

BUDGET IN BRIEF

2016/2017



Orlando Amtrak Historic Train Station

CITY OF ORLANDO, FLORIDA



Proposed Budget (as of July 25, 2016)

CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2016/17

Vision Statement:

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

Buddy Dyer

Jim Gray

Tony Ortiz

Robert F. Stuart

Patty Sheehan

Regina Hill

Samuel B. Ings

Mayor

Commissioner, District 1

Commissioner, District 2

Commissioner, District 3

Commissioner, District 4

Commissioner, District 5

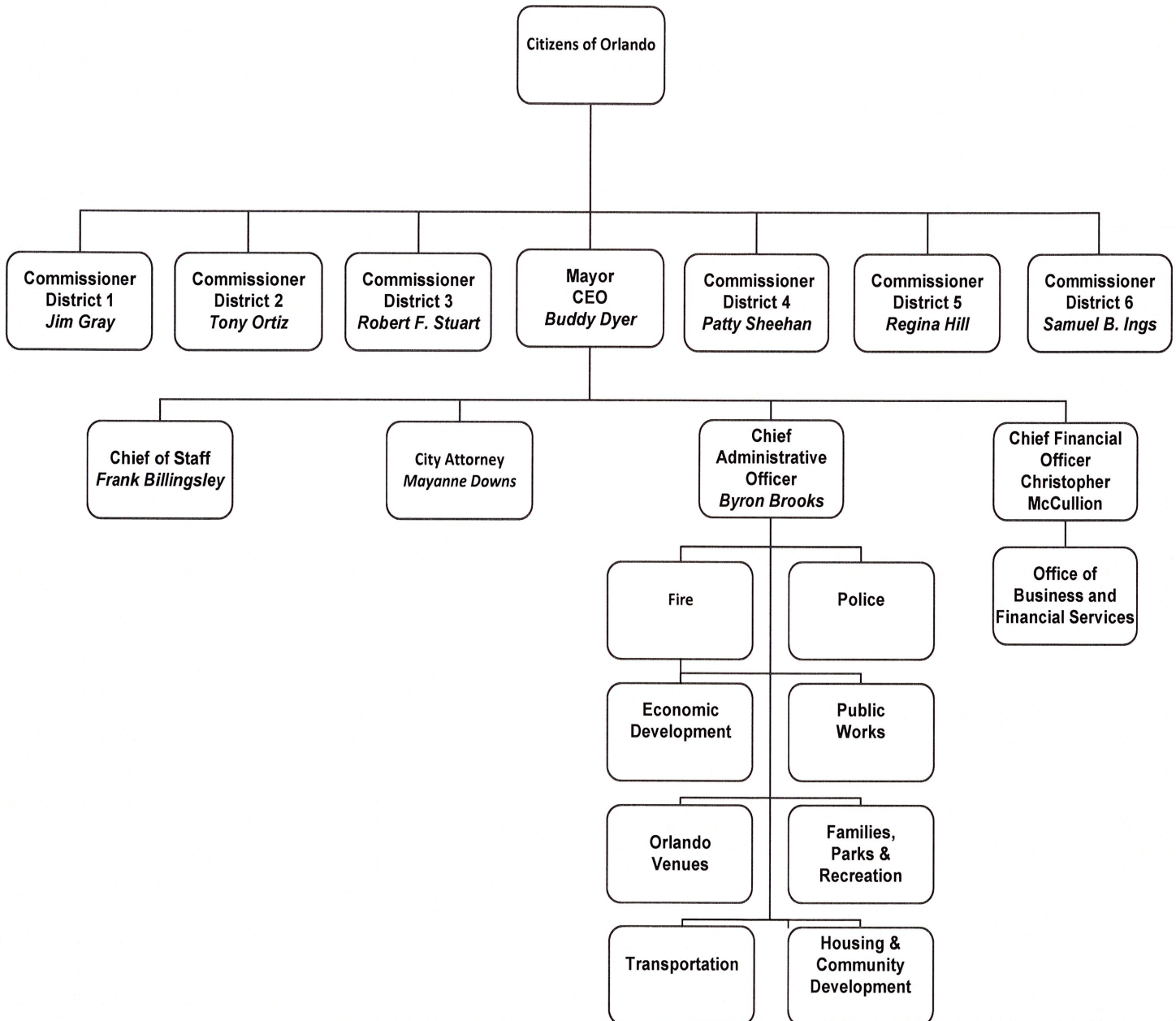
Commissioner, District 6

Proposed Budget (as of July 25, 2016)

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Proposed Budget (as of July 25, 2016)



Proposed Budget (as of July 25, 2016)

| | FY 2015/16 Adopted Budget | FY 2016/17 Proposed Budget |
|---|---------------------------------|----------------------------------|
| General Fund | \$ 401,607,332 | 423,055,220 |
| <u>SPECIAL REVENUE</u> | | |
| 911 Emergency Phone System Fund | 450,000 | 450,000 |
| After School All Stars Fund | 2,121,115 | 2,739,614 |
| Building Code Enforcement Fund | 10,502,050 | 15,604,385 |
| Capital Improvements Fund | 11,031,540 | 10,673,076 |
| Code Enforcement Board Lien Assessment Fund | 2,442,078 | 1,554,556 |
| Cemetery Trust Fund | 769,227 | 763,590 |
| CRA Operating Fund | 8,264,789 | 11,148,321 |
| Contraband Forfeiture Trust Funds | 1,750,000 | 450,112 |
| CRA Trust Funds | 44,673,841 | 49,356,084 |
| Designated Revenue Fund | 1,456,945 | 1,225,000 |
| Dubsdread Golf Course Funds | 2,480,320 | 2,678,286 |
| Emergency Medical Services Transport Fund | 12,000,000 | 10,500,000 |
| Gas Tax Fund | 9,276,198 | 8,982,780 |
| Greater Orlando Aviation Authority Police Fund | 11,954,780 | 14,315,411 |
| Grants Fund | - | - |
| Harry P. Leu Gardens Fund | 2,694,500 | 2,688,500 |
| State Housing Initiatives Partnership Program Fund (SHIP) | 1,228,168 | 1,661,844 |
| U.S. Department of Housing and Urban Development Grants Fund | 6,069,933 | 6,536,467 |
| Law Enforcement Training Fund | 227,770 | 226,752 |
| Mennello Museum - American Art Fund | 508,977 | 530,407 |
| Orange County Public Schools Crossing Guard Fund | 528,755 | 559,433 |
| Revolving and Renewable Energy Fund | 139,342 | 139,342 |
| Special Assessment Funds | 1,514,743 | 1,512,126 |
| Spellman Site Fund | 1,103,675 | 1,035,722 |
| Street Tree Trust Fund | 202,640 | 202,918 |
| Centroplex Garages Fund | 2,654,006 | 3,290,563 |
| Transportation Impact Fee Funds | 4,363,115 | 9,609,343 |
| Utilities Services Tax Fund | 29,347,512 | 29,905,494 |
| <u>DEBT SERVICE</u> | | |
| 6th Cent TDT Debt | 20,251,000 | 20,292,797 |
| Internal Loan - Capital Improvement Bonds 2007 Series B Fund | 3,618,283 | 3,558,858 |
| Citrus Bowl Commercial Paper Debt Construction Fund | 209,800 | 209,800 |
| CRA Debt Service - 2009 | 6,295,810 | 6,298,010 |
| CRA PAC Debt Service - 2010 | 6,862,344 | 6,860,944 |
| 2014 Series A Tourist Development Tax Debt Service Fund | 11,900,363 | 12,880,363 |
| CRA Debt Service Internal Loan Fund | 4,641,262 | 3,055,597 |
| CRA Debt - Conroy Road Fund | 1,900,850 | 1,898,750 |
| CRA Debt - Republic Drive Fund | 3,826,020 | 3,814,755 |
| CRA Debt Service State Infrastructure Bank Fund | 750,000 | 750,000 |
| Events Center Debt Other | 5,977,543 | 5,701,730 |
| Amway Center Commercial Paper Fund | 1,212,500 | 1,212,500 |
| Internal Loan - Jefferson Street Garage Fund | 1,516,100 | 1,415,727 |
| Performing Arts Center Commercial Paper Debt Construction Fund | 377,700 | 377,700 |
| Amway Center Sales Tax Rebate Debt Service Fund | 2,000,004 | 2,000,004 |
| Internal Loan - Taxable Series H Commercial Paper Fund | 343,425 | 343,425 |
| New Public Safety and Energy Efficiency Debt Bond Fund Series 2014B | - | 3,110,250 |
| Wastewater Revenue Bond Funds | 9,571,233 | 8,493,381 |

