ecosystem impacts during the cleanup and reduce material consumption and waste generation. Wherever possible, pollution prevention and waste minimization methods will be employed during site redevelopment through the use of recycled products and recycling of discarded materials.

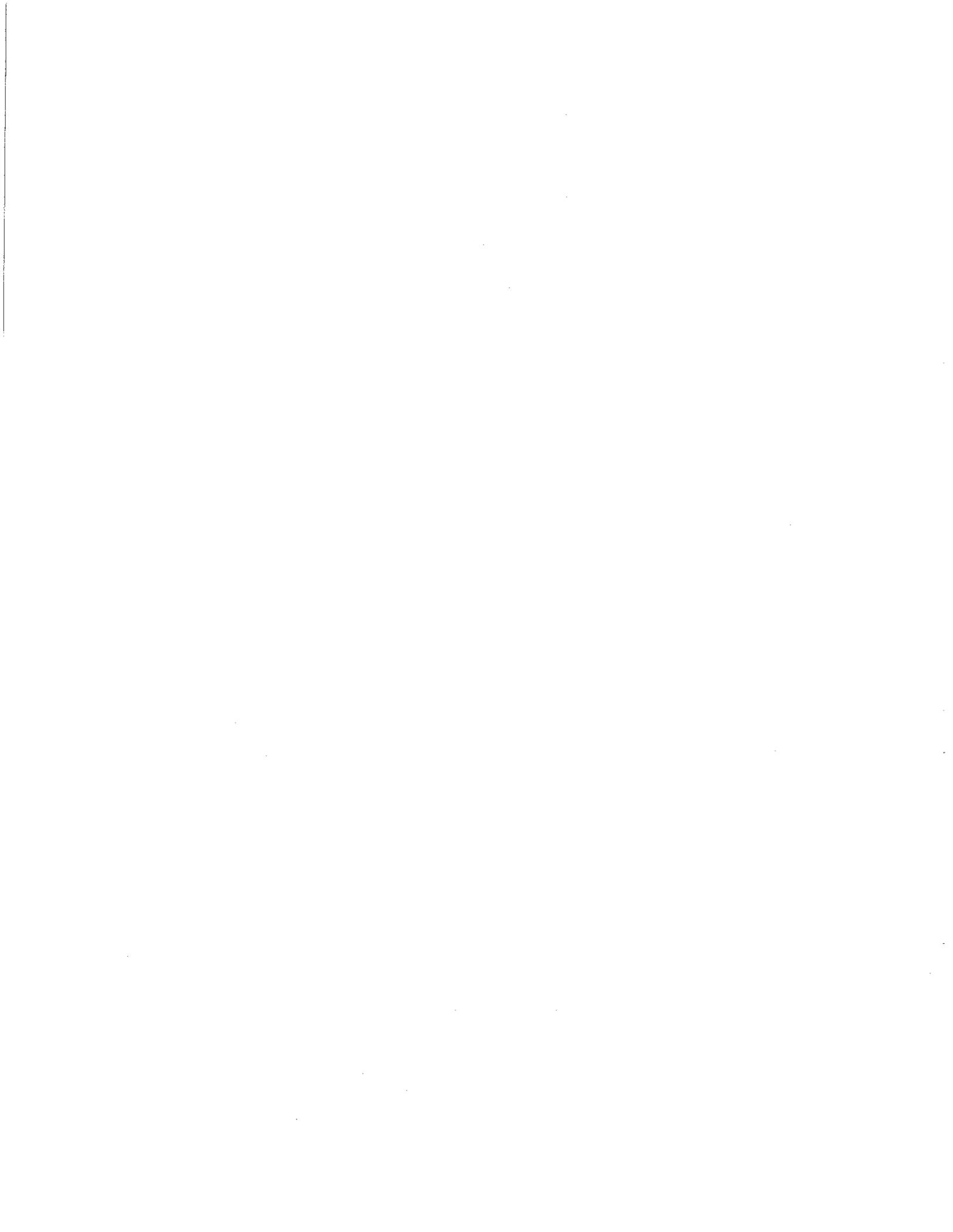
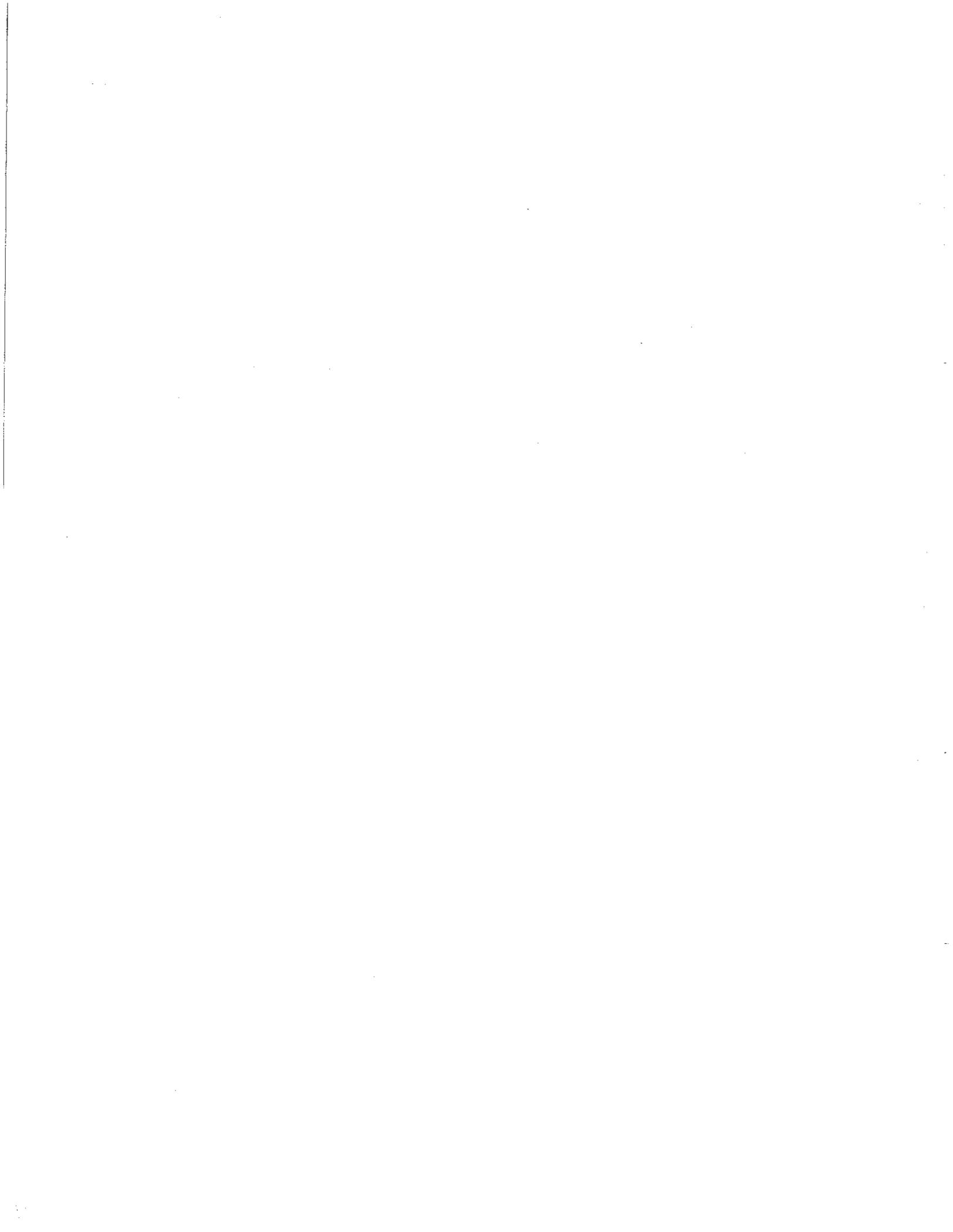
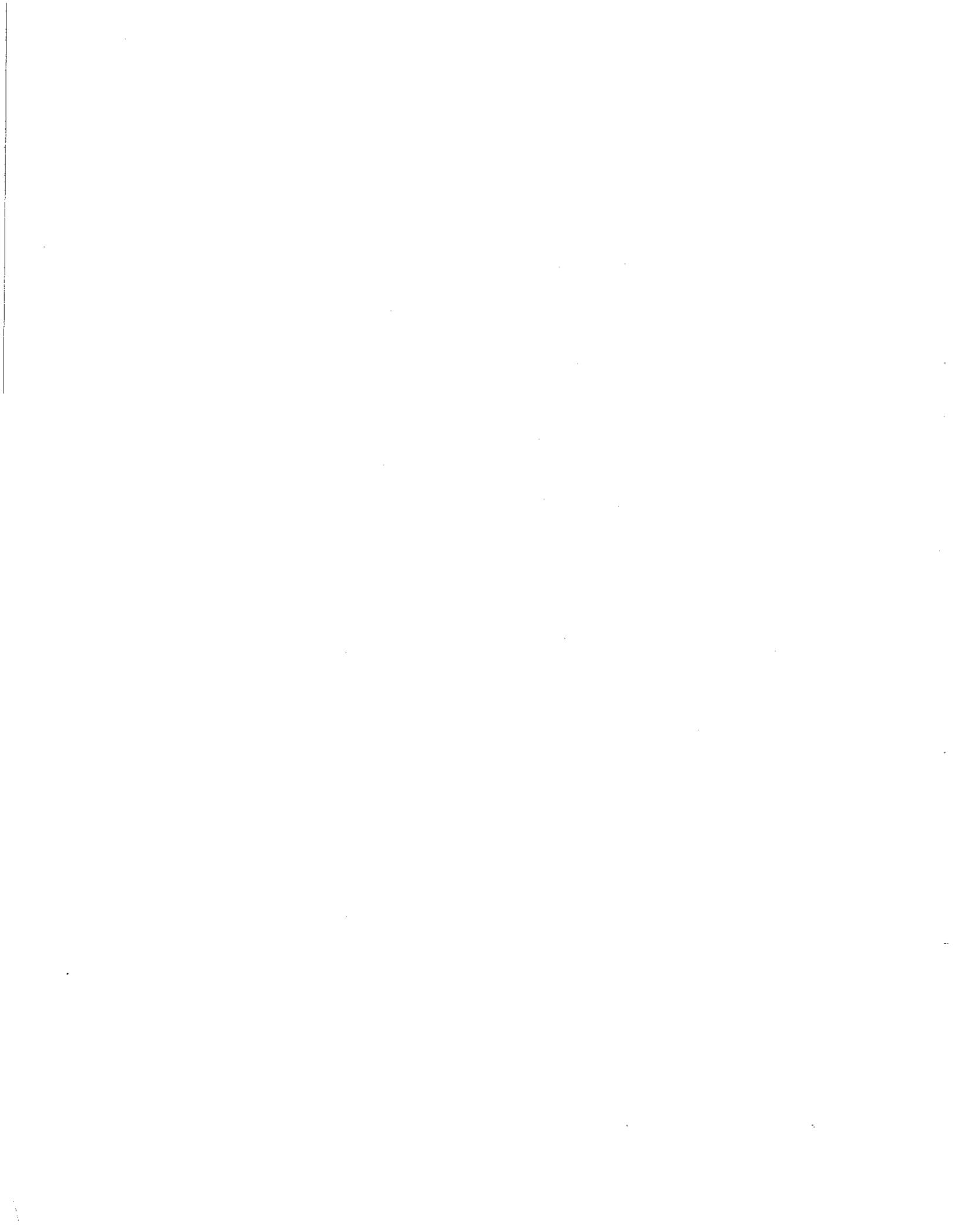


TABLE OF APPENDICES

- A THRESHOLD CRITERIA**
- B LETTER OF SUPPORT – STATE ENVIRONMENTAL AUTHORITY**
- C LETTERS OF SUPPORT – COMMUNITY BASED ORGANIZATIONS**
- D SPECIAL CONSIDERATIONS**



APPENDIX A



City of Orlando

FY12 USEPA Brownfields Assessment Grant Application

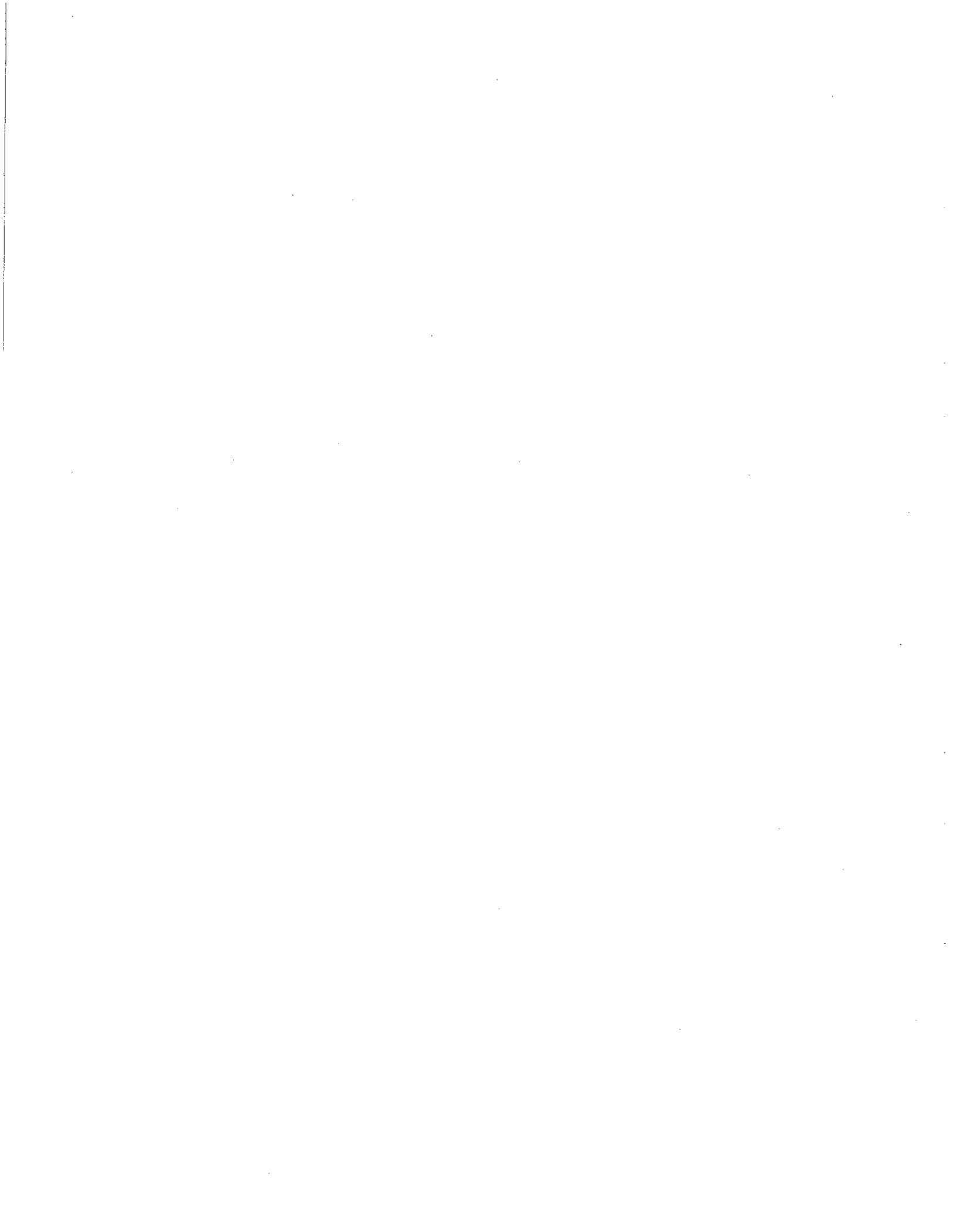
Appendix A – Threshold Criteria

Threshold Criteria

1. Applicant Eligibility. The City of Orlando, Florida, is eligible to apply for the EPA Brownfields Assessment Grant because as a local government as defined under 40 CFR Part 31.3.
2. Letter from the State or Tribal Environmental Authority. See Appendix B.
3. Site Eligibility and Property Ownership Eligibility. NOT APPLICABLE



APPENDIX B





Florida Department of Environmental Protection

Central District
3319 Maguire Boulevard, Suite 232
Orlando, Florida 32803-3767

Rick Scott
Governor

Jennifer Carroll
Lt. Governor

Herschel T. Vinyard Jr.
Secretary

October 25, 2011

Mr. Philip Vorsatz
Region 4 Brownfields Coordinator
U.S. Environmental Protection Agency
RCRA Division
Brownfields Section
Sam Nunn Atlanta Federal Center
61 Forsyth Street
Atlanta, Georgia 30303

OCD WCU 11-0552

Dear Mr. Vorsatz:

The Florida Department of Environmental Protection (Department) acknowledges and supports the City of Orlando's Brownfields grant application for a Community-wide Hazardous Substance Assessment and Petroleum or Petroleum Products Assessment Grant. The Department understands that this application has been prepared in accordance with EPA's guidance document EPA-OSWER-OBLR-11-05, titled "Proposal Guidelines for Brownfields Assessment Grants". This letter of acknowledgement addresses the requirement for a "Letter from the State or Tribal Environmental Authority", described in SECTION III.C.2. EPA Brownfields grant funding will strengthen cleanup and redevelopment efforts in the City of Orlando. This federal grant effort also supports Florida's Brownfields Redevelopment Act and the Department's role in administration of site rehabilitation of contaminated sites.

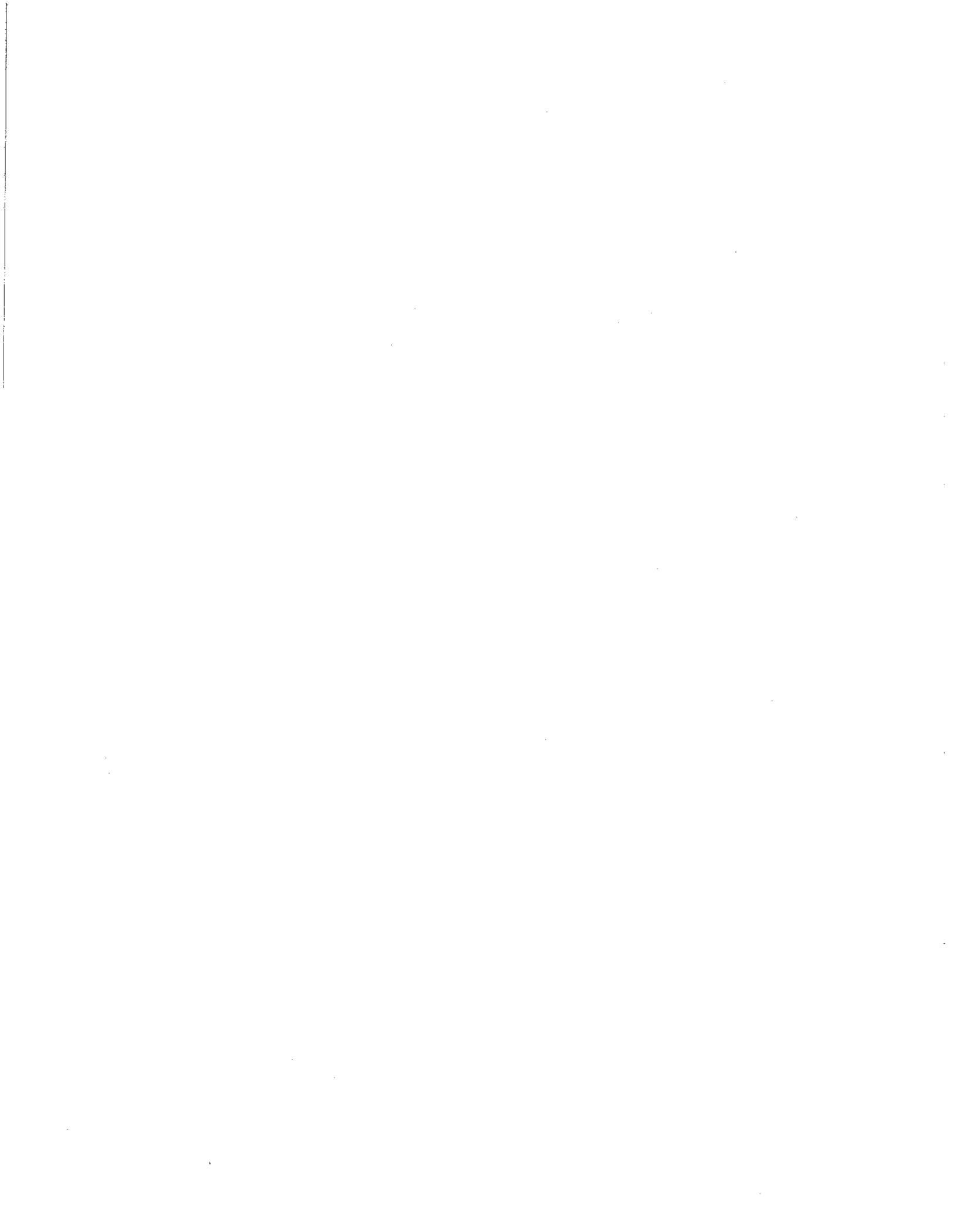
The Department encourages EPA grant recipients to use the incentives and resources available through Florida's Brownfields Redevelopment Program with EPA grant funding to enhance the success of their brownfields project. The Department recommends that the City of Orlando contact George Houston II, P.G., the Central District Brownfields Coordinator, at (407) 897-4322 to learn more about the Florida Brownfields Redevelopment Program.

Sincerely,

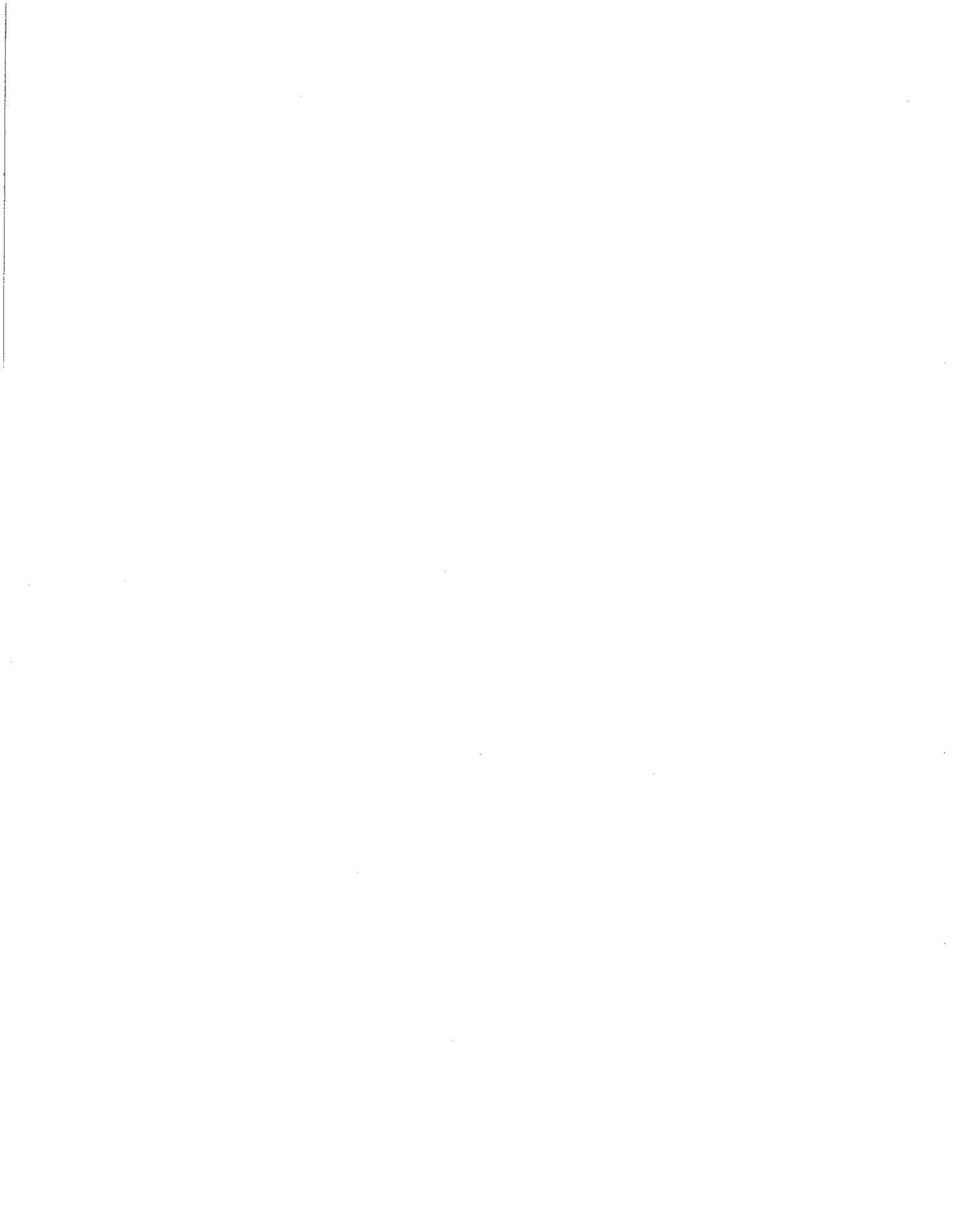
Vivian F. Garfein, Director
Central District Office

VFG/jm

cc: Brooke Bonnett, Director, Economic Development, brooke.bonnett@cityoforlando.net
Leslie Sykes, Grants Service Manger, Cardno TBE, Leslie.Sykes@cardno.com
George Houston II, P.G., FDEP Central District Brownfields Coordinator, George.houston@dep.state.fl.us
Barbara Caprita, EPA Region 4 Florida Grants Coordinator, caprita.barbara@epa.gov
Nicole Conick-Bates, EPA Region 4 Florida Grants Coordinator, bates.nicole@epa.gov
Lauren Milligan, FDEP Florida State Clearinghouse Environmental Manager, lauren.milligan@dep.state.fl.us
Kim Walker, FDEP Brownfields Liaison, kim.walker@dep.state.fl.us



APPENDIX C





EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

309 Cranes Roost Blvd. Suite 2000 Altamonte Springs, FL 32701
Phone (407)262-7772 Fax (407)262-7788 www.ecfrpc.org

George Kinney, AICP
Interim Executive Director

October 20, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett,

The East Central Florida Regional Planning Council (ECFRPC) supports the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties.

The City of Orlando is a member of the East Central Florida Regional Planning Council and the ECFRPC has worked with the City in cooperative grant applications involving the Creative Village Project. Specifically as a Consortium member for the 2011 East Central Florida HUD Sustainable Communities Regional Planning Grant and supporting the City's U.S. Economic Development Administration (EDA) grant application.

The East Central Florida Regional Planning Council recommends the City of Orlando for a 2012 EPA Brownfields Assessment Grant and 2012 EPA Brownfields Cleanup Grant and applauds the City's effort to support the revitalization and redevelopment of the community.

Sincerely,

George Kinney
Interim Executive Director

Executive Committee

Chair
Cheryl L. Grieb
City Commissioner
City of Kissimmee

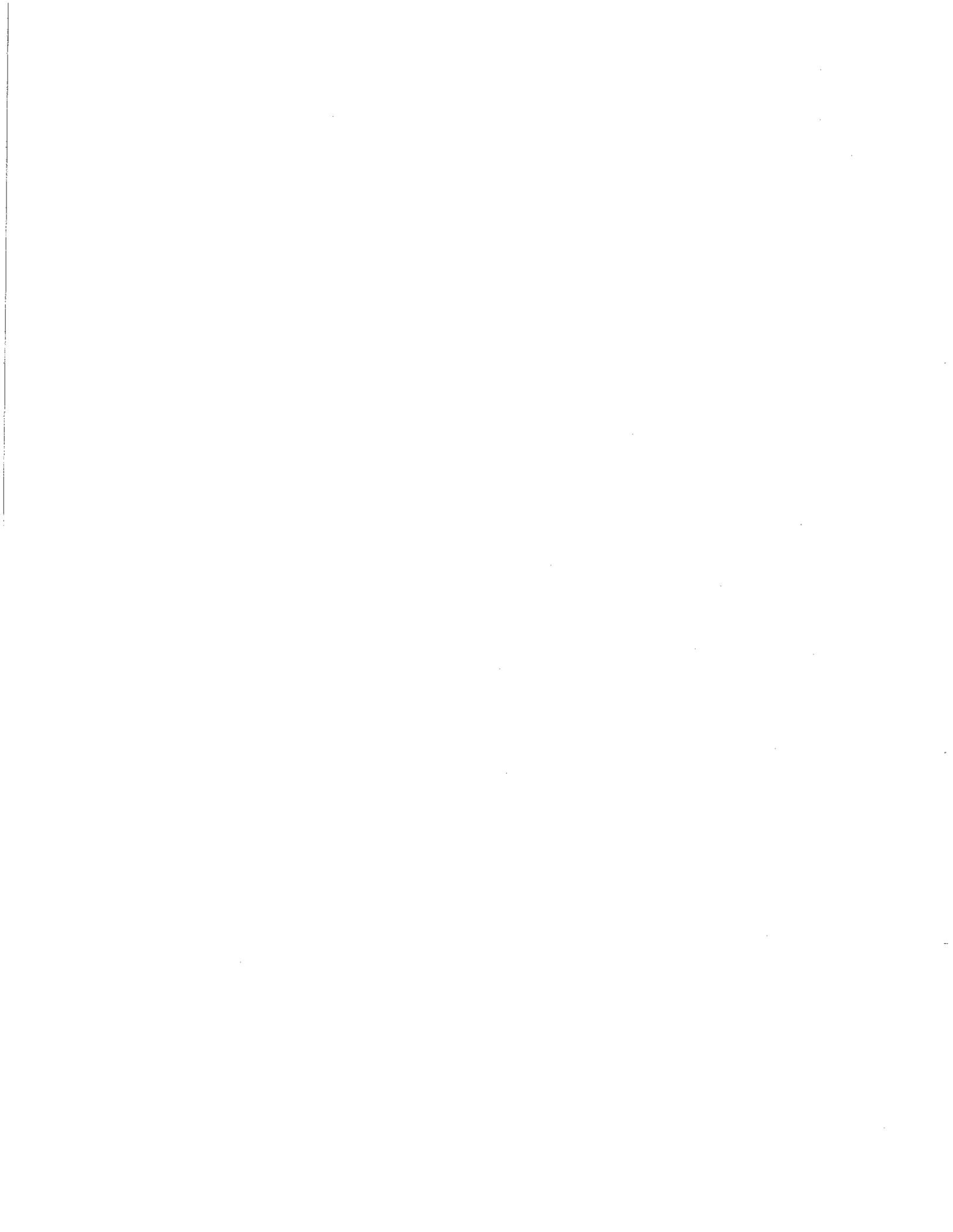
Vice Chair
Melanie Chase
Gubernatorial Appointee
Seminole County

Secretary
Patty Sheehan
City Commissioner
City of Orlando

Treasurer
Chuck Nelson
County Commissioner
Brevard County

Member at Large
Welton Cadwell
County Commissioner
Lake County

Serving Brevard, Lake, Orange, Osceola, Seminole, and Volusia Counties.





October 19, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

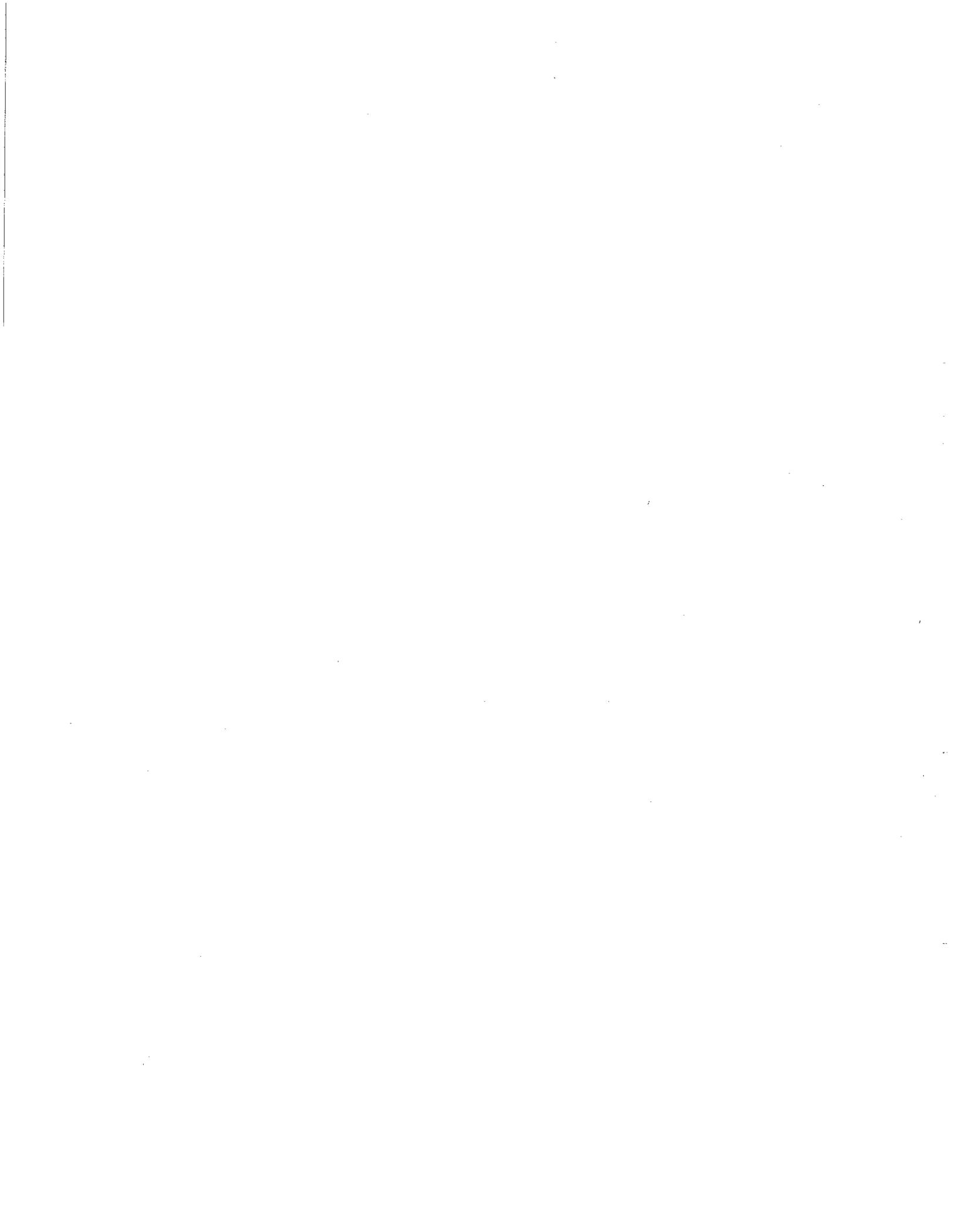
On behalf of the Early Learning Coalition of Orange County (ELCOC), please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. We applaud the city's effort to support the revitalization and redevelopment of our community by addressing hazardous substances and petroleum product impacted properties.

Because these toxic substances can severely impact the developing brains of young children, ELCOC is willing to work collaboratively to inform our early learning network of the efforts of the City of Orlando to identify and cleanup these hazards. Further, ELCOC is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact me at 407-841-6607 extension 106 if I might be able to assist further in your efforts to obtain these grants.

Sincerely,

Karen Willis, CWDP
Chief Executive Officer
Early Learning Coalition of Orange County





St. Francis House of Hospitality Inc.
2221 N Westmoreland Dr.
Orlando, FL 32804

October 31 , 2011

Brooke R. Bonnett
Director, Economic Development Department
400 S. Orange Avenue, 6th Floor
Orlando, FL 32802

Dear Ms. Bonnett

On behalf of St. Francis House of Hospitality Inc., please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

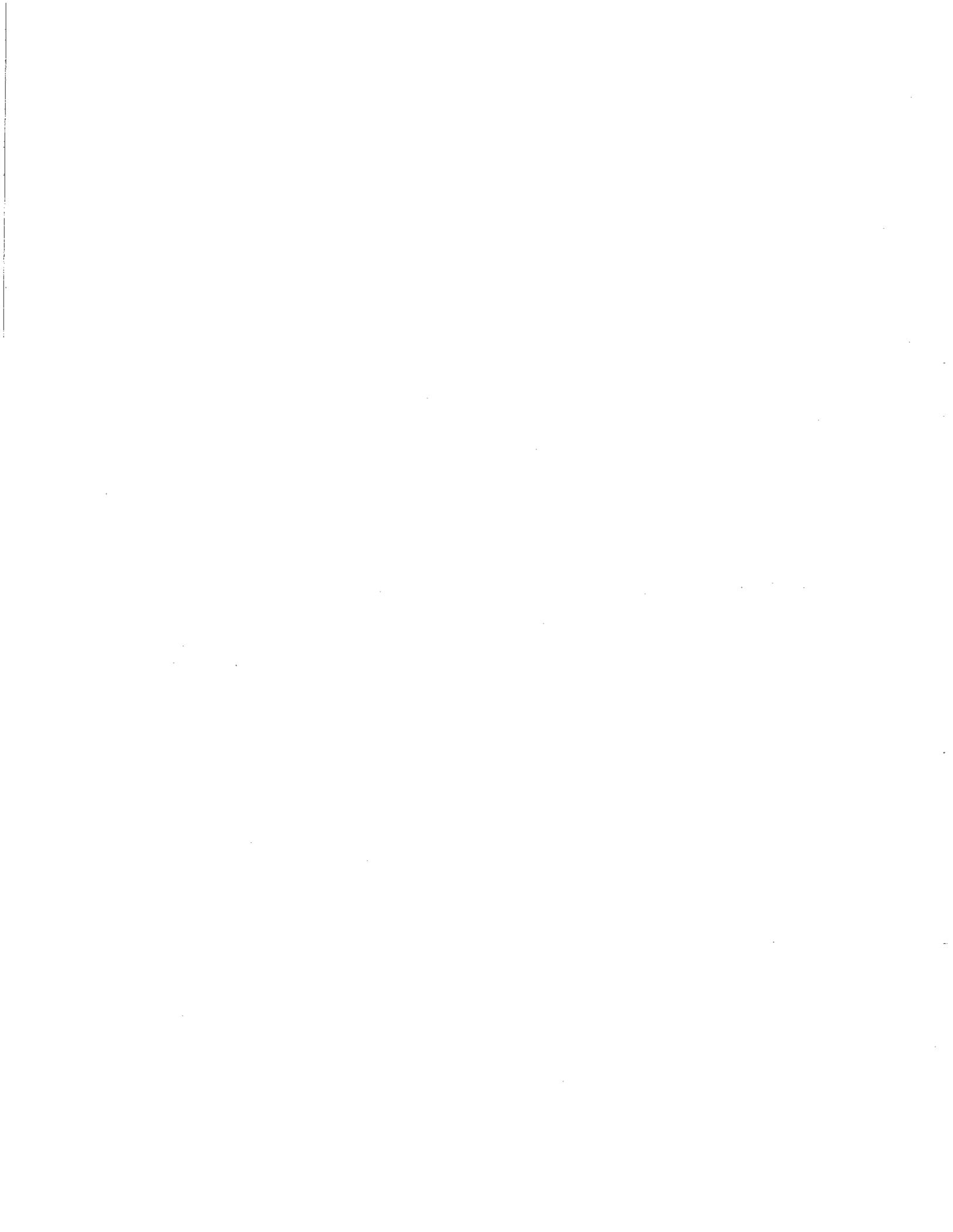
In support of the City's Brownfield Program, the St. Francis House of Hospitality Inc. will provide assistance with public outreach and marketing through our meetings and membership. Further, St. Francis House of Hospitality Inc. is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

Please feel free to contact James Langston so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

A handwritten signature in black ink, appearing to read "James Langston", is written over a horizontal line.

