

BUDGET IN BRIEF

2018/2019



Park of the Americas

CITY OF ORLANDO, FLORIDA



Proposed Budget (as of July 9, 2018)

CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2018/19

Vision Statement:

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

Buddy Dyer

Jim Gray

Tony Ortiz

Robert F. Stuart

Patty Sheehan

Regina Hill

Samuel B. Ings

Mayor

Commissioner, District 1

Commissioner, District 2

Commissioner, District 3

Commissioner, District 4

Commissioner, District 5

Commissioner, District 6

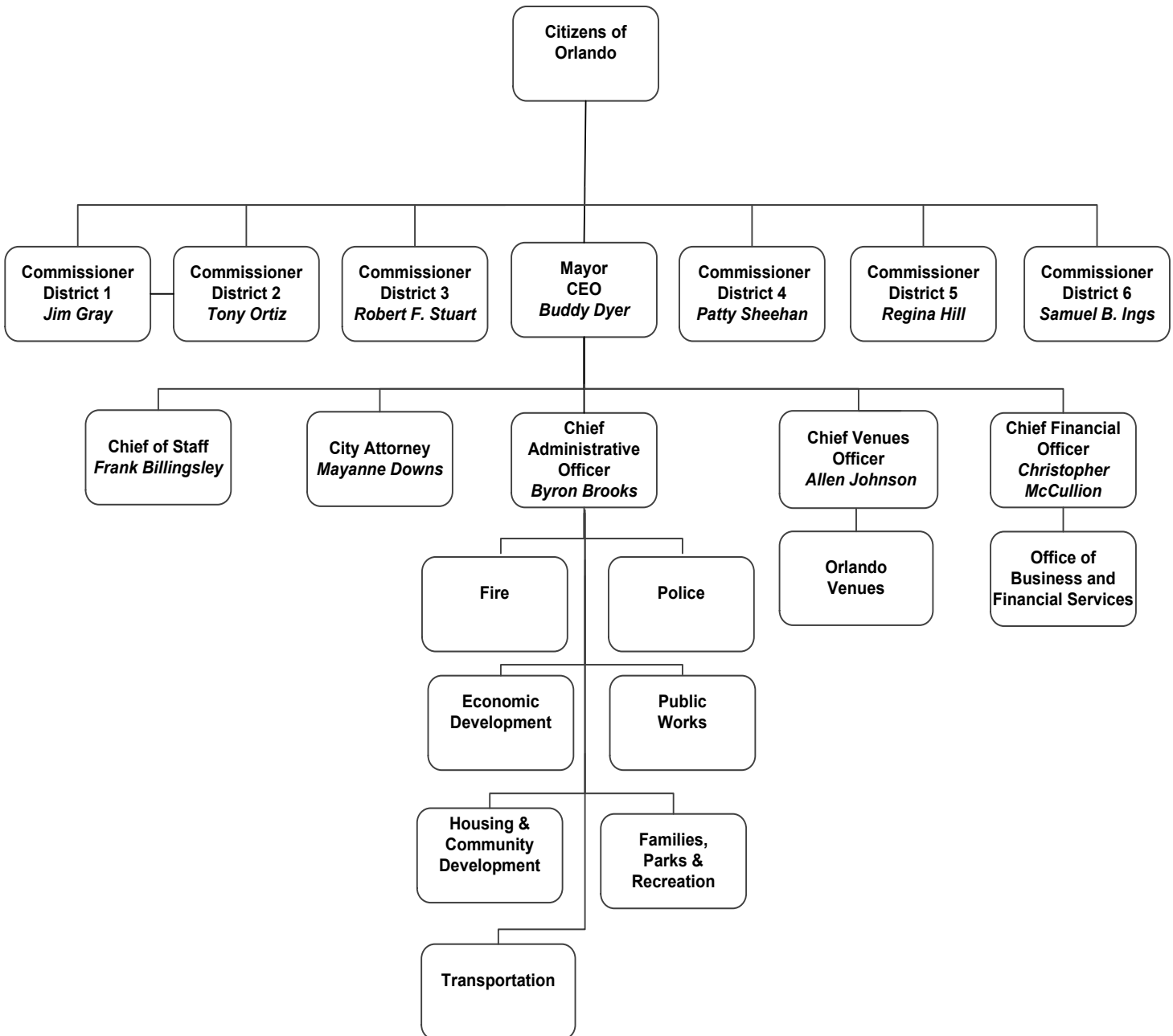
Proposed Budget (as of July 9, 2018)

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Proposed Budget (as of July 9, 2018)

CITY ORGANIZATION CHART



Proposed Budget (as of July 9, 2018)

	FY 2017/18 Adopted Budget	FY 2018/19 Proposed Budget
General Fund	446,401,952	488,144,590
<u>SPECIAL REVENUE</u>		
911 Emergency Phone System Fund	248,000	251,221
After School All Stars Fund	2,817,798	2,694,115
Building Code Enforcement Fund	12,799,319	14,472,158
Capital Improvements Fund	11,709,623	22,297,196
Cemetery Trust Fund	886,124	921,178
Centroplex Garages Fund	3,160,180	2,861,390
Code Enforcement Board Lien Assessment Fund	486,966	821,888
Contraband Forfeiture Trust Funds	459,143	452,523
CRA Operating Fund	16,021,631	17,644,880
CRA Trust Funds	56,688,039	63,343,872
Designated Revenue Fund	625,000	2,187,568
Dubsdread Golf Course Funds	2,616,037	2,426,761
Emergency Medical Services Transport Fund *	12,445,310	-
Gas Tax Fund	9,953,557	9,119,446
Greater Orlando Aviation Authority Police Fund	14,759,035	15,656,048
Harry P. Leu Gardens Fund	2,849,500	2,947,798
Law Enforcement Training Fund	226,760	229,000
Mennello Museum - American Art Fund	566,550	555,340
Orange County Public Schools Crossing Guard Fund	693,755	831,940
Park Impact Fee Funds **	-	1,662,568
Real Estate Acquisition Fund **	-	1,063,386
Revolving and Renewable Energy Fund	139,342	139,342
Special Assessment Funds	385,472	533,711
Spellman Site Fund	968,430	949,048
State Housing Initiatives Partnership Program Fund (SHIP)	1,158,371	375,325
Street Tree Trust Fund	202,938	202,545
Transportation Impact Fee Funds	9,393,064	6,717,344
U.S. Department of Housing and Urban Development Grants Fund	6,642,926	7,409,292
Utilities Services Tax Fund	29,906,876	31,225,304
<u>DEBT SERVICE</u>		
6th Cent TDT Debt	20,286,147	18,826,575
Amway Center Commercial Paper Fund	1,212,500	1,818,750
Amway Center Sales Tax Rebate Debt Service Fund	2,000,004	2,000,004
Citrus Bowl Commercial Paper Debt Construction Fund	209,800	314,700
CRA Debt - Conroy Road Fund	1,903,125	1,899,375
CRA Debt - Republic Drive Fund	3,830,688	3,818,616
CRA Debt Service - 2009	5,276,960	6,296,623
CRA Debt Service Internal Loan Fund	2,888,509	2,949,704
CRA Debt Service State Infrastructure Bank Fund	750,000	750,000
CRA PAC Debt Service - 2010	6,862,544	6,861,944
Events Center Debt Other	5,548,033	1,201,850
Internal Loan - Capital Improvement Bonds 2007 Series B Fund	3,257,641	2,864,466
Internal Loan - Jefferson Street Garage Fund	1,342,836	1,303,436
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	4,289,943	4,233,479
Performing Arts Center Commercial Paper Debt Construction Fund	377,700	566,550
Public Safety Debt Bond Fund 2016C	1,946,453	1,913,336
Water Reclamation Revenue Bond Funds	8,312,770	8,295,139

Proposed Budget (as of July 9, 2018)

	FY 2017/18 Adopted Budget	FY 2018/19 Proposed Budget
<u>ENTERPRISE</u>		
55 West Garage Renewal and Replacement Fund	75,000	75,000
Amway Center Renewal and Replacement Fund	1,000,000	1,000,000
CNL Renewal and Replacement Fund	30,000	91,429
Orlando Stadiums Operations Fund	6,057,025	7,316,522
Orlando Venues Enterprise Fund	19,634,048	20,461,122
Parking Renewal and Replacement Fund	500,000	830,000
Parking System Revenue Fund	18,293,062	19,525,359
Solid Waste Fund	33,441,930	34,318,121
Stormwater Utility Fund	24,950,399	24,457,646
Venues Construction Administration Fund	1,206,187	684,371
Water Reclamation Construction Funds	49,984,000	34,545,728
Water Reclamation Renewal and Replacement Fund	6,400,000	2,000,000
Water Reclamation Revenue Fund	99,034,630	106,352,031
<u>INTERNAL SERVICE</u>		
Construction Management Fund	4,188,993	4,195,706
Facilities Management Fund	11,347,574	12,047,565
Fleet Management Funds	32,709,997	35,351,483
Health Care Fund	62,857,068	67,399,631
Internal Loan Bank Fund	16,292,654	20,140,938
Pension Participant Services Fund	103,862	207,034
Risk Management Fund	16,487,856	16,796,138
<u>COMPONENT UNIT</u>		
Downtown Development Board Fund	4,664,939	4,468,768
Downtown South Neighborhood Improvement District Fund	595,153	643,227
<u>PENSION TRUST</u>		
City Pension Funds	60,703,422	60,368,726
Other Post Employment Benefit Trust Fund	28,000,000	28,449,460
TOTAL CITY OF ORLANDO	<u>\$ 1,214,065,150</u>	<u>\$ 1,265,777,329</u>

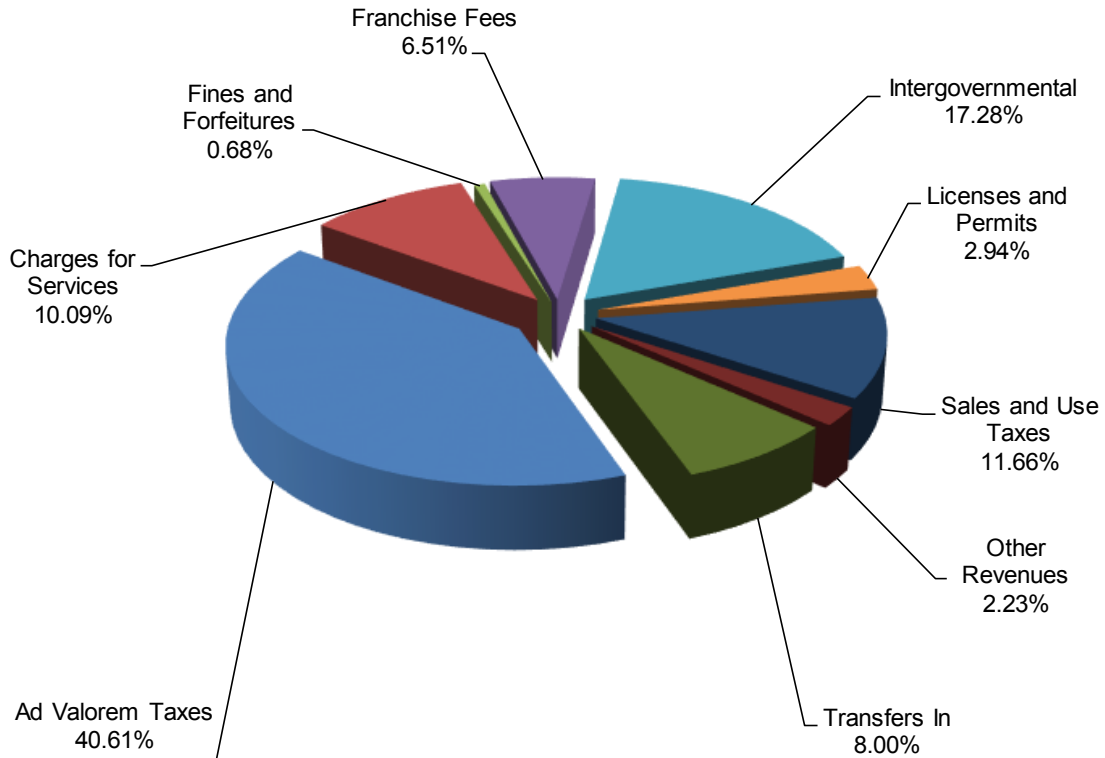
Notes:

* General Fund increased by \$41.7M due to an enhancement in the number of employees, primarily police officers and paramedics; the consolidation of the Emergency Medical Services Transport Fund into General Fund; and departmental initiatives.

** Real Estate Acquisition Fund and Park Impact Fund were created in 2017. This is the first year they were included in the proposed budget.

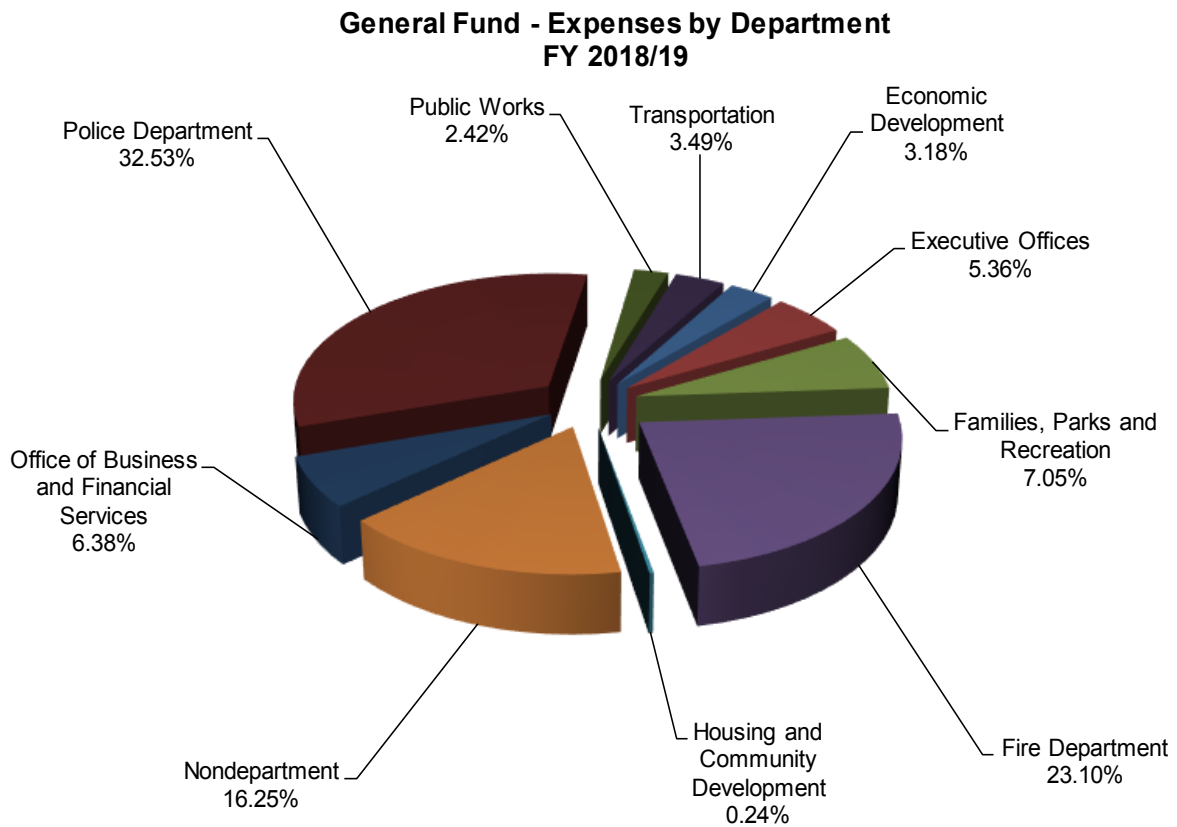
Proposed Budget (as of July 9, 2018)