Proposed Budget (as of July 25, 2016)

| | FY 2015/16 Adopted Budget | FY 2016/17 Proposed Budget |
|---|---------------------------------|----------------------------------|
| <u>ENTERPRISE</u> | | |
| 55 West Garage Renewal and Replacement Fund | 75,000 | 75,000 |
| Amway Center Renewal and Replacement Fund | 1,250,000 | 1,000,000 |
| CNL Renewal and Replacement Fund | 30,000 | 30,000 |
| Venues Construction Administration Fund | 1,073,455 | 1,350,161 |
| Downtown Transit Fund | 1,371,553 | 2,064,155 |
| Orlando Venues Enterprise Fund | 23,912,938 | 23,668,907 |
| Orlando Stadiums Operations Fund | 5,903,052 | 6,047,449 |
| Parking System Revenue Fund | 14,090,418 | 14,224,533 |
| Solid Waste Fund | 32,104,210 | 33,241,097 |
| Stormwater Utility Fund | 23,236,969 | 26,096,711 |
| Wastewater Construction Funds | 39,380,000 | 37,581,000 |
| Wastewater Renewal and Replacement Fund | 2,800,000 | 2,800,000 |
| Wastewater Revenue Fund | 104,464,871 | 101,292,197 |
| <u>INTERNAL SERVICE</u> | | |
| Construction Management Fund | 4,478,966 | 4,596,654 |
| Facilities Management Fund | 7,130,677 | 11,148,905 |
| Fleet Management Funds | 27,963,218 | 30,533,219 |
| Health Care Fund | 59,691,814 | 63,666,709 |
| Internal Loan Bank Fund | 22,011,900 | 19,504,650 |
| Pension Participant Services Fund | 104,652 | 104,726 |
| Risk Management Fund | 16,423,835 | 16,131,798 |
| <u>COMPONENT UNIT</u> | | |
| Downtown South Neighborhood Improvement District Fund | 383,595 | 546,125 |
| Downtown Development Board Fund | 3,526,217 | 4,138,933 |
| <u>PENSION TRUST</u> | | |
| City Pension Funds | 48,077,786 | 53,539,144 |
| Other Post Employment Benefit Trust Fund | 22,679,460 | 25,372,981 |
| TOTAL CITY OF ORLANDO | \$ 1,114,782,174 | \$ 1,172,424,991 |

Notes:

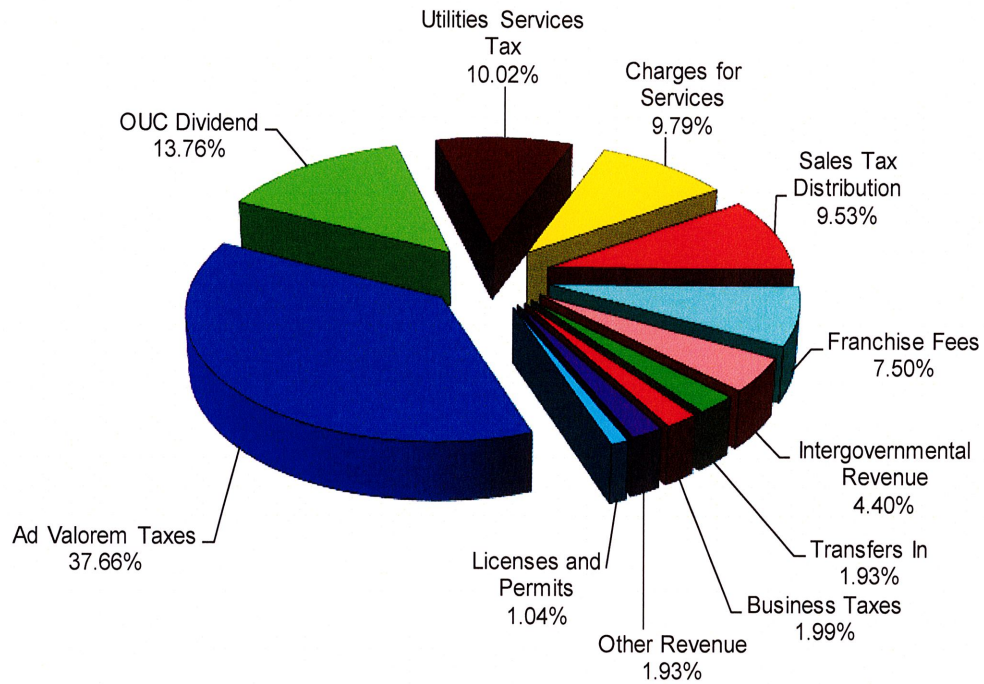
General Fund increased by \$21.4M due to an increase in the number of employees, increased benefit costs, departmental initiatives, and the lowering of targeted savings.

The Building Code Enforcement Fund increase reflects the growth in staffing necessary to keep up with growing demand, and an investment in the development of an Economic Development Information System (EDIS) to both modernize the customer experience and make it more efficient.

The FY2015/16 Adopted Budget for the Downtown South Neighborhood Improvement District Fund did not include Local Payment in Lieu of Taxes. This payment is included in the FY2016/17 Budget in the amount of \$151,667.

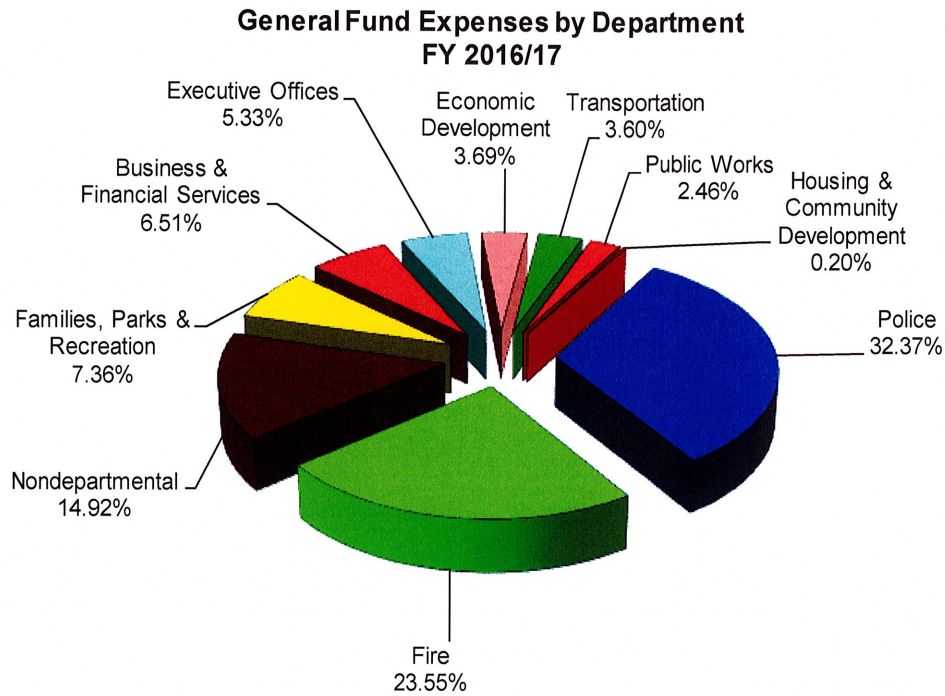
Proposed Budget (as of July 25, 2016)

