

BUDGET IN BRIEF

2016/2017



Orlando Amtrak Historic Train Station

CITY OF ORLANDO, FLORIDA



Proposed Budget (as of September 15, 2016)**Vision Statement:**

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2016/17

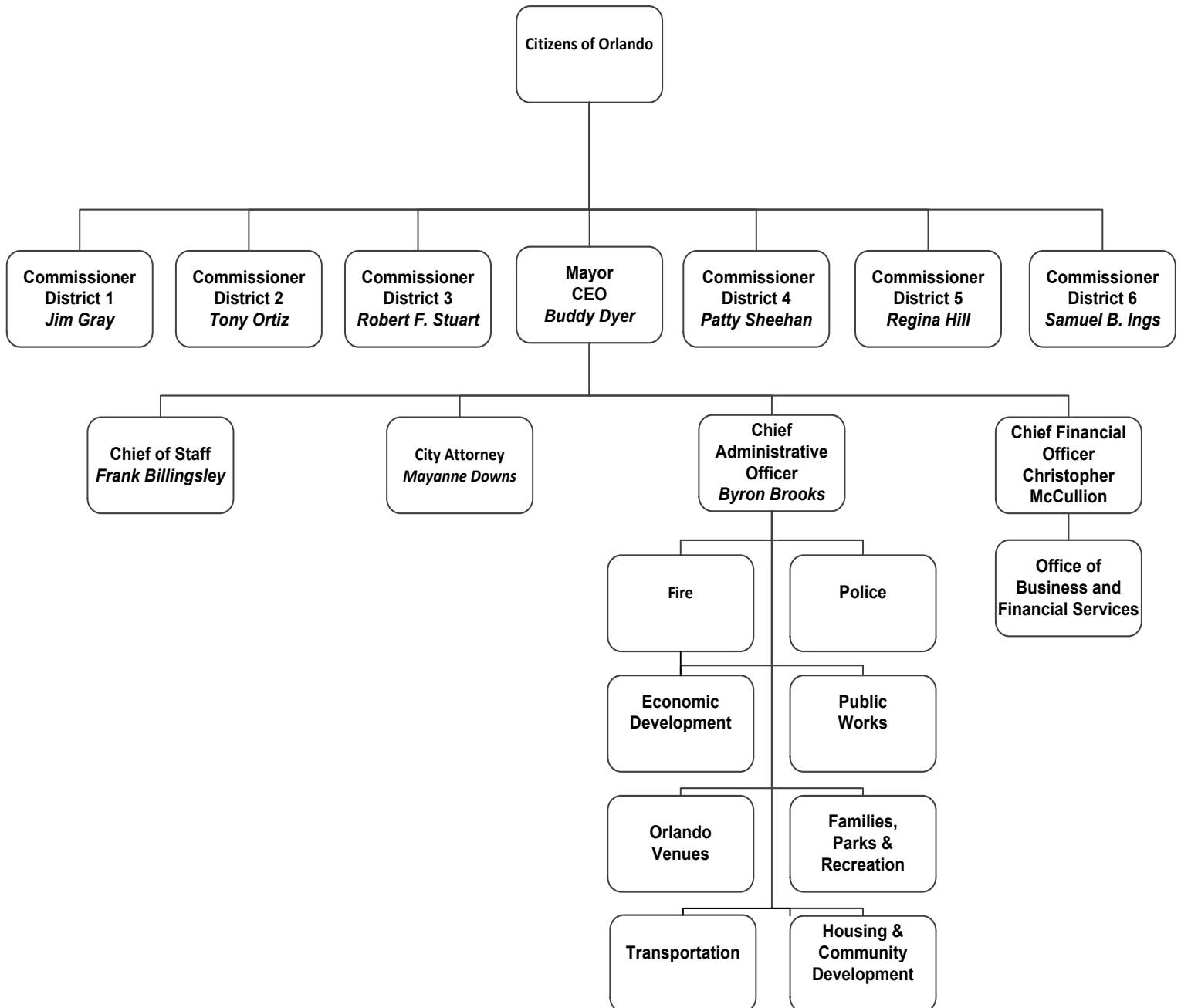
Buddy Dyer	Mayor
Jim Gray	Commissioner, District 1
Tony Ortiz	Commissioner, District 2
Robert F. Stuart	Commissioner, District 3
Patty Sheehan	Commissioner, District 4
Regina Hill	Commissioner, District 5
Samuel B. Ings	Commissioner, District 6

Proposed Budget (as of September 15, 2016)

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Proposed Budget (as of September 15, 2016)



Proposed Budget (as of September 15, 2016)

	FY 2015/16 Adopted Budget	FY 2016/17 Proposed Budget
General Fund	\$ 401,607,332	424,050,709
<u>SPECIAL REVENUE</u>		
911 Emergency Phone System Fund	450,000	450,000
After School All Stars Fund	2,121,115	2,789,614
Building Code Enforcement Fund	10,502,050	16,005,601
Capital Improvements Fund	11,031,540	10,673,076
Code Enforcement Board Lien Assessment Fund	2,442,078	1,552,078
Cemetery Trust Fund	769,227	763,590
CRA Operating Fund	8,264,789	11,717,409
Contraband Forfeiture Trust Funds	1,750,000	449,956
CRA Trust Funds	44,673,841	49,128,342
Designated Revenue Fund	1,456,945	1,225,000
Dubsdread Golf Course Funds	2,480,320	2,678,286
Emergency Medical Services Transport Fund	12,000,000	10,500,000
Gas Tax Fund	9,276,198	9,182,780
Greater Orlando Aviation Authority Police Fund	11,954,780	14,315,411
Grants Fund	-	-
Harry P. Leu Gardens Fund	2,694,500	2,788,500
State Housing Initiatives Partnership Program Fund (SHIP)	1,228,168	1,661,844
U.S. Department of Housing and Urban Development Grants Fund	6,069,933	6,536,497
Law Enforcement Training Fund	227,770	226,731
Mennello Museum - American Art Fund	508,977	540,737
Orange County Public Schools Crossing Guard Fund	528,755	565,433
Revolving and Renewable Energy Fund	139,342	139,342
Special Assessment Funds	1,514,743	1,512,098
Spellman Site Fund	1,103,675	1,035,722
Street Tree Trust Fund	202,640	202,873
Centroplex Garages Fund	2,654,006	3,301,984
Transportation Impact Fee Funds	4,363,115	9,609,233
Utilities Services Tax Fund	29,347,512	29,905,494
<u>DEBT SERVICE</u>		
6th Cent TDT Debt	20,251,000	20,292,797
Internal Loan - Capital Improvement Bonds 2007 Series B Fund	3,618,283	3,558,858
Citrus Bowl Commercial Paper Debt Construction Fund	209,800	209,800
CRA Debt Service - 2009	6,295,810	6,298,010
CRA PAC Debt Service - 2010	6,862,344	6,860,944
2014 Series A Tourist Development Tax Debt Service Fund	11,900,363	12,880,363
CRA Debt Service Internal Loan Fund	4,641,262	3,055,597
CRA Debt - Conroy Road Fund	1,900,850	1,898,750
CRA Debt - Republic Drive Fund	3,826,020	3,814,755
CRA Debt Service State Infrastructure Bank Fund	750,000	750,000
Events Center Debt Other	5,977,543	5,701,730
Amway Center Commercial Paper Fund	1,212,500	1,212,500
Internal Loan - Jefferson Street Garage Fund	1,516,100	1,415,727
Performing Arts Center Commercial Paper Debt Construction Fund	377,700	377,700
Amway Center Sales Tax Rebate Debt Service Fund	2,000,004	2,000,004
Internal Loan - Taxable Series H Commercial Paper Fund	343,425	343,425
New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B	-	3,110,250
Wastewater Revenue Bond Funds	9,571,233	8,493,381