James Langston
Executive Director
St. Francis House of Hospitality Inc.
Cell 407-864-6748
Fax 407-641-8370
Email monkjames@cfl.rr.com





October 19, 2011

Brooke R. Bonnett, Director, Economic Development Department, City of Orlando
400 S. Orange Avenue, 6th Floor, PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

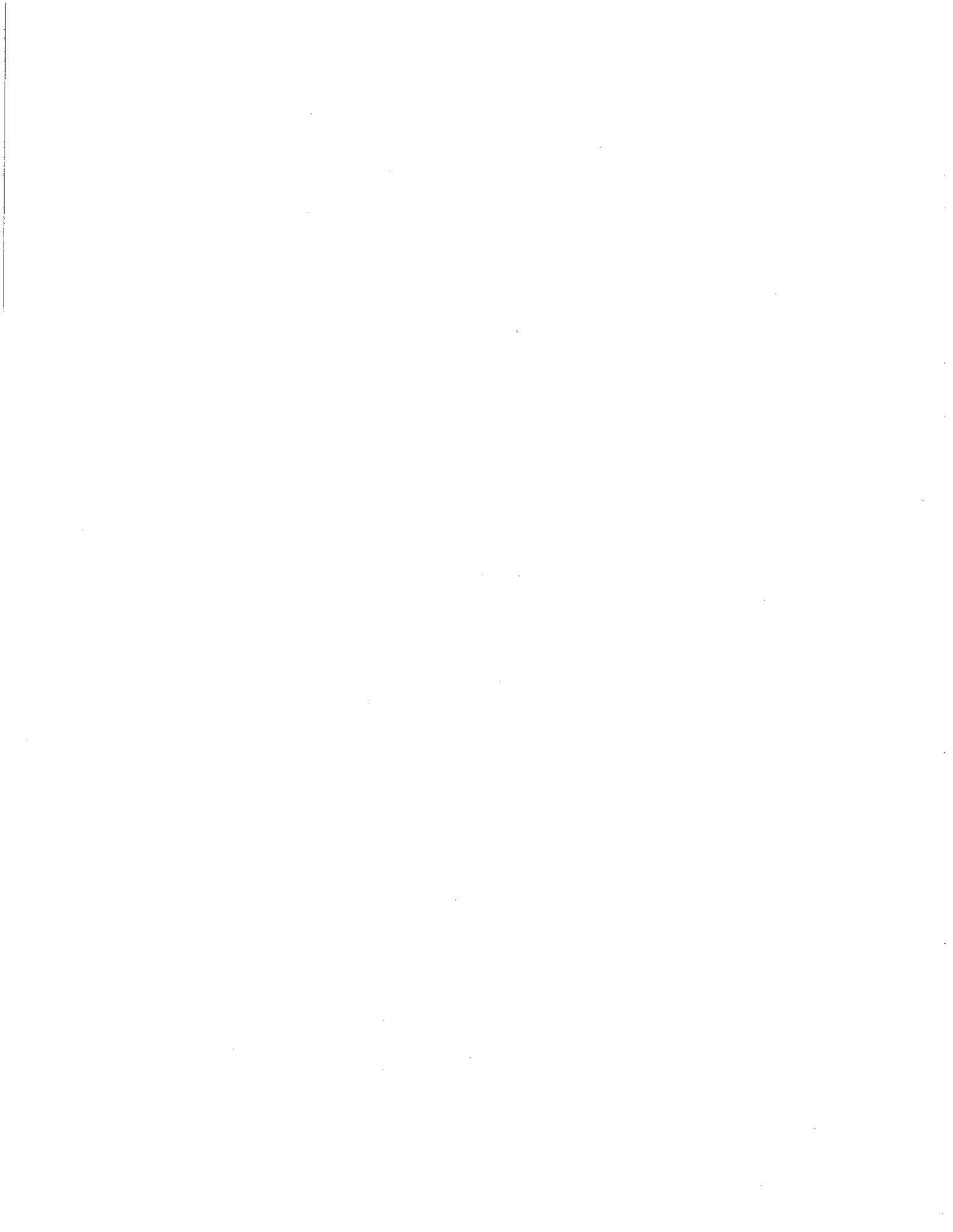
On behalf of the Orlando Chapter of USA DANCE, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to revitalize our community.

The Orlando Chapter of USA DANCE is particularly interested in, and supportive of, the creative, arts and cultural aspects of the re-use and redevelopment alternatives of the City's Brownfields Program. We have recently partnered with Get Active Orlando to provide recreational dance opportunities for youth in the Parramore Community, and those programs were a rousing success. Our organization would be interested in serving on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact our President John G. Davis so that we may demonstrate further support of this U.S. EPA Brownfields Assessment grant application.

Sincerely,

John G. Davis, President
Orlando Chapter #6002, USA DANCE
407-644-6286





"Building Leaders through Education, Health, Wellness, Family and Community"

November 2, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

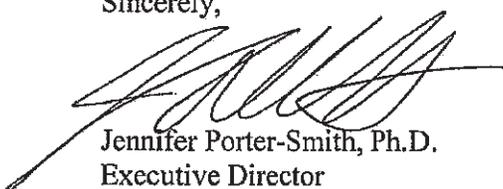
Dear Ms. Bonnett:

On behalf of Nap Ford Community School, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, Nap Ford Community School will provide assistance with public outreach through our membership and assist with identifying potential redevelopment projects. Further, Nap Ford Community School is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

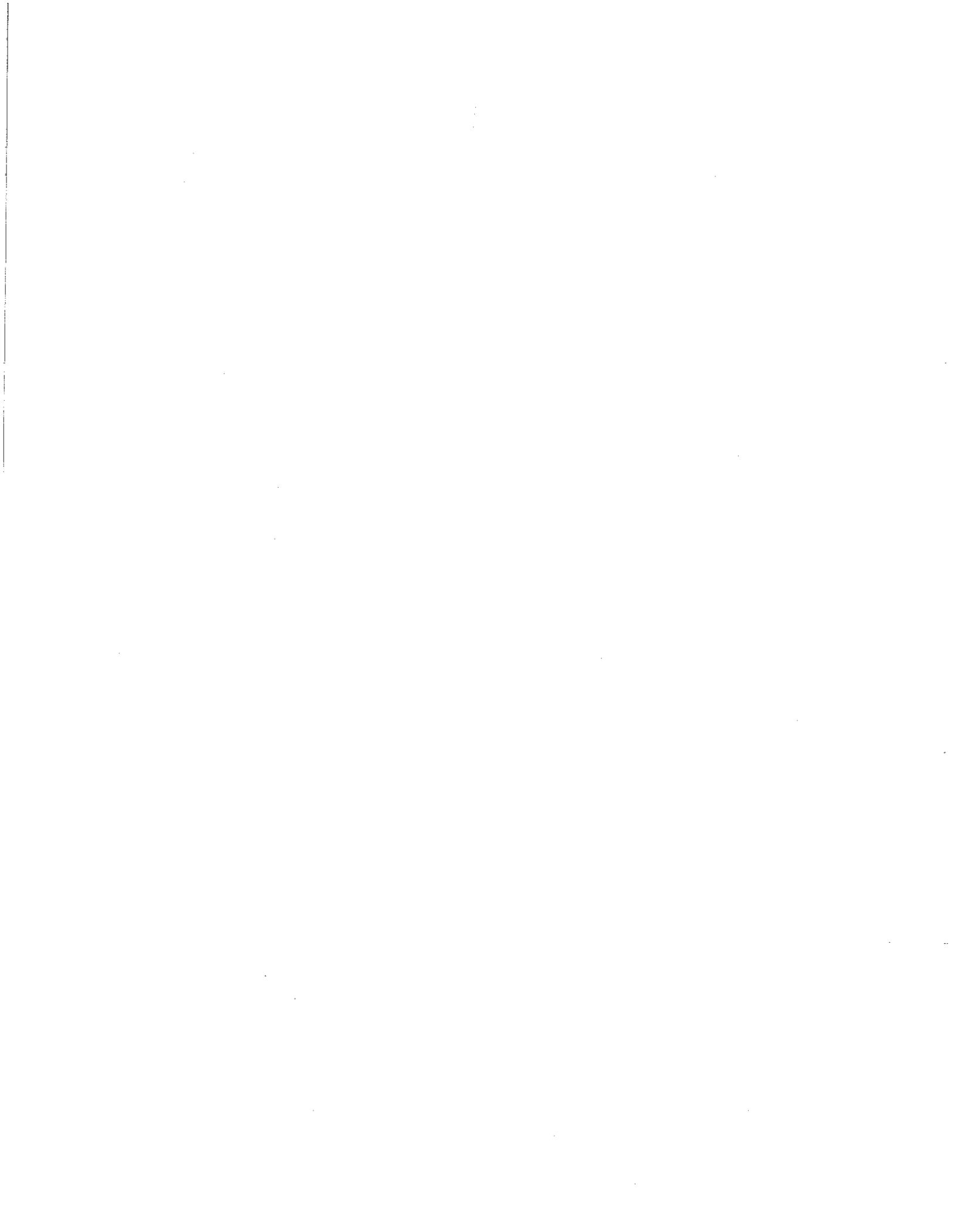
Please feel free to contact me, so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,


Jennifer Porter-Smith, Ph.D.
Executive Director
Nap Ford Community School

648 West Livingston Street * Orlando, FL 32801
Phone: 407 245-8711 Fax: 407 245-8712 Email: napford@bellsouth.net Web site: www.napford.org

Nap Ford Community School is a Title I school.





BFA Environmental Consultants
Barnes, Ferland and Associates, Inc.

October 24, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of Limitless Vistas, Inc (LVI) and Barnes, Ferland and Associates, Inc (BFA), we are honored to pledge our support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. Both LVI and BFA have experience working on similar Brownfield redevelopment projects in Tampa, Miami and New Orleans, LA. Additionally, we have implemented very successful at-risk youth job training in Brownfield communities and currently hold an EPA Brownfields Job Training grant in EPA Region 6. We understand that the grant funds will be used to address hazardous substances and petroleum product impacted properties. BFA is an environmental engineering firm with a tremendous amount experience assessing and remediating both hazardous waste and petroleum impacted sites. We applaud the city's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, LVI and BFA will assist with site assessment and remediation activities particularly assist as it relates to innovatively adding value to work scopes as it relates to job training for local residents. Further, as president of BFA and founder of LVI I am willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

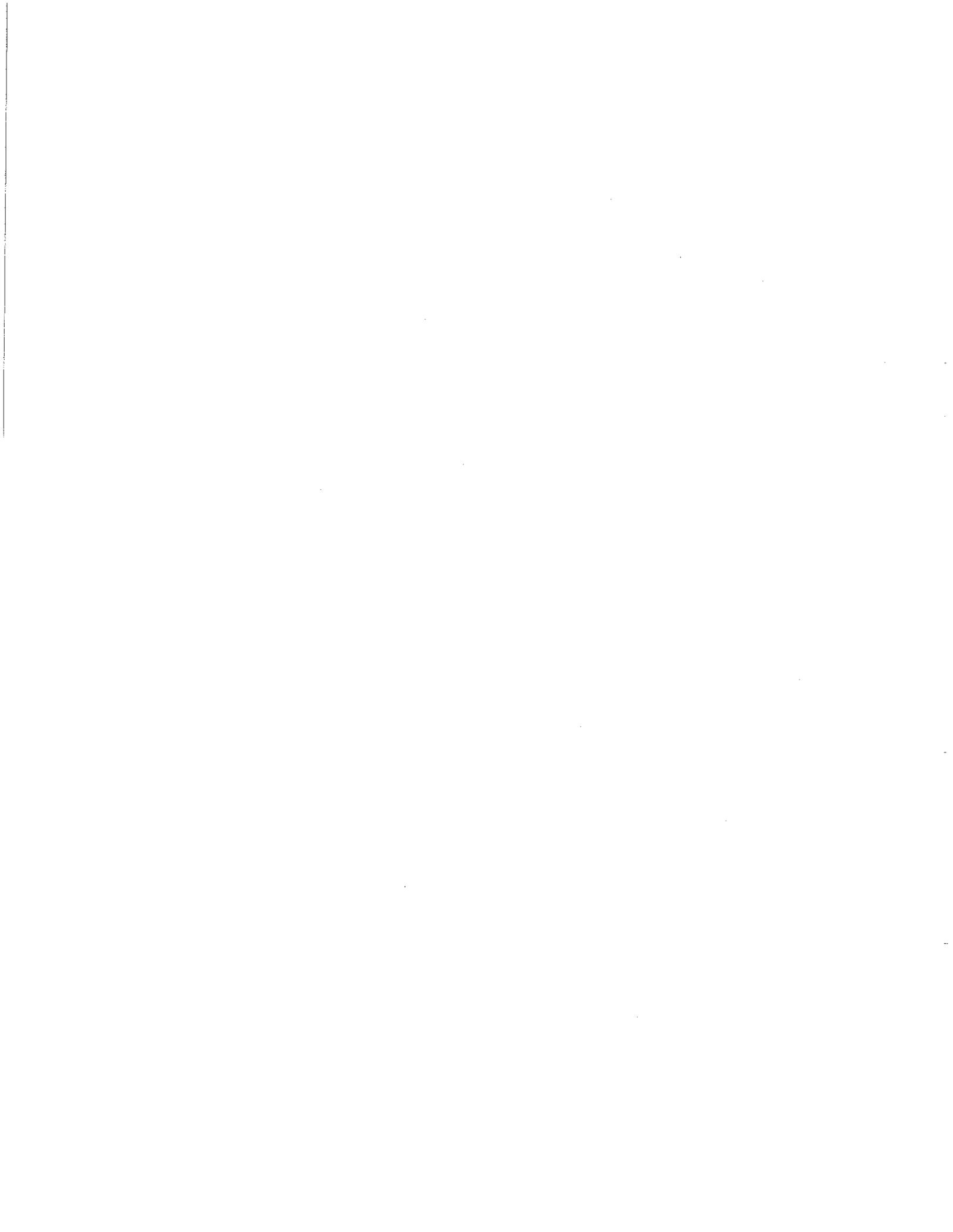
Please feel free to contact me so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Limitless Vistas, Inc. / BFA Environmental Consultants

Patrick A. Barnes, P.G.
Founder / President

1230 Hillcrest Street • Orlando, FL
Office (407) 896-8608 • Fax (407) 896-1822





Brooke R. Bonnett
Director Economic Development Director
City of Orlando
400 South Orange Avenue, 6th Floor
PO Box 4990
Orlando, Florida 32802

October 24, 2011

Dear Ms. Bonnett:

On behalf of the Orlando Community and Youth Trust, Inc. please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the City's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, the Orlando Community and Youth Trust will provide assistance with public outreach through our meetings with neighborhood residents, and will also provide assistance in the identification of potential redevelopment projects in the area. Further, the Orlando Community and Youth Trust is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact Ms. Brenda March, President of the Orlando Community and Youth Trust, so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Lisa Early

Lisa Early
Board Chair



"Celebrating 10 Years of Serving the Community"

October 27, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of the Professional Opportunities Program for Students, Inc. (POPS), please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

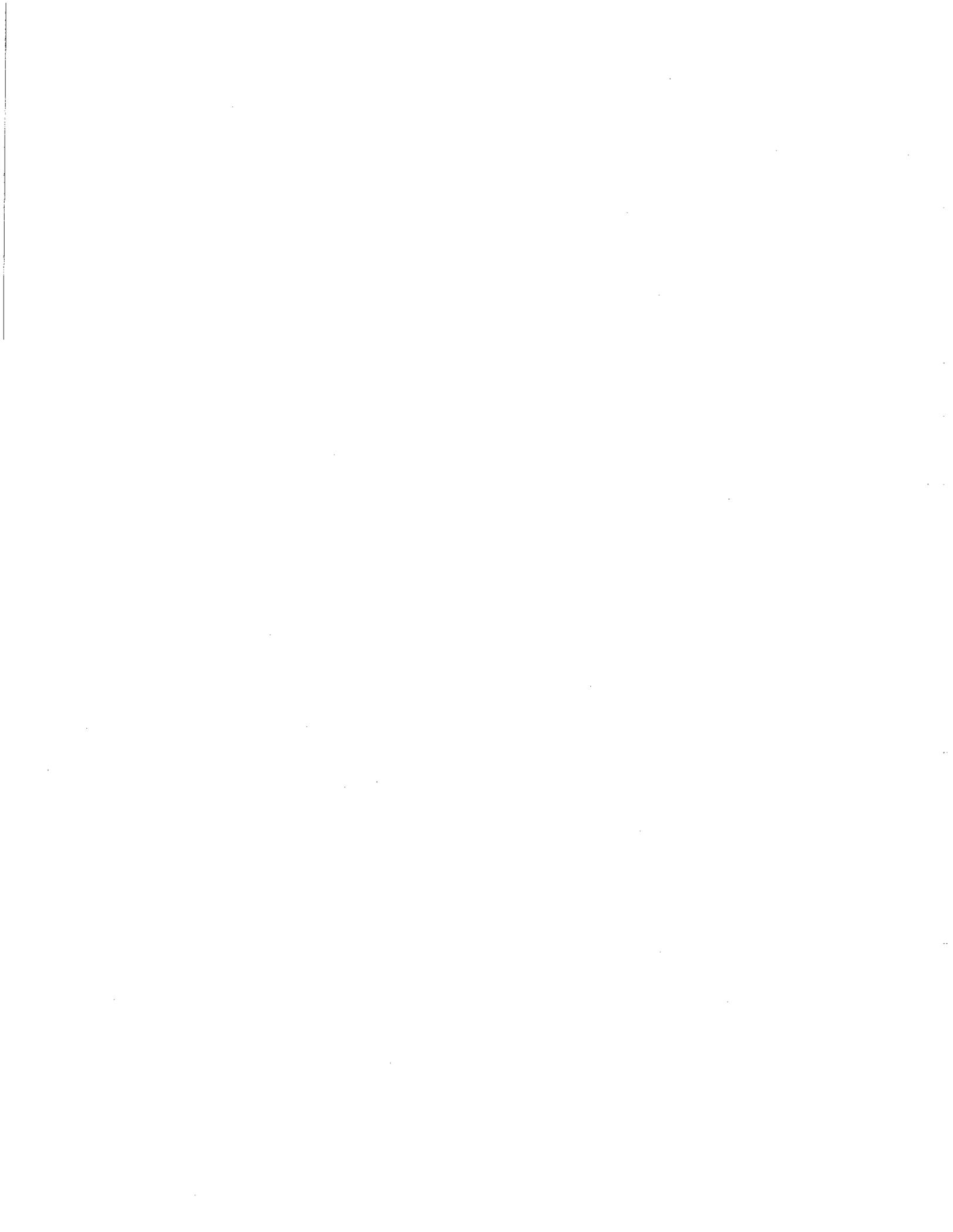
POPS is a non-profit, 501© (3) community-based organization that provides paid internships, educational opportunities, and developmental skills for 15-18 year old high school students. The organization offers life skills to culturally diverse teens to encourage them to complete high school, pursue advanced education, and successfully obtain employment.

In support of the City's Brownfield Program, POPS will partner with Creative Village by ensuring our students and parents are kept abreast of the Creative Village vision. Since POPS promotes the collaboration of students, parents, schools, businesses, and community partners, this partnership with Creative Village will incorporate educational and mentoring opportunities over the life of the project. Furthermore, the POPS organization is willing to identify staff or supporters to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

Please feel free to contact myself or POPS Development Director, Dorcas Dillard so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Barbara B. Newton
Chief Executive Officer



**TERRY AVENUE TOWN HOMES HOMEOWNER'S ASSOC.
PO BOX 4548, ORLANDO, FL. 32802
36 NORTH TERRY, ORLANDO, FL. 32801**

October 27, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, Fl. 32802

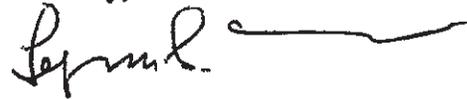
Dear Ms. Bonnett:

On behalf of Terry Avenue Town Homes Homeowner's Assoc., please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

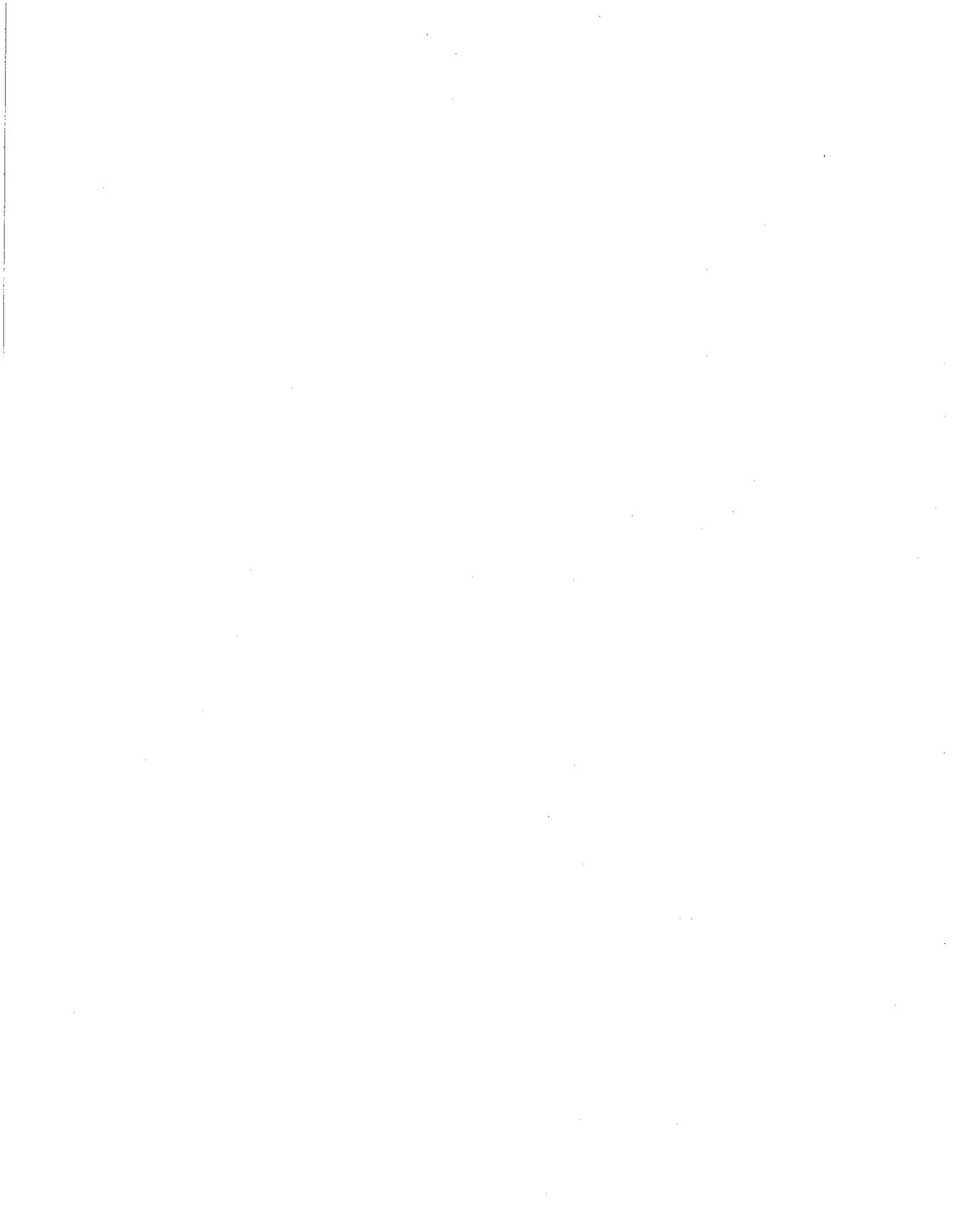
In support of the City's Brownfield Program, the Terry Avenue Town Homes Homeowner's Assoc. will provide assistance with public outreach and marketing through our membership. Further, Terry Avenue Town Homes Homeowner's Assoc. is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact me at 407-719-7906 or Lynn Nicholson@att.net so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,



Lynn S. Nicholson
36 North Terry Avenue, Orlando Fl. 32801





Rick Scott
Governor

H. Frank Farmer, Jr., MD, PhD, FACP
State Surgeon General

October 20, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett,

On behalf of the Orange County Health Department (Orange CHD), please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. We understand that these funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

According to United States Environmental Protection Agency fact sheet *Brownfields Public Health and Health Monitoring*, cleaning up brownfield properties could provide an opportunity to create safer, healthier communities through the redevelopment process and use of Smart Growth principles. Orange CHD has long supported efforts to implement Smart Growth strategies that improve the health and wellbeing of communities served. We have many areas that have been designated as brownfields and the re-use of impacted sites will compliment the data we have collected through our PACE-EH projects to help address the needs expressed in these communities. In support of the City's brownfields Program, the Orange CHD will provide assistance with public outreach and include findings from your assessment efforts as part of our ongoing community education activities. We have a history of actively working with Orange County residents to improve the environment and support health. Further, Orange CHD is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

The Orange CHD mission is to protect and promote the health of all residents and visitors in Orange County Florida. To that end we fully support initiatives that seek to improve the health of Orange County populations. If I can be of any additional assistance to you in this project, please do not hesitate to call on me at (407) 858-1400 x-1164.

Sincerely,

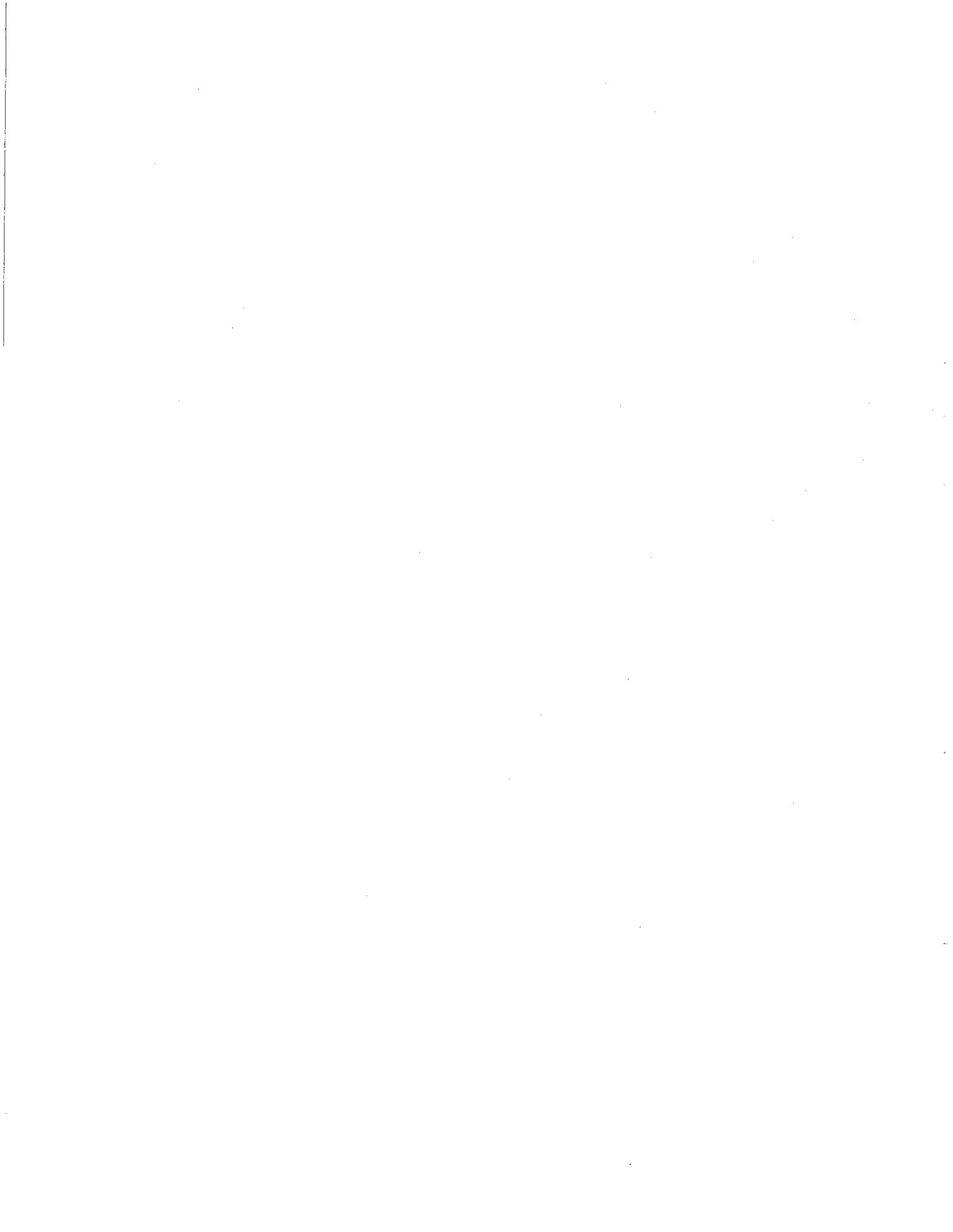
Kevin Sherin, M.D., M.P.H., M.B.A.
Director, Orange County Health Dept.



6101 Lake Ellenor Drive
Orlando, FL 32809

(407) 858-1400 • Fax (407) 858-5514
www.orchd.com • www.orchd.mobi

Protecting Your Health...It's What We Do





ORLANDO HOUSING AUTHORITY

October 26, 2011

Ms. Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

The Orlando Housing Authority (OHA) is pleased to provide this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties.

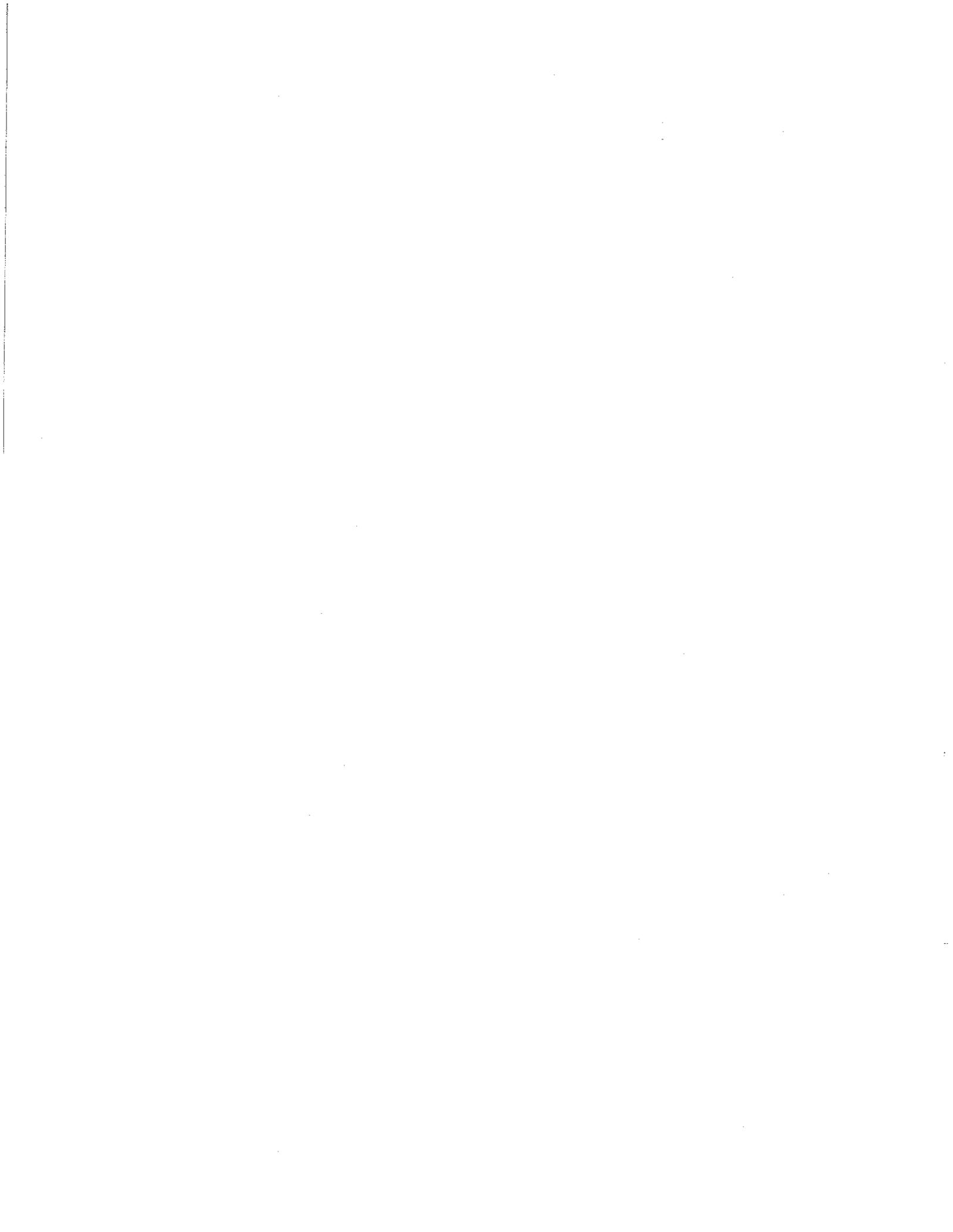
We applaud the city's effort to support the revitalization and redevelopment of the Parramore community. The Orlando Housing Authority understands first-hand the challenge of addressing unforeseen environmental issues when implementing comprehensive redevelopment initiatives. Applying for the Brownfields funding is a proactive approach to assess and mitigate any potential environmental impacts.

In support of the City's Brownfield Program, the Orlando Housing Authority will 1) assist with public outreach and marketing through OHA resident meetings, 2) disseminate information to residents on employment opportunities available as result of grant activities, and 3) assist with the identification of potential redevelopment projects. In addition, the Orlando Housing Authority is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment within our community.

The Orlando Housing Authority and the City of Orlando are long-time partners, committed to the development and enhancement of healthy, sustainable communities. We look forward to working with the City in implementation of the Brownfields grants.

Sincerely,

Vivian Bryant, Esq.
President/CEO





October 22, 2011

Received

OCT 26 2011

Economic Development
Department

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

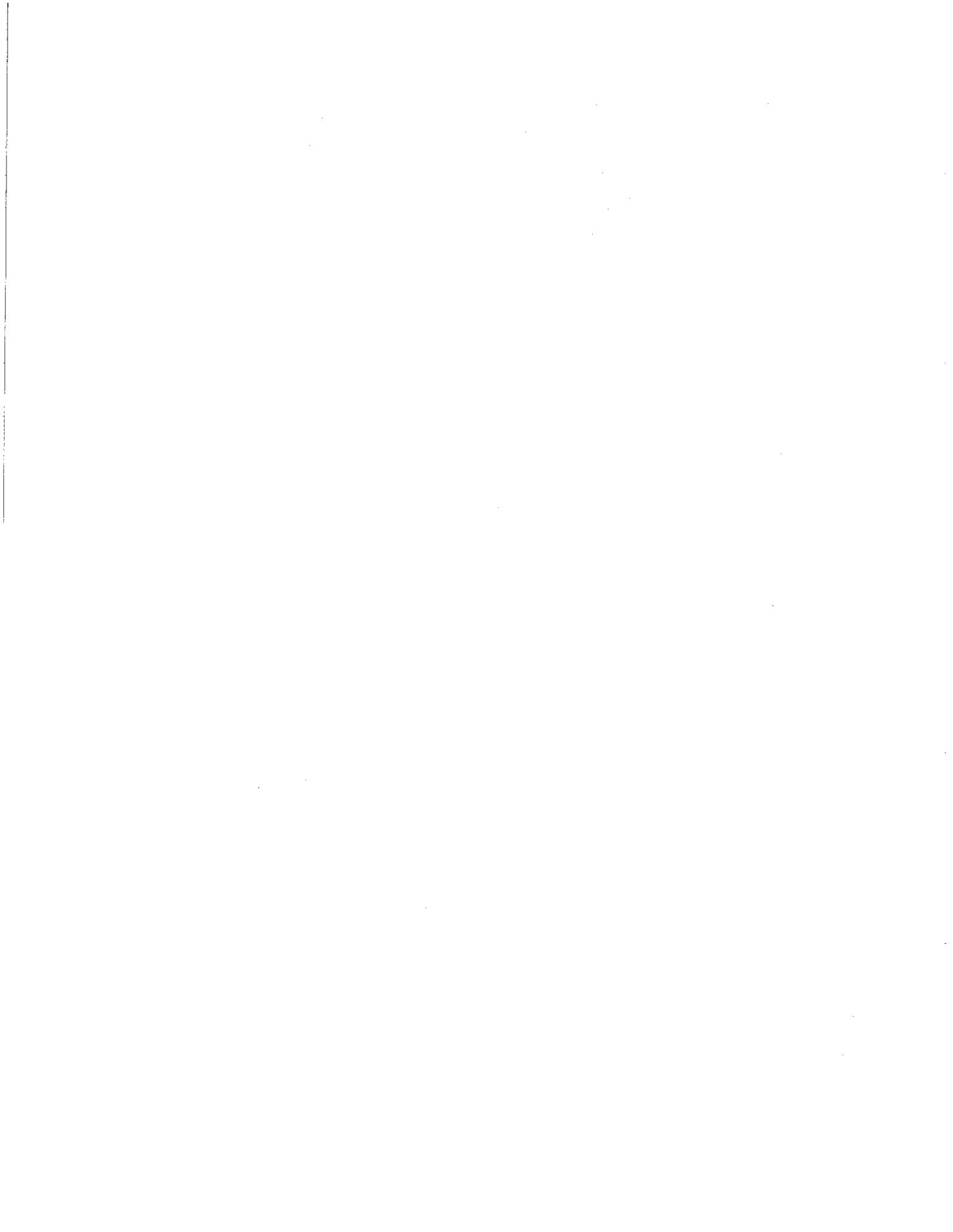
On behalf of the Center for Multicultural Wellness and Prevention, Inc., please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, the Center for Multicultural Wellness and Prevention, Inc. will provide assistance with public outreach and marketing through our community and board meetings. Further, the Center for Multicultural Wellness and Prevention, Inc. is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact me, so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Marie-Jose Francois, MD, MPH
President/CEO





Central Florida Urban League

*Empowering Communities.
Changing Lives.*

October 28, 2011

*Allie L. Braswell, Jr.
President/CEO*

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Orlando Magic*

*Michael E. Lewellen
Heart of Florida United
Way*

*Tanya Spencer
General Electric*

*Dr. Frank Thompson
The Worship Center*

Mayor Buddy Dyer
City of Orlando
400 South Orange Avenue
City Hall, 3rd Floor
Orlando, Florida 32801

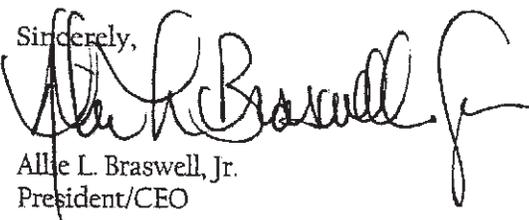
Dear Mayor Dyer:

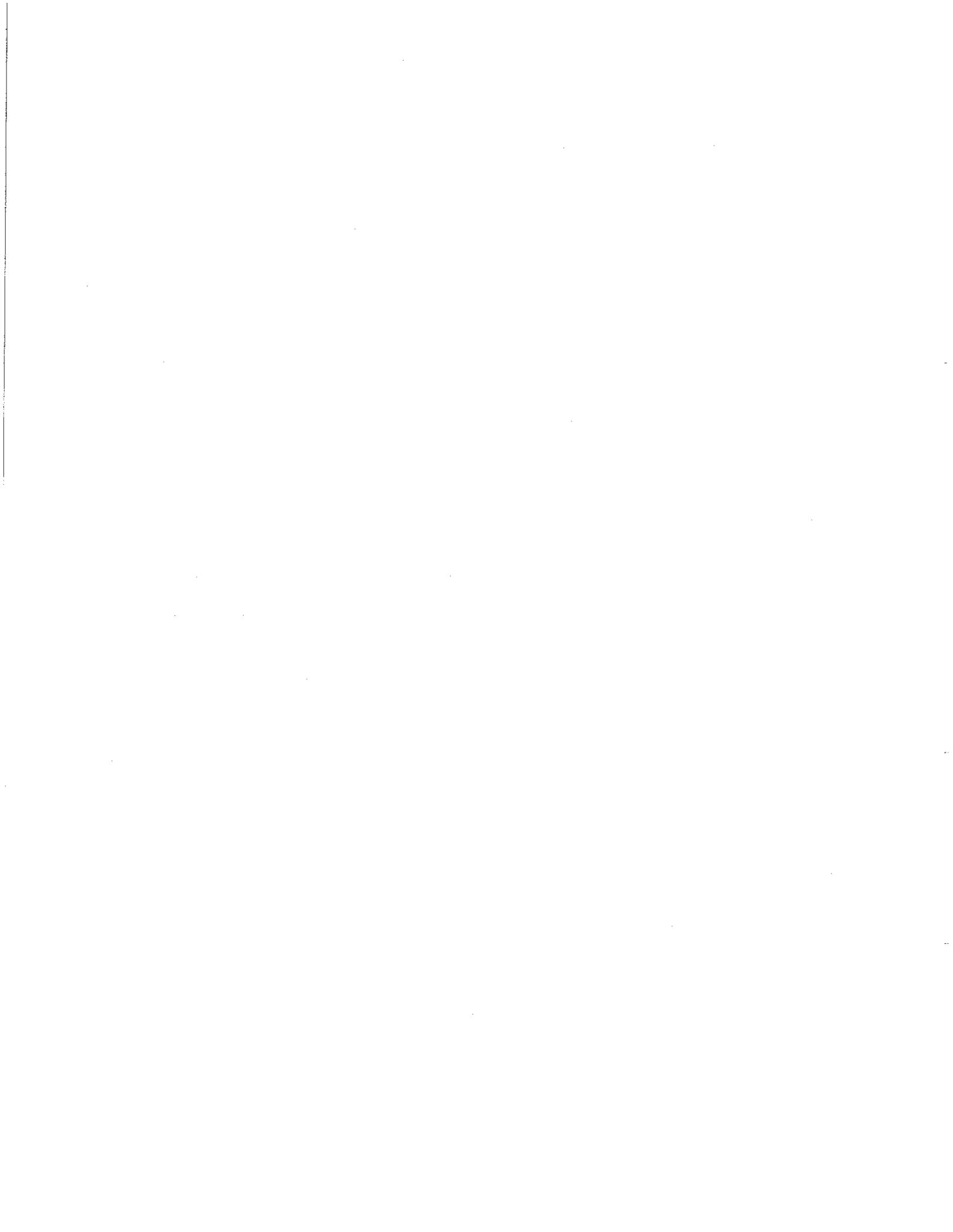
This letter is provided in support of your request to the Environmental Protection Agency (EPA) for funding under the EPA's Brownsfield Assessment Grant in the amount of \$400,000.00, and the 2012 EPA Brownsfield Cleanup Grant for \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. The Central Florida Urban League (CFUL) is pleased to be able to support this request, and will provide assistance with the public outreach and marketing through our meetings and membership, as well as provide assistance with the identification of potential redevelopment projects.

One of the anchors of our work in this community is the "Center for Workforce Innovation" (CWI) - the CFUL's workforce development strategy to provide a total life skills package, beginning with the full spectrum of CFUL services and adding enhanced employability training, technical skills training, and employment opportunities throughout Central Florida. Additionally, through the technical skills training provided through CWI, the CFUL anticipates the creation of entry to mid-level career opportunities in the areas of: Brownsfield Technicians, Construction Trades, Utility Craftworkers, etc.

The Central Florida Urban League also engages in helping at-risk youth meet the challenges they face in acquiring the academic and social skills they need to become successful. The Youth Education and Prevention Department serves more than 1,000 young people each year. Our Economic Services Program provides clients with one-on-one sessions that assist them in working through housing-related issues to meet their housing goals. Services include information, advice and assistance in areas such as pre- and post-purchase counseling, mortgage default counseling, financial management and other forms of housing assistance.

The vision of the Creative Village project includes opportunities to provide a sustainable, knowledge-based community centered on educational opportunities, high-tech industries and economic development. The multi-family development and construction opportunities directly align with our strategic business plans and goals for extending our programs and services into downtown Orlando.

Sincerely,

Allie L. Braswell, Jr.
President/CEO





October 24, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 South Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

**the center
for
drug-free
living, inc.
operations**

Re: Brownfields Application

Dear Ms. Bonnett:

On behalf of The Center for Drug-Free Living, Inc. (CFDFL) and T. D. Associates, Inc. (TDA), the fee simple holder of real estate for CFDFL, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

3670 maguire boulevard

Suite 200

orlando, fl 32853-8350

407.245.0045 ext 246

facsimile

407.245.0446

In support of the City's Brownfield Program, the CFDFL will provide assistance with public outreach and marketing through our meetings and membership. Further, TDA is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact the undersigned so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Respectfully,

Richard Daves
Vice President – Operations

111024 Orlando Brownfields Support Ltr[1].doc

A 501 (c) 3 non profit private corporation and a founding member of NCI Systems, Inc.



specializing in:
substance abuse treatment, juvenile justice, behavioral health and wellness, community prevention and intervention

Arlington Concord Neighborhood Association

October 25, 2011

Brooke R. Bonnett

Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of the Arlington Concord Neighborhood Association, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

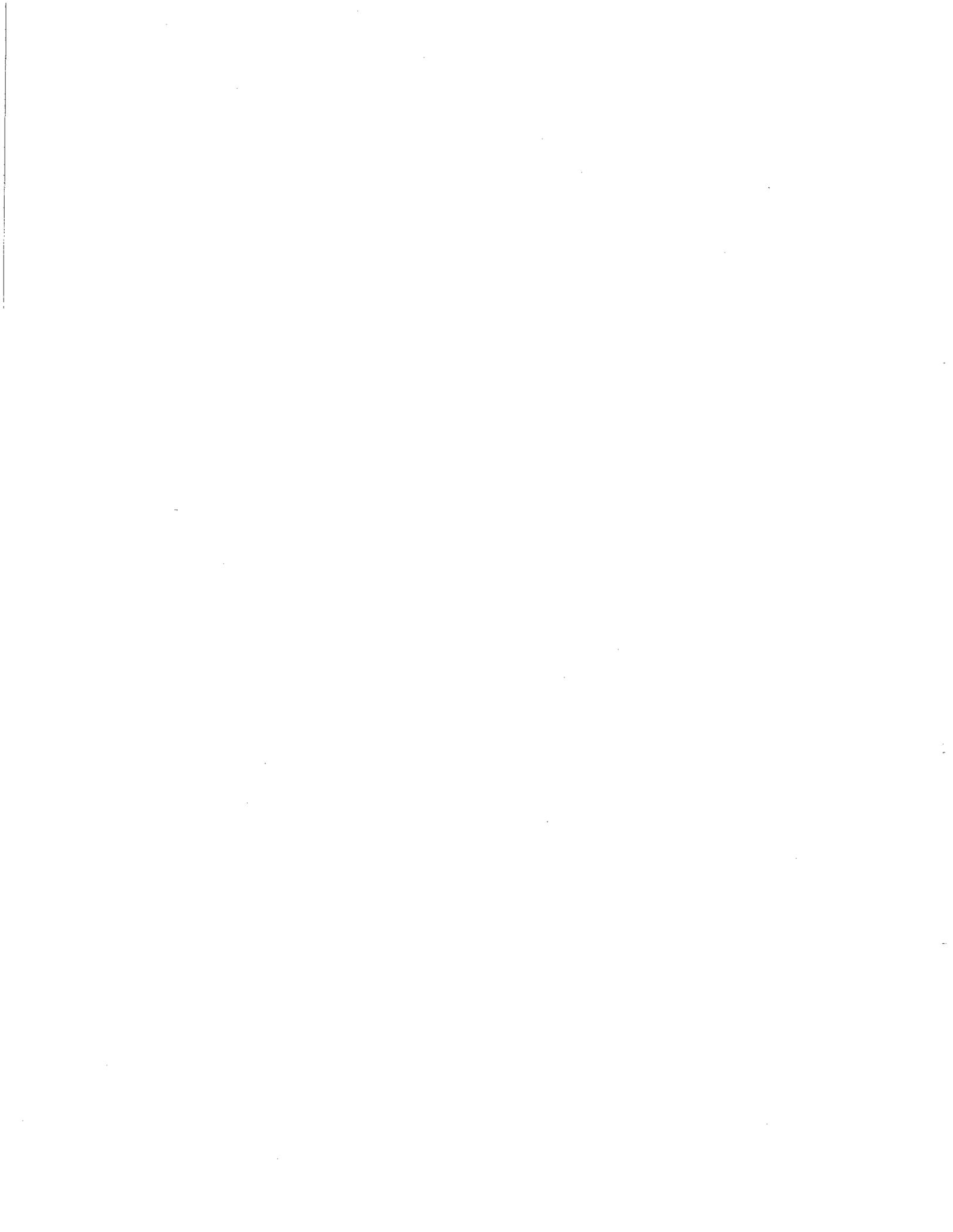
In support of the City's Brownfield Program, the Arlington Concord Neighborhood Association will provide assistance with public outreach and marketing through our meetings and neighborhood activities. Further, the Arlington Concord Neighborhood Association is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Please feel free to contact Bridget Monroe so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,


Bridget Monroe

President, Arlington Concord Neighborhood Association
bmonroe1@gmail.com
407-963-6310





PROVIDING RESEARCH, EDUCATION, AND PROGRAM SUPPORT TO IMPROVE HEALTHCARE DELIVERY AND OUTCOMES

October 25, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of Health Council of East Central Florida, Inc., please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. It is our understanding that these funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

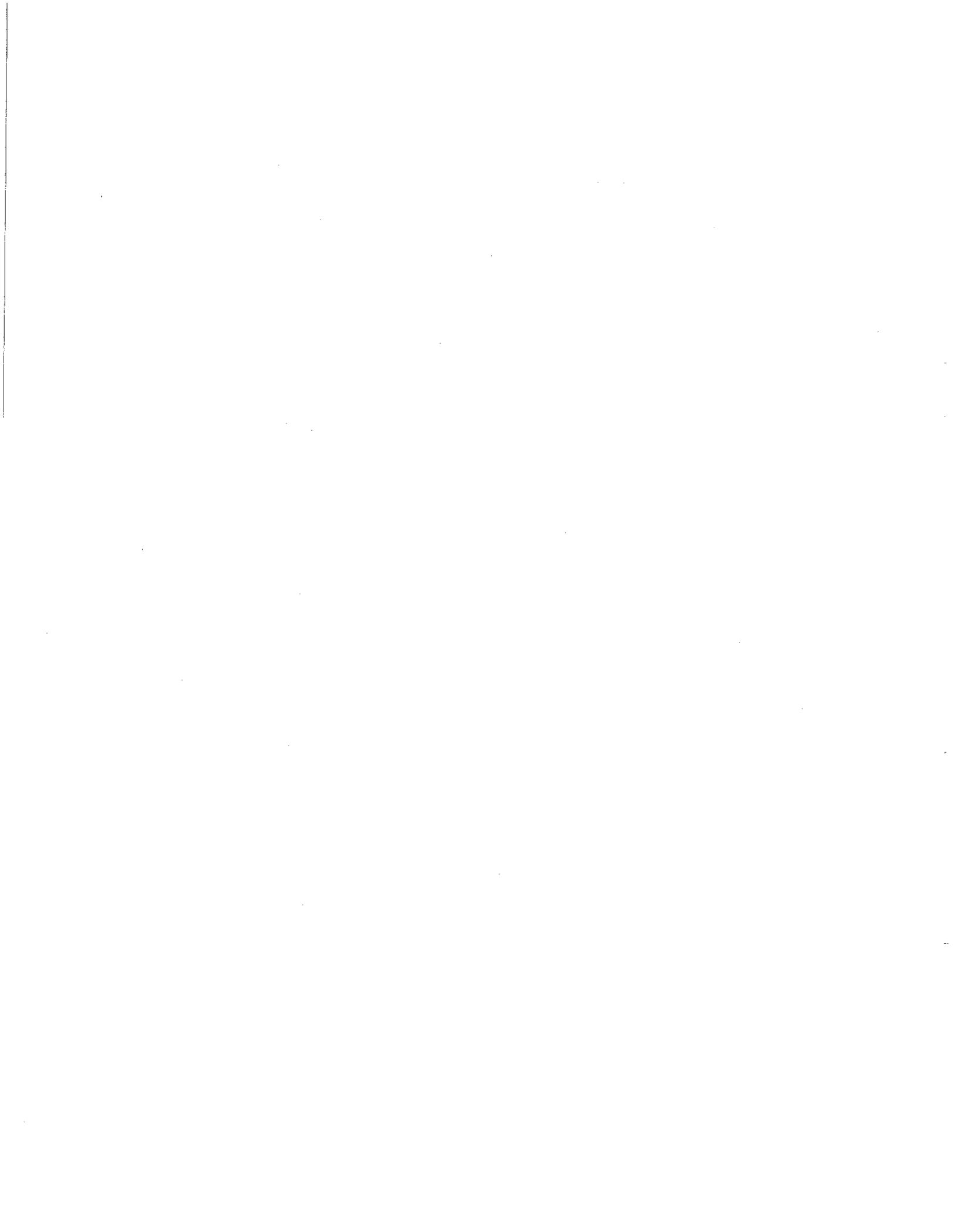
The Health Council of East Central Florida, Inc. (HCECF) is a private, non-profit healthcare planning agency providing research, education and program support to improve healthcare delivery and outcomes. The East Central Florida District VII encompasses the four counties of Brevard, Orange, Osceola and Seminole. HCECF has partnered with community organizations to address planning projects through the Health Assessment Improvement process.

In support of the City's Brownfield Program, the Health Council will provide assistance with public outreach through our meetings and partnerships. Further, the Health Council is willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

The Health Council is happy to offer our support for the City of Orlando for the US EPA Brownfields Assessment grant application.

Sincerely,

Ken Peach
Executive Director



Nonprofit Housing Roundtable of Central Florida

P.O. Box 948006
Maitland, FL 32794-8006
Phone: (407) 645-1129
Fax: (407) 645-1158
www.housingroundtable.org

October 25, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

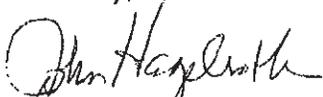
Dear Ms. Bonnett:

On behalf of the Nonprofit Housing Roundtable of Central Florida, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

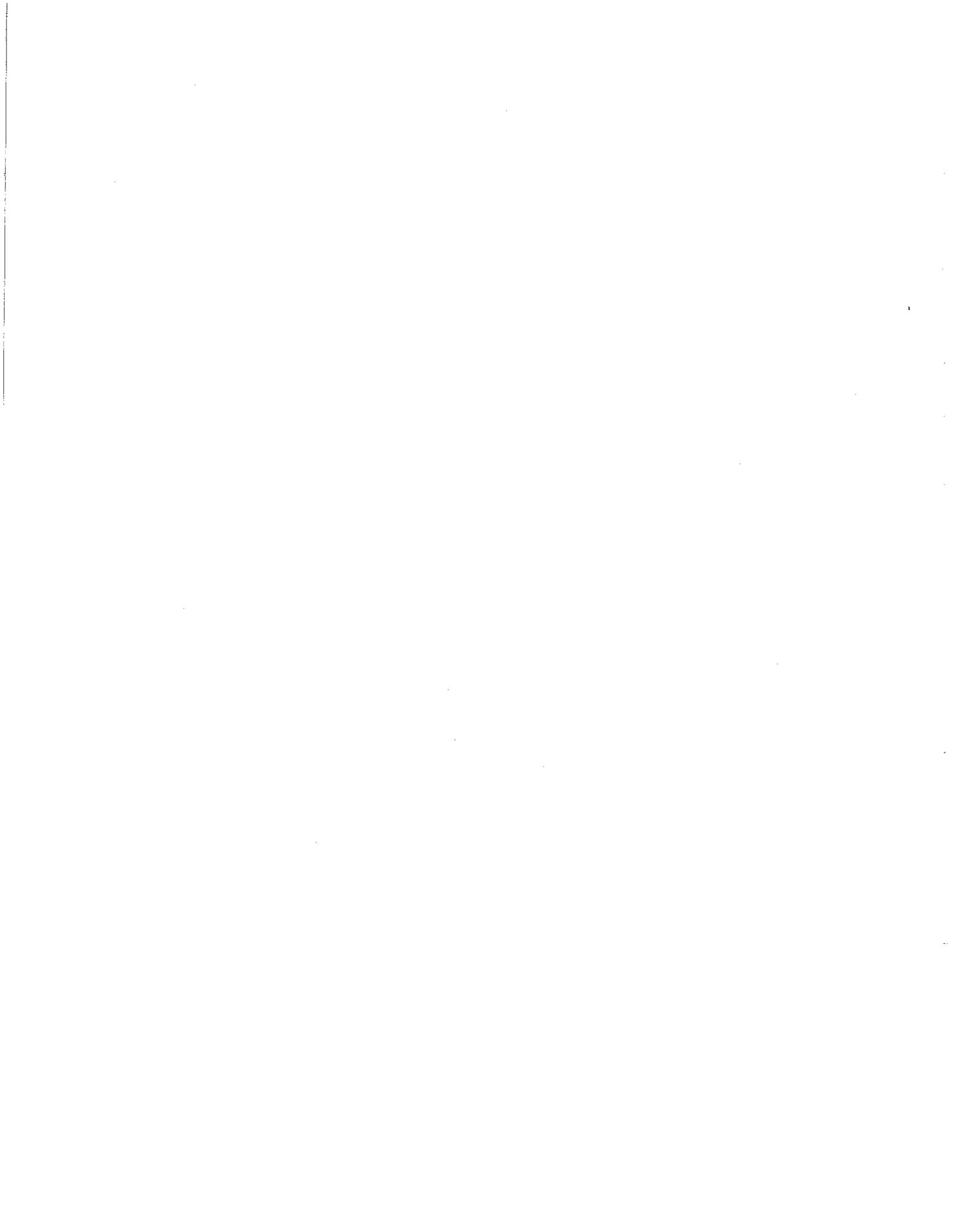
In support of the City's Brownfields Program, the Nonprofit Housing Roundtable of Central Florida will provide assistance with public outreach and marketing through our meetings and membership. Further, the Nonprofit Housing Roundtable of Central Florida is willing to seek interested members or supporters of our organization to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

Please feel free to contact John Hazelroth (Administrator) should there be the need to further demonstrate support of this US EPA Brownfields Assessment grant application.

Sincerely,



John Hazelroth
Administrator





October 31, 2011

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Dr. Stanley Stone
Valencia Community College

Paul Wyche
Wyche & Associates, Inc.

Legal Counsel
Joseph Morrell
Joseph Morrell Attorney and
Counselor at Law

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of the African American Chamber of Commerce of Central Florida, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, the African American Chamber of Central Florida will provide assistance with public outreach and marketing through our membership. Additionally the Chamber will provide representatives as needed to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

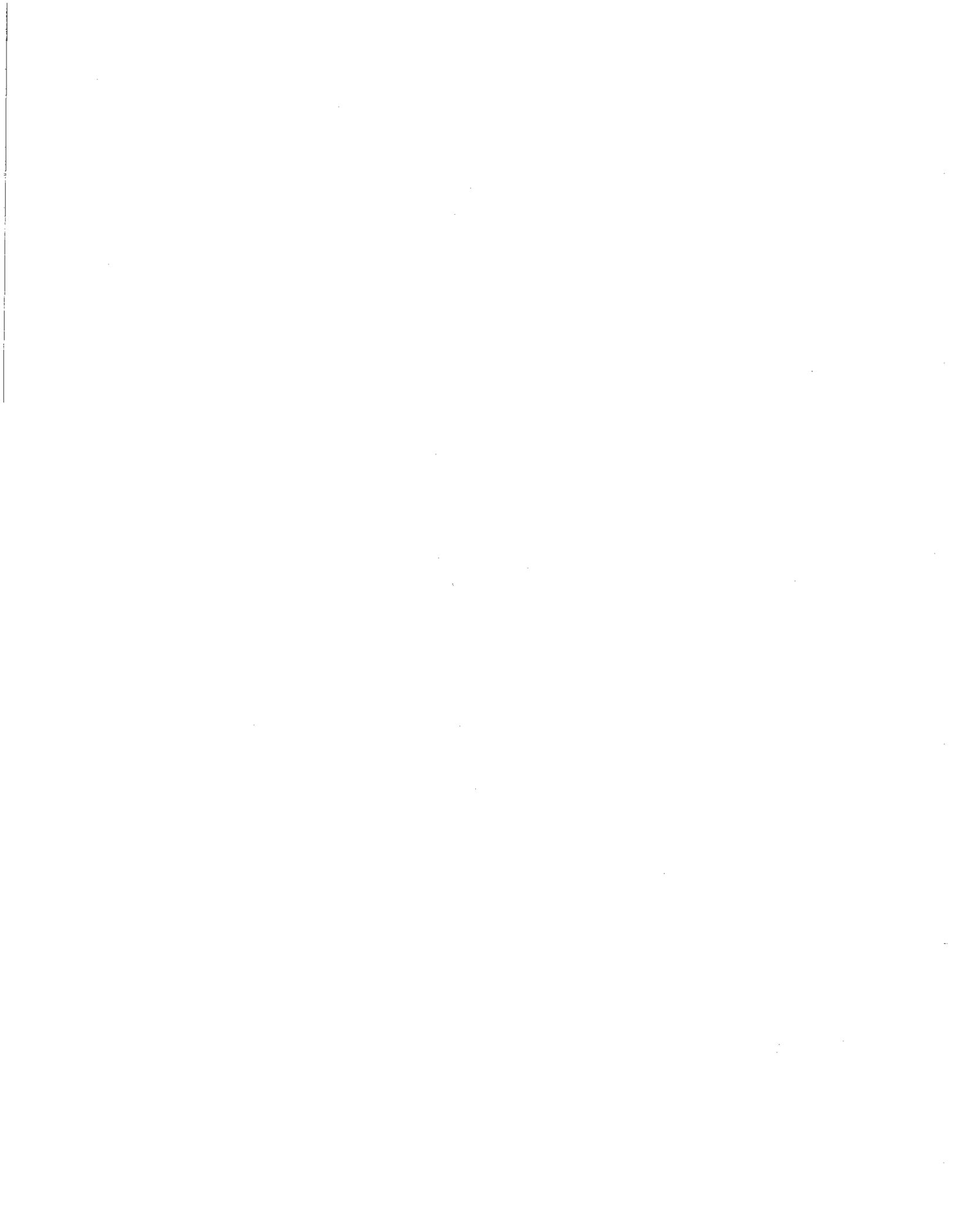
Please feel free to contact our office at 407-420-4870 if you have any questions regarding our support of this US EPA Brownfields Assessment grant application.

Sincerely,

Robert M. Spooney, Th. D
President

Orlando Fashion Square Mall
3201 East Colonial Drive, Suite A-20
Orlando, Florida 32803
Phone: (407) 420-4870
Fax: (407) 420-4849

Visit Us Online: www.blackcommerce.org





Harvest Baptist Christian Academy

514 S. Parramore Ave. Orlando, Fl. 32805 (407) 872-0025 Fax (407) 425-3799

"As arrows are in the hand of a mighty man; so are children of the youth"

October 31, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
P.O. Box 4990
Orlando, FL 32802

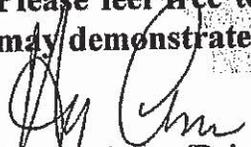
Dear Ms. Bonnett:

Harvest Baptist Christian Academy is located in the Parramore/Holden Heights community since 1996; our academy has provided hundreds of children in our community with a solid Christian based education. Since our doors opened we've celebrated over 93% of our students graduating the 8th grade. HBCA for over a decade has been considered by many to be, "A Vital Element in our inner City."

Harvest Baptist Christian Academy/Church would be honored to support the City of Orlando application for a 2012 Brownfield's Assessment Grant in the amount of \$400,000 and a 2012 EPA Cleanup Grant of \$200,000. We applaud the city's effort to support the revitalization and redevelopment of our community

In support of the City's Brownfield Program, Harvest Baptist Christian Academy/Church will provide assistance with public outreach and marketing through our meeting and membership.

Please feel free to contact Harry Amos or Pastor Hamilton so that we may demonstrate further support of this US EPA Brownfield Grant.


Harry Amos/Principal.



511 W. South Street
Orlando, FL 32805
407 245 7535 Phone
407 246 0272 Fax
www.pastinc.org

10/19/2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of the Association to Preserve African American Society, History & Tradition, Inc. (PAST, Inc.), please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

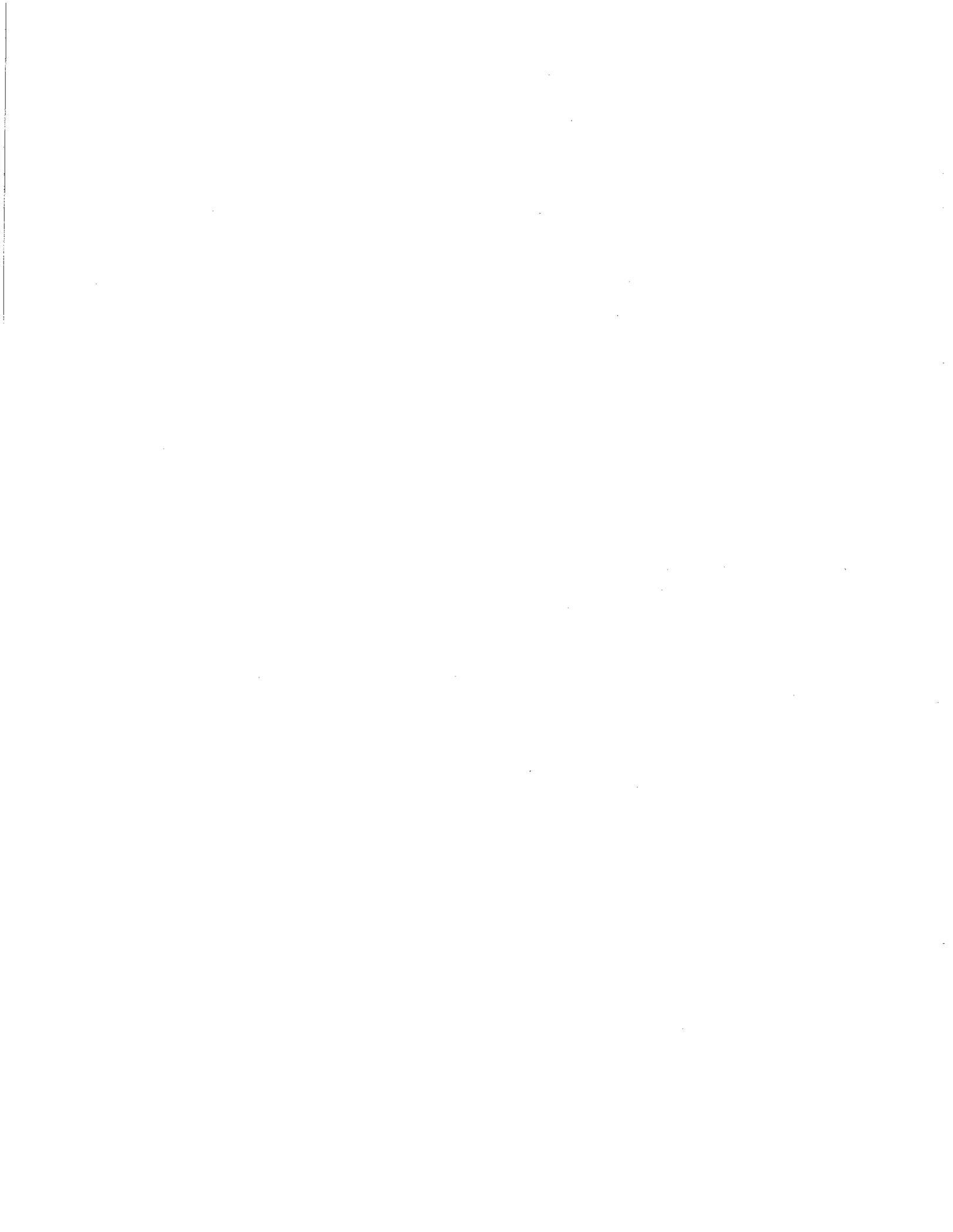
In support of the City's Brownfield Program, PAST, Inc. will provide assistance with public outreach and marketing through our meetings and membership. Further, PAST, Inc. is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

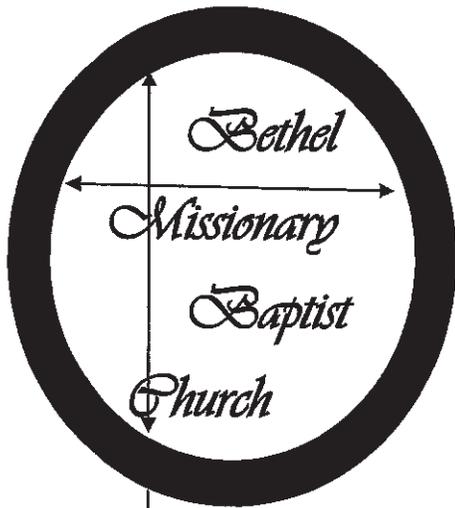
Please feel free to contact Derrick Gatlin, Executive Director of PAST, Inc. so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

A handwritten signature in cursive script that reads "Geraldine F. Thompson".

Geraldine F. Thompson
Founding President





Reverend Rollie Murray, Jr., Senior Pastor
"Enter to Worship, Depart to Serve"

FROM THE DESK OF THE SENIOR PASTOR

Wednesday, November 02, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 South Orange Avenue, 6th Floor
P.O. Box 4990
Orlando, Florida 32802

Dear Ms. Bonnett:

On behalf of Bethel Missionary Baptist Church, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000.00 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000.00. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

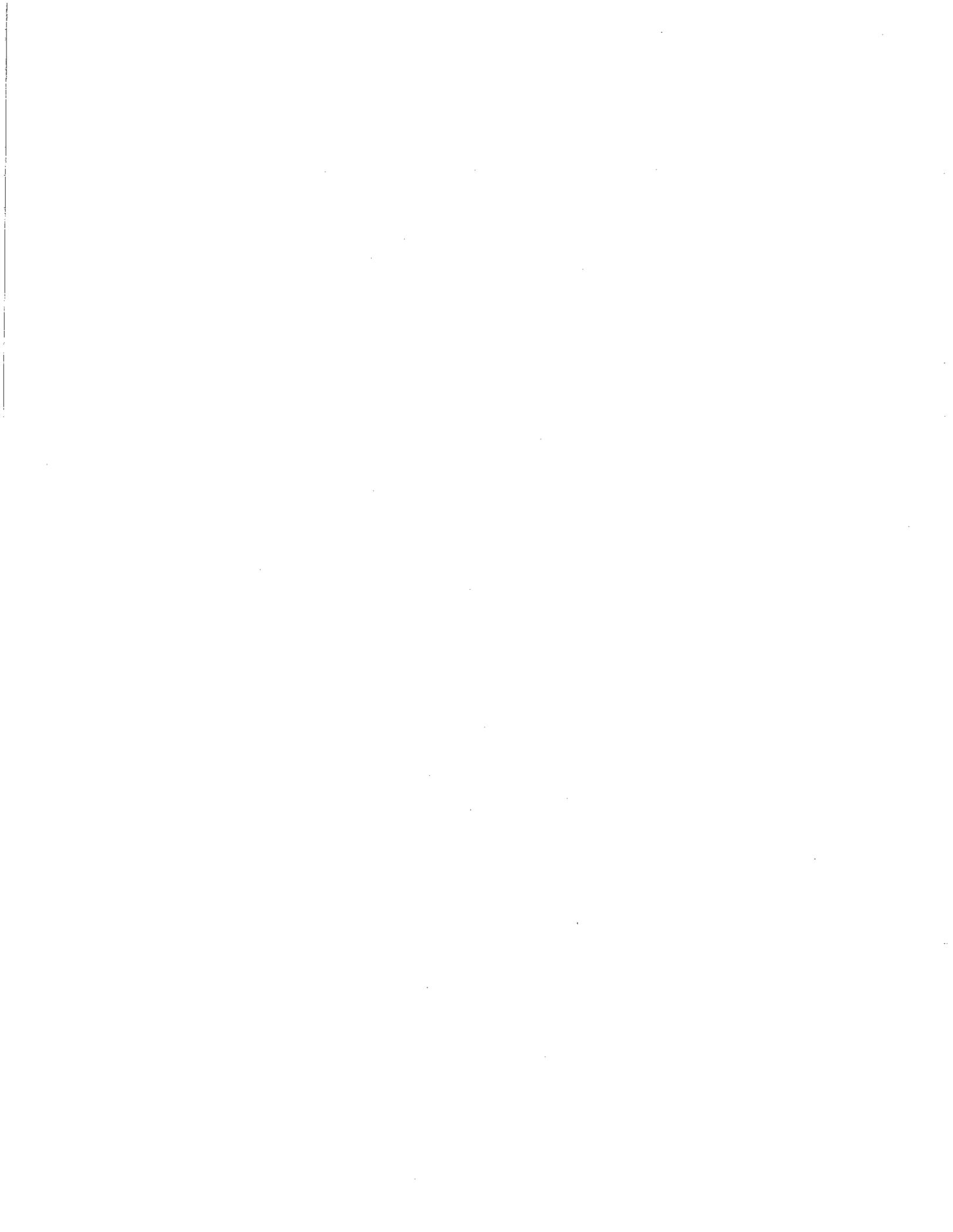
In support of the City's Brownfields Program, the Bethel Missionary Baptist Church will provide assistance with public outreach and marketing through meetings and membership. Further, Bethel Missionary Baptist Church is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields Redevelopment in our community.

Please feel free to contact me, at the information listed on this communiqué, so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Reverend Dr. Rollie Murray, Jr.
Senior Pastor

P.O. Box 555846, Orlando, Florida 32855 • 654 West Anderson Street, Orlando, Florida 32805
Office Phone: 407.843.6612 • Facsimile: 407.843.2101 • Email: bethelbaptist654bellsouth.net





Simeon Resource & Development Center for Men Inc.

November 2, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of Simeon Resource and Development Center for Men, Inc. (Simeon), please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

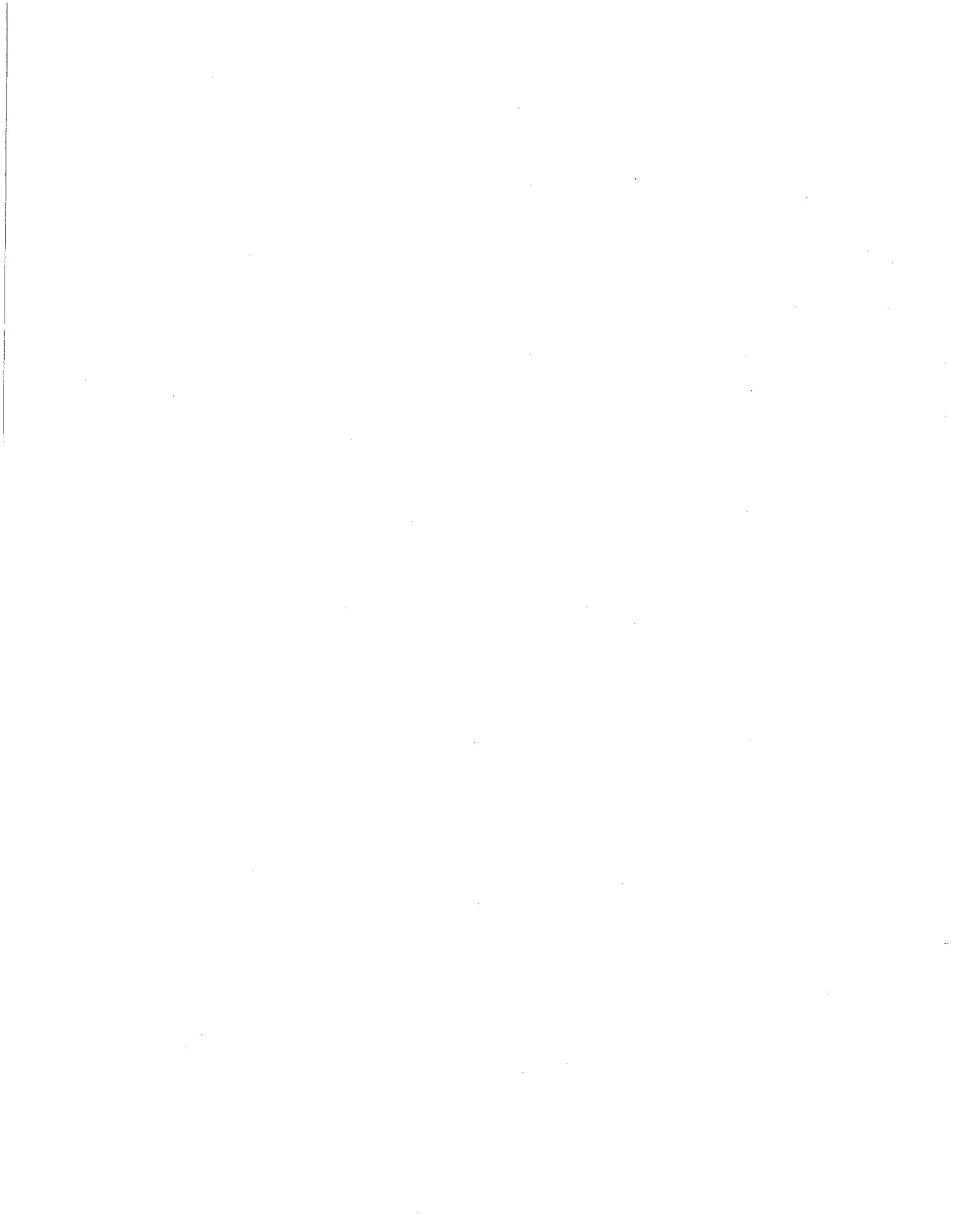
In support of the City's Brownfield Program, Simeon will provide assistance with public outreach and marketing through its many constituents residing in designated Brownfield areas; and will work with the numerous existing partnerships to further disseminate information about the proposed project. Further, as the executive director of Simeon I am willing to serve on advisory boards or committees that are developed in support of this grant and brownfields redevelopment in our community.

Simeon has provided employability skills training and job placement services for 1,400 individuals since 2008. It is my desire to develop a partnership with this initiative that will further support Simeon's mission to decrease employment disparities by employing individuals residing in distressed communities in Central Florida.

Please feel free to contact me so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

Larry K. Williams
Executive Director
Simeon Resource and Development Center for Men, Inc





College of Nursing

November 7, 2011

Brooke R. Bonnett
Director Economic Development Department
City of Orlando
400 S. Orange Avenue, 6th Floor
PO Box 4990
Orlando, FL 32802

Dear Ms. Bonnett:

On behalf of the University Of Central Florida, please accept this letter of support for the City of Orlando's application for a 2012 EPA Brownfields Assessment Grant in the amount of \$400,000 and a 2012 EPA Brownfields Cleanup Grant in the amount of \$200,000. These funds will be used to address hazardous substances and petroleum product impacted properties. We applaud the city's effort to support the revitalization and redevelopment of our community.

In support of the City's Brownfield Program, the University Of Central Florida will provide assistance with public outreach and evaluation through our meetings and membership. Further, the University Of Central Florida is willing to serve on advisory boards or committees that are developed in support of this grant and Brownfields redevelopment in our community.

Please feel free to contact Dr. Karen Dennis so that we may demonstrate further support of this US EPA Brownfields Assessment grant application.

Sincerely,

A handwritten signature in cursive script that reads 'Karen E. Dennis'.

University Of Central Florida

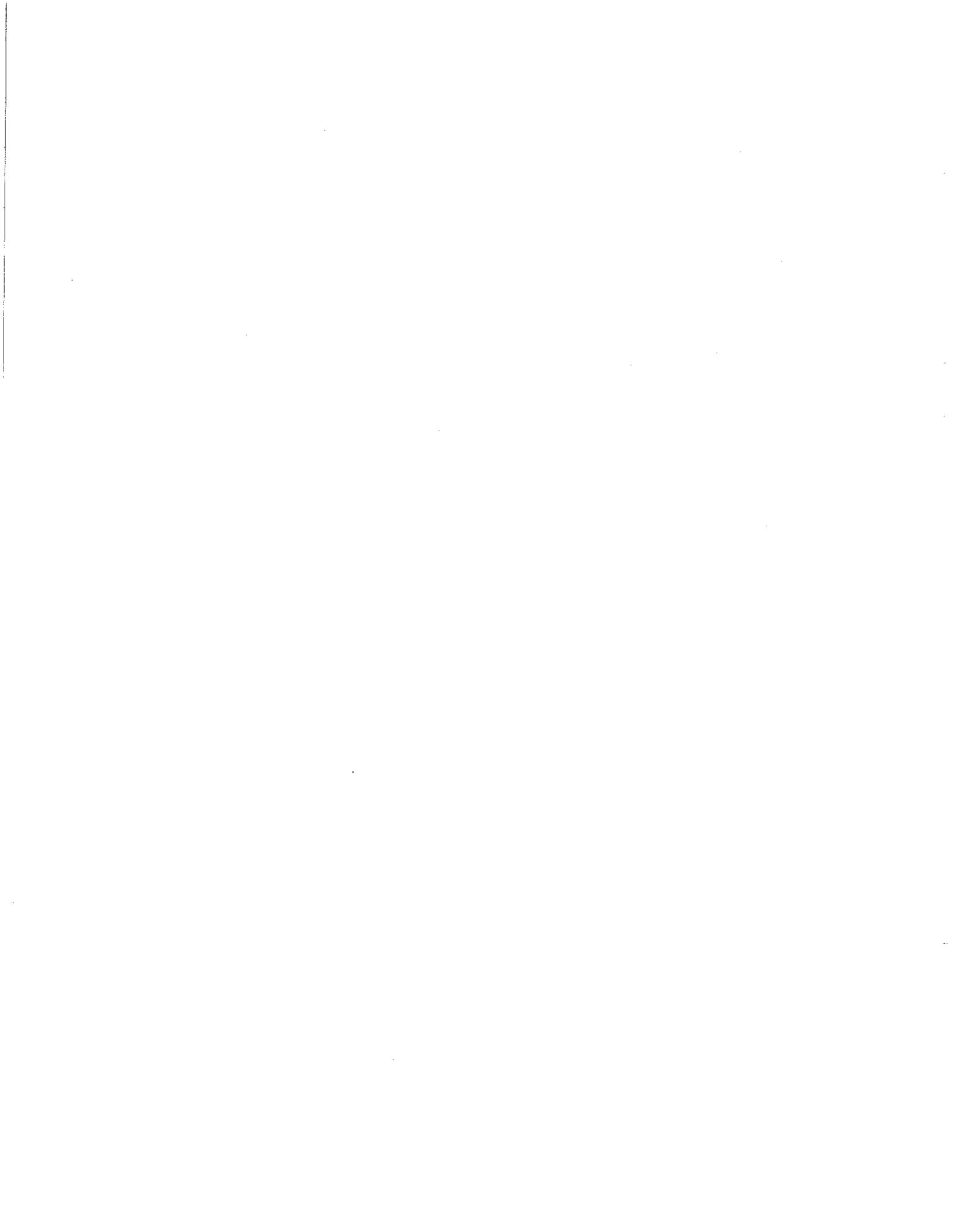
Karen E. Dennis, PhD, RN, FAAN

PO Box 162213
Orlando, FL 32812-2213
407-823-1832
Karen.dennis@ucf.edu

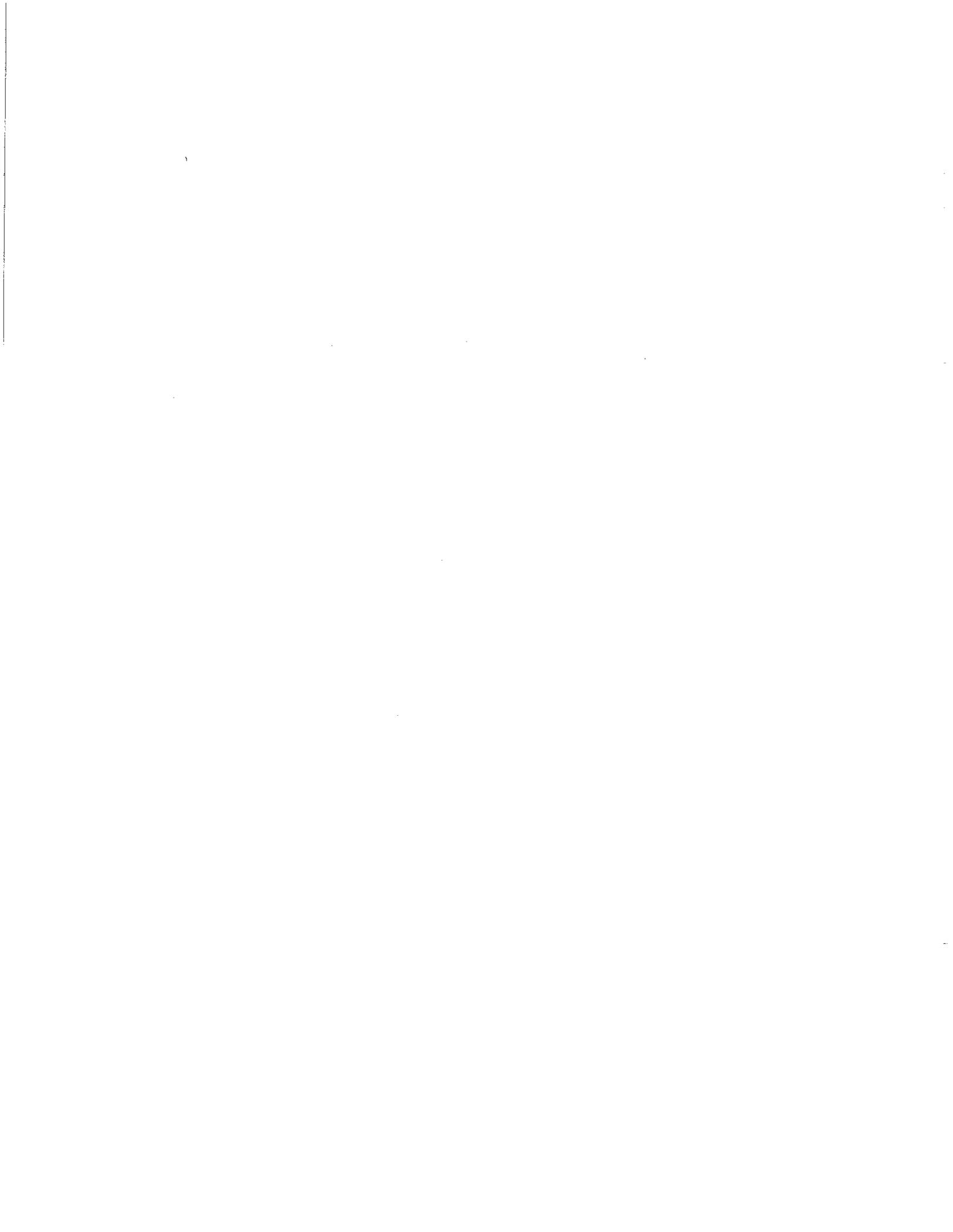
College of Nursing

P.O. Box 162210 • Orlando, FL 32816-2210 • 407-823-2744 • FAX 407-823-5675

An Equal Opportunity and Affirmative Action Institution



APPENDIX D



SPECIAL CONSIDERATIONS CHECKLIST

COMMUNITY POPULATION IS 10,000 OR LESS

FEDERALLY RECOGNIZED INDIAN TRIBE

UNITED STATES TERRITORY

APPLICANT ASSISTING A TRIBE OR TERRITORY

TARGETED BROWNFIELD SITES ARE IMPACTED BY MINE-SCARRED LAND

TARGETED BROWNFIELD SITES ARE CONTAMINATED WITH CONTROLLED SUBSTANCES

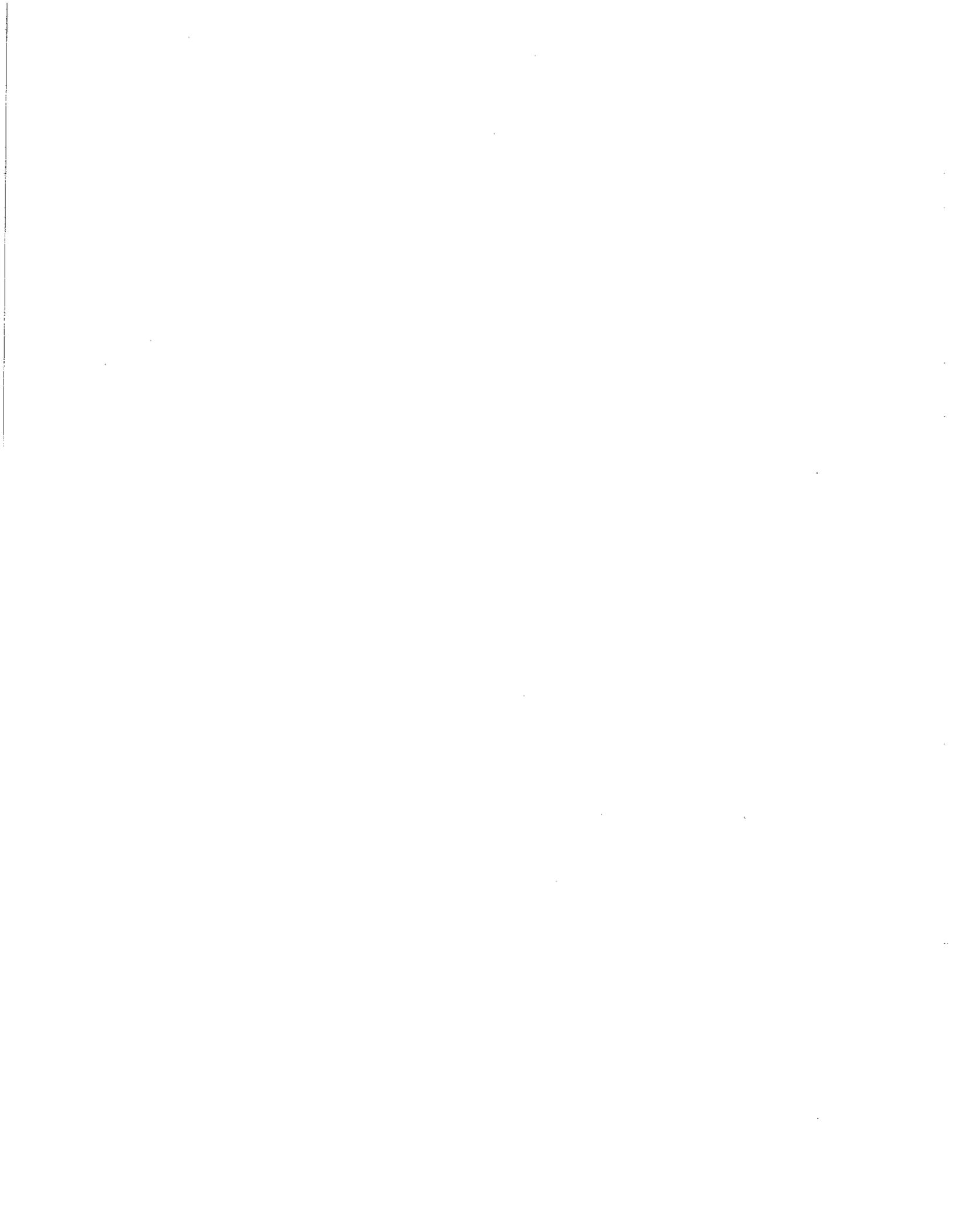
COMMUNITY IS IMPACTED BY RECENT NATURAL DISASTER(S)

COMMUNITY DEMONSTRATES FIRM LEVERAGING COMMITMENTS FOR FACILITATING BROWNFIELD PROJECT COMPLETION BY IDENTIFYING AMOUNTS AND CONTRIBUTORS OF FUNDING IN THE PROPOSAL AND HAVE INCLUDED DOCUMENTATION

COMMUNITY EXPERIENCING PLANT CLOSURES (OR OTHER SIGNIFICANT ECONOMIC DISRUPTIONS), INCLUDING COMMUNITIES EXPERIENCING AUTO PLANT CLOSURES DUE TO BANKRUPTCY

X APPLICANT IS A RECIPIENT OF A HUD/DOT/EPA PARTNERSHIP FOR SUSTAINABLE COMMUNITIES GRANT

COMMUNITY IS IMPLEMENTING GREEN REMEDIATION PLANS





HUD NEWS

U.S. Department of Housing and Urban Development – Shaun Donovan, Secretary
Office of Public Affairs, Washington, DC 20410

HUD No. 11-1103
(305) 520-5030
www.hud.gov/florida

FOR RELEASE
Monday
November 21, 2011

HUD AWARDS \$5 MILLION TO PROMOTE SMARTER AND SUSTAINABLE PLANNING FOR JOBS AND ECONOMIC GROWTH IN CENTRAL AND SOUTH FLORIDA

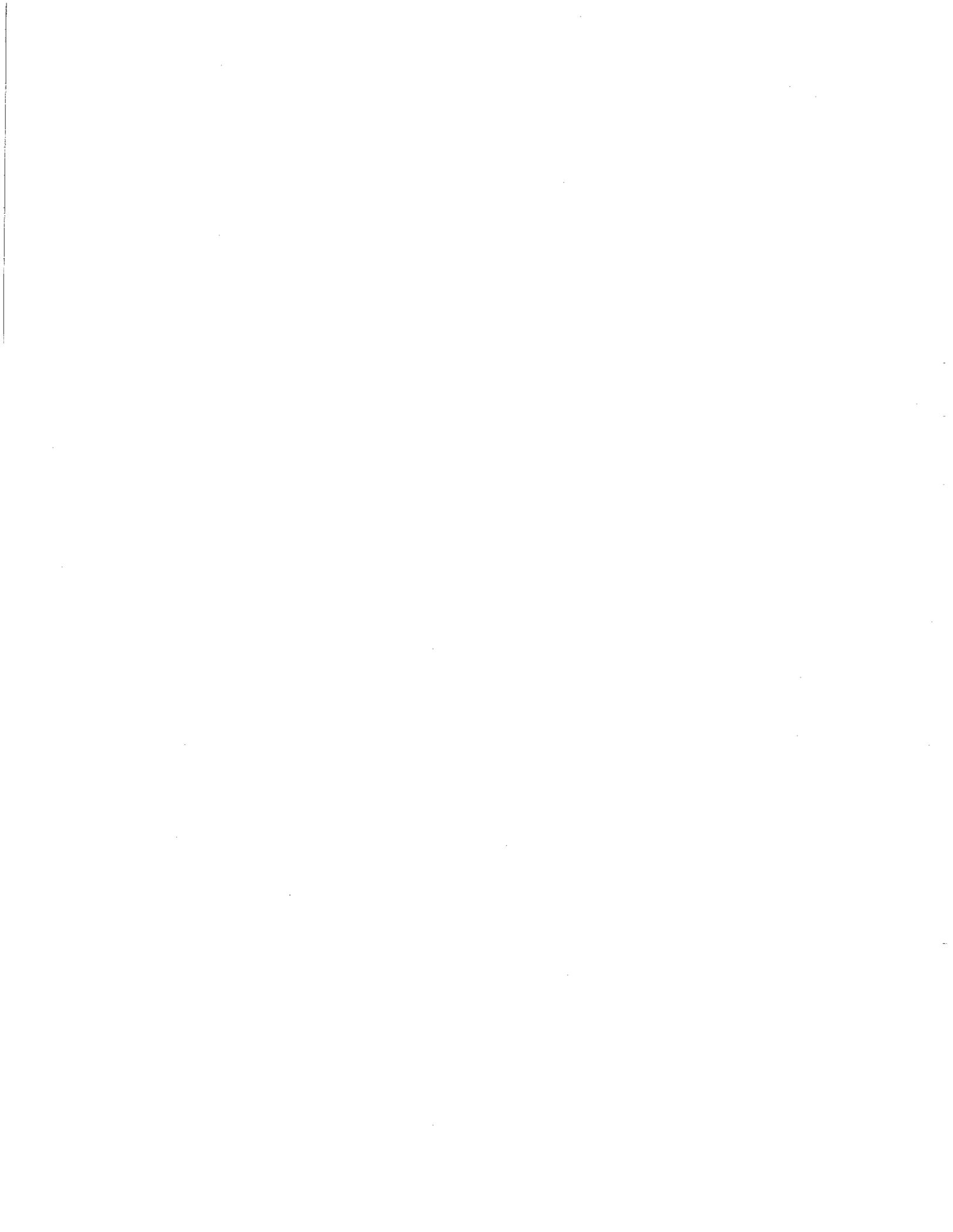
Grants will create jobs, improve housing, transportation and economic vitality of urban and rural regions

ORLANDO, FL – The U.S. Department of Housing and Urban Development Regional Administrator for the Southeast, Ed Jennings Jr. today announced the recipients of the 2011 Sustainable Communities Grants in Florida, totaling \$5,004,983. The East Central Florida Regional Planning Council will receive \$2,400,000 to develop Transit around East Central Florida's Sun Rail stations. The City of Opa-Locka will be awarded \$624,479 to undertake and implement new citywide comprehensive plan. The Palm Beach County Board of County Commissioners will be awarded \$1,980,504 for the Glades Region Master Plan.

“Our nation’s ability to compete in a global economy and create jobs is dependent upon how quickly and efficiently we can connect our workers and families to education and employment opportunities,” said Jennings. “These grants will be leveraged with local funds more than doubling the investment and, helping to create new visions for how communities and regions plan for housing, transportation, workforce development and the quality of life of their residents for generations to come. When 52% of the average working family’s income is devoted to housing and transportation costs alone, we know that we have a responsibility to fix that and to provide housing and transportation options that can improve their quality of life and economic stability,” he added.

HUD’s Community Challenge Grants aim to reform and reduce barriers to achieving affordable, economically vital and sustainable communities. Such efforts may include amending or updating local master plans, zoning codes, and building codes to support private sector investment in mixed-use development, affordable housing and the re-use of older buildings. Other local efforts may include retrofitting main streets to provide safer routes for children and seniors, or preserving affordable housing and local businesses near new transit stations.

The Regional Planning Grant program encourages grantees to support regional planning efforts that integrate housing, land-use, economic and workforce development, transportation, and infrastructure developments in a manner that empowers regions to consider how all of these factors work together to create more jobs and economic opportunities. Recognizing that areas are in different stages of sustainability planning, HUD has established two categories for the Regional Planning Grant program. The first supports communities that are beginning the conversation about how best to align their housing, transportation, environment, and other infrastructure investments. The second recognizes that some communities have already achieved significant momentum and are prepared to move toward completion and implementation of regional plans for sustainable development.



As was the case last year, the demand for both programs far exceeded the available funding. This year HUD received over \$500 million in funding requests from communities in all 50 states, the District of Columbia, and Puerto Rico for the \$96 million in available funding. This year's grants will impact 45.8 million Americans by helping their communities and regions become more efficient and competitive while improving quality of life. Combined with the 87 grants funded last year, this program is providing opportunities for the more than 133 million Americans who live in regions and communities working to shape local plans for how their communities will grow and develop over the next 50 years.

"The demand for sustainability grants is very high; we would have needed \$500 million to fund all proposals we received this year." said HUD Office of Sustainable Housing Communities (OSHC) Director, Shelley Poticha. "We are confident that the mix of rural and urban proposals that we selected this year will have a great impact in their communities and will create thousands of jobs."

Community Challenge Grants and Regional Planning Grants are also significantly complemented and leveraged by local, state and private resources. This year, HUD's investment of \$95.8 million is garnering \$115 million in matching and in-kind contributions – which is over 120% of the Federal investment – from the 56 selected grantees. This brings to total public and private investment for this round of grants to over \$211 million. These grants are part of the Partnership for Sustainable Communities, which represents an association between HUD, the U.S. Department of Transportation, and the U.S. Environmental Protection Agency to ensure that the agencies' policies, programs, and funding consider affordable housing, transportation, and environmental protection together.

Coordinating federal investments in infrastructure, facilities, and services meets multiple economic, environmental, and community objectives with each dollar spent. The Partnership is helping communities across the country to create more housing choices, make transportation more efficient and reliable, reinforce existing investments, and support vibrant and healthy neighborhoods that attract businesses.

For a complete listing of this year's grantees and their proposals, please visit [HUD's website](#).

###

HUD's mission is to create strong, sustainable, inclusive communities and quality affordable homes for all. HUD is working to strengthen the housing market to bolster the economy and protect consumers; meet the need for quality affordable rental homes; utilize housing as a platform for improving quality of life; build inclusive and sustainable communities free from discrimination; and transform the way HUD does business. More information about HUD and its programs is available on the Internet at www.hud.gov and <http://espanol.hud.gov>. You can also follow HUD on twitter @HUDnews, on facebook at www.facebook.com/HUD, or sign up for news alerts on [HUD's News Listserv](#).



EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

309 Cranes Roost Blvd. Suite 2000 • Altamonte Springs, FL 32701
Phone (407).262.7772 • Fax (407).262.7788 • www.ecfrpc.org

Philip Laurien, AICP
Executive Director

September 30, 2011

To: HUD Grant Consortium Partners
From: Philip Laurien, Executive Director, ECFRPC

Re: Agreement Establishing A Consortium for the Application for a HUD Sustainable Communities Planning Grant

Thank you for agreeing to participate as a Consortium partner in the pursuit of a HUD Sustainable Communities Regional Grant. HUD requires written documentation of formal recognition of a "Consortium" to establish an "Eligible Applicant." The role of the Consortium is to collectively carry out the proposed grant activity in the application and enter into an agreement to submit a single application for the HUD Sustainable Communities Planning Grant Program funding.

The planning project proposed for funding is "Transit as an economic catalyst: planning for sustainable and inclusive growth around East Central Florida's SunRail Stations." This letter serves as an agreement establishing the Consortium by and between the following agencies, governmental entities, and organizations:

East Central Florida Sustainable Communities Consortium

- East Central Florida Regional Planning Council
- Brevard County
- Lake County
- Orange County
- Osceola County
- Seminole County
- Volusia County
- City of Daytona Beach
- City of DeBary
- City of Deltona
- City of Longwood
- City of Orlando
- City of Palm Bay
- City of Sanford
- Central Florida Regional Transportation Authority (LYNX)
- FDOT (District 5)
- Lake-Sumter MPO
- METROPLAN ORLANDO

Executive Committee

Chair
Cheryl L. Grieb
City Commissioner
City of Kissimmee

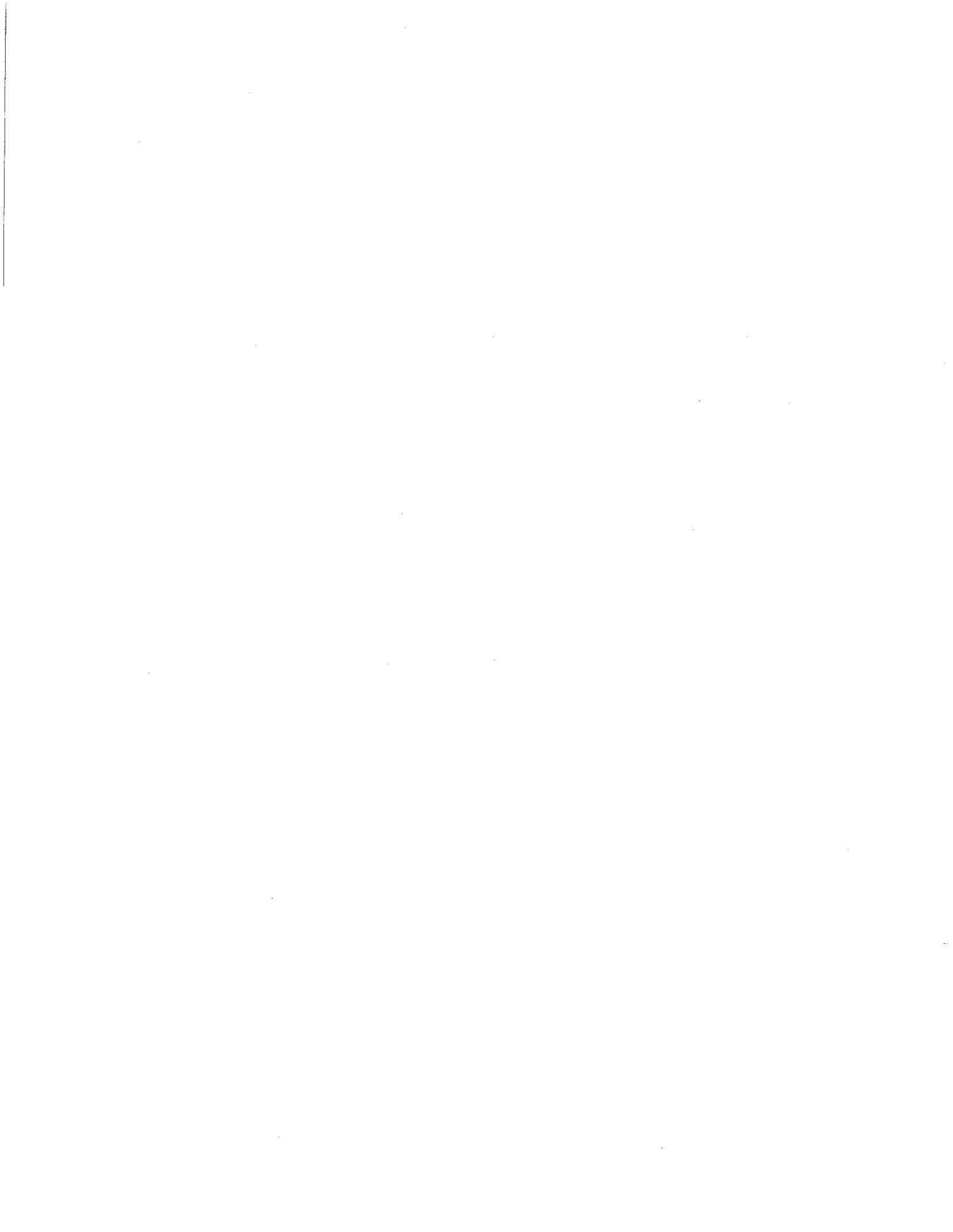
Vice Chair
Melanie Chase
Gubernatorial Appointee
Seminole County

Secretary
Patty Sheehan
City Commissioner
City of Orlando

Treasurer
Chuck Nelson
County Commissioner
Brevard County

Member at Large
Sean Parks
County Commissioner
Lake County

Serving Brevard, Lake, Orange, Osceola, Seminole, and Volusia Counties.



- Space Coast TPO
- Volusia TPO
- Creative Village Development, LLC
- Shimberg Center for Housing Studies, University of Florida
- Nonprofit Housing Roundtable of Central Florida
- Orlando Health
- Health Council of East Central Florida
- *myregion.org*
- Urban Land Institute (ULI)

Members of the Consortium agree to cooperatively carry out the program in the approved application and, as required by HUD, hereby authorize as the Lead Applicant, the East Central Florida Regional Planning Council (herein "Lead Applicant") to assume administrative responsibility for compliance with HUD requirements for the grant. Consortium members also agree to coordinate with the ECFRPC in a timely manner to provide programmatic and financial information pertinent to HUD's reporting requirements.

Should the grant application submitted by the ECFRPC garner approval by HUD and receive a Grant Agreement from HUD, the Consortium will then enter in a formal Consortium Agreement which will be executed no later than 120 days after the effective date of this cooperative Agreement. The Consortium Agreement will describe each consortium member's specific activities under the grant program, including timetables for completion. It is anticipated that Consortium members will, at a minimum, meet on a quarterly basis. A working group headed by the ECFRPC and comprised by a representative from each Consortium member will meet on a monthly basis to ensure a continual coordinated dialogue between Consortium members and to plan periodic cross-regional briefings and peer-exchanges to share lessons learned with other regional partners.

For those Consortium members receiving funding from the grant, a Memorandum of Understanding with the ECFRPC is required by HUD to ensure delivery of the required activities.

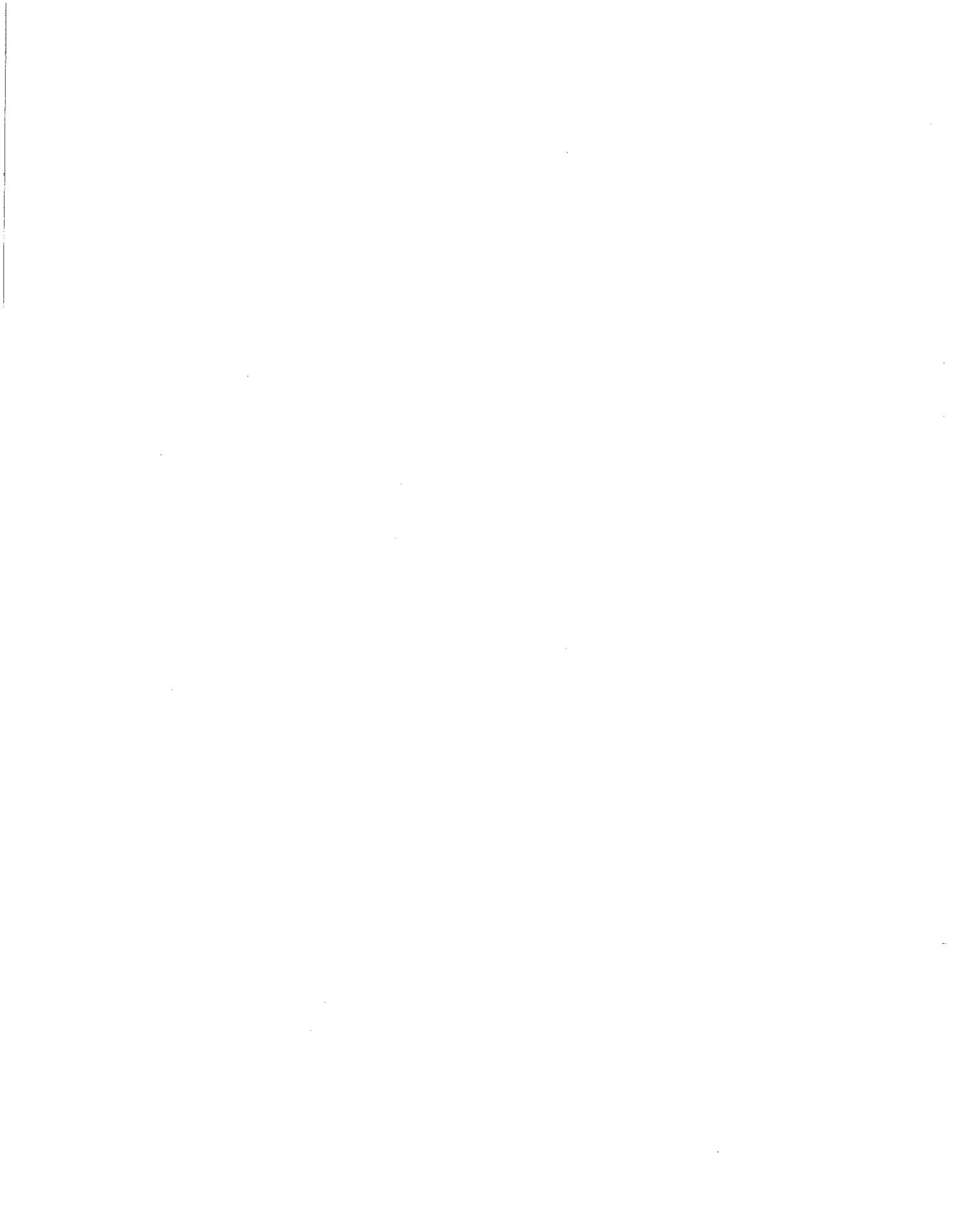
Please join ECFRPC in creating the Consortium for this HUD Sustainable Communities Regional Planning Grant Program. With your active participation in the Consortium, the "Transit as an economic catalyst: planning for sustainable and inclusive growth around East Central Florida's SunRail Stations" project will provide the framework for valuable transit-oriented development which can greatly enhance the quality of life for Central and Eastern Florida for years.

Thank you,



Philip Laurien, AICP, Executive Director
East Central Florida Regional Planning Council

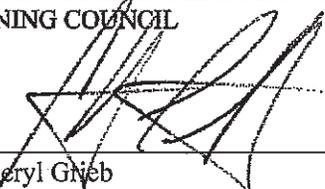
Core Consortium Member	HUD Share	Match
East Central Florida Regional Planning Council	\$591,000	\$118,200
City of DeBary (sub-grantee)	\$200,000	\$40,000
Seminole County (sub-grantee)	\$375,000	\$75,000
City of Longwood (sub-grantee)	\$500,000	\$100,000
Orange County (sub-grantee)	\$150,000	\$30,000
Creative Village Development, LLC		\$165,000
City of Orlando (sub-grantee)	\$825,000	
Shimberg Center for Housing Studies, University of Florida (sub-grantee)	\$200,000	\$40,000
TOTAL	\$2,841,000	\$568,200



We, the undersigned, agree to participate as a Consortium, as defined by HUD in its Notice of Funding Availability (Docket No. FR-5500-N-30), for purposes of the HUD Sustainable Communities Regional Planning Grant Program grant application for the project, "Revitalizing existing low income and minority neighborhoods with sustainable Transit Oriented Development around 6 committed commuter rail stops."

This Agreement may be signed in counterparts, each of which separately and together shall be considered an original.

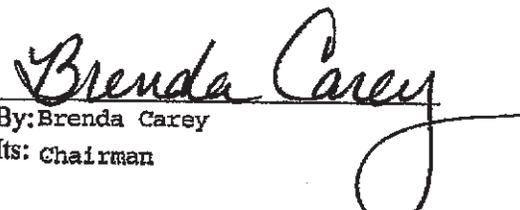
**EAST CENTRAL FLORIDA REGIONAL
PLANNING COUNCIL**


By: Cheryl Grieb
Its: Chair, ECFRPC

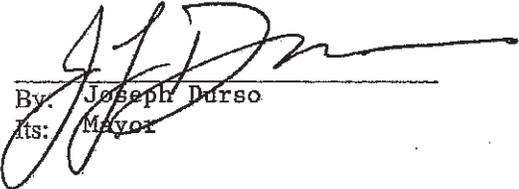
CITY OF DEBARY, FLORIDA


By: Bob Garcia
Its: Mayor

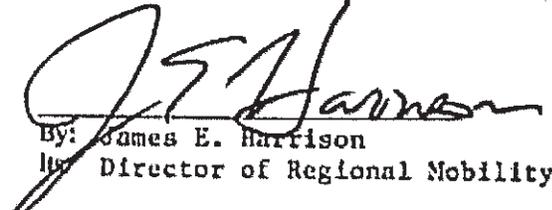
SEMINOLE COUNTY, FLORIDA


By: Brenda Carey
Its: Chairman

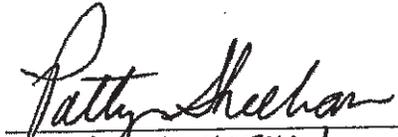
CITY OF LONGWOOD, FLORIDA


By: Joseph Durso
Its: Mayor

ORANGE COUNTY, FLORIDA


By: James E. Harrison
Its: Director of Regional Mobility

CITY OF ORLANDO, FLORIDA


By: **PATTY SHEEHAN**
Its: **Mayor Pro Tem**

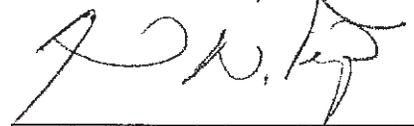
CREATIVE VILLAGE, LLC


By: **Roxanne M. Amoroso**
Its: **Senior Vice President**

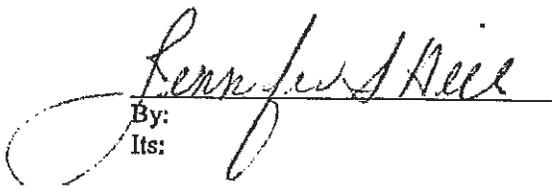
SHIMBERG CENTER FOR HOUSING STUDIES, UNIVERSITY OF FLORIDA


By: **Brian Prindle**
Its: **Associate Director of Research**

BREVARD COUNTY, FLORIDA


By: **Howard N. Tipton**
Its: **County Manager**

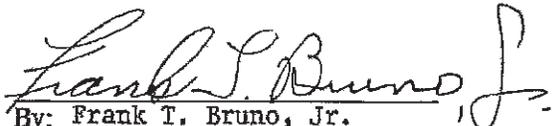
LAKE COUNTY, FLORIDA


By: **Jennifer Heel**
Its:

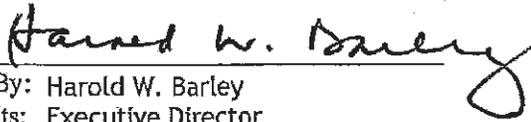
OSCEOLA COUNTY, FLORIDA


By: **Dave Tomek**
Its: **Community Development Director**

VOLUSIA COUNTY, FLORIDA


By: **Frank T. Bruno, Jr.**
Its: **County Chair**

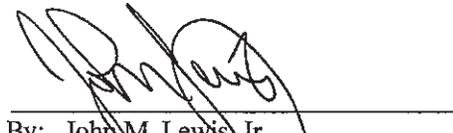
METROPLAN ORLANDO


By: Harold W. Barley
Its: Executive Director

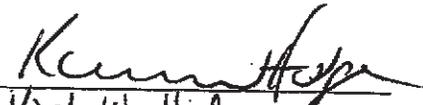
FLORIDA DEPARTMENT OF TRANSPORTATION (DISTRICT 5)


By: Noranne Downs
Its: District Five Secretary

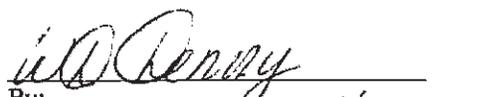
CENTRAL FLORIDA REGIONAL TRANSPORTATION AUTHORITY


By: John M. Lewis, Jr.
Its: Chief Executive Officer

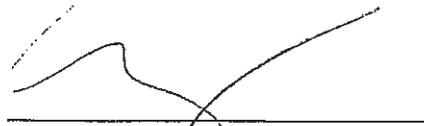
ORLANDO HEALTH, INC.

OTF 
By: Karl W. Hodges
Its: Vice President, Strategic Business Development

CITY OF DELTONA

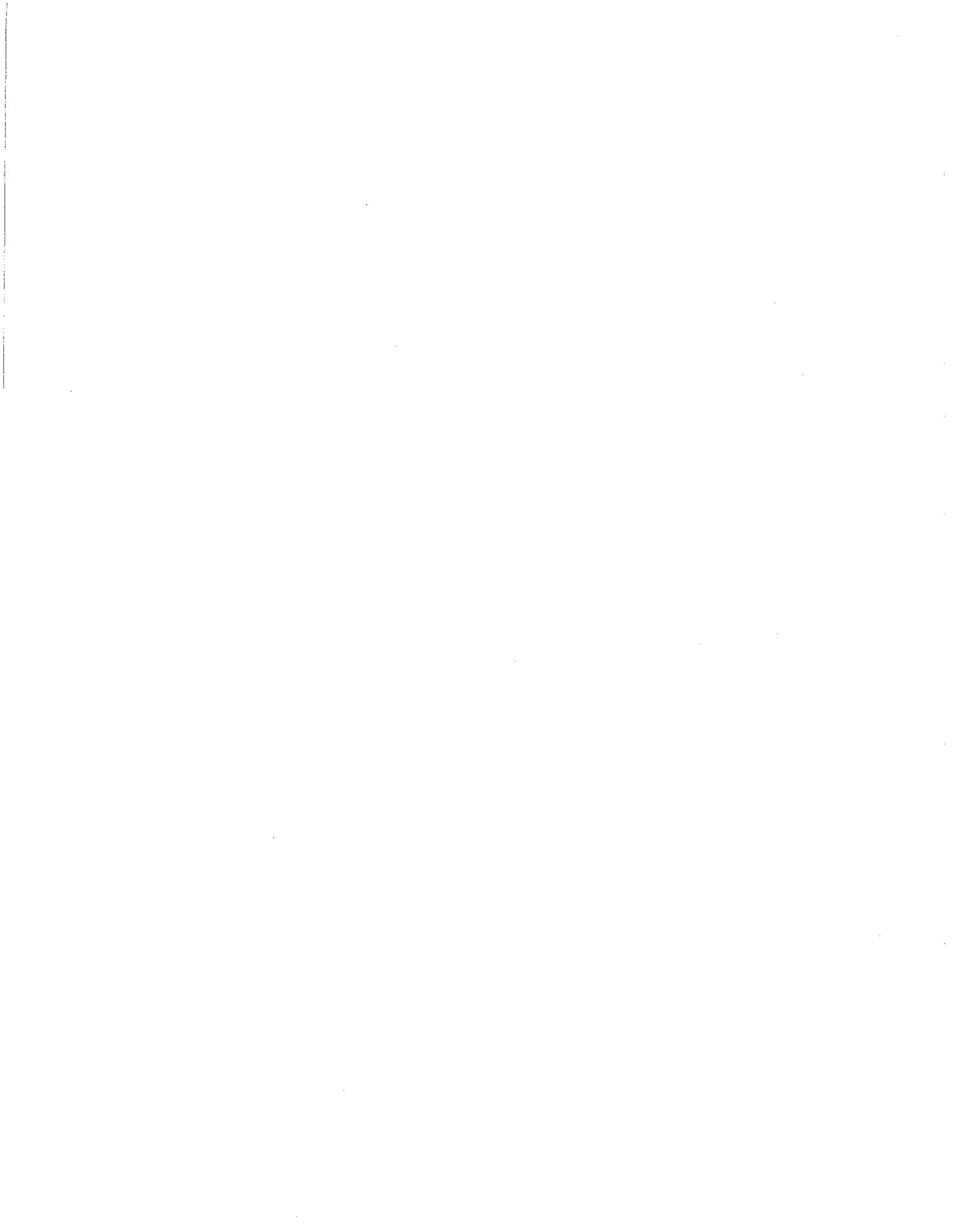

By: iD Penney
Its: Deputy City Manager

CITY OF PALM BAY


By: Susan Hann
Its: City Manager

SPACE COAST TPO


By: Bob Kamm
Its: Director



LAKE-SUMTER MPO



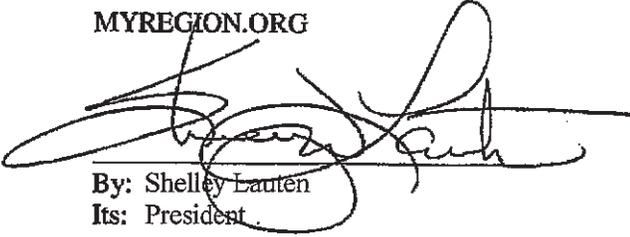
By: T. J. Fish
Its: Executive Director

VOLUSIA TRANSPORTATION PLANNING ORGANIZATION



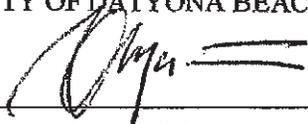
Karl D. Welzenbach
Executive Director, Volusia TPO

MYREGION.ORG



By: Shelley Lauten
Its: President

CITY OF DAYTONA BEACH



By: Paul McKittrick
Its: Deputy City Manager

HEALTH COUNCIL OF EAST CENTRAL FLORIDA



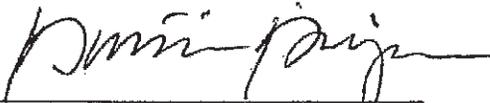
By: Kenneth R. Peach
Its: Executive Director

NONPROFIT HOUSING ROUNDTABLE OF CENTRAL FLORIDA



By: John Hazzelrotte
Its: Administrator/President

URBAN LAND INSTITUTE (ULI)



By: PATRICK PHILLIPS
Its: CEO

CITY OF SANFORD



By: Russ L. Gibson, AICP
Its: Planning and Development Services Director