**General Fund - Revenues by Source
FY 2016/17**



| Source of General Revenue | FY 2016/17 Proposed Budget | % of Total |
|---------------------------|-------------------------------|----------------|
| Ad Valorem Taxes | \$ 159,311,274 | 37.66% |
| OUC Dividend | 58,200,000 | 13.76% |
| Utilities Services Tax | 42,399,404 | 10.02% |
| Charges for Services | 41,419,235 | 9.79% |
| Sales Tax Distribution | 40,300,000 | 9.53% |
| Franchise Fees | 31,725,000 | 7.50% |
| Intergovernmental Revenue | 18,626,044 | 4.40% |
| Transfers In | 10,076,762 | 2.38% |
| Business Taxes | 8,415,000 | 1.99% |
| Other Revenue | 8,166,501 | 1.93% |
| Licenses and Permits | 4,416,000 | 1.04% |
| Total | \$ 423,055,220 | 100.00% |

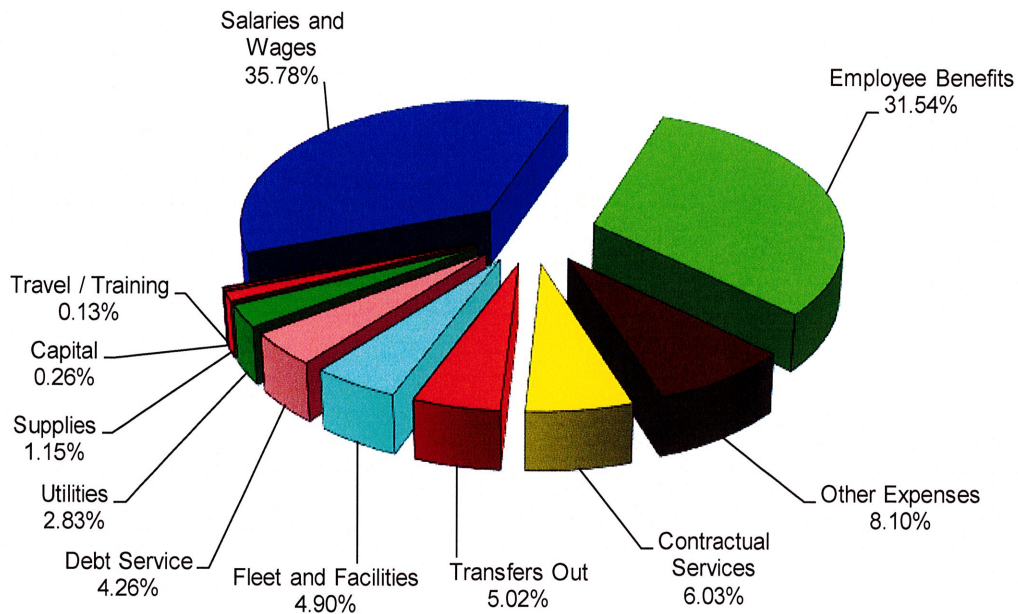
Proposed Budget (as of July 25, 2016)



| General Fund Departments | FY 2016/17 Proposed Budget | % of Total |
|---------------------------------|-------------------------------|----------------|
| Police | \$ 136,936,185 | 32.37% |
| Fire | 99,644,748 | 23.55% |
| Nondepartmental | 63,139,713 | 14.92% |
| Families, Parks & Recreation | 31,131,834 | 7.36% |
| Business & Financial Services | 27,535,440 | 6.51% |
| Executive Offices | 22,564,920 | 5.33% |
| Economic Development | 15,618,681 | 3.69% |
| Transportation | 15,238,124 | 3.60% |
| Public Works | 10,399,818 | 2.46% |
| Housing & Community Development | 845,757 | 0.20% |
| Total | \$ 423,055,220 | 100.00% |

Proposed Budget (as of July 25, 2016)

**General Fund - Expenses by Use
FY 2016/17**



| General Fund Uses | FY 2016/17 | |
|----------------------|-----------------------|----------------|
| | Adopted Budget | % of Total |
| Salaries and Wages | \$ 151,364,524 | 35.78% |
| Employee Benefits | 133,432,902 | 31.54% |
| Other Expenses | 34,264,017 | 8.10% |
| Contractual Services | 25,517,482 | 6.03% |
| Transfers Out | 21,245,529 | 5.02% |
| Fleet and Facilities | 20,718,447 | 4.90% |
| Debt Service | 18,008,296 | 4.26% |
| Utilities | 11,971,976 | 2.83% |
| Supplies | 4,870,822 | 1.15% |
| Capital | 1,104,572 | 0.26% |
| Travel / Training | 556,653 | 0.13% |
| Total | \$ 423,055,220 | 100.00% |

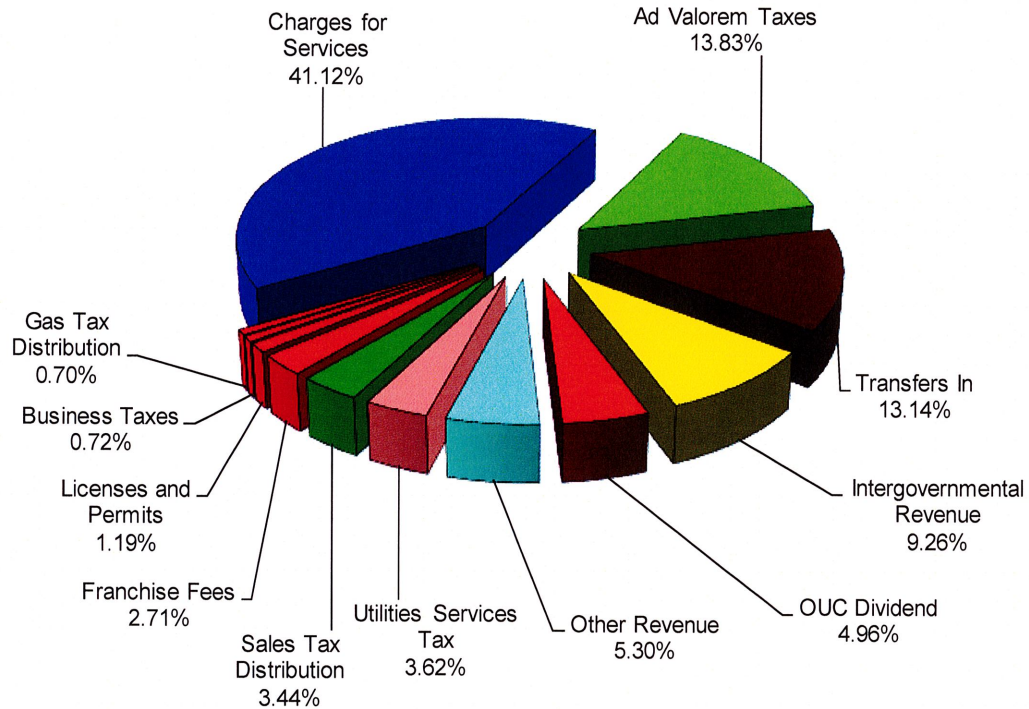
Proposed Budget (as of July 25, 2016)

GENERAL FUND Comparison of Sources and Uses by Fiscal Year

| REVENUES | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
|---------------------------------|-----------------------|-----------------------|-----------------------|----------------|----------------------|--------------|
| | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Ad Valorem Taxes | 128,133,651 | \$ 146,137,113 | \$ 159,311,274 | 37.66% | \$ 13,174,161 | 9.01% |
| Utilities Services Tax | 43,212,137 | 42,644,237 | 42,399,404 | 10.02% | (244,833) | (0.57%) |
| Franchise Fees | 31,077,307 | 30,900,000 | 31,725,000 | 7.50% | 825,000 | 2.67% |
| Intergovernmental | 18,330,659 | 17,898,324 | 18,626,044 | 4.40% | 727,720 | 4.07% |
| Business Taxes | 8,434,995 | 8,215,000 | 8,415,000 | 1.99% | 200,000 | 2.43% |
| Sales Tax Distribution | 37,903,686 | 38,400,000 | 40,300,000 | 9.53% | 1,900,000 | 4.95% |
| Licenses and Permits | 4,394,865 | 3,970,000 | 4,416,000 | 1.04% | 446,000 | 11.23% |
| Other Revenue | 10,479,747 | 12,536,805 | 8,166,501 | 1.93% | (4,370,304) | (34.86%) |
| OUC Dividend | 53,211,000 | 55,700,000 | 58,200,000 | 13.76% | 2,500,000 | 4.49% |
| Charges for Services | 41,029,772 | 42,513,095 | 41,419,235 | 9.79% | (1,093,860) | (2.57%) |
| Transfers In | 7,651,623 | 3,242,525 | 10,076,762 | 2.38% | 6,834,237 | 210.77% |
| | <u>\$ 383,859,443</u> | <u>\$ 402,157,099</u> | <u>\$ 423,055,220</u> | <u>100.00%</u> | <u>\$ 20,898,121</u> | <u>5.20%</u> |
| APPROPRIATIONS | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
| By Department | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Executive Offices | \$ 20,014,513 | \$ 21,962,890 | \$ 22,564,920 | 5.33% | \$ 602,030 | 2.74% |
| Business & Financial Services | 24,054,334 | 26,533,432 | 27,535,440 | 6.51% | 1,002,008 | 3.78% |
| Economic Development | 14,474,926 | 18,887,344 | 15,618,681 | 3.69% | (3,268,663) | (17.31%) |
| Families, Parks & Recreation | 29,680,014 | 30,409,627 | 31,131,834 | 7.36% | 722,207 | 2.37% |
| Fire | 93,952,548 | 95,985,243 | 99,644,748 | 23.55% | 3,659,505 | 3.81% |
| Housing & Community Development | 350,756 | 505,979 | 845,757 | 0.20% | 339,778 | 67.15% |
| Police | 128,138,935 | 131,730,185 | 136,936,185 | 32.37% | 5,206,000 | 3.95% |
| Public Works | 17,961,393 | 21,170,179 | 10,399,818 | 2.46% | (10,770,361) | (50.88%) |
| Transportation | - | - | 15,238,124 | 3.60% | 15,238,124 | 0.00% |
| Nondepartmental | 48,793,939 | 54,972,220 | 63,139,713 | 14.92% | 8,167,493 | 14.86% |
| | <u>\$ 377,421,358</u> | <u>\$ 402,157,099</u> | <u>\$ 423,055,220</u> | <u>100.00%</u> | <u>\$ 20,898,121</u> | <u>5.20%</u> |
| By Major Category | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
| | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Salaries and Wages | \$ 142,494,254 | \$ 144,922,387 | \$ 151,364,524 | 35.78% | \$ 6,442,137 | 4.45% |
| Employee Benefits | 117,581,746 | 124,973,497 | 133,432,902 | 31.54% | 8,459,405 | 6.77% |
| Supplies | 4,686,420 | 4,826,185 | 4,870,822 | 1.15% | 44,637 | 0.92% |
| Contractual Services | 18,615,273 | 25,131,186 | 25,517,482 | 6.03% | 386,296 | 1.54% |
| Utilities | 11,954,066 | 11,956,367 | 11,971,976 | 2.83% | 15,609 | 0.13% |
| Travel / Training | 290,163 | 544,613 | 556,653 | 0.13% | 12,040 | 2.21% |
| Fleet and Facilities | 19,371,214 | 20,793,931 | 20,718,447 | 4.90% | (75,484) | (0.36%) |
| Capital | 696,060 | 934,125 | 1,104,572 | 0.26% | 170,447 | 18.25% |
| Debt Service | 14,313,841 | 15,241,887 | 18,008,296 | 4.26% | 2,766,409 | 18.15% |
| Other Expenses | 25,627,601 | 31,219,208 | 34,264,017 | 8.10% | 3,044,809 | 9.75% |
| Transfers Out | 21,790,719 | 21,613,713 | 21,245,529 | 5.02% | (368,184) | (1.70%) |
| | <u>\$ 377,421,358</u> | <u>\$ 402,157,099</u> | <u>\$ 423,055,220</u> | <u>100.00%</u> | <u>\$ 20,898,121</u> | <u>5.20%</u> |

Proposed Budget (as of July 25, 2016)

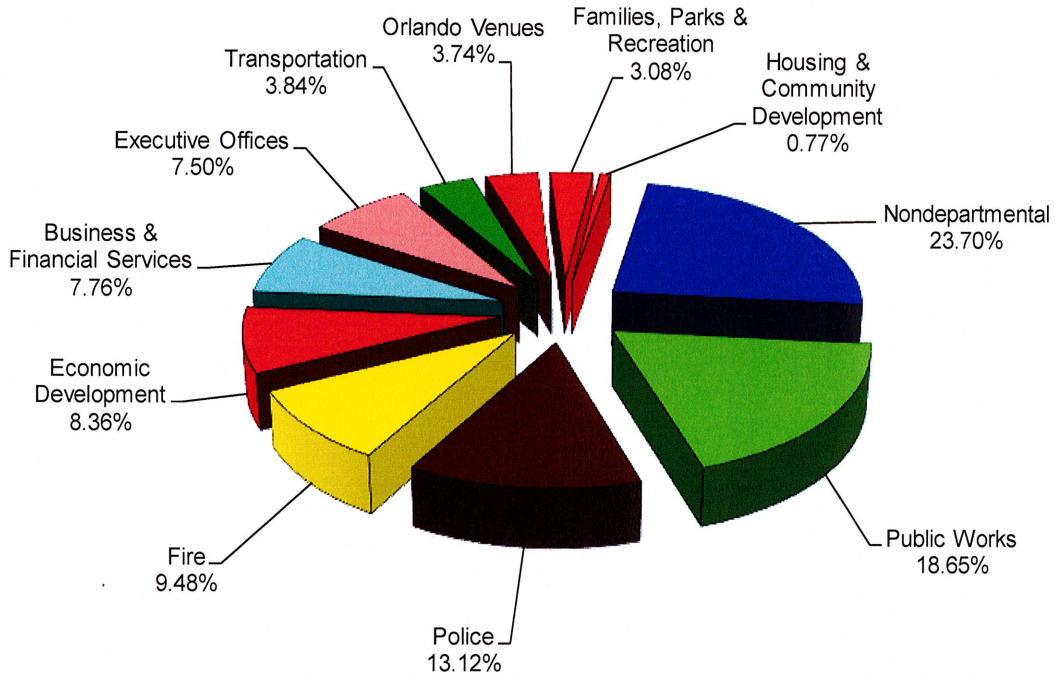
**All Funds - Revenues by Source
FY 2016/17**



| Source of All Fund Revenue | FY 2016/17 | |
|----------------------------|-------------------------|----------------|
| | Proposed Budget | % of Total |
| Charges for Services | \$ 482,131,831 | 41.12% |
| Ad Valorem Taxes | 162,173,571 | 13.83% |
| Transfers In | 154,113,422 | 13.14% |
| Intergovernmental Revenue | 108,535,721 | 9.26% |
| OUC Dividend | 58,200,000 | 4.96% |
| Other Revenue | 62,119,446 | 5.30% |
| Utilities Services Tax | 42,465,000 | 3.62% |
| Sales Tax Distribution | 40,300,000 | 3.44% |
| Franchise Fees | 31,805,000 | 2.71% |
| Licenses and Permits | 13,916,000 | 1.19% |
| Business Taxes | 8,415,000 | 0.72% |
| Gas Tax Distribution | 8,250,000 | 0.70% |
| Total | \$ 1,172,424,991 | 100.00% |

Proposed Budget (as of July 25, 2016)

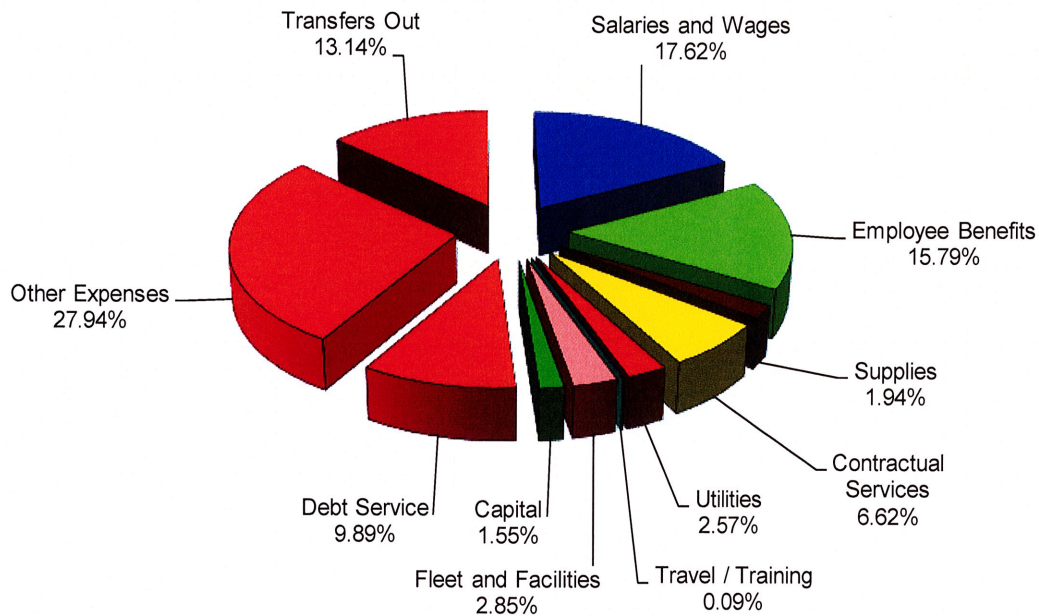
**All Funds - Expenses by Department
FY 2016/17**



| All Funds Department | FY 2016/17 Proposed Budget | % of Total |
|---------------------------------|-------------------------------|----------------|
| Nondepartmental | \$ 277,814,134 | 23.70% |
| Public Works | 218,707,477 | 18.65% |
| Police | 153,879,442 | 13.12% |
| Fire | 111,203,199 | 9.48% |
| Economic Development | 97,967,085 | 8.36% |
| Business & Financial Services | 90,993,016 | 7.76% |
| Executive Offices | 87,894,193 | 7.50% |
| Transportation | 45,026,718 | 3.84% |
| Orlando Venues | 43,821,293 | 3.74% |
| Families, Parks & Recreation | 36,074,366 | 3.08% |
| Housing & Community Development | 9,044,068 | 0.77% |
| Total | \$ 1,172,424,991 | 100.00% |

Proposed Budget (as of July 25, 2016)

**All Funds - Expenses by Use
FY 2016/17**



| All Funds Uses | FY 2016/17 Adopted Budget | % of Total |
|-----------------------|--------------------------------------|-------------------|
| Salaries and Wages | \$ 206,562,525 | 17.62% |
| Employee Benefits | 185,146,257 | 15.79% |
| Supplies | 22,725,565 | 1.94% |
| Contractual Services | 77,603,288 | 6.62% |
| Utilities | 30,104,843 | 2.57% |
| Travel / Training | 1,010,710 | 0.09% |
| Fleet and Facilities | 33,439,098 | 2.85% |
| Capital | 18,140,623 | 1.55% |
| Debt Service | 115,998,961 | 9.89% |
| Other Expenses | 327,579,699 | 27.94% |
| Transfers Out | 154,113,422 | 13.14% |
| Total | \$ 1,172,424,991 | 100.00% |

Proposed Budget (as of July 25, 2016)

ALL FUNDS Comparison of Sources and Uses by Fiscal Year

| REVENUES | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
|---------------------------|-------------------------|-------------------------|-------------------------|----------------|-------------------------|-----------------|
| | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Charges for Services | \$ 482,115,435 | \$ 460,364,709 | \$ 482,131,831 | 41.12% | \$ 21,767,122 | 4.73% |
| Ad Valorem Taxes | 130,458,234 | 148,730,371 | 162,173,571 | 13.83% | \$ 13,443,200 | 9.04% |
| Transfers In | 174,317,016 | 145,315,207 | 154,113,422 | 13.14% | 8,798,215 | 6.05% |
| Intergovernmental Revenue | 114,603,557 | 106,879,253 | 108,535,721 | 9.26% | 1,656,468 | 1.55% |
| Other Revenue | 53,343,392 | 493,198,556 | 62,119,446 | 5.30% | (431,079,110) | (87.40%) |
| OUC Dividend | 53,211,000 | 55,700,000 | 58,200,000 | 4.96% | 2,500,000 | 4.49% |
| Utilities Services Tax | 30,341,246 | 29,322,400 | 42,465,000 | 3.62% | 13,142,600 | 44.82% |
| Sales Tax Distribution | 37,903,686 | 38,400,000 | 40,300,000 | 3.44% | 1,900,000 | 4.95% |
| Franchise Fees | 31,157,307 | 30,980,000 | 31,805,000 | 2.71% | 825,000 | 2.66% |
| Licenses and Permits | 16,539,554 | 12,970,000 | 13,916,000 | 1.19% | 946,000 | 7.29% |
| Business Taxes | 8,434,995 | 8,215,000 | 8,415,000 | 0.72% | 200,000 | 2.43% |
| Gas Tax Distribution | 8,471,096 | 8,000,000 | 8,250,000 | 0.70% | 250,000 | 3.13% |
| | \$ 1,140,896,519 | \$ 1,538,075,496 | \$ 1,172,424,991 | 100.00% | \$ (365,650,505) | (23.77%) |

| APPROPRIATIONS | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
|---------------------------------|-------------------------|-------------------------|-------------------------|----------------|-------------------------|-----------------|
| By Department | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Executive Offices | \$ 77,925,600 | \$ 86,867,378 | \$ 87,894,193 | 7.50% | \$ 1,026,815 | 1.18% |
| Business & Financial Services | 101,564,372 | 130,462,484 | 90,993,016 | 7.76% | (39,469,468) | (30.25%) |
| Economic Development | 84,756,298 | 146,253,032 | 97,967,085 | 8.36% | (48,285,947) | (33.02%) |
| Families, Parks & Recreation | 34,704,639 | 40,225,719 | 36,074,366 | 3.08% | (4,151,353) | (10.32%) |
| Fire | 110,790,739 | 111,431,580 | 111,203,199 | 9.48% | (228,381) | (0.20%) |
| Housing & Community Development | 8,367,851 | 15,740,778 | 9,044,068 | 0.77% | (6,696,710) | (42.54%) |
| Police | 143,614,946 | 150,825,093 | 153,879,442 | 13.12% | 3,054,349 | 2.03% |
| Public Works | 220,732,623 | 485,360,640 | 218,707,477 | 18.65% | (266,653,163) | (54.94%) |
| Orlando Venues | 193,040,245 | 108,755,165 | 43,821,293 | 3.74% | (64,933,872) | (59.71%) |
| Transportation | - | - | 45,026,718 | 3.84% | 45,026,718 | 0.00% |
| Nondepartmental | 231,943,184 | 262,153,627 | 277,814,134 | 23.70% | 15,660,507 | 5.97% |
| | \$ 1,207,440,498 | \$ 1,538,075,496 | \$ 1,172,424,991 | 100.00% | \$ (365,650,505) | (23.77%) |

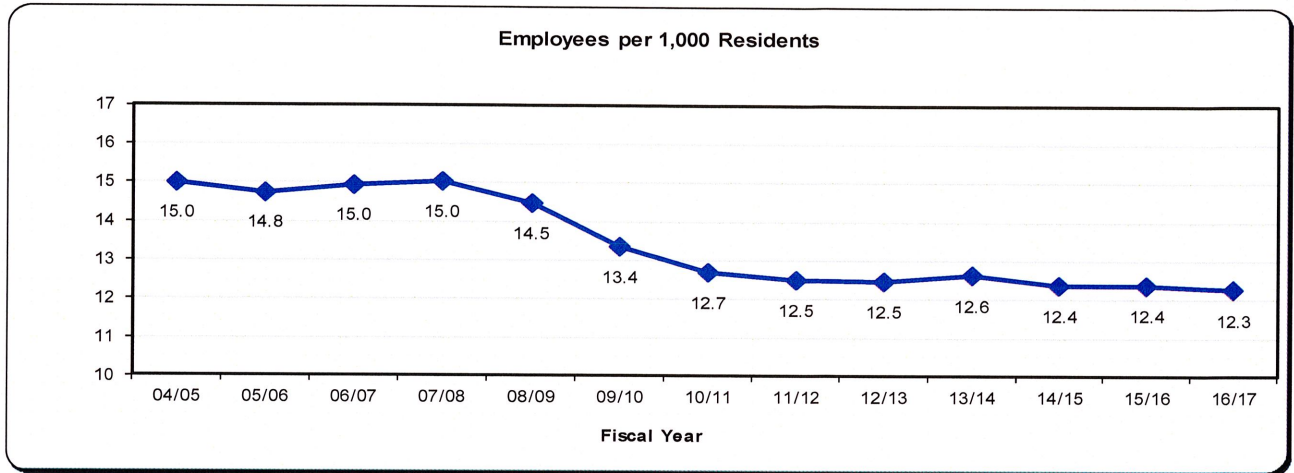
| By Major Category | ACTUAL | REVISED | PROPOSED | 2016/17 | NET | % |
|----------------------|-------------------------|-------------------------|-------------------------|----------------|-------------------------|-----------------|
| | FY 2014/15 | FY 2015/16 | FY 2016/17 | % TOTAL | CHANGE | CHANGE |
| Salaries and Wages | \$ 192,204,337 | \$ 200,668,407 | \$ 206,562,525 | 17.62% | \$ 5,894,118 | 2.94% |
| Employee Benefits | 148,242,220 | 172,056,991 | 185,146,257 | 15.79% | 13,089,266 | 7.61% |
| Supplies | 23,548,771 | 28,095,557 | 22,725,565 | 1.94% | (5,369,992) | (19.11%) |
| Contractual Services | 182,733,449 | 159,020,648 | 77,603,288 | 6.62% | (81,417,360) | (51.20%) |
| Utilities | 30,799,651 | 31,668,879 | 30,104,843 | 2.57% | (1,564,036) | (4.94%) |
| Travel / Training | 858,849 | 1,221,590 | 1,010,710 | 0.09% | (210,880) | (17.26%) |
| Fleet and Facilities | 39,733,979 | 35,163,729 | 33,439,098 | 2.85% | (1,724,631) | (4.90%) |
| Capital | 94,721,793 | 182,405,016 | 18,140,623 | 1.55% | (164,264,393) | (90.05%) |
| Debt Service | 62,565,298 | 110,937,945 | 115,998,961 | 9.89% | 5,061,016 | 4.56% |
| Other Expenses | 257,715,137 | 471,527,316 | 327,579,699 | 27.94% | (143,947,617) | (30.53%) |
| Transfer Out | 174,317,016 | 145,309,418 | 154,113,422 | 13.14% | 8,804,004 | 6.06% |
| | \$ 1,207,440,498 | \$ 1,538,075,496 | \$ 1,172,424,991 | 100.00% | \$ (365,650,505) | (23.77%) |

Proposed Budget (as of July 25, 2016)

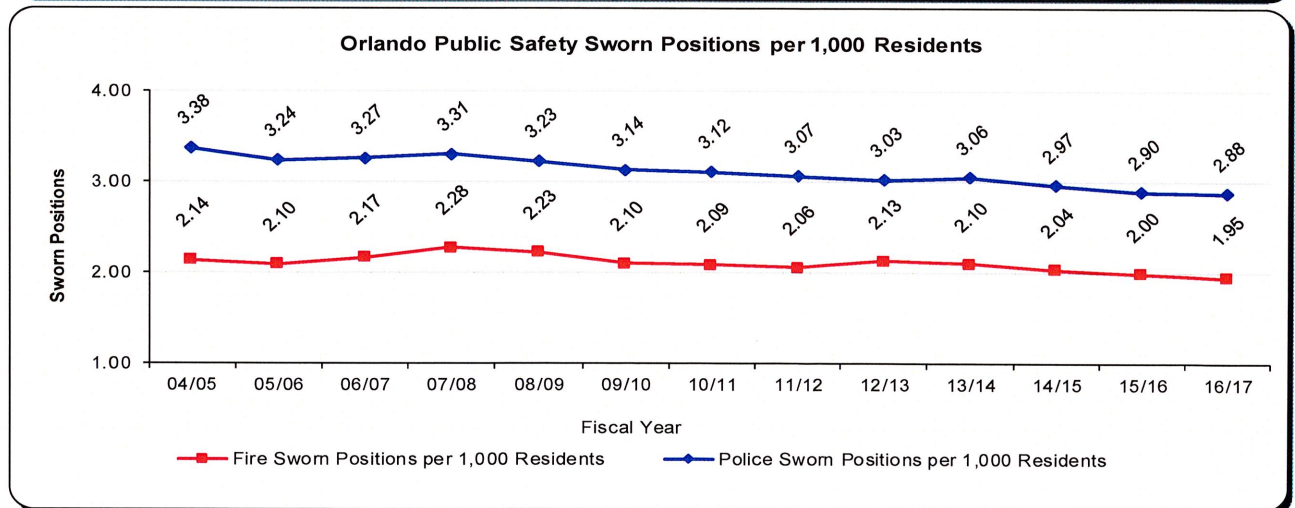
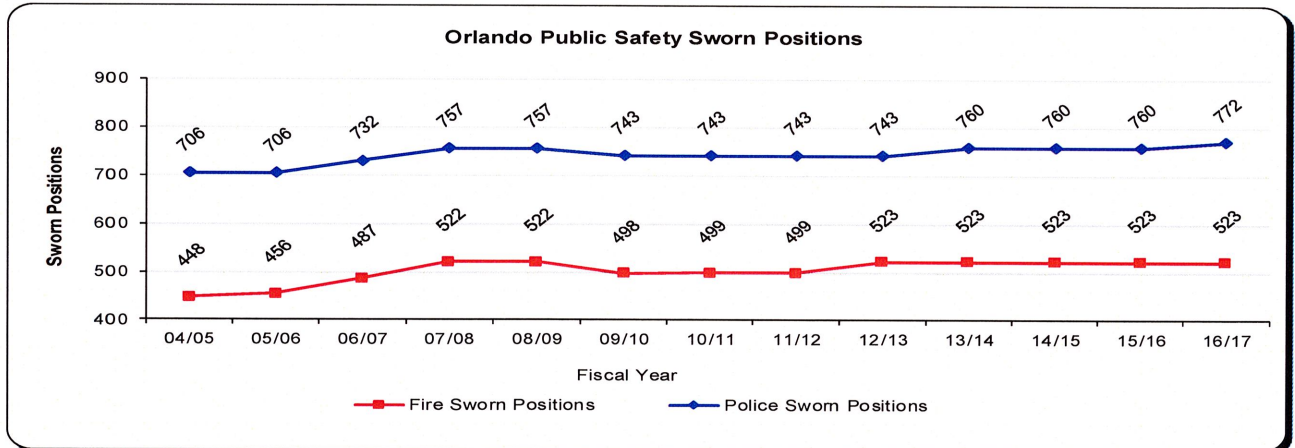
CITYWIDE STAFFING SUMMARY CITY OF ORLANDO FY 2016/17

| | Final FY2014/15 | Revised FY2015/16 | Proposed New Positions | Proposed Position Deletions | Proposed FY2016/17 | Percent of Total |
|---------------------------------|--------------------|----------------------|------------------------------|-----------------------------------|-----------------------|------------------------|
| SUMMARY BY DEPARTMENT | | | | | | |
| Executive Offices | 151 | 155 | | | 155 | 4.72% |
| Business & Financial Services | 259 | 270 | | | 270 | 8.22% |
| Economic Development | 194 | 231 | 7 | (18) | 220 | 6.70% |
| Families, Parks & Recreation | 216 | 219 | 1 | | 220 | 6.70% |
| Fire | 592 | 592 | 4 | | 596 | 18.15% |
| Housing & Community Development | 20 | 19 | | | 19 | 0.58% |
| Orlando Venues | 93 | 89 | | | 89 | 2.72% |
| Police | 996 | 997 | 12 | | 1,009 | 30.72% |
| Public Works | 646 | 676 | 11 | (149) | 538 | 16.38% |
| Transportation | - | - | 168 | | 168 | 5.12% |
| TOTAL CITY OF ORLANDO | 3,167 | 3,248 | 203 | (167) | 3,284 | 100.00% |
| SUMMARY BY FUND | | | | | | |
| General | 2,234 | 2,255 | 12 | | 2,267 | 69.04% |
| Wastewater Revenue | 226 | 240 | | | 240 | 7.32% |
| Solid Waste | 98 | 100 | | | 100 | 3.05% |
| Parking System Revenue | 91 | 91 | | | 91 | 2.77% |
| Building Code Enforcement | 77 | 104 | | | 104 | 3.17% |
| GOAA Police | 73 | 73 | 12 | | 85 | 2.59% |
| Stormwater Utility | 69 | 70 | 14 | | 84 | 2.56% |
| Orlando Venues | 53 | 53 | | | 53 | 1.61% |
| Facilities Management | 43 | 49 | | | 49 | 1.49% |
| Fleet Management | 45 | 49 | | | 49 | 1.49% |
| Construction Management | 36 | 36 | | (4) | 32 | 0.97% |
| Leu Gardens | 20 | 20 | | | 20 | 0.61% |
| Community Redevelopment Agency | 18 | 19 | 7 | | 26 | 0.79% |
| Housing Grants | 17 | 16 | | | 16 | 0.49% |
| Risk Management | 11 | 11 | | | 11 | 0.33% |
| EMS Transport | 6 | 11 | | | 11 | 0.33% |
| Community Venues Construction | 10 | 6 | | | 6 | 0.18% |
| Centroplex Garages | 7 | 7 | | | 7 | 0.21% |
| Grant | 7 | 10 | | (5) | 5 | 0.15% |
| Orlando Stadium Operations | 7 | 7 | | | 7 | 0.21% |
| After School All Stars | 6 | 8 | | | 8 | 0.24% |
| Downtown Development Board | 3 | 3 | | | 3 | 0.09% |
| Cemetery Trust | 2 | 2 | | | 2 | 0.06% |
| Mennello Museum | 3 | 3 | | | 3 | 0.09% |
| Crossing Guard | 1 | 1 | | | 1 | 0.03% |
| Downtown Transit | 1 | 1 | | | 1 | 0.03% |
| Fire Pension | 1 | 1 | | | 1 | 0.03% |
| Health Care | 1 | 1 | | | 1 | 0.03% |
| Pension Participant Services | 1 | 1 | | | 1 | 0.03% |
| TOTAL CITY OF ORLANDO | 3,167 | 3,248 | 45 | (9) | 3,284 | 100.00% |

Proposed Budget (as of July 25, 2016)



| FY | 04/05 | 05/06 | 06/07 | 07/08 | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 |
|------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Employees | 3,135 | 3,211 | 3,350 | 3,439 | 3,390 | 3,162 | 3,025 | 3,025 | 3,059 | 3,139 | 3,167 | 3,248 | 3,284 |
| Population | 208,900 | 217,567 | 224,055 | 228,765 | 234,130 | 236,788 | 238,300 | 241,978 | 245,254 | 248,731 | 256,012 | 262,372 | 267,842 |
| per 1,000 | 15.0 | 14.8 | 15.0 | 15.0 | 14.5 | 13.4 | 12.7 | 12.5 | 12.5 | 12.6 | 12.4 | 12.4 | 12.3 |



Proposed Budget (as of July 25, 2016)

Available Funding for Capital Improvement Projects 2016/17

| | <u>2015/16</u> Adopted Budget | <u>2016/17</u> Proposed Budget |
|---|-------------------------------------|--------------------------------------|
| Capital Improvements Fund | \$ 10,091,350 | \$ 10,039,091 |
| Transportation Impact Fee-North Fund | 1,038,090 | 1,163,090 |
| Transportation Impact Fee-Southeast Fund | 1,650,000 | 7,150,000 |
| Transportation Impact Fee-Southwest Fund | 1,000,000 | 1,250,000 |
| Solid Waste Fund | 343,383 | 777,000 |
| Gas Tax Fund | 9,078,000 | 9,123,000 |
| Wastewater General Construction Fund | 33,380,000 | 34,081,000 |
| Wastewater Renewal and Replacement Fund | 300,000 | 2,000,000 |
| Wastewater Collection System Impact Fees Fund | 3,000,000 | 500,000 |
| Parking System Revenue Fund | 325,000 | 720,000 |
| Centroplex Garages | 0 | 150,000 |
| Stormwater Utility Fund | 6,475,000 | 5,725,000 |
| Community Redevelopment Fund | 100,000 | 600,000 |
| Downtown Development Board | 0 | 100,000 |
| Dubsdread Renewal and Replacement Fund | 0 | 338,000 |
| Capital Improvement Plan Total | <u>\$ 66,780,823</u> | <u>\$ 73,716,181</u> |

Proposed Budget (as of July 25, 2016)

| Funding Source | FY 2016/17 Proposed Budget |
|---|-------------------------------|
| Capital Improvements Fund | |
| DPAC R&R Contribution | 1,639,091 |
| Facility Evaluation, Repairs, and Rehabilitation | 1,000,000 |
| Fire Equipment Replacement | 1,000,000 |
| Miscellaneous Sidewalk Repair | 300,000 |
| Parks and Playground Renovation Project | 1,000,000 |
| Pavement Rehabilitation | 1,000,000 |
| Police Equipment Replacement/Body Worn Cameras | 1,000,000 |
| Recreation Facility Renovations and Maintenance | 1,000,000 |
| School Safety Sidewalk Program | 600,000 |
| Technology Management Enhancement Projects | 1,500,000 |
| Capital Improvements Fund Total | \$ 10,039,091 |
| Transportation Impact Fee - North Fund | |
| Crystal Lk./Maguire Blvd. Debt Service | \$ 788,090 |
| LYMMO Extension | 250,000 |
| State Road 50 Alternatives Analysis Study | 125,000 |
| Transportation Impact Fee - North Fund Total | \$ 1,163,090 |
| Transportation Impact Fee - Southeast Fund | |
| Econlockhatchee Tr 4-In: Lee Vista to Curry Ford | \$ 500,000 |
| Narcoossee Widening: SR 528 - SR 417 | 5,500,000 |
| New Traffic Signal Locations | 450,000 |
| Semorán Systems Analysis | 200,000 |
| SunRail Phase 3 OIA | 500,000 |
| Transportation Impact Fee - Southeast Fund Total | \$ 7,150,000 |
| Transportation Impact Fee - Southwest Fund | |
| Amtrak Station Phase 2 and 3 | \$ 250,000 |
| Magnolia access for LYMMO South Route | 250,000 |
| New Traffic Signal Locations | 150,000 |
| Sligh Boulevard & Columbia Street | 600,000 |
| Transportation Impact Fee - Southwest Fund Total | \$ 1,250,000 |
| Solid Waste Fund | |
| Commercial Collection Vehicles | \$ 383,000 |
| Redisential/Recycling Collection Vehicles | 394,000 |
| | \$ 777,000 |

Proposed Budget (as of July 25, 2016)

| Funding Source | FY 2016/17 Proposed Budget |
|--|---|
| Gas Tax Fund | |
| ADA Transition Plan | \$ 250,000 |
| Area Wide Signal System Fiber Interconnect | 100,000 |
| Brick Street Restoration | 100,000 |
| Intersection Safety Improvements | 200,000 |
| LYNX Annual Contribution | 3,873,000 |
| Miscellaneous Sidewalk Repair | 200,000 |
| Pavement Marking Maintenance | 200,000 |
| Pavement Rehabilitation | 3,050,000 |
| School Safety Sidewalk Program | 450,000 |
| SunRail Corridor Quiet Zone | 400,000 |
| Traffic Counts and Travel Time Studies | 100,000 |
| Traffic Signal Refurbishing Program | 200,000 |
| Gas Tax Fund Total | \$ 9,123,000 |
| Wastewater General Construction Fund | |
| Acid Fume Hoods and Fans Replacement in WW Lab | \$ 175,000 |
| Conserv I Fiber Replacement | 100,000 |
| Conserv I Filter Rehab | 200,000 |
| Conserv II Local Resue Transmission Requirements | 1,000,000 |
| Conserv II Trans Pipeline Booster Pump | 926,000 |
| Conversione Aeration Basins to a Serpentine Mode | 200,000 |
| Easterly Wetlands Boardwalk | 500,000 |
| Easterly Wetlands Restoration | 500,000 |
| Iron Bridge Backwash/Recycle VFD Upgrade | 480,000 |
| Iron Bridge Biosolids Storage Improvements | 450,000 |
| Iron Bridge Lime Silo Replacement | 500,000 |
| Iron Bridge Underground Pipe Rehab | 250,000 |
| Lift Station 2 & 3 Forcemain Evaluation | 3,000,000 |
| Lift Station 2 Collection System Piping | 1,500,000 |
| Lift Station 5 Area Improvements | 5,000,000 |
| Lift Station Odor Control | 1,000,000 |
| Lift Station Rehabilitation | 1,500,000 |
| Lift Station Telemetry Replacement | 250,000 |
| Lift Station Underground Storage Tank Replacement | 500,000 |
| Lift Stations Electrical Safety Improvements | 3,000,000 |
| Line Sewers | 1,500,000 |
| Marks Street Sewer Replacement | 3,000,000 |
| Paving at Wastewater Reclamation Facilities | 500,000 |
| Rapid Response Construction | 1,500,000 |
| Realign Transmission Main | 700,000 |
| Rehab of Old Lab Facility to an Education Center | 250,000 |
| Rehabilitation of the Equalization Pumping Station | 100,000 |
| Sanitary System Corrosion Abatement | 1,000,000 |
| Sanitary Upgrades with Other Projects | 1,000,000 |
| Sewage ARV Replacement | 500,000 |
| West Orlando Area Piping Improvements | 3,000,000 |
| Wastewater General Construction Fund Total | \$ 34,081,000 |

Proposed Budget (as of July 25, 2016)

| Funding Source | FY 2016/17 Proposed Budget |
|--|----------------------------------|
| Wastewater Renewal and Replacement Fund | |
| Lift Station - Underground Rehabilitation | \$ 1,500,000 |
| Lift Station Site Improvements | 500,000 |
| Wastewater Renewal and Replacement Fund Total | \$ 2,000,000 |
| Wastewater Collection System Impact Fees Fund | |
| Downtown District Sewer Implementation | \$ 500,000 |
| Wastewater Collection System Impact Fees Fund Total | \$ 500,000 |
| Parking System Revenue Fund | |
| 55 West Maintenance and Repairs | \$ 150,000 |
| Administration Center Garage Repair/Maintenanc | 125,000 |
| Central Blvd Garage Repair and Maintenance | 120,000 |
| Courthouse Garage Repair and Maintenance | 125,000 |
| Jefferson Garage Capital Repairs | 200,000 |
| Parking System Revenue Fund Total | \$ 720,000 |
| Centroplex Garages | |
| Centroplex I and II Repair and Maintenance | \$ 150,000 |
| Centroplex Garages Fund Total | \$ 150,000 |
| Stormwater Utility Fund | |
| Colonialtown North Drainage Improvements | \$ 500,000 |
| Developer Inspection | 100,000 |
| Parramore South Pond | 925,000 |
| Rapid Response Construction | 750,000 |
| Stormwater System Construction | 50,000 |
| Stormwater System Drainage Inlet Retrofit | 400,000 |
| System Repair and Rehabilitation | 3,000,000 |
| Stormwater Utility Fund Total | \$ 5,725,000 |
| Community Redevelopment Agency | |
| Downtown Capital Maintenance | \$ 100,000 |
| DTO Implementation | 350,000 |
| Signage Maintenance | 150,000 |
| Community Redevelopment Agency Fund Total | \$ 600,000 |
| Downtown Development Board | |
| Welcome Center Upgrades | \$ 100,000 |
| Downtown Development Board Fund Total | \$ 100,000 |
| Dubsdread Renewal & Replacement | |
| Dubsdread Clubhouse Improvements | \$ 10,000 |
| Dubsdread Course/Grounds Maintenance | 200,000 |
| Dubsdread Equipment | 128,000 |
| Dubsdread Renewal & Replacement Fund Total | \$ 338,000 |
| CIP Total | \$ 73,716,181 |

Proposed Budget (as of July 25, 2016)

FY 2016/17 BUDGET CALENDAR

| | |
|---------------------|---|
| February 5 | Distribution of budget timeline, Re-organization Requests and Capital Improvement Plan (CIP) Requests |
| February 19 | Distribution of Revenue Requests and Justifications/Revenue Manual Revisions |
| March 11 | Revenue budgets due in Management and Budget |
| March 14 | Distribution of Expenditure Requests and Justifications |
| March 25 | CIP project request input due to Management and Budget |
| April 15 | Expenditure Requests due in Management and Budget |
| April 18 – May 6 | Meetings with large departments to review requests |
| July 1 | Certification of property values by Orange County Property Appraiser |
| July 11 | Budget Workshop |
| July 25 | Budget Address/City Council vote on proposed millage rate |
| September 15 | First public hearing to adopt proposed millage rate, budget and Capital Improvement Program |
| September 26 | Final public hearing to adopt millage rate, budget and Capital Improvement Program |
| October 1 | Implementation of adopted budget |