Proposed Budget (as of September 15, 2016)

	FY 2015/16 Adopted Budget	FY 2016/17 Proposed Budget
<u>ENTERPRISE</u>		
55 West Garage Renewal and Replacement Fund	75,000	75,000
Amway Center Renewal and Replacement Fund	1,250,000	1,000,000
CNL Renewal and Replacement Fund	30,000	30,000
Venues Construction Administration Fund	1,073,455	1,389,911
Downtown Transit Fund	1,371,553	1,921,254
Orlando Venues Enterprise Fund	23,912,938	24,012,527
Orlando Stadiums Operations Fund	5,903,052	6,047,449
Parking System Revenue Fund	14,090,418	14,224,533
Solid Waste Fund	32,104,210	32,822,809
Stormwater Utility Fund	23,236,969	26,836,029
Wastewater Construction Funds	39,380,000	36,631,000
Wastewater Renewal and Replacement Fund	2,800,000	2,800,000
Wastewater Revenue Fund	104,464,871	101,616,796
<u>INTERNAL SERVICE</u>		
Construction Management Fund	4,478,966	4,596,654
Facilities Management Fund	7,130,677	9,307,803
Fleet Management Funds	27,963,218	30,684,898
Health Care Fund	59,691,814	61,834,879
Internal Loan Bank Fund	22,011,900	19,504,650
Pension Participant Services Fund	104,652	108,636
Risk Management Fund	16,423,835	16,285,896
<u>COMPONENT UNIT</u>		
Downtown South Neighborhood Improvement District Fund	383,595	546,125
Downtown Development Board Fund	3,526,217	4,157,080
<u>PENSION TRUST</u>		
City Pension Funds	48,077,786	53,540,349
Other Post Employment Benefit Trust Fund	22,679,460	25,372,981
TOTAL CITY OF ORLANDO	\$ 1,114,782,174	\$ 1,171,130,190

Notes:

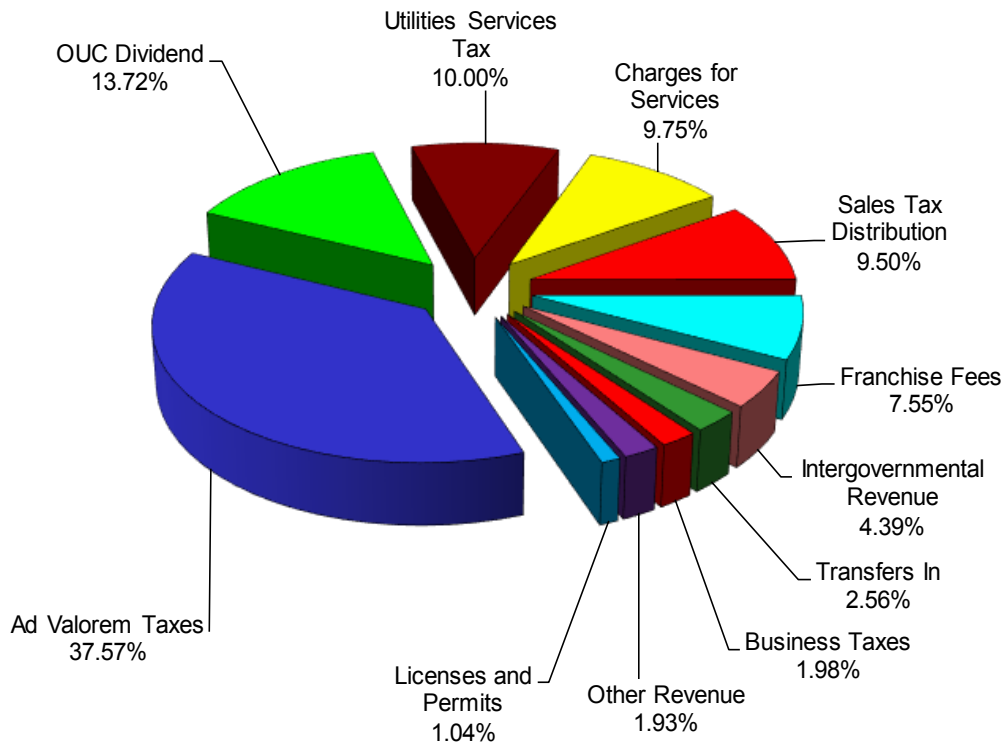
General Fund increased by \$22.4M due to an increase in the number of employees, increased benefit costs, departmental initiatives, and the lowering of targeted savings.

The Building Code Enforcement Fund increase reflects the growth in staffing necessary to keep up with growing demand, and an investment in the development of an Economic Development Information System (EDIS) to both modernize the customer experience and make it more efficient.

The FY2015/16 Adopted Budget for the Downtown South Neighborhood Improvement District Fund did not include Local Payment in Lieu of Taxes. This payment is included in the FY2016/17 Budget in the amount of \$151,667.

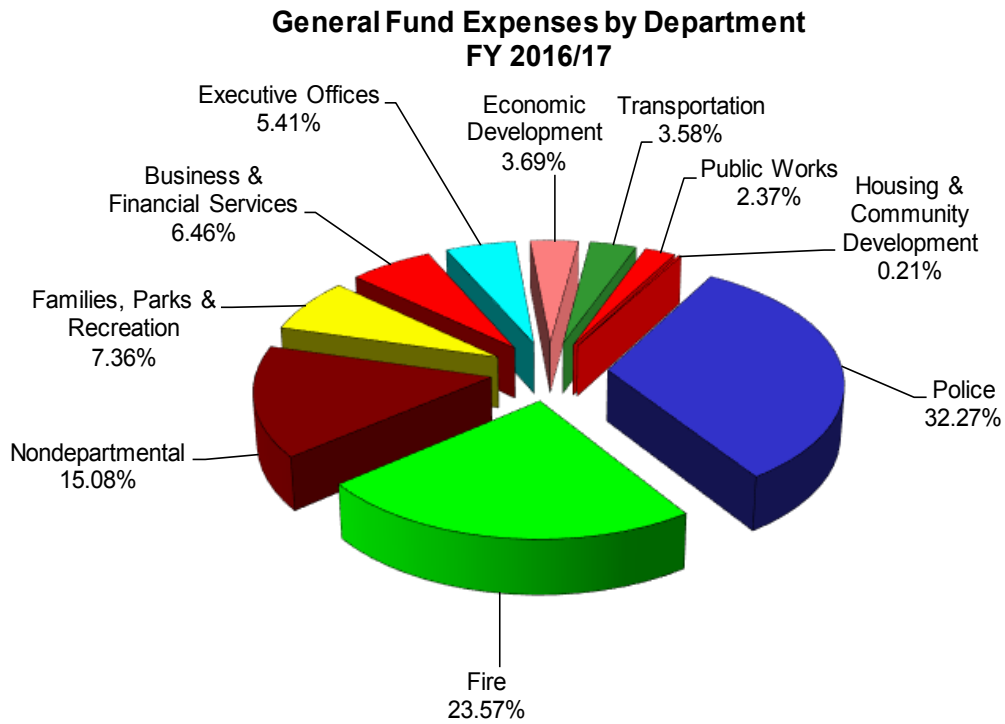
Proposed Budget (as of September 15, 2016)

**General Fund - Revenues by Source
FY 2016/17**



Source of General Revenue	FY 2016/17 Proposed Budget	% of Total
Ad Valorem Taxes	\$ 159,311,274	37.57%
OUC Dividend	58,200,000	13.72%
Utilities Services Tax	42,399,184	10.00%
Charges for Services	41,358,307	9.75%
Sales Tax Distribution	40,300,000	9.50%
Franchise Fees	32,000,000	7.55%
Intergovernmental Revenue	18,626,044	4.39%
Transfers In	10,858,399	2.56%
Business Taxes	8,415,000	1.98%
Other Revenue	8,166,501	1.93%
Licenses and Permits	4,416,000	1.04%
Total	\$ 424,050,709	100.00%

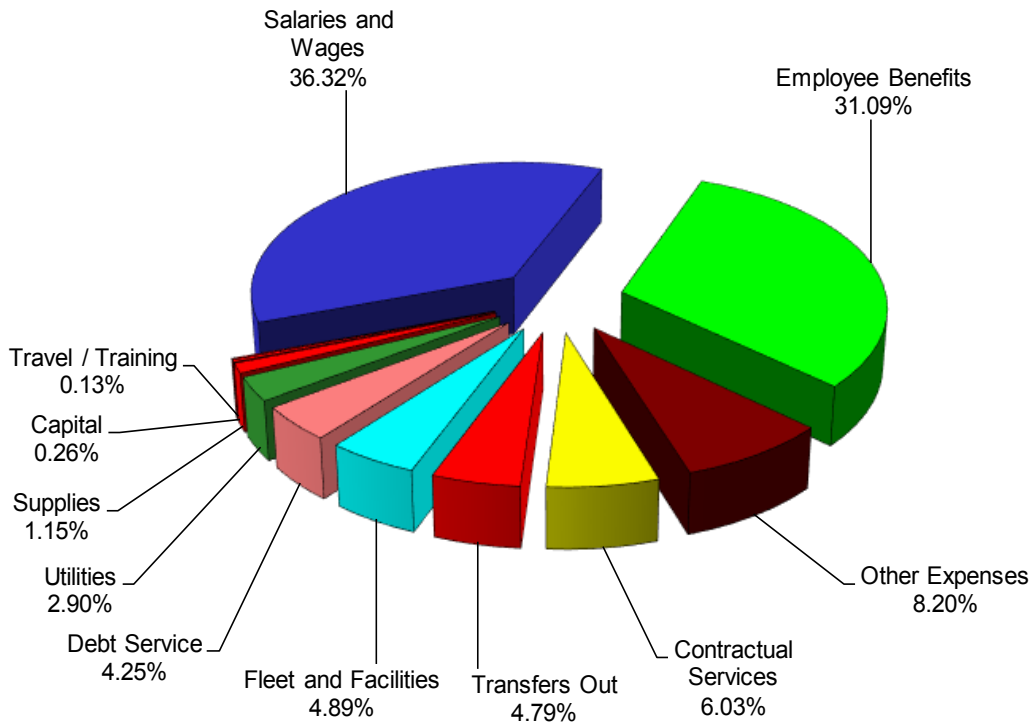
Proposed Budget (as of September 15, 2016)



General Fund Departments	FY 2016/17	
	Proposed Budget	% of Total
Police	\$ 136,838,570	32.27%
Fire	99,939,382	23.57%
Nondepartmental	63,930,657	15.08%
Families, Parks & Recreation	31,212,858	7.36%
Business & Financial Services	27,408,680	6.46%
Executive Offices	22,931,461	5.41%
Economic Development	15,661,899	3.69%
Transportation	15,189,205	3.58%
Public Works	10,049,120	2.37%
Housing & Community Development	888,877	0.21%
Total	\$ 424,050,709	100.00%

Proposed Budget (as of September 15, 2016)

**General Fund - Expenses by Use
FY 2016/17**



General Fund Uses	FY 2016/17	
	Adopted Budget	% of Total
Salaries and Wages	\$ 154,029,408	36.32%
Employee Benefits	131,827,715	31.09%
Other Expenses	34,753,194	8.20%
Contractual Services	25,579,482	6.03%
Transfers Out	20,323,604	4.79%
Fleet and Facilities	20,718,447	4.89%
Debt Service	18,008,296	4.25%
Utilities	12,278,516	2.90%
Supplies	4,870,822	1.15%
Capital	1,104,572	0.26%
Travel / Training	556,653	0.13%
Total	\$ 424,050,709	100.00%

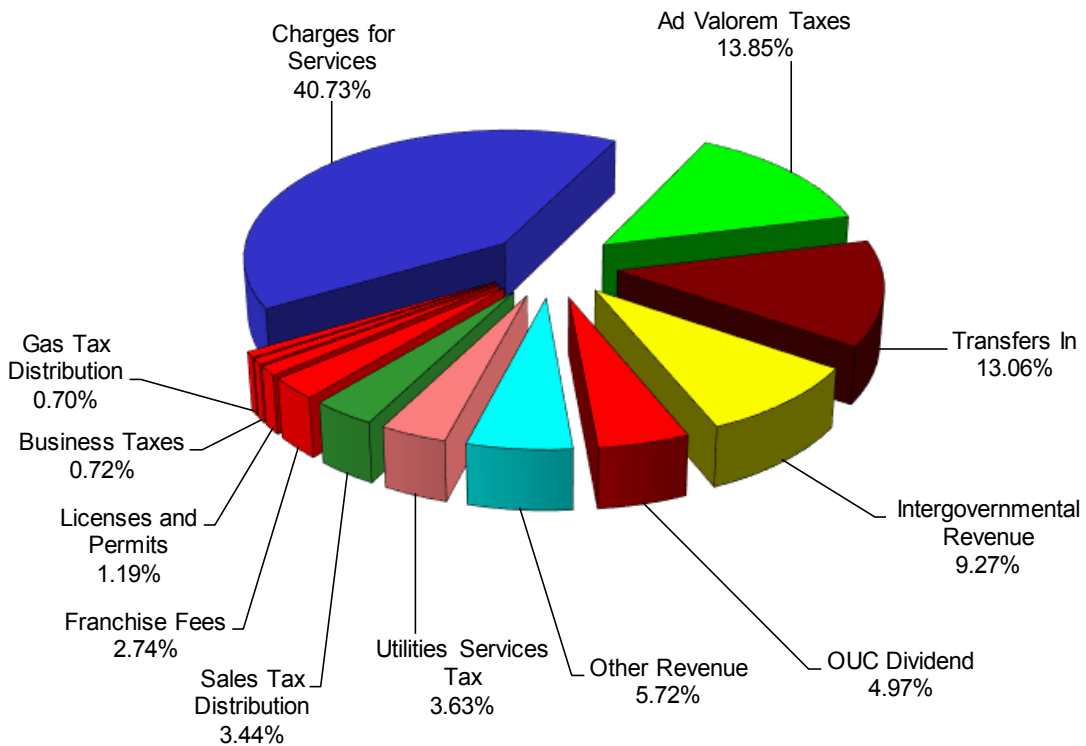
Proposed Budget (as of September 15, 2016)

GENERAL FUND Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2014/15	REVISED FY 2015/16	PROPOSED FY 2016/17	2016/17 % TOTAL	NET CHANGE	% CHANGE
Ad Valorem Taxes	128,133,651	\$ 146,137,113	\$ 159,311,274	37.57%	\$ 13,174,161	9.01%
Utilities Services Tax	43,212,137	42,644,237	42,399,184	10.00%	(245,053)	(0.57%)
Franchise Fees	31,077,307	30,900,000	32,000,000	7.55%	1,100,000	3.56%
Intergovernmental	18,330,659	17,898,324	18,626,044	4.39%	727,720	4.07%
Business Taxes	8,434,995	8,215,000	8,415,000	1.98%	200,000	2.43%
Sales Tax Distribution	37,903,686	38,400,000	40,300,000	9.50%	1,900,000	4.95%
Licenses and Permits	4,394,865	3,970,000	4,416,000	1.04%	446,000	11.23%
Other Revenue	10,479,747	12,536,805	8,166,501	1.93%	(4,370,304)	(34.86%)
OUC Dividend	53,211,000	55,700,000	58,200,000	13.72%	2,500,000	4.49%
Charges for Services	41,029,772	42,513,095	41,358,307	9.75%	(1,154,788)	(2.72%)
Transfers In	7,651,623	3,242,525	10,858,399	2.56%	7,615,874	234.87%
	<u>\$ 383,859,443</u>	<u>\$ 402,157,099</u>	<u>\$ 424,050,709</u>	<u>100.00%</u>	<u>\$ 21,893,610</u>	<u>5.44%</u>
APPROPRIATIONS	ACTUAL FY 2014/15	REVISED FY 2015/16	PROPOSED FY 2016/17	2016/17 % TOTAL	NET CHANGE	% CHANGE
By Department						
Executive Offices	\$ 20,014,513	\$ 21,962,890	\$ 22,931,461	5.41%	\$ 968,571	4.41%
Business & Financial Services	24,054,334	26,533,432	27,408,680	6.46%	875,248	3.30%
Economic Development	14,474,926	18,887,344	15,661,899	3.69%	(3,225,445)	(17.08%)
Families, Parks & Recreation	29,680,014	30,409,627	31,212,858	7.36%	803,231	2.64%
Fire	93,952,548	95,985,243	99,939,382	23.57%	3,954,139	4.12%
Housing & Community Development	350,756	505,979	888,877	0.21%	382,898	75.67%
Police	128,138,935	131,730,185	136,838,570	32.27%	5,108,385	3.88%
Public Works	17,961,393	21,170,179	10,049,120	2.37%	(11,121,059)	(52.53%)
Transportation	-	-	15,189,205	3.58%	15,189,205	0.00%
Nondepartmental	48,793,939	54,972,220	63,930,657	15.08%	8,958,437	16.30%
	<u>\$ 377,421,358</u>	<u>\$ 402,157,099</u>	<u>\$ 424,050,709</u>	<u>100.00%</u>	<u>\$ 21,893,610</u>	<u>5.44%</u>
By Major Category						
Salaries and Wages	\$ 142,494,254	\$ 144,922,387	\$ 154,029,408	36.32%	\$ 9,107,021	6.28%
Employee Benefits	117,581,746	124,973,497	131,827,715	31.09%	6,854,218	5.48%
Supplies	4,686,420	4,826,185	4,870,822	1.15%	44,637	0.92%
Contractual Services	18,615,273	25,131,186	25,579,482	6.03%	448,296	1.78%
Utilities	11,954,066	11,956,367	12,278,516	2.90%	322,149	2.69%
Travel / Training	290,163	544,613	556,653	0.13%	12,040	2.21%
Fleet and Facilities	19,371,214	20,793,931	20,718,447	4.89%	(75,484)	(0.36%)
Capital	696,060	934,125	1,104,572	0.26%	170,447	18.25%
Debt Service	14,313,841	15,241,887	18,008,296	4.25%	2,766,409	18.15%
Other Expenses	25,627,601	31,219,208	34,753,194	8.20%	3,533,986	11.32%
Transfers Out	21,790,719	21,613,713	20,323,604	4.79%	(1,290,109)	(5.97%)
	<u>\$ 377,421,358</u>	<u>\$ 402,157,099</u>	<u>\$ 424,050,709</u>	<u>100.00%</u>	<u>\$ 21,893,610</u>	<u>5.44%</u>

Proposed Budget (as of September 15, 2016)

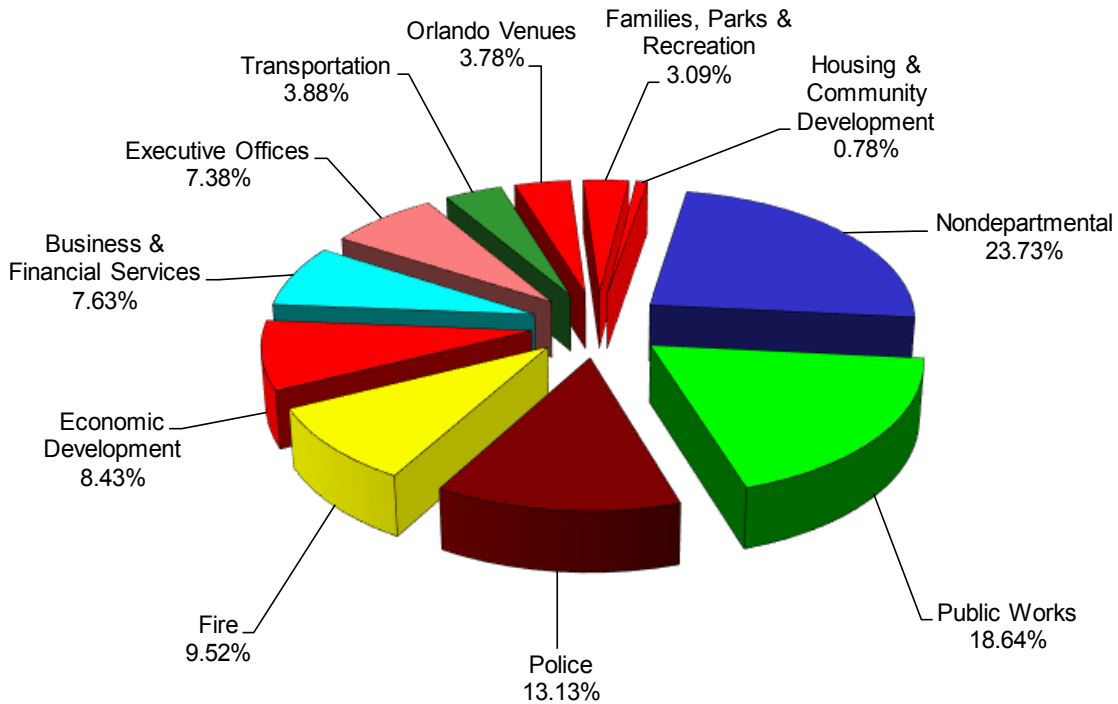
**All Funds - Revenues by Source
FY 2016/17**



Source of All Fund Revenue	FY 2016/17 Proposed Budget	% of Total
Charges for Services	\$ 476,949,479	40.73%
Ad Valorem Taxes	162,173,571	13.85%
Transfers In	152,901,968	13.06%
Intergovernmental Revenue	108,535,751	9.27%
OUC Dividend	58,200,000	4.97%
Other Revenue	66,943,421	5.72%
Utilities Services Tax	42,465,000	3.63%
Sales Tax Distribution	40,300,000	3.44%
Franchise Fees	32,080,000	2.74%
Licenses and Permits	13,916,000	1.19%
Business Taxes	8,415,000	0.72%
Gas Tax Distribution	8,250,000	0.70%
Total	\$ 1,171,130,190	100.00%

Proposed Budget (as of September 15, 2016)

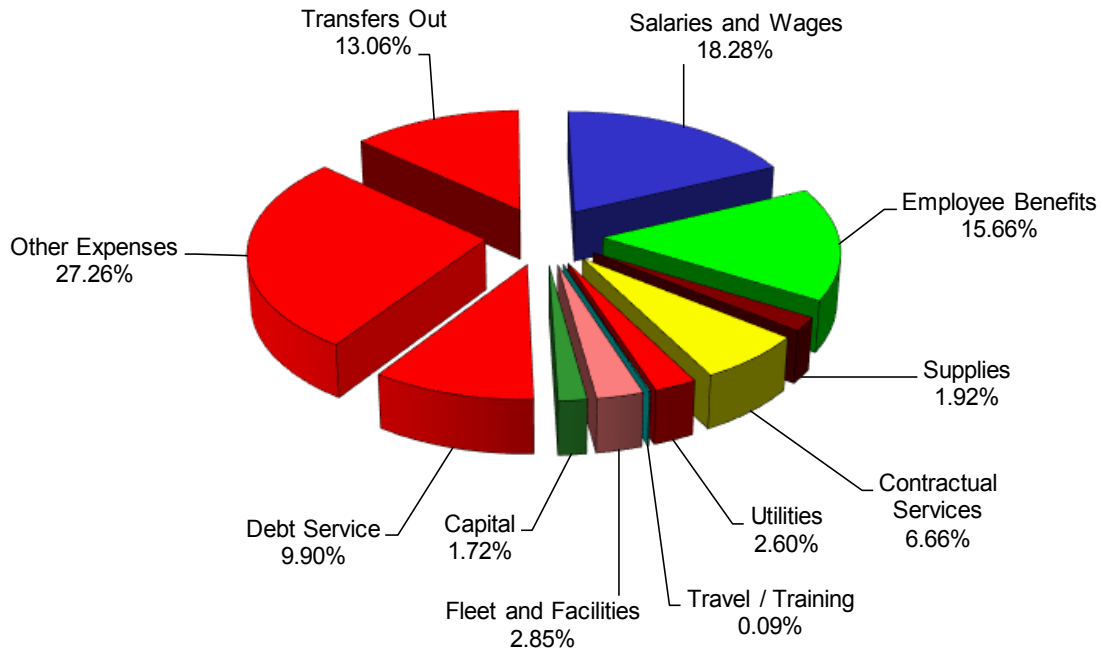
**All Funds - Expenses by Department
FY 2016/17**



All Funds Department	FY 2016/17 Proposed Budget	% of Total
Nondepartmental	\$ 277,960,165	23.73%
Public Works	218,302,408	18.64%
Police	153,787,633	13.13%
Fire	111,497,850	9.52%
Economic Development	98,768,534	8.43%
Business & Financial Services	89,329,997	7.63%
Executive Offices	86,429,838	7.38%
Transportation	45,446,209	3.88%
Orlando Venues	44,314,993	3.78%
Families, Parks & Recreation	36,205,345	3.09%
Housing & Community Development	9,087,218	0.78%
Total	\$ 1,171,130,190	100.00%

Proposed Budget (as of September 15, 2016)

**All Funds - Expenses by Use
FY 2016/17**



All Funds Uses	FY 2016/17 Adopted Budget	% of Total
Salaries and Wages	\$ 214,121,813	18.28%
Employee Benefits	183,355,257	15.66%
Supplies	22,524,748	1.92%
Contractual Services	77,966,078	6.66%
Utilities	30,411,383	2.60%
Travel / Training	1,010,643	0.09%
Fleet and Facilities	33,424,884	2.85%
Capital	20,179,394	1.72%
Debt Service	115,998,961	9.90%
Other Expenses	319,235,061	27.26%
Transfers Out	152,901,968	13.06%
Total	\$ 1,171,130,190	100.00%

Proposed Budget (as of September 15, 2016)

ALL FUNDS Comparison of Sources and Uses by Fiscal Year

REVENUES	ACTUAL FY 2014/15	REVISED FY 2015/16	PROPOSED FY 2016/17	2016/17 % TOTAL	NET CHANGE	% CHANGE
Charges for Services	\$ 482,115,435	\$ 460,364,709	\$ 476,949,479	40.73%	\$ 16,584,770	3.60%
Ad Valorem Taxes	130,458,234	148,730,371	162,173,571	13.85%	\$ 13,443,200	9.04%
Transfers In	174,317,016	151,408,258	152,901,968	13.06%	1,493,710	0.99%
Intergovernmental Revenue	114,603,557	108,035,845	108,535,751	9.27%	499,906	0.46%
Other Revenue	53,343,392	517,979,493	66,943,421	5.72%	(451,036,072)	(87.08%)
OUC Dividend	53,211,000	55,700,000	58,200,000	4.97%	2,500,000	4.49%
Utilities Services Tax	30,341,246	42,622,400	42,465,000	3.63%	(157,400)	(0.37%)
Sales Tax Distribution	37,903,686	38,400,000	40,300,000	3.44%	1,900,000	4.95%
Franchise Fees	31,157,307	30,980,000	32,080,000	2.74%	1,100,000	3.55%
Licenses and Permits	16,539,554	12,970,000	13,916,000	1.19%	946,000	7.29%
Business Taxes	8,434,995	8,215,000	8,415,000	0.72%	200,000	2.43%
Gas Tax Distribution	8,471,096	8,000,000	8,250,000	0.70%	250,000	3.13%
	\$ 1,140,896,519	\$ 1,583,406,076	\$ 1,171,130,190	100.00%	\$(412,275,886)	(26.04%)

APPROPRIATIONS By Department	ACTUAL FY 2014/15	REVISED FY 2015/16	PROPOSED FY 2016/17	2016/17 % TOTAL	NET CHANGE	% CHANGE
Executive Offices	\$ 77,925,600	\$ 86,984,403	\$ 86,429,838	7.38%	\$ (554,565)	(0.64%)
Business & Financial Services	101,564,372	134,616,298	89,329,997	7.63%	(45,286,301)	(33.64%)
Economic Development	84,756,298	146,382,165	98,768,534	8.43%	(47,613,631)	(32.53%)
Families, Parks & Recreation	34,704,639	40,245,719	36,205,345	3.09%	(4,040,374)	(10.04%)
Fire	110,790,739	111,431,579	111,497,850	9.52%	66,271	0.06%
Housing & Community Development	8,367,851	15,861,084	9,087,218	0.78%	(6,773,866)	(42.71%)
Police	143,614,946	151,546,326	153,787,633	13.13%	2,241,307	1.48%
Public Works	220,732,623	497,589,710	218,302,408	18.64%	(279,287,302)	(56.13%)
Orlando Venues	193,040,245	108,755,165	44,314,993	3.78%	(64,440,172)	(59.25%)
Transportation	-	-	45,446,209	3.88%	45,446,209	0.00%
Nondepartmental	231,943,184	289,993,627	277,960,165	23.73%	(12,033,462)	(4.15%)
	\$ 1,207,440,498	\$ 1,583,406,076	\$ 1,171,130,190	100.00%	\$(412,275,886)	(26.04%)

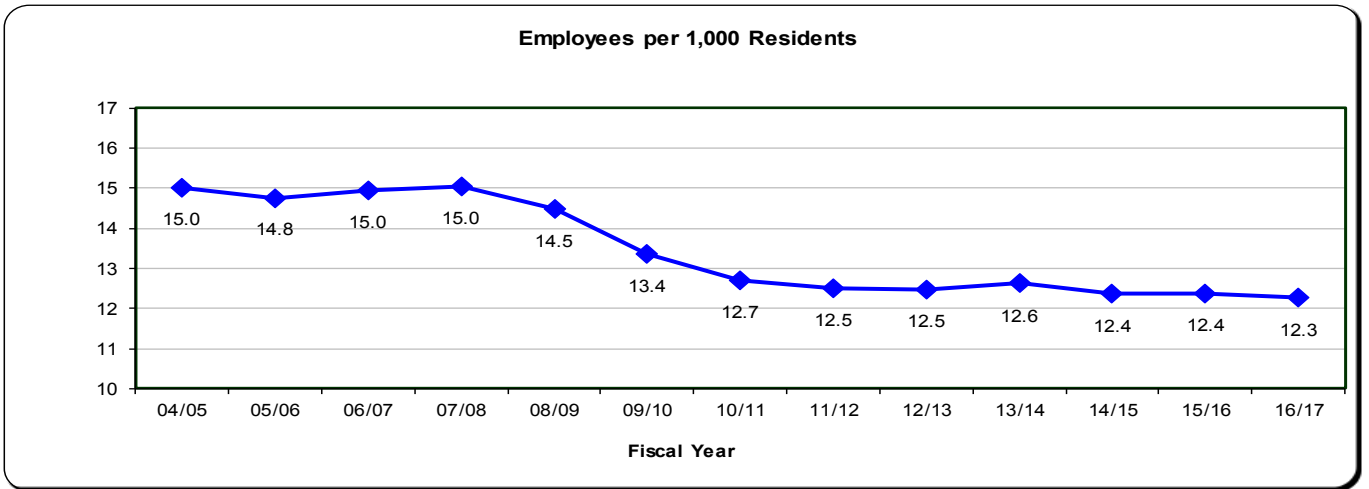
By Major Category	ACTUAL FY 2014/15	REVISED FY 2015/16	PROPOSED FY 2016/17	2016/17 % TOTAL	NET CHANGE	% CHANGE
Salaries and Wages	\$ 192,204,337	\$ 201,319,733	\$ 214,121,813	18.28%	\$ 12,802,080	6.36%
Employee Benefits	148,242,220	172,069,991	183,355,257	15.66%	11,285,266	6.56%
Supplies	23,548,771	28,105,031	22,524,748	1.92%	(5,580,283)	(19.86%)
Contractual Services	182,733,449	160,706,724	77,966,078	6.66%	(82,740,646)	(51.49%)
Utilities	30,799,651	31,668,879	30,411,383	2.60%	(1,257,496)	(3.97%)
Travel / Training	858,849	1,249,973	1,010,643	0.09%	(239,330)	(19.15%)
Fleet and Facilities	39,733,979	35,163,729	33,424,884	2.85%	(1,738,845)	(4.94%)
Capital	94,721,793	207,270,308	20,179,394	1.72%	(187,090,914)	(90.26%)
Debt Service	62,565,298	110,937,945	115,998,961	9.90%	5,061,016	4.56%
Other Expenses	257,715,137	483,511,294	319,235,061	27.26%	(164,276,233)	(33.98%)
Transfer Out	174,317,016	151,402,469	152,901,968	13.06%	1,499,499	0.99%
	\$ 1,207,440,498	\$ 1,583,406,076	\$ 1,171,130,190	100.00%	\$(412,275,886)	(26.04%)

Proposed Budget (as of September 15, 2016)

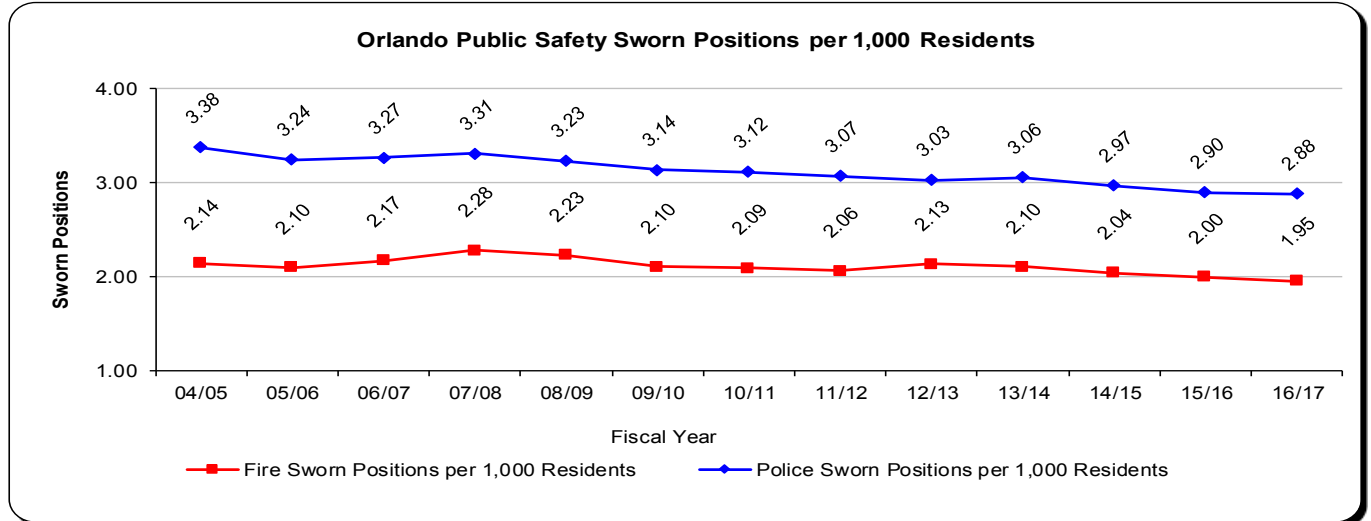
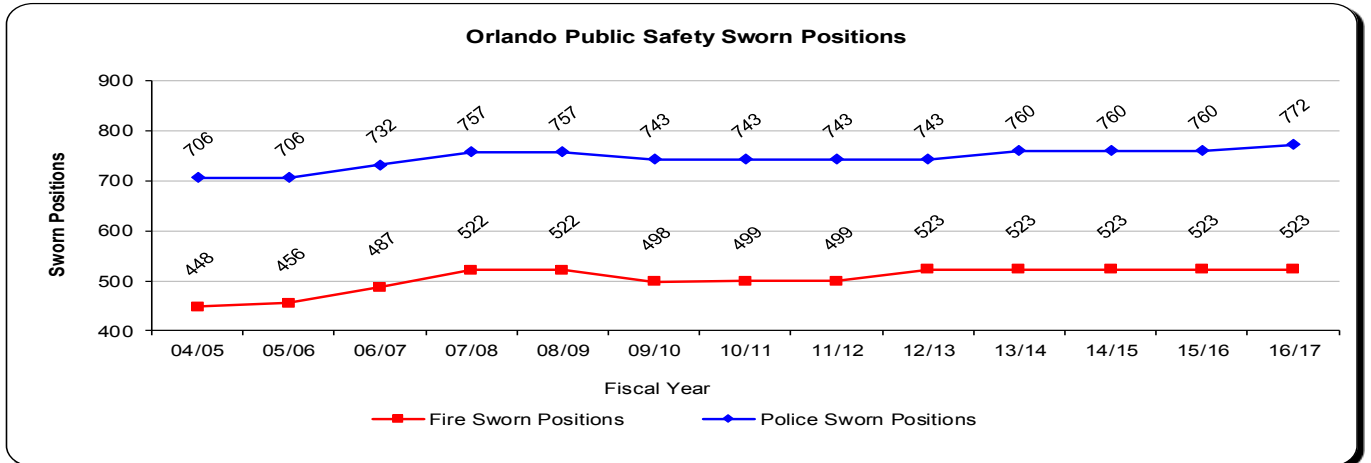
CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2016/17

	Final FY2014/15	Revised FY2015/16	Proposed New Positions	Proposed Position Deletions	Proposed FY2016/17	Percent of Total
SUMMARY BY DEPARTMENT						
Executive Offices	151	156	1		157	4.78%
Business & Financial Services	259	270			270	8.22%
Economic Development	194	231	7	(18)	220	6.70%
Families, Parks & Recreation	216	219	1		220	6.70%
Fire	592	592	4		596	18.14%
Housing & Community Development	20	19			19	0.58%
Orlando Venues	93	89			89	2.72%
Police	996	997	12		1,009	30.71%
Public Works	646	676	11	(149)	538	16.37%
Transportation	-	-	168		168	5.11%
TOTAL CITY OF ORLANDO	3,167	3,249	204	(167)	3,286	100.00%
SUMMARY BY FUND						
General	2,234	2,256	13	(3)	2,266	68.97%
Wastewater Revenue	226	240			240	7.31%
Solid Waste	98	100			100	3.04%
Parking System Revenue	91	91			91	2.77%
Building Code Enforcement	77	104			104	3.16%
GOAA Police	73	73	12		85	2.59%
Stormwater Utility	69	70	14		84	2.56%
Orlando Venues	53	53			53	1.61%
Facilities Management	43	49			49	1.49%
Fleet Management	45	49			49	1.49%
Construction Management	36	36		(4)	32	0.97%
Leu Gardens	20	20			20	0.61%
Community Redevelopment Agency	18	19	7		26	0.79%
Housing Grants	17	16	3		19	0.58%
Risk Management	11	11			11	0.33%
EMS Transport	6	11			11	0.33%
Community Venues Construction	10	6			6	0.18%
Centroplex Garages	7	7			7	0.21%
Grant	7	10		(5)	5	0.15%
Orlando Stadium Operations	7	7			7	0.21%
After School All Stars	6	8			8	0.24%
Downtown Development Board	3	3			3	0.09%
Cemetery Trust	2	2			2	0.06%
Mennello Museum	3	3			3	0.09%
Crossing Guard	1	1			1	0.03%
Downtown Transit	1	1			1	0.03%
Fire Pension	1	1			1	0.03%
Health Care	1	1			1	0.03%
Pension Participant Services	1	1			1	0.03%
TOTAL CITY OF ORLANDO	3,167	3,249	49	(12)	3,286	100.00%

Proposed Budget (as of September 15, 2016)



FY	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17
Employees	3,135	3,211	3,350	3,439	3,390	3,162	3,025	3,025	3,059	3,139	3,167	3,249	3,286
Population	208,900	217,567	224,055	228,765	234,130	236,788	238,300	241,978	245,254	248,731	256,012	262,372	267,842
per 1,000	15.0	14.8	15.0	15.0	14.5	13.4	12.7	12.5	12.5	12.6	12.4	12.4	12.3



Proposed Budget (as of September 15, 2016)

Available Funding for Capital Improvement Projects 2016/17

	<u>2015/16</u> Adopted Budget	<u>2016/17</u> Proposed Budget
Capital Improvements Fund	\$ 10,091,350	\$ 10,039,091
Transportation Impact Fee-North Fund	1,038,090	1,163,090
Transportation Impact Fee-Southeast Fund	1,650,000	7,150,000
Transportation Impact Fee-Southwest Fund	1,000,000	1,250,000
Solid Waste Fund	343,383	777,000
Gas Tax Fund	9,078,000	9,123,000
Wastewater General Construction Fund	33,380,000	33,131,000
Wastewater Renewal and Replacement Fund	300,000	2,000,000
Wastewater Collection System Impact Fees Fund	3,000,000	500,000
Parking System Revenue Fund	325,000	720,000
Centroplex Garages	0	150,000
Stormwater Utility Fund	6,475,000	5,725,000
Community Redevelopment Fund	100,000	2,950,000
Downtown Development Board	0	100,000
Dubsdread Renewal and Replacement Fund	0	328,000
Capital Improvement Plan Total	<u>\$ 66,780,823</u>	<u>\$ 75,106,181</u>

Proposed Budget (as of September 15, 2016)

Funding Source	FY 2016/17 Proposed Budget
Capital Improvements Fund	
DPAC R&R Contribution	1,639,091
Facility Evaluation, Repairs, and Rehabilitation	1,000,000
Fire Equipment Replacement	1,000,000
Miscellaneous Sidewalk Repair	300,000
Parks and Playground Renovation Project	500,000
FPR Database System	400,000
L. Claudia Allen Parking Lot Improvements	100,000
Pavement Rehabilitation	1,000,000
Police Equipment Replacement/Body Worn Cameras	1,000,000
Recreation Facility Renovations and Maintenance	350,000
Athletic Field Maintenance	240,500
Recreation Pools and Courts	284,500
Fitness Center Equipment	125,000
School Safety Sidewalk Program	600,000
Technology Management Enhancement Projects	1,500,000
Capital Improvements Fund Total	\$ 10,039,091
Transportation Impact Fee - North Fund	
Crystal Lk./Maguire Blvd. Debt Service	\$ 788,090
LYMMO Extension	250,000
State Road 50 Alternatives Analysis Study	125,000
Transportation Impact Fee - North Fund Total	\$ 1,163,090
Transportation Impact Fee - Southeast Fund	
Econlockhatchee Tr 4-In: Lee Vista to Curry Ford	\$ 500,000
Narcoossee Widening: SR 528 - SR 417	5,500,000
New Traffic Signal Locations	450,000
Semoran Systems Analysis	200,000
SunRail Phase 3 OIA	500,000
Transportation Impact Fee - Southeast Fund Total	\$ 7,150,000
Transportation Impact Fee - Southwest Fund	
Amtrak Station Phase 2 and 3	\$ 250,000
Magnolia access for LYMMO South Route	250,000
New Traffic Signal Locations	150,000
Sligh Boulevard & Columbia Street	600,000
Transportation Impact Fee - Southwest Fund Total	\$ 1,250,000
Solid Waste Fund	
Commercial Collection Vehicles	\$ 383,000
Residential/Recycling Collection Vehicles	394,000
	\$ 777,000

Proposed Budget (as of September 15, 2016)

Funding Source	FY 2016/17 Proposed Budget
Gas Tax Fund	
ADA Transition Plan	\$ 250,000
Area Wide Signal System Fiber Interconnect	100,000
Brick Street Restoration	100,000
Intersection Safety Improvements	200,000
LYNX Annual Contribution	3,873,000
Miscellaneous Sidewalk Repair	200,000
Pavement Marking Maintenance	200,000
Pavement Rehabilitation	3,050,000
School Safety Sidewalk Program	450,000
SunRail Corridor Quiet Zone	400,000
Traffic Counts and Travel Time Studies	100,000
Traffic Signal Refurbishing Program	200,000
Gas Tax Fund Total	\$ 9,123,000
Wastewater General Construction Fund	
Acid Fume Hoods and Fans Replacement in WW Lab	\$ 175,000
Conserv I Fiber Replacement	100,000
Conserv I Filter Rehab	200,000
Conserv II Local Resue Transmission Requirements	1,000,000
Conserv II Trans Pipeline Booster Pump	926,000
Conversione Aeration Basins to a Serpentine Mode	200,000
Easterly Wetlands Boardwalk	500,000
Easterly Wetlands Restoration	500,000
Iron Bridge Backwash/Recycle VFD Upgrade	480,000
Iron Bridge Underground Pipe Rehab	250,000
Lift Station 2 & 3 Forcemain Evaluation	3,000,000
Lift Station 2 Collection System Piping	1,500,000
Lift Station 5 Area Improvements	5,000,000
Lift Station Odor Control	1,000,000
Lift Station Rehabilitation	1,500,000
Lift Station Telemetry Replacement	250,000
Lift Station Underground Storage Tank Replacement	500,000
Lift Stations Electrical Safety Improvements	3,000,000
Line Sewers	1,500,000
Marks Street Sewer Replacement	3,000,000
Paving at Wastewater Reclamation Facilities	500,000
Rapid Response Construction	1,500,000
Realign Transmission Main	700,000
Rehab of Old Lab Facility to an Education Center	250,000
Rehabilitation of the Equalization Pumping Station	100,000
Sanitary System Corrosion Abatement	1,000,000
Sanitary Upgrades with Other Projects	1,000,000
Sewage ARV Replacement	500,000
West Orlando Area Piping Improvements	3,000,000
Wastewater General Construction Fund Total	\$ 33,131,000

Proposed Budget (as of September 15, 2016)

Funding Source	FY 2016/17 Proposed Budget
Wastewater Renewal and Replacement Fund	
Lift Station - Underground Rehabilitation	\$ 1,500,000
Lift Station Site Improvements	500,000
Wastewater Renewal and Replacement Fund Total	\$ 2,000,000
Wastewater Collection System Impact Fees Fund	
Downtown District Sewer Implementation	\$ 500,000
Wastewater Collection System Impact Fees Fund Total	\$ 500,000
Parking System Revenue Fund	
55 West Maintenance and Repairs	\$ 150,000
Administration Center Garage Repair/Maintenanc	125,000
Central Blvd Garage Repair and Maintenance	120,000
Courthouse Garage Repair and Maintenance	125,000
Jefferson Garage Capital Repairs	200,000
Parking System Revenue Fund Total	\$ 720,000
Centroplex Garages	
Centroplex I and II Repair and Maintenance	\$ 150,000
Centroplex Garages Fund Total	\$ 150,000
Stormwater Utility Fund	
Colonialtown North Drainage Improvements	\$ 500,000
Developer Inspection	100,000
Parramore South Pond	925,000
Rapid Response Construction	750,000
Stormwater System Construction	50,000
Stormwater System Drainage Inlet Retrofit	400,000
System Repair and Rehabilitation	3,000,000
Stormwater Utility Fund Total	\$ 5,725,000
Community Redevelopment Agency	
Downtown Capital Maintenance	\$ 100,000
DTO Implementation	2,700,000
Signage Maintenance	150,000
Community Redevelopment Agency Fund Total	\$ 2,950,000
Downtown Development Board	
Welcome Center Upgrades	\$ 100,000
Downtown Development Board Fund Total	\$ 100,000
Dubsdread Renewal & Replacement	
Dubsdread Course/Grounds Maintenance	200,000
Dubsdread Equipment	128,000
Dubsdread Renewal & Replacement Fund Total	\$ 328,000
CIP Total	\$ 75,106,181

Proposed Budget (as of September 15, 2016)

FY 2016/17 BUDGET CALENDAR

February 5	Distribution of budget timeline, Re-organization Requests and Capital Improvement Plan (CIP) Requests
February 19	Distribution of Revenue Requests and Justifications/Revenue Manual Revisions
March 11	Revenue budgets due in Management and Budget
March 14	Distribution of Expenditure Requests and Justifications
March 25	CIP project request input due to Management and Budget
April 15	Expenditure Requests due in Management and Budget
April 18 – May 6	Meetings with large departments to review requests
July 1	Certification of property values by Orange County Property Appraiser
July 11	Budget Workshop
July 25	Budget Address/City Council vote on proposed millage rate
September 15	First public hearing to adopt proposed millage rate, budget and Capital Improvement Program
September 26	Final public hearing to adopt millage rate, budget and Capital Improvement Program
October 1	Implementation of adopted budget