General Fund - Revenues by Source
FY 2018/19



Source of General Revenue	FY 2018/19 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 198,215,309	40.61%
Charges for Services	49,261,793	10.09%
Fines and Forfeitures	3,320,000	0.68%
Franchise Fees	31,805,000	6.51%
Intergovernmental	84,334,344	17.28%
Licenses and Permits	14,345,000	2.94%
Sales and Use Taxes	56,900,000	11.66%
Other Revenues	10,892,257	2.23%
Transfers In	39,070,887	8.00%
Total	\$ 488,144,590	100.00%

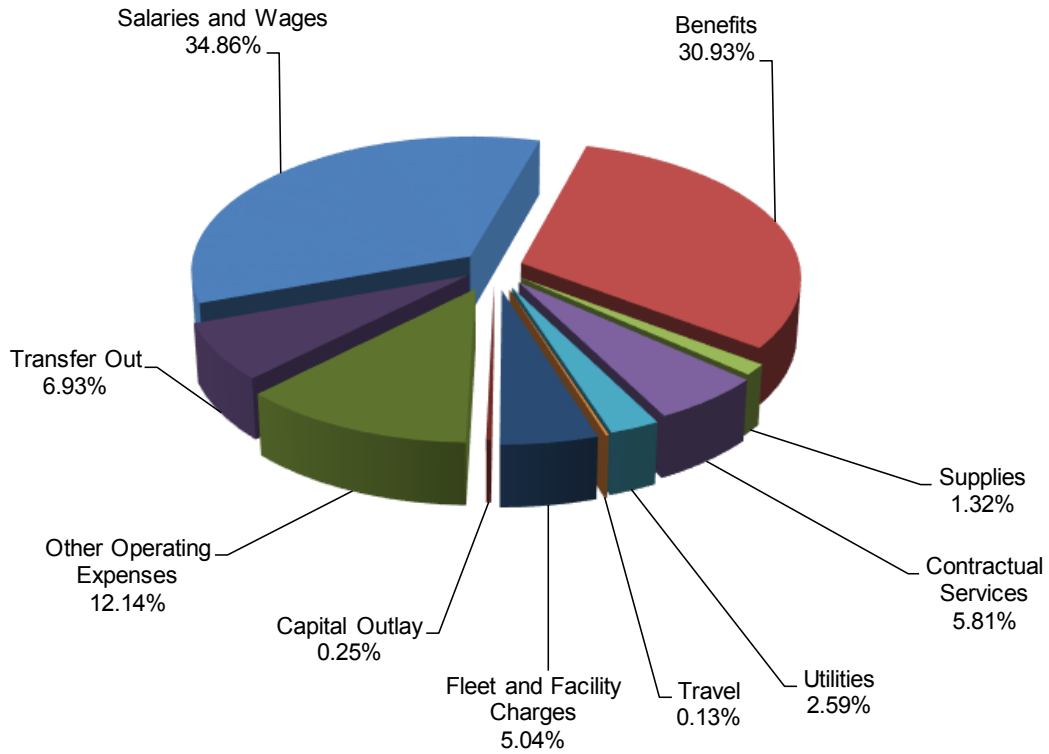
Proposed Budget (as of July 9, 2018)



General Fund Departments	FY 2018/19 Proposed Budget	% of Total
Economic Development	\$ 15,498,705	3.18%
Executive Offices	26,166,715	5.36%
Families, Parks and Recreation	34,401,877	7.05%
Fire Department	112,761,378	23.10%
Housing and Community Development	1,158,435	0.24%
Nondepartment	79,318,899	16.25%
Office of Business and Financial Services	31,143,699	6.38%
Police Department	158,816,333	32.53%
Public Works	11,818,949	2.42%
Transportation	17,059,600	3.49%
Total	\$ 488,144,590	100.00%

Proposed Budget (as of July 9, 2018)

**General Fund - Expenses by Use
FY 2018/19**



General Fund Uses	FY 2018/19 Proposed Budget	% of Total
Salaries and Wages	\$ 170,178,919	34.86%
Benefits	151,004,603	30.93%
Supplies	6,447,497	1.32%
Contractual Services	28,382,906	5.81%
Utilities	12,636,149	2.59%
Travel	635,123	0.13%
Fleet and Facility Charges	24,612,347	5.04%
Capital Outlay	1,206,375	0.25%
Other Operating Expenses	59,192,513	12.14%
Transfer Out	33,848,158	6.93%
Total	\$ 488,144,590	100.00%

Proposed Budget (as of July 9, 2018)

GENERAL FUND Comparison of Sources and Uses by Fiscal Year

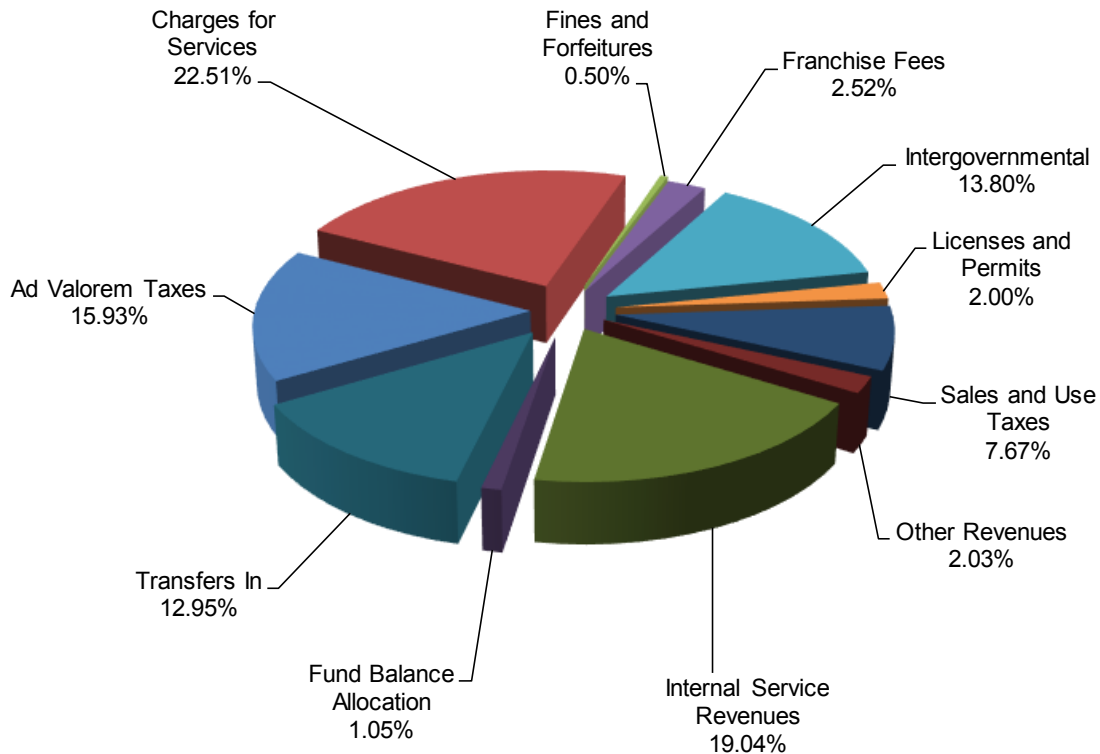
REVENUES	ACTUAL	REVISED	PROPOSED	2018/19	NET	%
	FY 2016/17	FY 2017/18	FY 2018/19	% TOTAL	CHANGE	CHANGE
Ad Valorem Taxes	\$ 158,836,844	\$ 178,408,645	\$ 198,215,309	40.61%	\$ 19,806,664	11.10%
Charges for Services	39,833,154	38,732,855	49,261,793	10.09%	10,528,938	27.18%
Fines and Forfeitures	3,371,644	2,650,000	3,320,000	0.68%	670,000	25.28%
Franchise Fees	31,531,656	31,670,000	31,805,000	6.51%	135,000	0.43%
Intergovernmental	79,560,127	81,363,876	84,334,344	17.28%	2,970,468	3.65%
Licenses and Permits	15,159,957	13,995,000	14,345,000	2.94%	350,000	2.50%
Sales and Use Taxes	55,284,751	53,400,000	56,900,000	11.66%	3,500,000	6.55%
Other Revenues	10,946,087	7,612,613	10,892,257	2.23%	3,279,644	43.08%
Transfers In	50,611,573	37,007,366	39,070,887	8.00%	2,063,521	5.58%
	\$ 445,135,793	\$ 444,840,355	\$ 488,144,590	100.00%	\$ 43,304,235	9.73%

APPROPRIATIONS	ACTUAL	REVISED	PROPOSED	2018/19	NET	%
	FY 2016/17	FY 2017/18	FY 2018/19	% TOTAL	CHANGE	CHANGE
By Department						
Economic Development	\$ 14,524,763	\$ 14,126,323	\$ 15,498,705	3.18%	\$ 1,372,382	9.72%
Executive Offices	22,638,322	24,293,196	26,166,715	5.36%	1,873,519	7.71%
Families, Parks and Recreation	32,427,351	32,921,230	34,401,877	7.05%	1,480,647	4.50%
Fire Department	100,975,860	105,146,011	112,761,378	23.10%	7,615,367	7.24%
Housing and Community Development	831,904	973,312	1,158,435	0.24%	185,123	19.02%
Nondepartment	72,209,822	62,224,078	79,318,899	16.25%	17,094,821	27.47%
Office of Business and Financial Services	25,968,565	30,134,535	31,143,699	6.38%	1,009,164	3.35%
Police Department	141,355,973	146,676,695	158,816,333	32.53%	12,139,638	8.28%
Public Works	9,592,859	11,415,099	11,818,949	2.42%	403,850	3.54%
Transportation	15,074,146	16,929,876	17,059,600	3.49%	129,724	0.77%
	\$ 435,599,565	\$ 444,840,355	\$ 488,144,590	100.00%	\$ 43,304,235	9.73%

By Major Category	ACTUAL	REVISED	PROPOSED	2018/19	NET	%
	FY 2016/17	FY 2017/18	FY 2018/19	% TOTAL	CHANGE	CHANGE
Salaries and Wages	\$ 155,505,710	\$ 160,180,484	\$ 170,178,919	34.86%	\$ 9,998,435	6.24%
Benefits	128,654,795	141,644,604	151,004,603	30.93%	9,359,999	6.61%
Supplies	4,972,829	5,003,324	6,447,497	1.32%	1,444,173	28.86%
Contractual Services	20,592,314	25,889,943	28,382,906	5.81%	2,492,963	9.63%
Utilities	11,053,191	12,192,198	12,636,149	2.59%	443,951	3.64%
Travel	289,035	617,831	635,123	0.13%	17,292	2.80%
Fleet and Facility Charges	22,102,380	22,509,551	24,612,347	5.04%	2,102,796	9.34%
Capital Outlay	970,981	1,667,065	1,206,375	0.25%	(460,690)	(27.63%)
Other Operating Expenses	51,794,362	52,974,623	59,192,513	12.14%	6,217,890	11.74%
Transfer Out	39,663,968	22,160,732	33,848,158	6.93%	11,687,426	52.74%
	\$ 435,599,565	\$ 444,840,355	\$ 488,144,590	100.00%	\$ 43,304,235	9.73%

Proposed Budget (as of July 9, 2018)

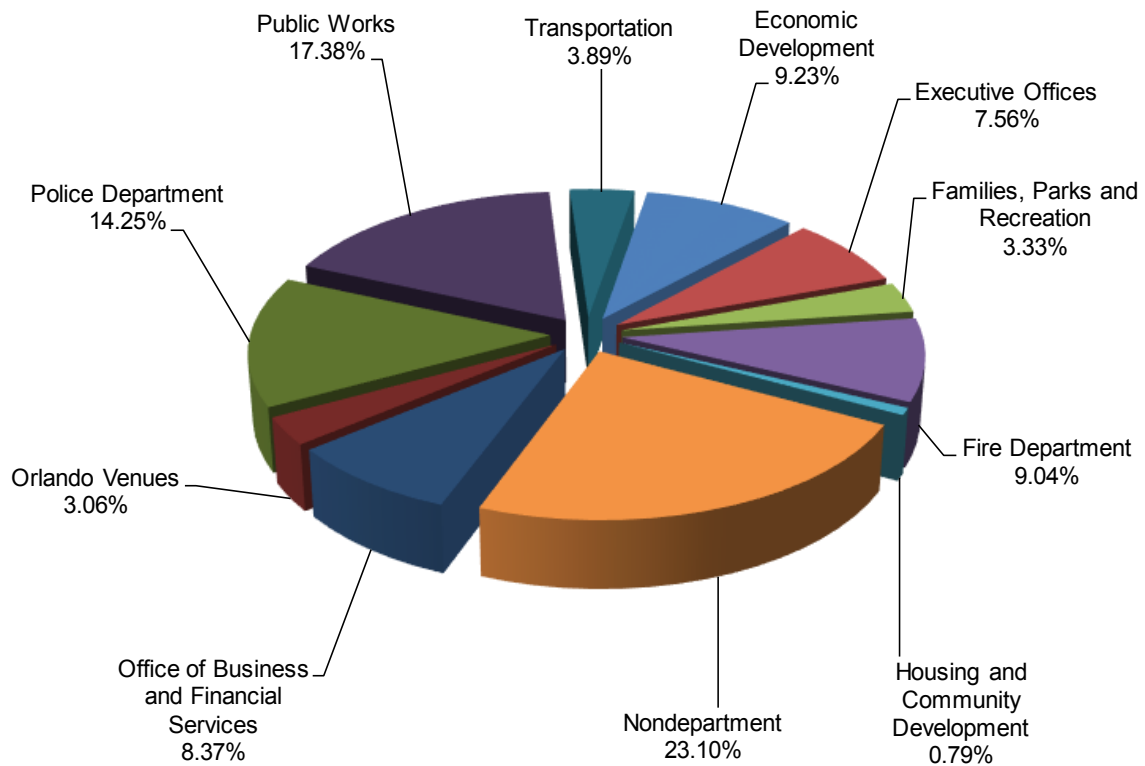
**All Funds - Revenues by Source
FY 2018/19**



Source of All Fund Revenue	FY 2018/19 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 201,589,663	15.93%
Charges for Services	284,877,258	22.51%
Fines and Forfeitures	6,304,000	0.50%
Franchise Fees	31,885,000	2.52%
Intergovernmental	174,705,502	13.80%
Licenses and Permits	25,345,000	2.00%
Sales and Use Taxes	97,075,000	7.67%
Other Revenues	25,722,853	2.03%
Internal Service Revenues	240,974,991	19.04%
Fund Balance Allocation	13,345,154	1.05%
Transfers In	163,952,908	12.95%
Total	\$ 1,265,777,329	100.00%

Proposed Budget (as of July 9, 2018)

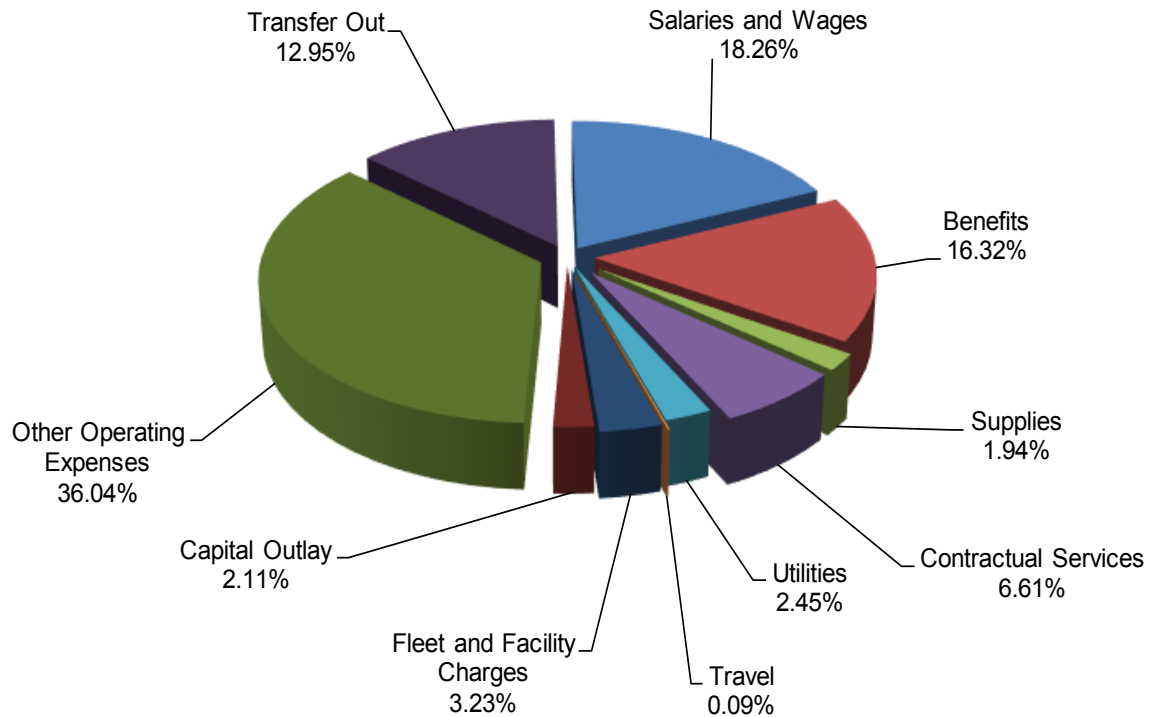
**All Funds - Expenses by Department
FY 2018/19**



All Funds Department	FY 2018/19 Proposed Budget	% of Total
Economic Development	\$ 116,893,498	9.23%
Executive Offices	95,685,887	7.56%
Families, Parks and Recreation	42,107,105	3.33%
Fire Department	114,386,892	9.04%
Housing and Community Development	9,943,052	0.79%
Nondepartment	292,450,221	23.10%
Office of Business and Financial Services	105,954,282	8.37%
Orlando Venues	38,771,308	3.06%
Police Department	180,353,208	14.25%
Public Works	219,938,183	17.38%
Transportation	49,293,693	3.89%
Total	\$ 1,265,777,329	100.00%

Proposed Budget (as of July 9, 2018)

All Funds - Expenses by Use
FY 2018/19



All Funds Uses	FY 2018/19 Proposed Budget	% of Total
Salaries and Wages	\$ 231,001,133	18.26%
Benefits	206,593,724	16.32%
Supplies	24,550,828	1.94%
Contractual Services	83,722,232	6.61%
Utilities	31,053,995	2.45%
Travel	1,196,791	0.09%
Fleet and Facility Charges	40,928,476	3.23%
Capital Outlay	26,660,801	2.11%
Other Operating Expenses	456,182,143	36.04%
Transfer Out	163,887,206	12.95%
Total	\$ 1,265,777,329	100.00%

Proposed Budget (as of July 9, 2018)

ALL FUNDS Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2016/17	REVISED FY 2017/18	PROPOSED FY 2018/19	2018/19 % TOTAL	NET CHANGE	% CHANGE
Ad Valorem Taxes	\$ 161,712,071	\$ 181,568,149	\$ 201,589,663	15.93%	\$ 20,021,514	11.03%
Charges for Services	297,839,689	276,684,217	284,877,258	22.51%	8,193,041	2.96%
Fines and Forfeitures	6,623,255	5,684,000	6,304,000	0.50%	620,000	10.91%
Franchise Fees	31,611,656	31,750,000	31,885,000	2.52%	135,000	0.43%
Intergovernmental	182,405,186	173,366,927	174,705,502	13.80%	1,338,575	0.77%
Licenses and Permits	26,138,249	24,995,000	25,345,000	2.00%	350,000	1.40%
Sales and Use Taxes	95,839,443	91,658,572	97,075,000	7.67%	5,416,428	5.91%
Other Revenues	312,788,442	43,522,260	25,722,853	2.03%	(17,799,407)	(40.90%)
Internal Service Revenues	234,622,957	230,921,493	240,974,991	19.04%	10,053,498	4.35%
Project Encumbrance	-	552,485,371	-	0.00%	(552,485,371)	(100.00%)
Fund Balance Allocation	-	73,591,922	13,345,154	1.05%	(60,246,768)	(81.87%)
Transfers In	220,754,258	165,434,322	163,952,908	12.95%	(1,481,414)	(0.90%)
	\$ 1,570,335,206	\$ 1,851,662,233	\$ 1,265,777,329	100.00%	\$(585,884,904)	(31.64%)

APPROPRIATIONS By Department	ACTUAL FY 2016/17	REVISED FY 2017/18	PROPOSED FY 2018/19	2018/19 % TOTAL	NET CHANGE	% CHANGE
Economic Development	\$ 94,351,628	\$ 132,008,277	\$ 116,893,498	9.23%	\$ (15,114,779)	(11.45%)
Executive Offices	84,897,750	94,446,384	95,685,887	7.56%	1,239,503	1.31%
Families, Parks and Recreation	39,235,643	44,137,341	42,107,105	3.33%	(2,030,236)	(4.60%)
Fire Department	117,930,000	121,856,679	114,386,892	9.04%	(7,469,787)	(6.13%)
Housing and Community Development	8,590,579	15,742,676	9,943,052	0.79%	(5,799,624)	(36.84%)
Nondepartment	294,423,434	283,953,160	292,450,221	23.10%	8,497,061	2.99%
Office of Business and Financial Services	126,123,018	158,831,016	105,954,282	8.37%	(52,876,734)	(33.29%)
Orlando Venues	82,477,519	258,411,216	38,771,308	3.06%	(219,639,908)	(85.00%)
Police Department	160,517,512	170,342,622	180,353,208	14.25%	10,010,586	5.88%
Public Works	234,779,701	464,729,923	219,938,183	17.38%	(244,791,740)	(52.67%)
Transportation	45,914,236	107,202,939	49,293,693	3.89%	(57,909,246)	0.00%
	\$ 1,289,241,020	\$ 1,851,662,233	\$ 1,265,777,329	100.00%	\$(585,884,904)	(31.64%)

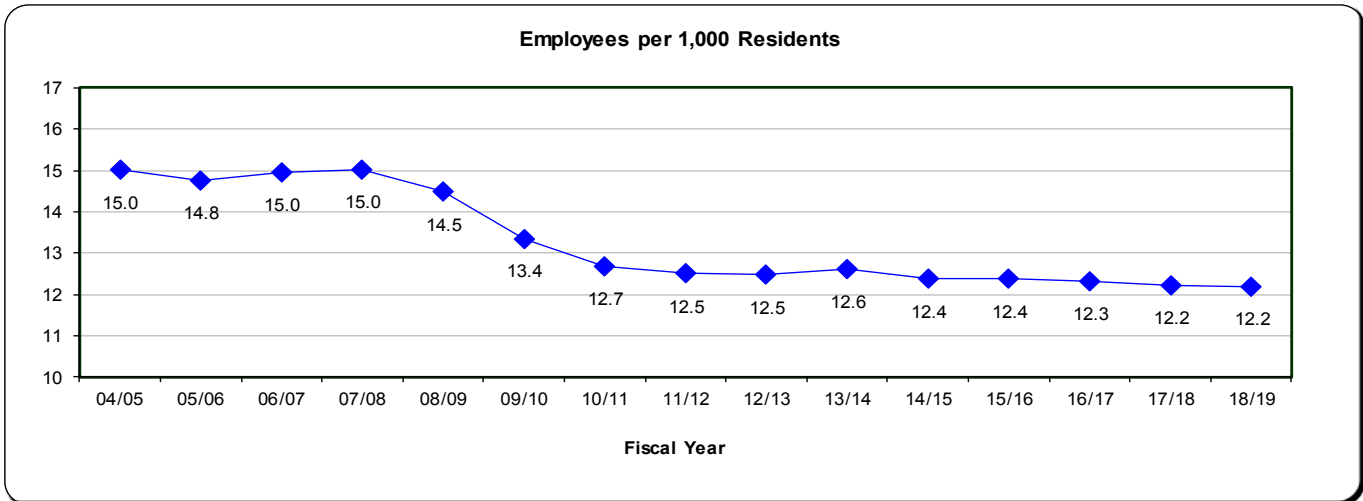
By Major Category	ACTUAL FY 2016/17	REVISED FY 2017/18	PROPOSED FY 2018/19	2018/19 % TOTAL	NET CHANGE	% CHANGE
Salaries and Wages	\$ 211,962,775	\$ 226,486,339	\$ 231,001,133	18.26%	\$ 4,514,794	1.99%
Benefits	175,606,608	196,568,813	206,593,724	16.32%	10,024,911	5.10%
Supplies	27,837,880	27,360,696	24,550,828	1.94%	(2,809,868)	(10.27%)
Contractual Services	105,570,078	301,692,645	83,722,232	6.61%	(217,970,413)	(72.25%)
Utilities	30,514,355	29,898,677	31,053,995	2.45%	1,155,318	3.86%
Travel	710,993	1,205,759	1,196,791	0.09%	(8,968)	(0.74%)
Fleet and Facility Charges	51,583,347	42,208,083	40,928,476	3.23%	(1,279,607)	(3.03%)
Capital Outlay	129,285,706	220,823,419	26,660,801	2.11%	(194,162,618)	(87.93%)
Other Operating Expenses	335,415,020	639,983,480	456,182,143	36.04%	(183,801,337)	(28.72%)
Transfer Out	220,754,258	165,434,322	163,887,206	12.95%	(1,547,116)	(0.94%)
	\$ 1,289,241,020	\$ 1,851,662,233	\$ 1,265,777,329	100.00%	\$(585,884,904)	(31.64%)

Proposed Budget (as of July 9, 2018)

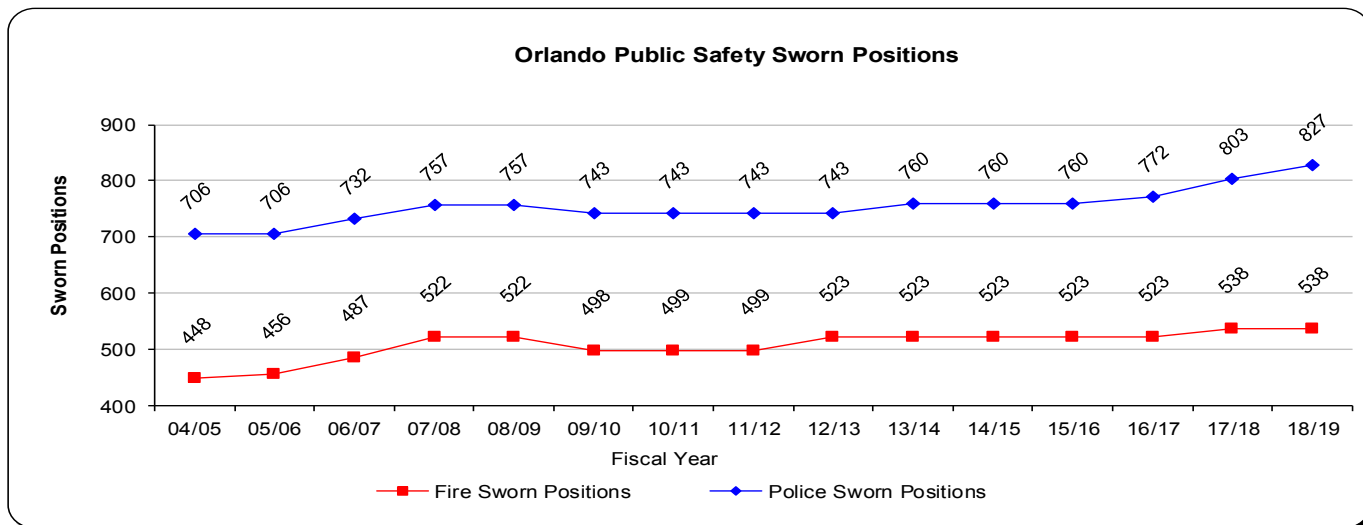
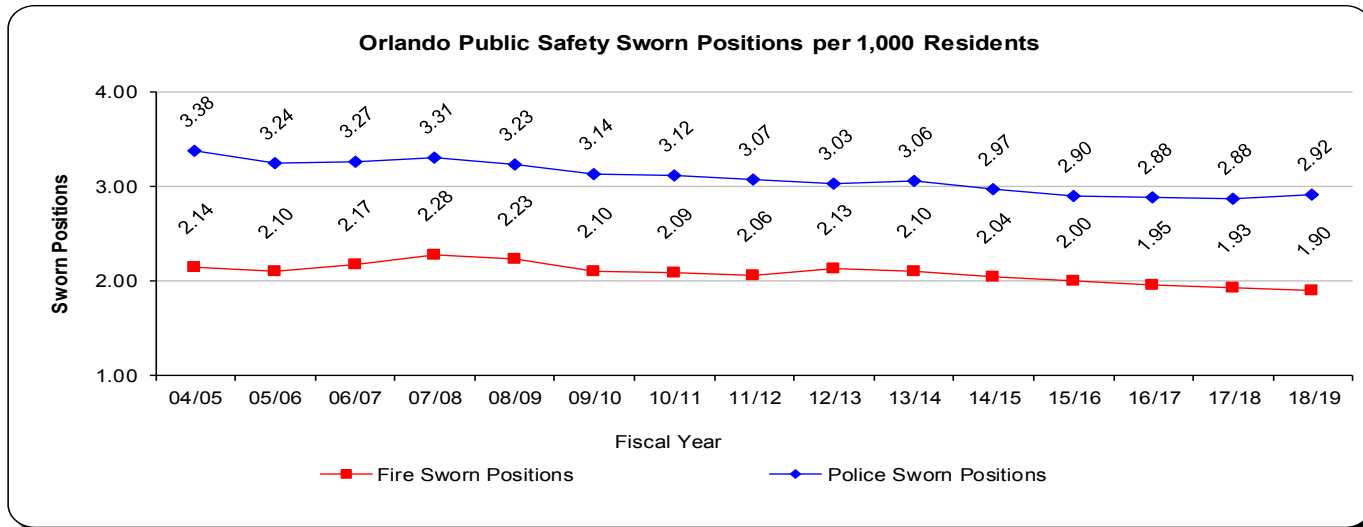
CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2018/19

	Final FY 2016/17	Revised FY 2017/18	Proposed New Positions	Proposed Position Deletions	Proposed Position Transfers	Proposed FY 2018/19	Percent of Total
SUMMARY BY DEPARTMENT							
Economic Development	232	240	12	-	-	252	7.29%
Executive Offices	160	163	2	-	2	167	4.83%
Families, Parks and Recreation	220	226	6	-	-	232	6.71%
Fire Department	595	647	1	-	-	648	18.75%
Housing and Community Development	19	20	-	-	-	20	0.58%
Office of Business and Financial Services	270	278	-	-	-	278	8.04%
Orlando Venues	89	88	-	-	-	88	2.56%
Police Department	1,010	1,041	23	-	-	1,064	30.79%
Public Works	540	541	-	-	(2)	539	15.60%
Transportation	166	168	-	-	-	168	4.86%
TOTAL CITY OF ORLANDO	3,301	3,412	44	-	-	3,456	100.00%
SUMMARY BY FUND							
General	2,275	2,333	40	-	48	2,421	70.06%
Water Reclamation Revenue	241	241	-	-	-	241	6.98%
Building Code Enforcement	112	118	3	-	(1)	120	3.47%
Solid Waste	102	102	-	-	-	102	2.95%
Parking System Revenue	95	95	-	-	-	95	2.75%
GOAA Police	85	85	-	-	-	85	2.46%
Stormwater Utility	84	85	-	-	-	85	2.46%
Orlando Venues	53	53	-	-	-	53	1.53%
Fleet Management	49	51	-	-	-	51	1.48%
Facilities Management	49	49	-	-	-	49	1.42%
Construction Management	32	32	-	-	-	32	0.93%
Community Redevelopment Agency	27	28	1	-	3	32	0.93%
Leu Gardens	20	20	-	-	-	20	0.58%
Housing Grants	19	20	-	-	-	20	0.58%
Risk Management	10	15	-	-	-	15	0.43%
After School All Stars	8	8	-	-	(1)	7	0.20%
Orlando Stadium Operations	7	7	-	-	-	7	0.20%
Community Venues Construction	6	6	-	-	-	6	0.17%
Centroplex Garages	4	4	-	-	-	4	0.12%
Mennello Museum	3	3	-	-	-	3	0.09%
Cemetery Trust	2	2	-	-	-	2	0.06%
Code Board Lien Assessment	-	1	-	-	-	1	0.03%
Crossing Guard	1	1	-	-	-	1	0.03%
Downtown South District	1	1	-	-	-	1	0.03%
Fire Pension	1	1	-	-	-	1	0.03%
Health Care	1	1	-	-	-	1	0.03%
Pension Participant Services	1	1	-	-	-	1	0.03%
Downtown Development Board	3	3	-	-	(3)	-	0.00%
EMS Transport	10	46	-	-	(46)	-	0.00%
TOTAL CITY OF ORLANDO	3,301	3,412	44	-	-	3,456	100.00%

Proposed Budget (as of July 9, 2018)



FY	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
Employees	3,135	3,211	3,350	3,439	3,390	3,162	3,025	3,025	3,059	3,139	3,167	3,249	3,301	3,412	3,456
Population	208,900	217,567	224,055	228,765	234,130	236,788	238,300	241,978	245,254	248,731	256,012	262,372	267,842	279,133	283,476
per 1,000	15.0	14.8	15.0	15.0	14.5	13.4	12.7	12.5	12.5	12.6	12.4	12.4	12.3	12.2	12.2



Proposed Budget (as of July 9, 2018)

Funding for Capital Improvement Projects 2018/19

Fund		FY 2017/18 Adopted Budget	FY 2018/19 Adopted Budget
3001_F	Capital Improvements Fund	11,155,218	21,807,411
1070_F	Transportation Impact Fee-North Fund	1,802,000	932,000
1072_F	Transportation Impact Fee-Southwest Fund	3,010,000	1,600,000
1071_F	Transportation Impact Fee-Southeast Fund	4,295,000	3,500,000
1100_F	Gas Tax Fund	9,893,000	8,808,555
4106_F	Water Reclamation General Construction Fund	45,044,000	27,850,000
4107_F	Water Reclamation Renewal and Replacement Fund	4,500,000	2,000,000
4104_F	Water Reclamation Revenue Bonds 2013 Construction Fund	1,240,000	1,800,000
4132_F	Parking System Revenue Fund	1,324,000	830,000
4160_F	Stormwater Utility Fund	3,660,000	2,450,000
1250_F	Community Redevelopment Fund	6,820,831	6,825,000
4190_F	Downtown Development Board	75,000	100,000
1170_F	Downtown South Neighborhood Improvement District	270,000	440,000
0016_F	Dubsdread Renewal and Replacement Fund	465,794	150,000
4150_F	Solid Waste Fund	-	1,728,155
3006_F	Real Estate Acquisition Fund	-	1,000,000
Capital Improvement Plan Total		\$ 93,554,843	\$ 81,821,121

Proposed Budget (as of July 9, 2018)

Funding Source	FY 2018/19 Proposed Budget
Capital Improvements Fund	
Affordable Housing Initiative	\$ 1,000,000
Athletic Field Maintenance	591,000
City Hall 9th Floor Training and Conference Rooms	300,000
Decorative Lighting	250,000
Digital City Hall Phase II	175,000
DPAC R&R Contribution	1,738,911
Energy Management HVAC Upgrades	435,000
Energy Management Lighting Upgrades	970,000
Facility Evaluation, Repairs, and Rehabilitation	1,750,000
Fire Equipment Replacement	1,200,000
Information Technology Enhancements	1,200,000
Information Technology Security Measures	400,000
Mennello Museum Lighting Replacement and Upgrade	200,000
Miscellaneous Sidewalk Repair	300,000
OPD Mutual Aid 8TAC94 Infrastructure Replacement	187,500
OPD North Employee Parking Lot	250,000
Parking Enhancement at Leu Gardens	500,000
Parks and Playground Renovation Projects	1,220,000
Pavement Rehabilitation	1,000,000
Police Equipment Replacement	1,300,000
Recreation Facility Renovations and Maintenance	1,095,000
Recreation Pools & Courts	240,000
Replacement Radios for Special Events	280,000
School Safety Sidewalk Program	600,000
Sidewalk Remediation Program	850,000
Smart Cities Capital Project	400,000
Southeast Projects	1,000,000
Uniform Patrol Rifles	1,400,000
Wellness Center Facilities Renovations	975,000
Capital Improvements Fund Total	\$ 21,807,411
Transportation Impact Fee - North Fund	
Colonial Overpass	\$ 100,000
Lincoln SunRail Station Reimbursement	500,000
Terry Avenue – South Extension	332,000
Transportation Impact Fee - North Fund Total	\$ 932,000
Transportation Impact Fee - Southwest Fund	
Grand National Dr. :Oakridge Rd. to Sand Lake Rd.	\$ 500,000
Millenia & Oak Ridge Dual Left Southbound	150,000
New Traffic Signal Locations	150,000
Orange/Michigan Turn Lane	100,000
Radebaugh Way Road Widening	200,000
Shingle Creek Trail	500,000
Transportation Impact Fee - Southwest Fund Total	\$ 1,600,000
Page Subtotal	\$ 24,339,411

Proposed Budget (as of July 9, 2018)

Funding Source	FY 2018/19 Proposed Budget
Transportation Impact Fee - Southeast Fund	
Narcoossee Widening: SR 528 - SR 417	\$ 3,500,000
Transportation Impact Fee - Southeast Fund Total	\$ 3,500,000
Gas Tax Fund	
ADA Transition Plan	\$ 250,000
Bicycle Plan Implementation	150,000
Brick Street Restoration	100,000
Curb Ramp Construction and Curb Repair	150,000
Intersection Safety Improvements	350,000
LYNX Annual Contribution	4,008,555
Miscellaneous Sidewalk Repair	200,000
New Traffic Signal Locations	100,000
Pavement Marking Maintenance	350,000
Pavement Rehabilitation	2,000,000
Regional Computerized Signal System	100,000
School Safety Sidewalk Program	100,000
SunRail Corridor Quiet Zone	400,000
Traffic Counts and Travel Time Studies	100,000
Traffic Signal Refurbishing Program	200,000
Virginia Drive Improvements	250,000
Gas Tax Fund Total	\$ 8,808,555
Water Reclamation General Construction Fund	
Conserv I Area Collection System Improvements	\$ 2,000,000
Conserv I Expansion Joint Repair or Replace	100,000
Conserv I Treatment Plant Improvements	1,500,000
Conserv II Area Collection System Improvements	1,000,000
Conserv II Equalization Pumping Station Rehabilitation	4,500,000
Conserv II Plant Water System Evaluation	500,000
Iron Bridge Area Collection System Improvements	1,500,000
Iron Bridge Biosolids Disposal Improvements	500,000
Iron Bridge Diffused Air Improvements	1,800,000
Iron Bridge Grit System Replacement	1,000,000
Iron Bridge Storm Water A Improvements	400,000
Iron Bridge Ventilation for Biosolids Press Room	900,000
Lift Station Emergency Generators	500,000
Lift Station Rehabilitation	3,000,000
Lift Stations Electrical Safety Improvements	1,000,000
Line Sewers	2,000,000
LS1,2,3 and 4 Force Main Evaluation	1,500,000
Rapid Response Construction	1,000,000
Rehab of old lab facility to an education center	150,000
Sanitary Service Lateral Rehabilitation	500,000
Sanitary Upgrades with Other Projects	1,000,000
Sewage Air Release Valves Replacement	1,500,000
Water Reclamation General Construction Fund Total	\$ 27,850,000
Page Subtotal	\$ 40,158,555

Proposed Budget (as of July 9, 2018)

Funding Source	FY 2018/19 Proposed Budget
Water Reclamation Renewal and Replacement Fund	
Lift Station Site Improvements	\$ 500,000
Lift Station Underground Rehabilitation	1,500,000
Water Reclamation Renewal and Replacement Fund Total	\$ 2,000,000
Water Reclamation Revenue Bonds 2013 Construction Fund	
Iron Bridge Diffused Air	\$ 1,800,000
Water Reclamation Revenue Bonds 2013 Construction Fund Total	\$ 1,800,000
Parking System Revenue Fund	
Administration Center Garage Repair/Maintenance	\$ 150,000
Central Blvd Garage Repair and Maintenance	125,000
Courthouse Garage Repair and Maintenance	125,000
GEICO Garage Repairs and Maintenance	120,000
Jefferson Garage Capital Repairs	175,000
Library Garage Repair and Maintenance	135,000
Parking System Revenue Fund Total	\$ 830,000
Stormwater Utility Fund	
Drainage Well Enhancement	\$ 200,000
Lake Notasulga/Haralson Estates	250,000
Rapid Response Construction	1,000,000
Stormwater System Construction	500,000
System Repair and Rehabilitation	500,000
Stormwater Utility Fund Total	\$ 2,450,000
Community Redevelopment Agency	
Downtown Capital Maintenance	\$ 550,000
Downtown Lighting	150,000
DTO Implementation	2,000,000
Parramore Housing Initiative	3,250,000
Streetscape Improvements	125,000
Under I Design	750,000
Community Redevelopment Agency Fund Total	\$ 6,825,000
Downtown Development Board Fund	
Welcome Center Upgrade	\$ 100,000
Downtown Development Board Fund Total	\$ 100,000
Downtown South Neighborhood Improvement District	
DSNID Corridor Planning & Enhancement Projects	\$ 440,000
Downtown Development Board Fund Total	\$ 440,000
Dubsdread Renewal & Replacement	
Dubsdread Equipment	\$ 150,000
Dubsdread Renewal & Replacement Fund Total	\$ 150,000
Solid Waste Fund	
Commercial Collection Vehicles	\$ 1,328,155
CBD Waste & Recycling Center	400,000
Solid Waste Fund Total	\$ 1,728,155
Real Estate Acquisition Fund	
Real Estate Acquisition Opportunities	\$ 1,000,000
Real Estate Acquisition Fund Total	\$ 1,000,000
Page Subtotal	\$ 17,323,155
CIP Total	\$ 81,821,121

Proposed Budget (as of July 9, 2018)

FY 2018/19 BUDGET CALENDAR

January 15	Distribution of budget timeline, Reorganization Requests and Capital Improvement Program requests
March 2	Capital Improvement Program requests due to Management and Budget
March 5	Distribution of Revenue Requests and Justifications/Revenue Manual Revisions
March 30	Revenue Requests and Justifications due to Management and Budget
April 4	Distribution of Expenditure Requests and Justifications
May 4	Expenditure Requests and Justifications due to Management and Budget
May - June	Meetings with large departments to review Revenue and Expenditure Requests and Justifications
June 19	Certification of property values by Orange County Property Appraiser
July 9	Budget Workshop
July 23	City Council vote on proposed millage rate
August 7	Mayor's State of the City / Budget Address
September 4	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 17	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget