BUDGET IN BRIEF

2017/2018



The Approach on 15 at the Historic Dubsdread Golf Course

CITY OF ORLANDO, FLORIDA



CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2017/18

Vision Statement:

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner. Buddy Dyer Mayor

Jim Gray Commissioner, District 1

Tony Ortiz Commissioner, District 2

Robert F. Stuart Commissioner, District 3

Patty Sheehan Commissioner, District 4

Regina Hill Commissioner, District 5

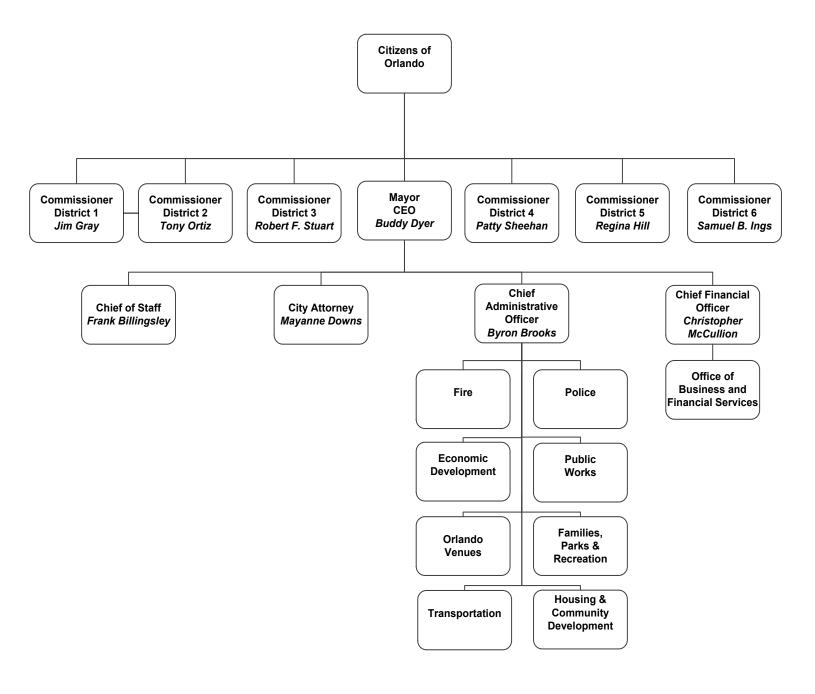
Samuel B. Ings Commissioner, District 6

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CITY ORGANIZATION CHART



Ceneral Fund			
Separat Fund Again Again		FY 2016/17	FY 2017/18
SPECIAL REVENUE		Adopted	Proposed
### SPECIAL REVENUE 911 Emergency Phone System Fund Afer School All Stars Fund 2,789,814 2,817,798 Building Code Enforcement Fund 16,005,601 12,795,931 Capital Improvements Fund 10,673,076 11,709,623 Code Enforcement Board Lien Assessment Fund 15,52,078 Code Enforcement Board Lien Assessment Fund 15,52,078 Code Enforcement Board Lien Assessment Fund 17,174,409 15,998,402 Contraband Forfeiture Trust Funds 49,128,342 Contraband Funds 49,128,342 Contraband Funds 49,128,342 Serial Services Transport Fund 10,500,000 12,445,310 Casa Tax Fund 10,500,000 12,445,310 Casa			•
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6th Cent TDT Debt 20,292,797 20,286,147 Internal Loan - Capital Improvement Bonds 2007 Series B Fund 3,558,858 3,257,641 Citrus Bowl Commercial Paper Debt Construction Fund 209,800 209,800 CRA Debt Service - 2009 6,298,010 5,276,960 CRA PAC Debt Service - 2010 6,860,944 6,862,544 2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Republic Drive Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425			
Internal Loan - Capital Improvement Bonds 2007 Series B Fund 3,558,858 3,257,641 Citrus Bowl Commercial Paper Debt Construction Fund 209,800 209,800 CRA Debt Service - 2009 6,298,010 5,276,960 CRA PAC Debt Service - 2010 6,860,944 6,862,544 2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	DEBT SERVICE		
Citrus Bowl Commercial Paper Debt Construction Fund 209,800 209,800 CRA Debt Service - 2009 6,298,010 5,276,960 CRA PAC Debt Service - 2010 6,860,944 6,862,544 2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C 1,946,45	6th Cent TDT Debt	20,292,797	20,286,147
CRA Debt Service - 2009 6,298,010 5,276,960 CRA PAC Debt Service - 2010 6,860,944 6,862,544 2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C 1,946,453	Internal Loan - Capital Improvement Bonds 2007 Series B Fund	3,558,858	3,257,641
CRA PAC Debt Service - 2010 6,860,944 6,862,544 2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C 1,946,453	Citrus Bowl Commercial Paper Debt Construction Fund	209,800	209,800
2014 Series A Tourist Development Tax Debt Service Fund 12,880,363 - CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C 1,946,453	CRA Debt Service - 2009	6,298,010	5,276,960
CRA Debt Service Internal Loan Fund 3,055,597 2,888,509 CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C 1,946,453	CRA PAC Debt Service - 2010	6,860,944	6,862,544
CRA Debt - Conroy Road Fund 1,898,750 1,903,125 CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	2014 Series A Tourist Development Tax Debt Service Fund	12,880,363	-
CRA Debt - Republic Drive Fund 3,814,755 3,830,688 CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	CRA Debt Service Internal Loan Fund	3,055,597	2,888,509
CRA Debt Service State Infrastructure Bank Fund 750,000 750,000 Events Center Debt Other 5,701,730 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453		1,898,750	
Events Center Debt Other 5,548,033 Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	CRA Debt - Republic Drive Fund	3,814,755	3,830,688
Amway Center Commercial Paper Fund 1,212,500 1,212,500 Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	CRA Debt Service State Infrastructure Bank Fund	750,000	750,000
Internal Loan - Jefferson Street Garage Fund 1,415,727 1,342,836 Performing Arts Center Commercial Paper Debt Construction Fund 377,700 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	Events Center Debt Other	5,701,730	5,548,033
Performing Arts Center Commercial Paper Debt Construction Fund 377,700 Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	Amway Center Commercial Paper Fund	1,212,500	1,212,500
Amway Center Sales Tax Rebate Debt Service Fund 2,000,004 2,000,004 Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453	Internal Loan - Jefferson Street Garage Fund	1,415,727	1,342,836
Internal Loan - Taxable Series H Commercial Paper Fund 343,425 - New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B 3,110,250 4,289,943 Public Safety Debt Bond Fund 2016C - 1,946,453		377,700	
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B3,110,2504,289,943Public Safety Debt Bond Fund 2016C-1,946,453	·	2,000,004	2,000,004
Public Safety Debt Bond Fund 2016C - 1,946,453	Internal Loan - Taxable Series H Commercial Paper Fund	343,425	-
·	New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	3,110,250	4,289,943
Water Reclamation Revenue Bond Funds 8,493,381 8,312,770	Public Safety Debt Bond Fund 2016C	-	1,946,453
	Water Reclamation Revenue Bond Funds	8,493,381	8,312,770

	FY 2016/17	FY 2017/18
	Adopted	Proposed
	Budget	Budget
ENTERPRISE		
55 West Garage Renewal and Replacement Fund	75,000	75,000
Amway Center Renewal and Replacement Fund	1,000,000	1,000,000
CNL Renewal and Replacement Fund	30,000	30,000
Venues Construction Administration Fund	1,389,911	1,206,189
Downtown Transit Fund	1,921,254	-
Orlando Venues Enterprise Fund	24,012,527	19,582,480
Orlando Stadiums Operations Fund	6,047,449	6,057,025
Parking System Revenue Fund	14,224,533	18,273,928
Parking Renewal and Replacement Fund	-	500,000
Solid Waste Fund	32,822,809	33,441,930
Stormwater Utility Fund	26,836,029	24,999,398
Water Reclamation Construction Funds	36,631,000	49,984,000
Water Reclamation Renewal and Replacement Fund	2,800,000	6,400,000
Water Reclamation Revenue Fund	101,616,796	99,034,630
INTERNAL SERVICE		
Construction Management Fund	4,596,654	4,188,993
Facilities Management Fund	9,307,803	11,347,574
Fleet Management Funds	30,684,898	32,696,979
Health Care Fund	61,834,879	62,857,068
Internal Loan Bank Fund	19,504,650	16,292,654
Pension Participant Services Fund	108,636	103,862
Risk Management Fund	16,285,896	15,887,856
COMPONENT UNIT		
Downtown South Neighborhood Improvement District Fund	546,125	595,153
Downtown Development Board Fund	4,157,080	4,457,577
PENSION TRUST		
City Pension Funds	53,540,349	60,703,422
Other Post Employment Benefit Trust Fund	25,372,981	28,000,000
TOTAL CITY OF ORLANDO	<u>\$ 1,171,130,190</u>	\$ 1,213,173,694

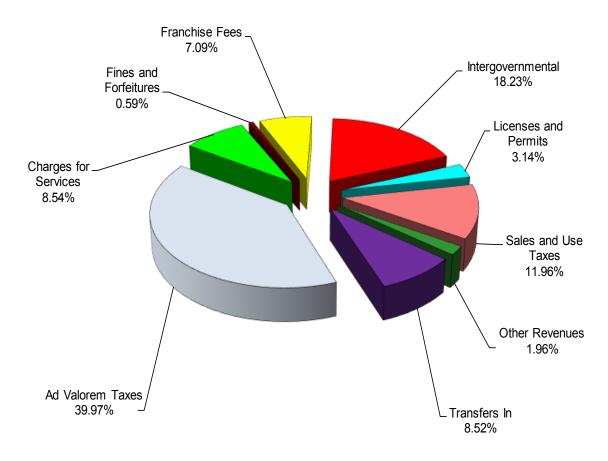
Notes:

Funding of Project DTO, Under I Design and Parramore Housing initiative, accounts for the \$3.8 million of the increase in CRA Operating Fund.

The transfer of the GEICO garage from Venues to Parking accounts for the decrease in the Venues Enterprise Fund and the increase in the Parking Revenue Fund.

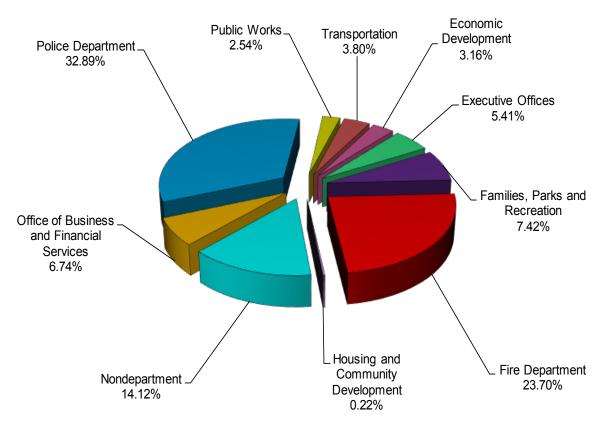
The increase in City Pension Funds of 13.4% is the result of the state-mandated changes to mortality tables and a lower assumed rate of return on investments.

General Fund - Revenues by Source FY 2017/18



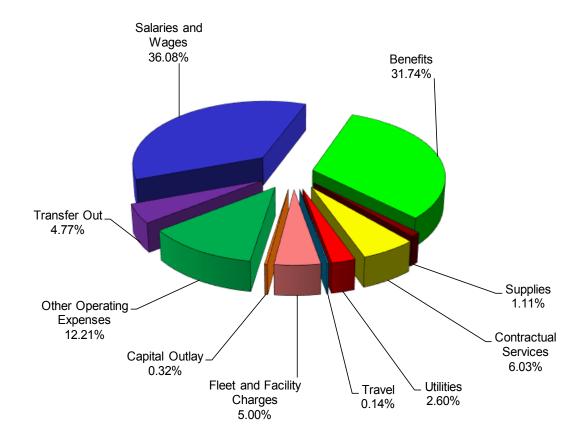
Source of General Revenue	Pi	FY 2017/18 roposed Budget	% of Total
Ad Valorem Taxes		178,408,645	39.97%
Charges for Services		38,143,161	8.54%
Fines and Forfeitures		2,650,000	0.59%
Franchise Fees		31,670,000	7.09%
Intergovernmental		81,363,876	18.23%
Licenses and Permits		13,995,000	3.14%
Sales and Use Taxes		53,400,000	11.96%
Other Revenues		8,730,554	1.96%
Transfers In		38,040,716	8.52%
Total	\$	446,401,952	100.00%





		FY 2017/18	
General Fund Departments		posed Budget	% of Total
Economic Development	\$	14,107,301	3.16%
Executive Offices		24,145,329	5.41%
Families, Parks and Recreation		33,106,990	7.42%
Fire Department		105,818,923	23.70%
Housing and Community Development		973,316	0.22%
Nondepartment		63,040,726	14.12%
Office of Business and Financial Service	!	30,100,953	6.74%
Police Department		146,821,012	32.89%
Public Works		11,339,617	2.54%
Transportation		16,947,785	3.80%
Total	\$	446,401,952	100.00%

General Fund - Expenses by Use FY 2017/18

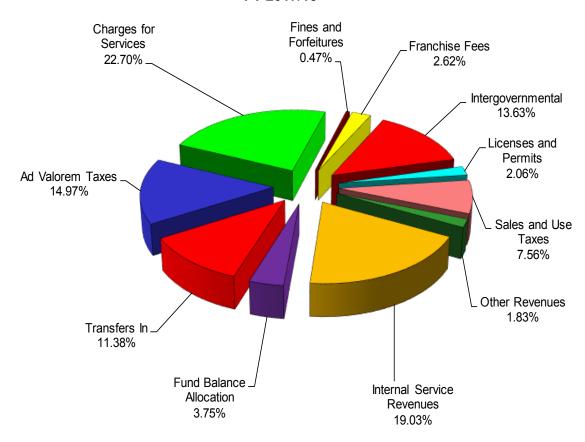


		FY 2017/18	
General Fund Uses	Pro	posed Budget	% of Total
Salaries and Wages	\$	161,061,440	36.08%
Benefits		141,716,131	31.74%
Supplies		4,936,858	1.11%
Contractual Services		26,901,465	6.03%
Utilities		11,587,233	2.60%
Travel		623,017	0.14%
Fleet and Facility Charges		22,349,551	5.00%
Capital Outlay		1,407,065	0.32%
Other Operating Expenses		54,518,820	12.21%
Transfer Out		21,300,372	4.77%
Total	\$	446,401,952	100.00%

GENERAL FUND Comparison of Sources and Uses by Fiscal Year

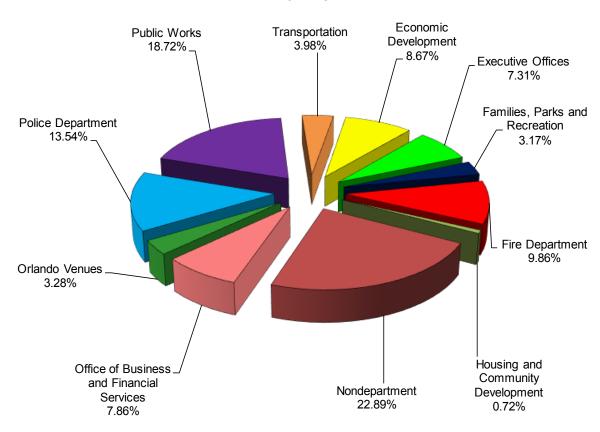
		ACTUAL		REVISED		PROPOSED	2017/18		NET	%
REVENUES		FY 2015/16		FY 2016/17		FY 2017/18	% TOTAL		CHANGE	CHANGE
Ad Valorem Taxes Charges for Services Fines and Forfeitures Franchise Fees Intergovernmental Licenses and Permits Sales and Use Taxes Other Revenues Project Encumbrance Transfers In	\$	144,711,644 43,282,277 2,722,155 31,852,013 74,729,286 15,142,446 53,137,910 15,896,425 0 32,649,828	\$	159,311,274 38,908,307 2,450,000 32,000,000 76,826,044 12,831,000 52,900,000 8,166,501 56,755 40,657,583	\$	178,408,645 38,143,161 2,650,000 31,670,000 81,363,876 13,995,000 53,400,000 8,730,554 0 38,040,716	39.97% 8.54% 0.59% 7.09% 18.23% 3.14% 11.96% 0.00% 8.52%	\$	19,097,371 (765,146) 200,000 (330,000) 4,537,832 1,164,000 500,000 564,053 (56,755) (2,616,867)	11.99% (1.97%) 8.16% (1.03%) 5.91% 9.07% 0.95% 6.91% (100.00%) (6.44%)
	<u>\$</u>	414,123,983	\$	424,107,464	\$	446,401,952	100.00%	\$	22,294,488	5.26%
APPROPRIATIONS By Department		ACTUAL FY 2015/16		REVISED FY 2016/17		PROPOSED FY 2017/18	2017/18 % TOTAL		NET CHANGE	% CHANGE
Economic Development Executive Offices Families, Parks and Recreation Fire Department Housing and Community Development Nondepartment Office of Business and Financial Services Police Department Public Works Transportation	\$	15,017,159 21,229,321 30,677,429 98,110,666 509,244 58,347,893 24,457,858 133,118,180 8,338,487 11,392,943	\$	15,821,026 23,571,906 31,700,206 100,156,092 888,877 60,608,314 27,464,783 138,445,133 10,217,613 15,233,514	\$	14,107,301 24,145,329 33,106,990 105,818,923 973,316 63,040,726 30,100,953 146,821,012 11,339,617 16,947,785	3.16% 5.41% 7.42% 23.70% 0.22% 14.12% 6.74% 32.89% 2.54% 3.80%	\$	(1,713,725) 573,423 1,406,784 5,662,831 84,439 2,432,412 2,636,170 8,375,879 1,122,004 1,714,271 22,294,488	(10.83%) 2.43% 4.44% 5.65% 9.50% 4.01% 9.60% 6.05% 10.98% 0.00%
	<u>Ψ</u>	401,199,101	Ψ	424, 107,404	Ψ	440,401,952	100.00 /6	Ψ	22,294,400	3.2070
By Major Category	_	ACTUAL FY 2015/16		REVISED FY 2016/17		PROPOSED FY 2017/18	2017/18 % TOTAL		NET CHANGE	% CHANGE
Salaries and Wages Benefits Supplies Contractual Services Utilities Travel Fleet and Facility Charges Capital Outlay Other Operating Expenses Transfer Out	\$	150,099,491 117,119,356 4,609,203 20,491,535 12,209,167 273,538 20,579,535 735,510 45,690,937 29,390,910	\$	153,594,985 132,311,689 4,896,452 25,548,107 12,278,516 556,653 20,718,447 1,104,572 52,774,439 20,323,604	\$	161,061,440 141,716,131 4,936,858 26,901,465 11,587,233 623,017 22,349,551 1,407,065 54,518,820 21,300,372	36.08% 31.74% 1.11% 6.03% 2.60% 0.14% 5.00% 0.32% 12.21% 4.77%	\$	7,466,455 9,404,442 40,406 1,353,358 (691,283) 66,364 1,631,104 302,493 1,744,381 976,768	4.86% 7.11% 0.83% 5.30% (5.63%) 11.92% 7.87% 27.39% 3.31% 4.81%

All Funds - Revenues by Source FY 2017/18



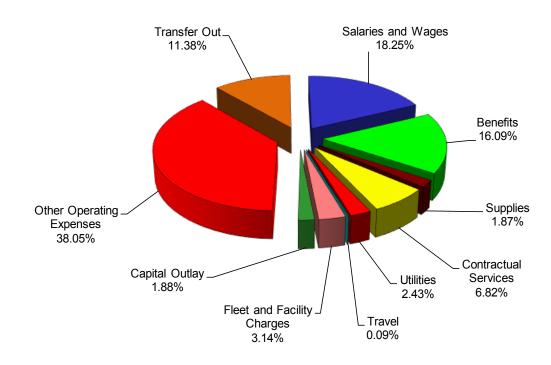
	FY 2017/18	
Source of All Fund Revenue	Adopted Budget	% of Total
Ad Valorem Taxes	\$ 181,568,149	14.97%
Charges for Services	275,416,677	22.70%
Fines and Forfeitures	5,684,000	0.47%
Franchise Fees	31,750,000	2.62%
Intergovernmental	165,323,683	13.63%
Licenses and Permits	24,995,000	2.06%
Sales and Use Taxes	91,658,572	7.56%
Other Revenues	22,261,783	1.83%
Internal Service Revenues	230,921,493	19.03%
Fund Balance Allocation	45,498,902	3.75%
Transfers In	138,095,435	11.38%
Total	\$ 1,213,173,694	100.00%

All Funds - Expenses by Department FY 2017/18



		FY 2017/18	
All Funds Department		Adopted Budget	% of Total
Economic Development	\$	105,129,369	8.67%
Executive Offices		88,745,040	7.31%
Families, Parks and Recreation		38,452,060	3.17%
Fire Department		119,609,747	9.86%
Housing and Community Development		8,774,613	0.72%
Nondepartment		277,708,039	22.89%
Office of Business and Financial Services	3	95,367,222	7.86%
Orlando Venues		39,780,112	3.28%
Police Department		164,283,966	13.54%
Public Works		227,048,568	18.72%
Transportation		48,274,958	3.98%
Total	\$	1,213,173,694	100.00%

All Funds - Expenses by Use FY 2017/18



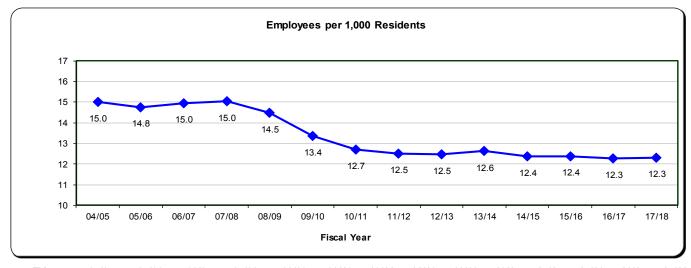
	FY 2017/18	
All Funds Uses	Adopted Budget	% of Total
Salaries and Wages	\$ 221,390,677	18.25%
Benefits	195,144,875	16.09%
Supplies	22,710,423	1.87%
Contractual Services	82,739,175	6.82%
Utilities	29,540,031	2.43%
Travel	1,069,199	0.09%
Fleet and Facility Charges	38,042,514	3.14%
Capital Outlay	22,794,424	1.88%
Other Operating Expenses	461,646,941	38.05%
Transfer Out	138,095,435	11.38%
Total	\$ 1,213,173,694	100.00%

ALL FUNDS
Comparison of Sources and Uses by Fiscal Year

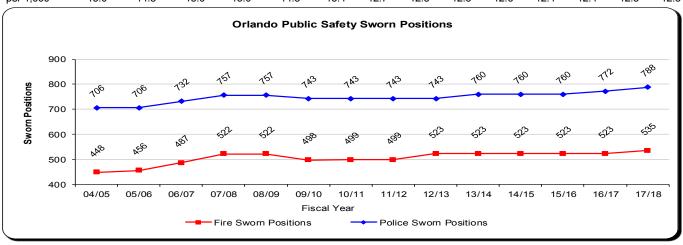
		ACTUAL		REVISED		PROPOSED	2017/18	NET	%
REVENUES		FY 2015/16		FY 2016/17		FY 2017/18	% TOTAL	CHANGE	CHANGE
Ad Valorem Taxes Charges for Services	\$	147,334,117 288,092,369	\$	162,173,571 255,617,577	\$	181,568,149 275,416,677	14.97% 22.70%	\$ 19,394,578 19,799,100	11.96% 7.75%
Fines and Forfeitures		5,869,675		5,360,678		5,684,000	0.47%	323,322	6.03%
Franchise Fees		31,932,013		32,080,000		31,750,000	2.62%	(330,000)	(1.03%)
Intergovernmental		205,019,611		359,364,197		165,323,683	13.63%	(194,040,514)	(54.00%)
Licenses and Permits		28,731,946		22,331,000		24,995,000	2.06%	2,664,000	11.93%
Sales and Use Taxes		93,563,591		91,015,000		91,658,572	7.56%	643,572	0.71%
Other Revenues		201,848,678		26,018,213		22,261,783	1.83%	(3,756,430)	(14.44%)
Internal Service Revenues		212,835,541		215,477,597		230,921,493	19.03%	15,443,896	7.17%
Project Encumbrance		-		410,508,714		100 005 105	0.00%	(410,508,714)	(100.00%)
Transfers In		178,542,283		167,723,312		138,095,435	11.38%	(29,627,877)	(17.66%)
Fund Balance Allocation	Φ.	4 000 700 004	Φ	64,110,817	•	45,498,902	3.75%	(18,611,915)	(29.03%)
	\$	1,393,769,824	\$	1,811,780,676	\$	1,213,173,694	100.00%	\$(598,606,982)	(33.04%)
APPROPRIATIONS		ACTUAL		REVISED		PROPOSED	2017/18	NET	%
By Department		FY 2015/16		FY 2016/17		FY 2017/18	% TOTAL	CHANGE	CHANGE
Economic Development	\$	88,898,812	\$	127,721,586	\$	105,129,369	8.67%	\$ (22,592,217)	(\$)
Executive Offices		77,597,060		90,749,675		88,745,040	7.31%	(2,004,635)	(2.21%)
Families, Parks and Recreation		37,314,521		41,354,456		38,452,060	3.17%	(2,902,396)	(7.02%)
Fire Department		113,017,307		114,882,874		119,609,747	9.86%	4,726,873	4.11%
Housing and Community Development		9,476,415		15,581,850		8,774,613	0.72%	(6,807,237)	(43.69%)
Nondepartment		262,804,880		281,221,692		277,708,039	22.89%	(3,513,653)	(1.25%)
Office of Business and Financial Services Orlando Venues		107,637,247 68,125,135		147,209,606 301,672,895		95,367,222 39,780,112	7.86% 3.28%	(51,842,384) (261,892,783)	(35.22%) (86.81%)
Police Department		149,852,505		161,386,104		164,283,966	13.54%	2,897,862	1.80%
Public Works		255,041,019		432,722,664		227,048,568	18.72%	(205,674,096)	(47.53%)
Transportation		33,317,081		97,277,274		48,274,958	3.98%	(49,002,316)	0.00%
	\$	1,203,081,981	\$	1,811,780,676	\$	1,213,173,694	100.00%	\$(598,606,982)	(33.04%)
								,	· · · · · ·
		ACTUAL		REVISED		PROPOSED	2017/18	NET	%
By Major Category		FY 2015/16		FY 2016/17		FY 2017/18	% TOTAL	CHANGE	CHANGE
Salaries and Wages	\$	203,478,799	\$	216,265,230	\$	221,390,677	18.25%	\$ 5,125,447	2.37%
Benefits		161,249,833		184,446,282		195,144,875	16.09%	10,698,593	5.80%
Supplies		26,942,013		26,039,823		22,710,423	1.87%	(3,329,400)	(12.79%)
Contractual Services		104,500,122		300,028,215		82,739,175	6.82%	(217,289,040)	(72.42%)
Utilities		31,018,904		30,226,300		29,540,031	2.43%	(686,269)	(2.27%)
Travel Fleet and Facility Charges		735,141 41,536,628		1,142,280 31,622,492		1,069,199 38,042,514	0.09% 3.14%	(73,081) 6,420,022	(6.40%) 20.30%
Capital Outlay		116,880,315		260,790,354		22,794,424	1.88%	(237,995,930)	(91.26%)
Other Operating Expenses		338,197,943		593,504,157		461,646,941	38.05%	(131,857,216)	(22.22%)
Transfer Out		178,542,283		167,715,543		138,095,435	11.38%	(29,620,108)	(17.66%)
- 2.0. 0 00	\$	1,203,081,981	\$	1,811,780,676	\$	1,213,173,694	100.00%	\$(598,606,982)	(33.04%)
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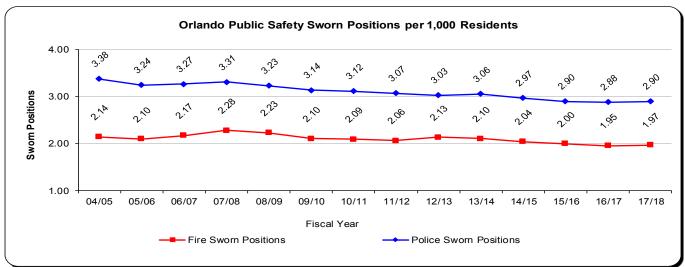
CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2017/18

_	Final FY 2015/16	Revised FY 2016/17	Proposed New Positions	Proposed Position Deletions	Proposed FY 2017/18	Percent of Total
	SUMMARY B	Y DEPARTMEN	П			
Economic Development	221	232		(1)	231	6.91%
Executive Offices	156	160	9	(6)	163	4.87%
Families, Parks and Recreation	219	220	5		225	6.73%
Fire Department	592	596	15		611	18.27%
Housing and Community Development	19	19			19	0.57%
Office of Business and Financial Services	268	270	6		276	8.25%
Orlando Venues	89	89			89	2.67%
Police Department	997	1,010	15		1,025	30.64%
Public Works	527	540	1	(1)	540	16.14%
Transportation	159	166			166	4.96%
TOTAL CITY OF ORLANDO	3,247	3,302	51	(8)	3,345	100.00%
_	SUMMAF	RY BY FUND				
General	2,264	2,275	45	(7)	2,313	69.16%
Water Reclamation Revenue	240	241	40	(1)	241	7.21%
Solid Waste	100	102			102	3.05%
Parking System Revenue	91	95			95	2.84%
Building Code Enforcement	104	112			112	3.35%
GOAA Police	73	85			85	2.54%
Stormwater Utility	70	84			84	2.51%
Orlando Venues	53	53			53	1.58%
Facilities Management	49	49			49	1.46%
Fleet Management	49	49			49	1.46%
Construction Management	36	32			32	0.96%
Leu Gardens	20	20			20	0.60%
Community Redevelopment Agency	19	27			27	0.81%
Housing Grants	16	19			19	0.57%
Risk Management	11	10	5		15	0.45%
EMS Transport	11	11	ŭ		11	0.33%
Community Venues Construction	6	6			6	0.18%
Centroplex Garages	7	4			4	0.12%
Orlando Stadium Operations	7	7			7	0.21%
After School All Stars	8	8			8	0.24%
Downtown Development Board	3	3		(1)	2	0.06%
Cemetery Trust	2	2		(.,	2	0.06%
Mennello Museum	3	3			3	0.09%
Crossing Guard	1	1			1	0.03%
Code Board Lien Assessment	-	-	1		1	0.03%
Downtown South District	-	1			1	0.03%
Downtown Transit	1	-			_	0.00%
Fire Pension	1	1			1	0.03%
Health Care	1	1			1	0.03%
Pension Participant Services	1	1			1	0.03%
TOTAL CITY OF ORLANDO_	3,247	3,302	51	(8)	3,345	100.00%



<u>FY</u>	<u>04/05</u>	<u>05/06</u>	<u>06/07</u>	<u>07/08</u>	<u>08/09</u>	<u>09/10</u>	<u>10/11</u>	<u>11/12</u>	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>	<u>17/18</u>
Employees	3,135	3,211	3,350	3,439	3,390	3,162	3,025	3,025	3,059	3,139	3,167	3,249	3,286	3,345
Population	208,900	217,567	224,055	228,765	234,130	236,788	238,300	241,978	245,254	248,731	256,012	262,372	267,842	271,752
ner 1 000	15.0	14.8	15.0	15.0	14.5	13.4	12 7	12.5	12.5	12 6	12 4	12 4	12.3	12.3





Available Funding for Capital Improvement Projects 2017/18

	FY 2016/17 Adopted Budget	FY 2017/18 Proposed Budget
Capital Improvements Fund	\$ 10,039,091	\$ 11,155,218
Transportation Impact Fee-North Fund	1,163,090	1,802,000
Transportation Impact Fee-Southeast Fund	7,150,000	4,295,000
Transportation Impact Fee-Southwest Fund	1,250,000	3,010,000
Solid Waste Fund	777,000	0
Gas Tax Fund	9,123,000	9,893,000
Water Reclamation General Construction Fund	33,131,000	45,044,000
Water Reclamation Renewal and Replacement Fund	2,000,000	4,500,000
Water Reclamation Collection System Impact Fees Fund	500,000	0
Water Reclamation Revenue Bonds 2013 Construction Fund	0	1,240,000
Parking System Revenue Fund	870,000	1,324,000
Stormwater Utility Fund	5,725,000	3,660,000
Community Redevelopment Fund	2,950,000	6,820,831
Downtown Development Board	100,000	0
Downtown South Neighborhood Improvement District	0	270,000
Dubsdread Renewal and Replacement Fund	328,000	465,794
Capital Improvement Plan Total	\$ 75,106,181	\$ 93,479,843

Funding Source	FY 2017/18 Proposed Budget
Capital Improvements Fund	
Athletic Field Maintenance \$	524,646
DPAC R&R Contribution	1,688,263
Emergency Operations Center Renovations	250,000
Facility Evaluation, Repairs, and Rehabilitation	1,000,000
Fire Equipment Replacement	1,200,000
Information Technology Enhancements	1,560,000
Miscellaneous Sidewalk Repair	300,000
OPD Equipment Replacement	1,232,621
Parks and Playground Renovation Project	1,007,667
Pavement Rehabilitation	1,000,000
Recreation Facility Renovations and Maintenance	519,021
Recreation Pools and Courts	273,000
School Safety Sidewalk Program	600,000
Capital Improvements Fund Total \$	11,155,218
Transportation Impact Fee - North Fund	
Colonial Overpass \$	100,000
Lincoln SunRail Station Reimbursement	150,000
New Traffic Signal Locations	500,000
Orlando Urban Trail between Overpass to Magnolia	400,000
Terry Avenue – South Extension	652,000
Transportation Impact Fee - North Fund Total \$	1,802,000
Transportation Impact Fee - Southeast Fund	
Downtown Connector Trail \$	545,000
Econlockhatchee Tr 4-In: Lee Vista to Curry Ford	1,000,000
Narcoossee Widening: SR 528 - SR 417	1,000,000
New Traffic Signal Locations	450,000
SunRail Phase 3 OIA	500,000
USTA Entry Road	800,000
Transportation Impact Fee - Southeast Fund Total \$	4,295,000
Transportation Impact Fee - Southwest Fund	
Millenia & Oak Ridge Dual Left SB \$	160,000
New Traffic Signal Locations	150,000
Radebaugh Way Road Widening	200,000
Shingle Creek Trail	500,000
Sligh Boulevard & Columbia Street	2,000,000
Transportation Impact Fee - Southwest Fund Total \$	3,010,000
Page Subtotal \$	20,262,218

r represent an ager (as or only a r, as rr,		FY 2017/18
		Proposed
Funding Source		Budget
Gas Tax Fund		
ADA Transition Plan	\$	250,000
Area Wide Signal System Fiber Interconnect		100,000
Bicycle Plan Implementation		200,000
Brick Street Restoration		100,000
Curb Ramp Construction and Curb Repair		150,000
Intersection Safety Improvements		350,000
LYNX Annual Contribution		3,873,000
Miscellaneous Sidewalk Repair		200,000
New Traffic Signal Locations		370,000
Pavement Marking Maintenance		350,000
Pavement Rehabilitation		3,050,000
Railroad Grade Crossing Rehabilitation		100,000
School Safety Sidewalk Program		100,000
SunRail Corridor Quiet Zone		400,000
Traffic Counts and Travel Time Studies		100,000
Traffic Signal Refurbishing Program		200,000
Traffic Signal Refurbishing Program Wastewater General Construction Fund	\$	9,893,000
Conserv I Filter Rehab		1,000,000
Conserv II Area Collection System Improvements		3,000,000
Conserv II Pretreatment Improvements		15,000,000
Iron Bridge Area Collection System Improvements		2,500,000
Iron Bridge Grit System Replacement		1,000,000
Iron Bridge Storm Water A Improvements		100,000
Iron Bridge Underground Pipe Rehabilitation		250,000
Iron Bridge Ventilation for Biosolids Press Room		100,000
Iron Bridge WRF Dewatering Improvements		500,000
Lift Station 5 Area Piping Improvements		1,000,000
Lift Station Rehabilitation		750,000
Lift Station Telemetry Replacement		1,500,000
Lift Stations Electrical Safety Improvements		400,000
LS1,2,3 and 4 Force Main Evaluation		3,000,000
Paving at Wastewater Reclamation Facilities		500,000
Rapid Response Construction		2,000,000
Sanitary Service Lateral Rehabilitation		500,000
Sanitary System Corrosion Abatement		2,000,000
Sanitary upgrades with other projects		2,000,000
Sewage ARV Replacement		500,000
Water Conserv I Influent Equaliz Tank Grit Removal		300,000
Water Conserv II Equalization Pumping Station Rehab		500,000
Water Conserv II Filter Rehabilitation		1,000,000
Water Conserv II Transmission Pipeline Booster Pump		4,144,000
Water Conserv I Area Collection System Improvements		1,500,000
Wastewater General Construction Fund Total	\$	45,044,000
Page Subtotal	\$	54,937,000
	<u> </u>	, - ,

Funding Source		FY 2017/18 Proposed Budget
Water Reclamation Renewal and Replacement Fund		
Lift Station Site Improvements	\$	1,500,000
Lift Station Underground Rehabilitation		3,000,000
Water Reclamation Renewal and Replacement Fund Total	\$	4,500,000
Water Reclamation Revenue Bonds 2013 Construction Fund		
Conserv II Supplemental Water Conn to Storage Tank	\$	140,000
Iron Bridge Diffused Air		750,000
W Conserv II Stage One Aeration Gates Modification		350,000
Water Reclamation Collection System Impact Fees Fund Total	\$	1,240,000
Parking System Revenue Fund		
55 West Maintenance and Repairs	\$	200,000
Administration Center Garage Repair/Maintenance		150,000
Central Blvd Garage Repair and Maintenance		200,000
Centroplex I and II Repair and Maintenance		150,000
Courthouse Garage Repair and Maintenance		200,000
GEICO Garage Repairs and Maintenance		154,000
Jefferson Garage Capital Repairs		120,000
Library Garage Repair and Maintenance	.——	150,000
Parking System Revenue Fund Tota	\$	1,324,000
Stormwater Utility Fund	_	
Al Coith Park to Lake Cherokee	\$	180,000
Fern Creek Acquisition/Erosion Control		500,000
Lake Notasulga/Haralson Estates		300,000
Lake of the Woods to Al Coith Park		180,000
Rapid Response Construction		750,000
Southport Drainage Improvements		250,000
Stormwater System Construction		500,000
System Repair and Rehabilitation Stormwater Utility Fund Tota	\$	1,000,000 3,660,000
	ι Ψ	0,000,000
Community Redevelopment Agency	æ	150,000
Downtown Capital Maintenance DTO Implementation	\$	150,000 2,995,831
Parramore Housing Initiative		2,000,000
Streetscape Improvements		175,000
Under I Design		1,500,000
Community Redevelopment Agency Fund Tota	\$	6,820,831
Downtown South Neighborhood Improvement District		
DSNID Projects	\$	270,000
Downtown Development Board Fund Tota	\$	270,000
Dubsdread Renewal & Replacement		
Dubsdread Clubhouse Improvements	\$	94,000
Dubsdread Course/Grounds Maintenance	\$	278,794
Dubsdread Equipment Dubsdread Renewal & Replacement Fund Tota	•	93,000 465,794
		•
CIP Tota	\$	93,479,843

FY 2017/18 BUDGET CALENDAR

January 27	Distribution of budget timeline, Reorganization Requests and Capital Improvement Program requests
February 28	Capital Improvement Program requests due to Management and Budget
March 6	Distribution of Revenue Requests and Justifications/Revenue Manual Revisions
March 31	Revenue Requests and Justifications due to Management and Budget
April 7	Distribution of Expenditure Requests and Justifications
April 28	Expenditure Requests and Justifications due to Management and Budget
May - June	Meetings with large departments to review Revenue and Expenditure Requests and Justifications
July 1	Certification of property values by Orange County Property Appraiser
July 10	Budget Workshop
July 21	Budget Address/State of the City
July 24	Budget Workshop/City Council vote on proposed millage rate
September 6	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 25	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget