

BUDGET IN BRIEF

2013/2014



Florida Citrus Bowl Renovations

CITY OF ORLANDO, FLORIDA



Proposed Budget (as of July 22, 2013)

CITY OF ORLANDO

OPERATING AND CAPITAL IMPROVEMENT BUDGETS

FY 2013/2014

Vision Statement:

Orlando is an international city, which uses its diversity, amenities and economy to provide a high quality of life.

Mission Statement:

Enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.

| | |
|------------------|--------------------------|
| Buddy Dyer | Mayor |
| Jim Gray | Commissioner, District 1 |
| Tony Ortiz | Commissioner, District 2 |
| Robert F. Stuart | Commissioner, District 3 |
| Patty Sheehan | Commissioner, District 4 |
| Daisy W. Lynum | Commissioner, District 5 |
| Samuel B. Ings | Commissioner, District 6 |

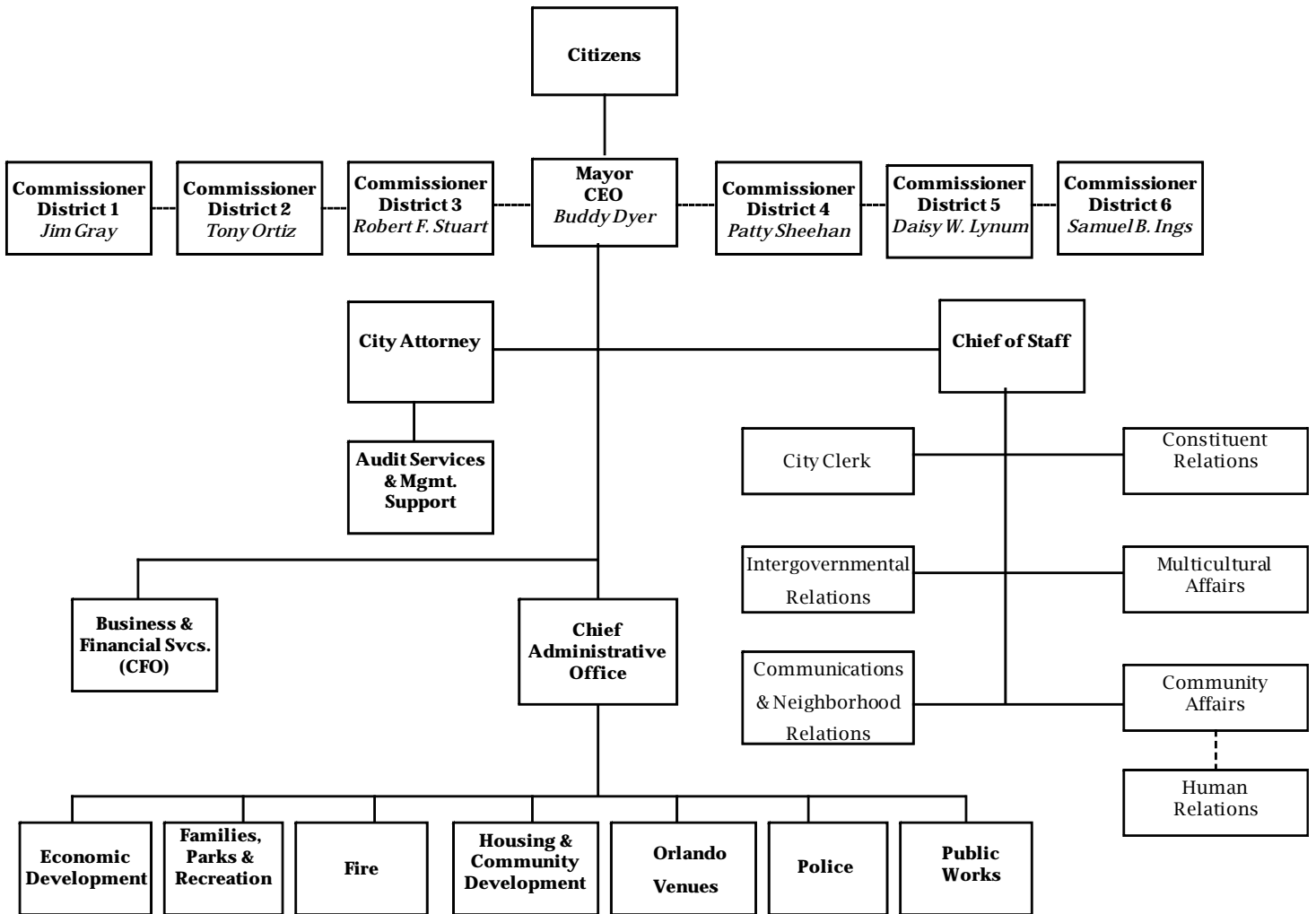
Proposed Budget (as of July 22, 2013)

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CITY OF ORLANDO



Proposed Budget (as of July 22, 2013)

| | FY 2012/2013 Adopted Budget | FY 2013/2014 Proposed Budget |
|--|-----------------------------------|------------------------------------|
| General Fund | \$ 354,292,717 | \$ 357,397,560 |
| <u>SPECIAL REVENUE</u> | | |
| 911 Emergency Telephone System | 494,000 | 491,385 |
| After School All Stars | 1,465,060 | 1,445,982 |
| Building Code Enforcement | 6,613,379 | 8,726,391 |
| Capital Improvement Fund | 12,768,244 | 5,609,607 |
| CEB Lien Assessment Fund | 1,101,804 | 984,286 |
| Cemetery Trust Fund | 662,355 | 698,298 |
| Community Development Block Grants | 2,047,569 | 1,930,932 |
| Community Redevelopment Agency Fund | 7,144,576 | 7,928,159 |
| Contraband Forfeiture Trust Funds | 1,200,000 | 1,209,902 |
| CRA Trust Funds | 30,971,631 | 31,700,794 |
| Designated Revenue | 163,164 | 162,474 |
| Dubsread Golf Course Funds | 2,104,149 | 2,082,171 |
| EMS Transport | 15,784,116 | 21,192,995 |
| Gas Tax Fund | 8,251,109 | 9,734,472 |
| GOAA Police Fund | 8,924,743 | 9,531,858 |
| Grant Fund | 4,082,321 | - |
| Harry P. Leu Gardens Trust Fund | 2,747,811 | 2,668,217 |
| HOME Investment Partnership Fund | 1,089,851 | 889,233 |
| HOPWA Grant Fund | 3,646,002 | 3,533,678 |
| HUD Homeless Grant Fund | 183,482 | 134,014 |
| Law Enforcement Training Fund | 230,000 | 230,220 |
| Mennello Museum Fund | 587,079 | 578,825 |
| OCPS - Crossing Guard Fund | 485,389 | 523,728 |
| Revolving Energy Fund | 139,342 | 139,342 |
| Special Assessment Funds | 1,503,978 | 1,494,299 |
| Spellman Site Fund | 1,436,921 | 1,356,652 |
| Street Tree Trust | 209,339 | 187,222 |
| Transportation Grant Fund | 2,229,294 | 2,319,928 |
| Transportation Impact Fee Funds | 4,116,152 | 5,136,015 |
| Utility Services Tax Fund | 44,325,553 | 28,767,456 |
| <u>DEBT SERVICE</u> | | |
| 6th Cent TDT Debt | 19,311,600 | 19,597,100 |
| Capital Improvement Series 2007B | 3,660,909 | 3,663,050 |
| Citrus Bowl CP Debt | 288,475 | 209,801 |
| CRA Debt Service - 2009 | 5,145,235 | 5,143,610 |
| CRA PAC Debt Service - 2010 | 5,602,344 | 5,852,344 |
| CRA Debt Service - Internal Loan Fund | 4,095,828 | 4,236,391 |
| CRA Debt Service Refunding | 1,154,800 | 1,156,050 |
| CRA Debt Service-Conroy Road | 1,898,750 | 1,903,050 |
| CRA Debt Service-Republic Drive | 2,990,300 | 3,866,181 |
| CRA Debt Service-State Infrastructure Bank | 750,000 | 750,000 |

Proposed Budget (as of July 22, 2013)

| | FY 2012/2013 Adopted Budget | FY 2013/2014 Proposed Budget |
|---|-----------------------------------|------------------------------------|
| <u>DEBT SERVICE (continued)</u> | | |
| Events Center Debt Other | \$ 5,533,097 | \$ 5,027,782 |
| Events Center Master and CP | 1,167,187 | 4,223,407 |
| Jefferson Garage Debt | 1,894,360 | 1,893,224 |
| PAC Debt | 519,337 | 377,700 |
| Sales Tax Rebate Debt | 2,000,004 | 2,000,004 |
| Taxable Series H Debt | 343,425 | 343,425 |
| Wastewater Revenue Bond Funds | 33,634,617 | 5,964,905 |
| <u>ENTERPRISE</u> | | |
| 55 West Garage R&R Fund | 75,000 | 75,000 |
| Amway Center R&R | 600,000 | 600,000 |
| CNL R&R | 30,000 | 30,000 |
| Community Venues Construction Admin | 3,137,959 | 3,042,933 |
| Downtown Transit Fund | 2,030,376 | 2,201,593 |
| Orlando Venues Fund | 23,489,487 | 23,919,514 |
| Parking System Revenue Fund | 14,139,111 | 14,300,234 |
| Solid Waste Fund | 26,645,457 | 27,853,266 |
| Stormwater Utility Fund | 27,300,169 | 27,101,933 |
| Wastewater Construction Funds | 12,619,000 | 9,221,600 |
| Wastewater R & R Fund | 2,204,616 | 2,954,600 |
| Wastewater Revenue Fund | 72,523,600 | 82,066,900 |
| <u>INTERNAL SERVICE</u> | | |
| Construction Management Fund | 4,278,656 | 4,280,028 |
| Facilities Management | 5,577,644 | 5,896,276 |
| Fleet Management Funds | 23,751,150 | 25,270,358 |
| Health Care | 53,061,872 | 57,100,182 |
| Internal Loan Fund | 21,378,013 | 25,549,497 |
| Pension Participant Services | 104,195 | 107,216 |
| Risk Management Fund | 17,101,068 | 16,623,735 |
| <u>COMPONENT UNIT</u> | | |
| Civic Facilities Authority Revenue Fund | 3,534,342 | 3,343,132 |
| Downtown Development Board Fund | 2,951,931 | 3,336,056 |
| <u>PENSION TRUST</u> | | |
| City Pension Funds | 3,339,755 | 3,286,660 |
| OPEB Trust Fund | 22,740,424 | 21,270,298 |
| TOTAL CITY OF ORLANDO | \$ 953,605,223 | \$ 934,425,130 |

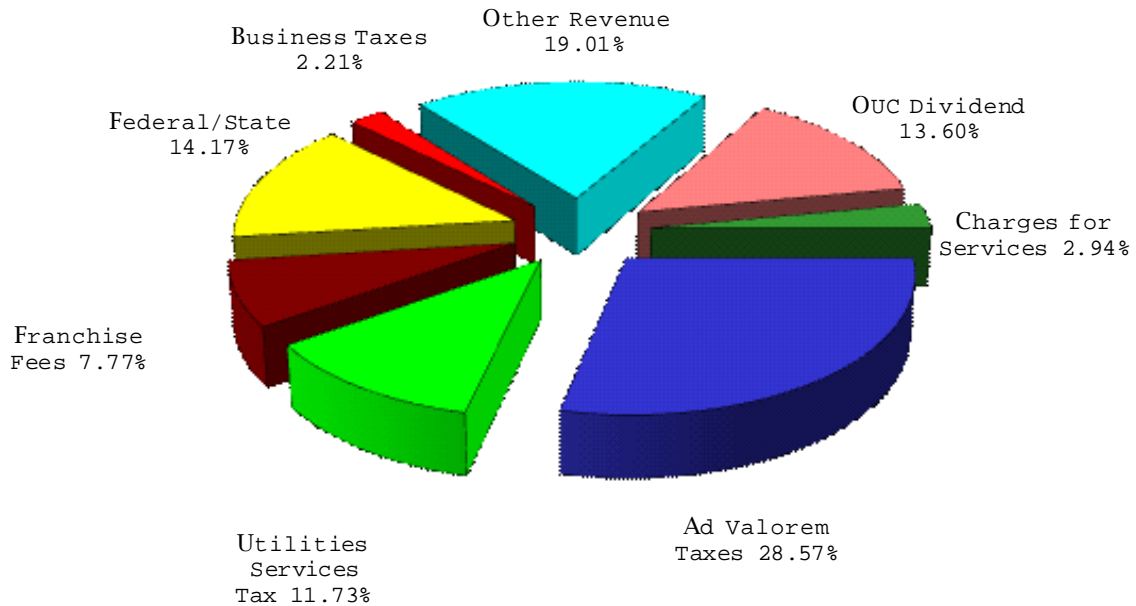
Proposed Budget (as of July 22, 2013)

**PROPOSED
GENERAL FUND
Comparison of Sources and Uses by Fiscal Year**

| REVENUES | ADOPTED | REVISED | PROPOSED | 2013/2014 | NET | % |
|----------------------------|-----------------------|-----------------------|-----------------------|------------------|---------------------|----------------|
| | FY 2012/2013 | FY 2012/2013 | FY 2013/2014 | % TOTAL | CHANGE | CHANGE |
| Ad Valorem Taxes | \$ 98,717,058 | \$ 98,717,058 | \$ 102,111,148 | 28.57% | \$ 3,394,090 | 3.44% |
| Utilities Services Tax | 44,323,307 | 44,323,307 | 41,914,067 | 11.73% | (2,409,240) | (5.44%) |
| Charges for Services | 10,258,037 | 10,258,037 | 10,500,548 | 2.94% | 242,511 | 2.36% |
| Business Taxes | 7,747,000 | 7,747,000 | 7,897,000 | 2.21% | 150,000 | 1.94% |
| Franchise Fees | 28,800,000 | 28,800,000 | 27,784,000 | 7.77% | (1,016,000) | (3.53%) |
| Federal/State Revenue | 48,567,985 | 48,567,985 | 50,655,274 | 14.17% | 2,087,289 | 4.30% |
| OUC Dividend | 47,584,000 | 47,584,000 | 48,600,000 | 13.60% | 1,016,000 | 2.14% |
| Other Revenue | 68,295,330 | 72,071,915 | 67,935,523 | 19.01% | (4,136,392) | (5.74%) |
| | <u>\$ 354,292,717</u> | <u>\$ 358,069,302</u> | <u>\$ 357,397,560</u> | <u>100.00%</u> | <u>\$ (671,742)</u> | <u>(0.19%)</u> |
| APPROPRIATIONS | ADOPTED | REVISED | PROPOSED | 2013/2014 | NET | % |
| By Department | FY 2012/2013 | FY 2012/2013 | FY 2013/2014 | % TOTAL | CHANGE | CHANGE |
| Executive Offices | \$ 19,745,218 | \$ 19,837,367 | \$ 19,363,624 | 5.42% | \$ (473,743) | (2.39%) |
| Business & Financial Svcs. | 21,228,496 | 21,337,769 | 23,146,644 | 6.48% | 1,808,875 | 8.48% |
| Economic Development | 14,825,987 | 14,825,987 | 14,774,978 | 4.13% | (51,009) | (0.34%) |
| Families, Parks & Rec. | 26,133,046 | 28,733,732 | 27,379,024 | 7.66% | (1,354,708) | (4.71%) |
| Fire | 83,466,941 | 84,166,286 | 80,589,139 | 22.55% | (3,577,147) | (4.25%) |
| Housing & Community Dev. | 270,290 | 270,290 | 295,290 | 0.08% | 25,000 | 9.25% |
| Police | 118,232,483 | 118,647,719 | 116,883,726 | 32.70% | (1,763,993) | (1.49%) |
| Public Works | 19,261,843 | 19,611,515 | 19,585,037 | 5.48% | (26,478) | (0.14%) |
| Debt Service | 17,168,588 | 17,168,588 | 14,572,696 | 4.08% | (2,595,892) | (15.12%) |
| Nondepartmental | 33,959,825 | 33,470,049 | 40,807,402 | 11.42% | 7,337,353 | 21.92% |
| | <u>\$ 354,292,717</u> | <u>\$ 358,069,302</u> | <u>\$ 357,397,560</u> | <u>100.00%</u> | <u>\$ (671,742)</u> | <u>(0.19%)</u> |
| By Major Category | ADOPTED | REVISED | PROPOSED | 2013/2014 | NET | % |
| | FY 2012/2013 | FY 2012/2013 | FY 2013/2014 | % TOTAL | CHANGE | CHANGE |
| Salaries & Benefits | \$ 243,378,661 | \$ 243,378,247 | \$ 236,460,302 | 66.16% | \$ (6,917,945) | (2.84%) |
| Operating Costs | 48,993,246 | 48,977,361 | 51,427,896 | 14.39% | 2,450,535 | 5.00% |
| Internal Services | 22,913,090 | 22,913,090 | 22,988,091 | 6.43% | 75,001 | 0.33% |
| Capital & Nonoperating | 21,839,132 | 25,632,016 | 31,948,575 | 8.94% | 6,316,559 | 24.64% |
| Debt Service | 17,168,588 | 17,168,588 | 14,572,696 | 4.08% | (2,595,892) | (15.12%) |
| | <u>\$ 354,292,717</u> | <u>\$ 358,069,302</u> | <u>\$ 357,397,560</u> | <u>100.00%</u> | <u>\$ (671,742)</u> | <u>(0.19%)</u> |

Proposed Budget (as of July 22, 2013)

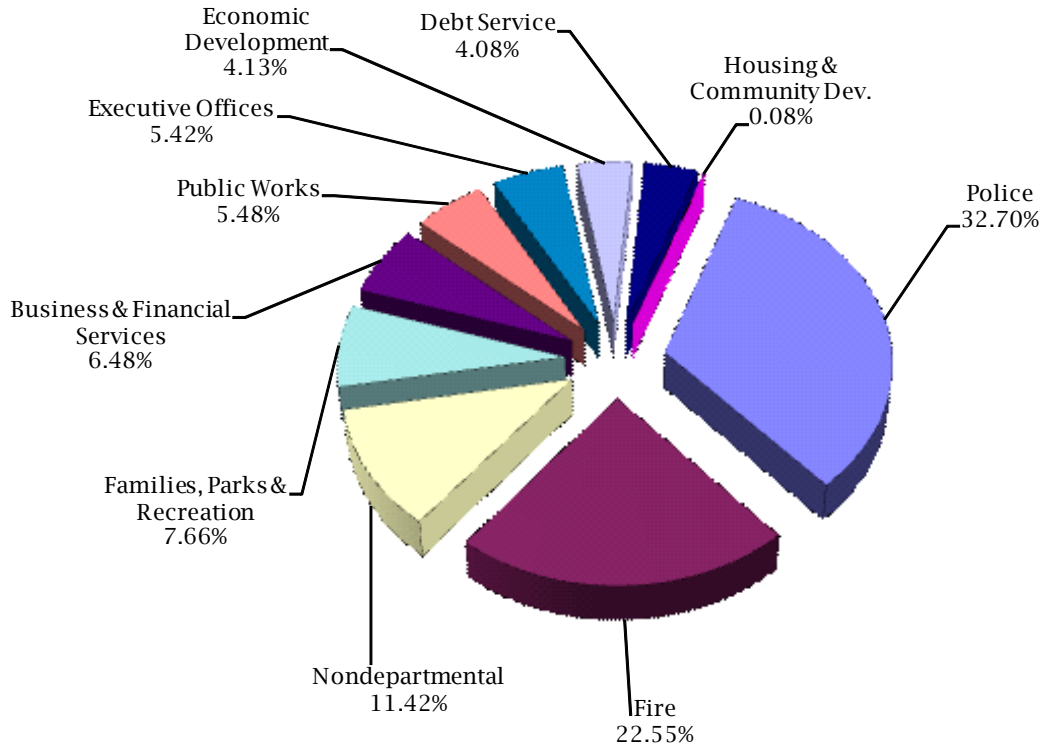
**General Fund Revenues by Source
FY 2013/2014**



| Source of General Revenue | FY 2013/2014 Proposed Budget | % of Total |
|---------------------------|---------------------------------|----------------|
| Ad Valorem Taxes | \$ 102,111,148 | 28.57% |
| Other Revenue | 67,935,523 | 19.01% |
| Federal/State Revenue | 50,655,274 | 14.17% |
| OUC Dividend | 48,600,000 | 13.60% |
| Utilities Services Tax | 41,914,067 | 11.73% |
| Franchise Fees | 27,784,000 | 7.77% |
| Charges for Services | 10,500,548 | 2.94% |
| Business Taxes | 7,897,000 | 2.21% |
| Total | \$ 357,397,560 | 100.00% |

Proposed Budget (as of July 22, 2013)

**General Fund Uses by Department
FY 2013/2014**



| Department | FY 2013/2014 Proposed Budget | % of Total |
|-------------------------------|---|-------------------|
| Police | \$ 116,883,726 | 32.70% |
| Fire | 80,589,139 | 22.55% |
| Nondepartmental | 40,807,402 | 11.42% |
| Families, Parks & Recreation | 27,379,024 | 7.66% |
| Business & Financial Services | 23,146,644 | 6.48% |
| Public Works | 19,585,037 | 5.48% |
| Executive Offices | 19,363,624 | 5.42% |
| Economic Development | 14,774,978 | 4.13% |
| Debt Service | 14,572,696 | 4.08% |
| Housing & Community Dev. | 295,290 | 0.08% |
| Total | \$ 357,397,560 | 100.00% |

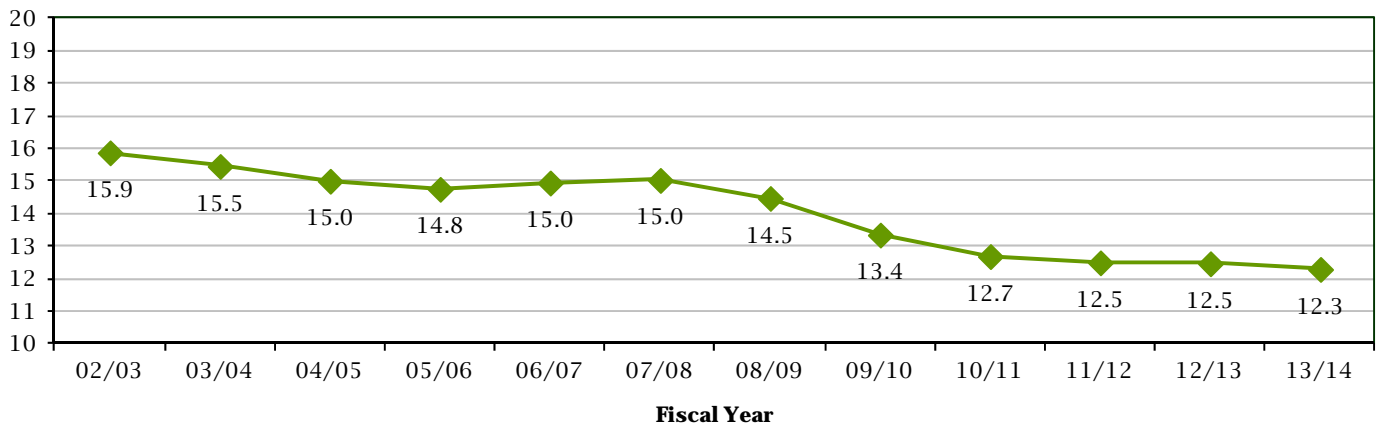
Proposed Budget (as of July 22, 2013)

**CITYWIDE STAFFING SUMMARY
CITY OF ORLANDO
FY 2013/2014**

| | Actual FY2011/2012 | Revised Budget FY2012/2013 | Proposed New Positions | Proposed Position Deletions | Proposed Position Transfers | Proposed FY2013/2014 | Percent of Total |
|--------------------------------|-----------------------|----------------------------------|------------------------------|-----------------------------------|-----------------------------------|-------------------------|------------------------|
| SUMMARY BY DEPARTMENT | | | | | | | |
| Executive Offices | 143 | 144 | - | - | - | 144 | 4.71% |
| Business & Financial Services | 227 | 227 | - | - | - | 227 | 7.42% |
| Economic Development | 169 | 179 | - | - | - | 179 | 5.85% |
| Families, Parks & Recreation | 198 | 198 | - | - | - | 198 | 6.47% |
| Fire | 568 | 592 | - | - | - | 592 | 19.35% |
| Housing & Community Dev. | 20 | 20 | - | - | - | 20 | 0.65% |
| Orlando Venues | 92 | 95 | - | - | - | 95 | 3.12% |
| Police | 978 | 978 | - | - | - | 978 | 31.97% |
| Public Works | 630 | 626 | - | - | - | 626 | 20.46% |
| TOTAL CITY OF ORLANDO | 3,025 | 3,059 | - | - | - | 3,059 | 100.00% |
| SUMMARY BY FUND | | | | | | | |
| General | 2,126 | 2,086 | - | - | - | 2,086 | 68.20% |
| Wastewater Revenue | 217 | 217 | - | - | - | 217 | 7.10% |
| Solid Waste | 100 | 97 | - | - | - | 97 | 3.17% |
| Parking System Revenue | 91 | 91 | - | - | - | 91 | 2.97% |
| GOAA Police | 74 | 74 | - | - | - | 74 | 2.42% |
| Stormwater Utility | 69 | 68 | - | - | - | 68 | 2.22% |
| Building Code Enforcement | 58 | 68 | - | - | - | 68 | 2.22% |
| Orlando Venues | 55 | 55 | - | - | - | 55 | 1.80% |
| EMS Transport | 52 | 52 | - | - | - | 52 | 1.70% |
| Facilities Management | - | 41 | - | - | - | 41 | 1.34% |
| Fleet Management | 36 | 36 | - | - | - | 36 | 1.18% |
| Construction Management | 29 | 29 | - | - | - | 29 | 0.95% |
| Leu Gardens Trust | 20 | 20 | - | - | - | 20 | 0.65% |
| Housing Grants | 17 | 17 | - | - | - | 17 | 0.56% |
| Community Redevelopment Agency | 17 | 17 | - | - | - | 17 | 0.56% |
| Risk Management | 11 | 11 | - | - | - | 11 | 0.36% |
| Civic Facilities Authority | 7 | 7 | - | - | - | 7 | 0.23% |
| Community Venues Construction | 7 | 10 | - | - | - | 10 | 0.33% |
| Transportation Grant | 7 | 7 | - | - | - | 7 | 0.23% |
| After School All Stars | 4 | 4 | - | - | - | 4 | 0.13% |
| Downtown Development Board | 3 | 3 | - | - | - | 3 | 0.10% |
| Mennello Museum | 3 | 3 | - | - | - | 3 | 0.10% |
| Cemetery Trust | 2 | 2 | - | - | - | 2 | 0.07% |
| Pension Participant Services | 1 | 1 | - | - | - | 1 | 0.03% |
| Fire Pension | 1 | 1 | - | - | - | 1 | 0.03% |
| Health Care | 1 | 1 | - | - | - | 1 | 0.03% |
| Downtown Transit | 1 | 1 | - | - | - | 1 | 0.03% |
| Crossing Guard | 1 | 1 | - | - | - | 1 | 0.03% |
| Grant | 15 | 39 | - | - | - | 39 | 1.27% |
| TOTAL CITY OF ORLANDO | 3,025 | 3,059 | - | - | - | 3,059 | 100.00% |

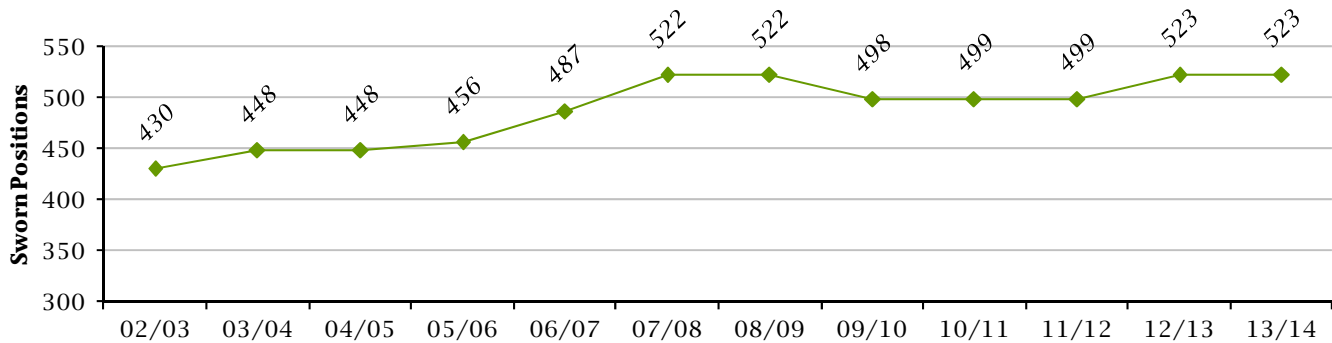
Proposed Budget (as of July 22, 2013)

Employees per Thousand City Population

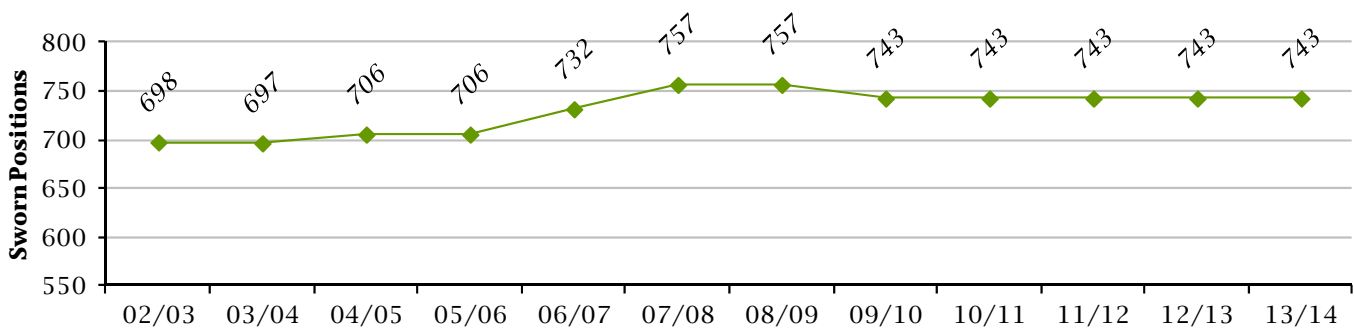


| FY | 01/02 | 02/03 | 03/04 | 04/05 | 05/06 | 06/07 | 07/08 | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 |
|------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Employees | 3,282 | 3,095 | 3,121 | 3,135 | 3,211 | 3,350 | 3,439 | 3,390 | 3,162 | 3,025 | 3,025 | 3,059 | 3,059 |
| Population | 188,494 | 194,913 | 201,851 | 208,900 | 217,567 | 224,055 | 228,765 | 234,130 | 236,788 | 238,300 | 241,978 | 245,254 | 248,731 |
| per 1,000 | 17.4 | 15.9 | 15.5 | 15.0 | 14.8 | 15.0 | 15.0 | 14.5 | 13.4 | 12.7 | 12.5 | 12.5 | 12.3 |

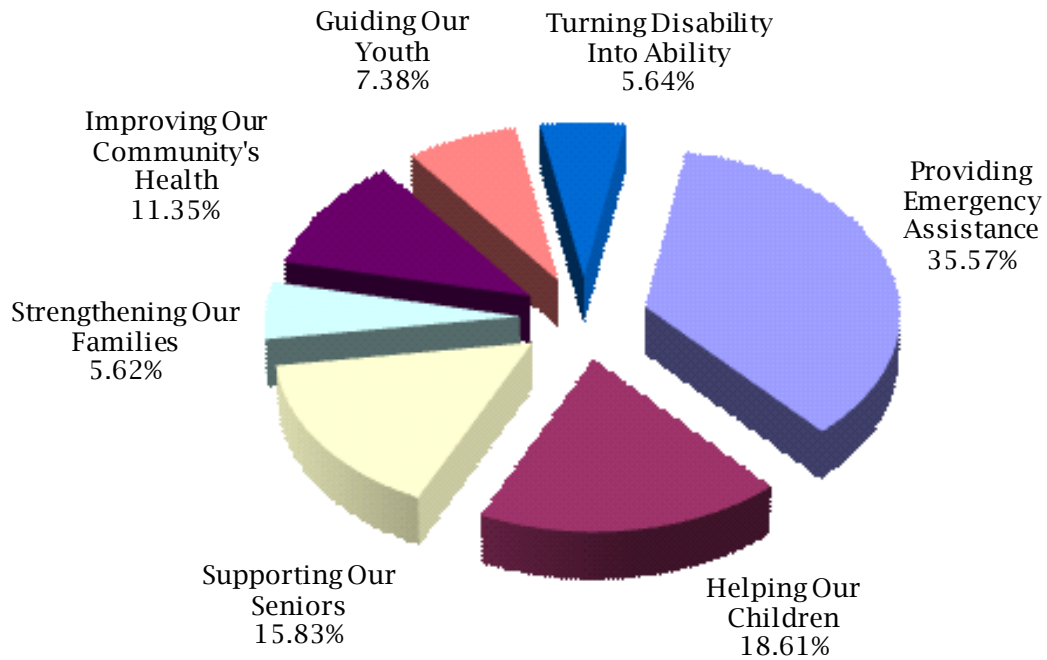
Orlando Fire Department Sworn Positions



Orlando Police Department Sworn Positions



**Community Service Organization Funding by Area of Focus
FY 2013/2014**



| Focus Care Area | City Funding | % of Total |
|----------------------------------|---------------------|----------------|
| Providing Emergency Assistance | \$ 550,854 | 35.57% |
| Helping Our Children | 288,194 | 18.61% |
| Supporting Our Seniors | 245,097 | 15.83% |
| Strengthening Our Families | 87,048 | 5.62% |
| Improving Our Community's Health | 175,717 | 11.35% |
| Guiding Our Youth | 114,223 | 7.38% |
| Turning Disability Into Ability | 87,376 | 5.64% |
| Total: | \$ 1,548,509 | 100.00% |

Proposed Budget (as of July 22, 2013)

COMMUNITY SERVICE ORGANIZATIONS
RECOMMENDATIONS

| | Revised FY 2012/2013 | Proposed FY 2013/2014 |
|--|-------------------------|--------------------------|
| Boys and Girls Club of Central Florida | \$ 35,683 | \$ 35,683 |
| Center for Drug Free Living | 99,126 | 99,126 |
| Central Florida Urban League | 89,027 | - |
| Children's Home Society | 25,955 | 25,955 |
| Christian Service Center | 22,240 | 22,240 |
| Coalition for the Homeless | 270,365 | 270,365 |
| Community Coordinated Care for Children | 288,194 | 288,194 |
| CredAbility, Inc. | 6,430 | 6,430 |
| Devereux Foundation, Inc. | 16,162 | 16,162 |
| Guardian Care | 37,308 | 31,637 |
| Harbor House | 130,544 | 130,544 |
| Heart of Florida United Way/Community Services Network | 69,809 | 69,809 |
| Howard Phillips Center for Children & Families (ORHS) | 76,591 | 76,591 |
| Legal Aid Society | 24,461 | 24,461 |
| Lighthouse Central Florida | 41,968 | 41,968 |
| Orlando Day Nursery Association, Inc. | 14,040 | 14,040 |
| Orlando/Orange Compact | 78,540 | 78,540 |
| Quest (Life Concepts, Inc.) | 45,408 | 45,408 |
| RSVP / Florida Senior Programs, Inc. | - | 5,671 |
| Salvation Army | 36,225 | 36,225 |
| Seniors First, Inc. | 207,789 | 207,789 |
| Share the Care | 21,671 | 21,671 |
| Subtotal - Community Service Organizations | \$ 1,637,536 | \$ 1,548,509 |

OTHER AGENCIES

| | | |
|---|--------------|--------------|
| Black Business Investment Fund | \$ 125,400 | \$ 125,400 |
| BRAC - Base Realignment and Closure | - | 25,000 |
| Central Florida Commission on Homelessness | 74,800 | 74,800 |
| Central Florida Sports Commission | 72,350 | 72,350 |
| Central Florida Urban League (1) | 50,000 | - |
| Citizen's Review Panel Coordination | 13,370 | 13,370 |
| Citrus Sports | 50,000 | 50,000 |
| City Arts Factory (2) | 125,000 | 125,000 |
| Community Foundation of Central Florida (Parramore Initiatives) | 575,000 | 575,000 |
| Disney/SBA National Entrepreneur Center | 100,000 | 100,000 |
| Downtown Arts District (3) | 229,000 | 229,000 |
| Economic Development Commission | 342,232 | 342,232 |
| Hispanic Business Initiative Fund | 80,000 | 80,000 |
| Impact Fee Assistance Program | 50,000 | 50,000 |
| Ivanhoe Foundation, Inc. | 14,960 | 14,960 |
| MetroPlan | 117,164 | 117,164 |
| Mayor's Grants | 150,671 | 150,000 |
| MyRegion.org (4) | 37,400 | 37,400 |
| National Center for Simulation | 14,960 | 14,960 |
| Orlando, Inc. | 62,600 | 50,000 |
| Orlando Science Center | 448,800 | 448,800 |
| SPCA of Central Florida | 14,960 | 14,960 |
| UCF Research Foundation | 325,747 | 325,747 |
| United Arts of Central Florida | 427,791 | 427,791 |
| Subtotal - Other Agencies | \$ 3,502,205 | \$ 3,463,934 |

Funding provided by the General Fund unless otherwise noted.

(1) In FY 12/13 - \$25,000 General Fund.; \$25,000 CRA

(2) CRA

(3) \$154,000 General Fund.; \$75,000 CRA.

(4) \$18,700 General Fund.; \$18,700 CRA.

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Proposed Budget (as of July 22, 2013)

**COMMUNITY SERVICE ORGANIZATIONS
RECOMMENDATIONS
GRANT FUNDING**

| | Revised FY 2012/2013 | Proposed FY 2013/2014 |
|--|-------------------------|--------------------------|
| <u>Community Development Block Grant</u> | | |
| BETA Center Child care Development Program | \$ - | \$ 34,754 |
| BETA Center, Inc. (Public Facilities) | - | 40,849 |
| Center for Drug Free Living Women & Children Residential Program | 60,182 | 62,500 |
| Centre de Aynda Para Los Hispanos, Inc. (d/b/a Hispanic Help Center) | - | 29,996 |
| Central Florida Urban League Pre-purchase/Mortgage Counseling | 50,000 | - |
| CredAbility Pre-purchase/Mortgage Counseling | 28,000 | 10,020 |
| HANDS Inc. Pre-purchase/Mortgage Counseling | 30,000 | 45,000 |
| In Charge Debt Solutions Inc. Pre-purchase/Mortgage Counseling | 17,000 | 20,256 |
| Jewish Family Services Family Stabilization Program | 67,683 | - |
| Kingdom Harvest (d/b/a Community Food Outreach Center) | - | 400,000 |
| Lighthouse of Central Florida | - | 300,000 |
| Orlando Community and Youth Trust, Inc. | - | 253,356 |
| Orlando Health (d/b/a Howard Phillips Center) | - | 34,290 |
| Other Public Facility Improvements | 1,325,373 | - |
| Second Harvest Food Bank of Central Florida | - | 52,000 |
| Seniors First H.E.A.R.T. Program | 150,000 | 150,000 |
| The Village of Orlando, Inc. Goldwyn House Project | 40,000 | - |
| The Village of Orlando, Inc. Hope Village/Hope Square Improvements | 190,000 | - |
| Subtotal - Community Development Block Grant | <u>1,958,238</u> | <u>1,433,021</u> |
| <u>Emergency Solutions Grant</u> | | |
| Beta Center | - | - |
| Center for Drug Free Living | 52,980 | - |
| Coalition for the Homeless | 52,980 | 55,000 |
| Harbor House | - | 19,378 |
| Jewish Family Services | 47,980 | - |
| Kingdom Harvest (d/b/a Community Food Outreach Center) | - | 45,000 |
| Subtotal - Emergency Solutions Grant | <u>153,940</u> | <u>119,378</u> |
| <u>Housing Opportunities for Persons With Aids (HOPWA) Grant</u> | | |
| Facility based housing | 701,200 | 375,586 |
| Permanent housing placement assistance | 72,432 | 78,167 |
| Short term rental, mortgage and utility assistance | 566,000 | 536,991 |
| Supportive services | 1,127,050 | 1,091,183 |
| Tenant based rental assistance | 616,630 | 627,558 |
| Substance Abuse/Mental Health | - | 145,000 |
| Subtotal - HOPWA Grant | <u>3,083,312</u> | <u>2,854,485</u> |
| Total Grant Funding | <u>\$ 5,195,490</u> | <u>\$ 4,406,884</u> |
| TOTAL - ALL FUNDING | <u>\$ 10,335,231</u> | <u>\$ 9,419,327</u> |

HOPWA providers are selected through a Request for Proposal process. Providers include Center for Drug Free Living, Center for Multicultural Wellness & Prevention, Miracle of Love, St. Francis House, X-Tending Hands and Catholic Charities.

Proposed Budget (as of July 22, 2013)

Capital Improvement Program 2013/2014**Capital Improvement (General Fund)**

| | |
|--|---------------------|
| Community Capital | \$ 420,000 |
| Unallocated / Reserved for Future Projects | 4,300,000 |
| General Fund Contribution Total | \$ 4,720,000 |

Gas Tax

| | |
|---|---------------------|
| Area Wide Signal System Fiber Interconnect | \$ 100,000 |
| Car Sharing Program | 120,000 |
| Curb Ramp Construction and Curb Repair | 50,000 |
| Developer Signals-Matching Funds | 150,000 |
| Hazardous Sidewalk Repair | 200,000 |
| Intersection Safety Improvements | 200,000 |
| LYNX Annual Contribution | 3,837,386 |
| Medical City Connector (VA) | 139,000 |
| Miscellaneous Transportation Enhancements | 100,000 |
| Narcoossee Rd. Debt Service- SR 528 to SR 417 | 1,865,238 |
| New Traffic Signal Locations | 370,000 |
| Pavement Marking Maintenance | 100,000 |
| Pavement Rehabilitation | 1,500,000 |
| School Safety Sidewalk Program | 100,000 |
| Traffic Counts and Travel Time Studies | 100,000 |
| Traffic Signal Refurbishing Program | 200,000 |
| Gas Tax Total | \$ 9,131,624 |

Other Funds

| | |
|--|-------------------|
| Citrus Bowl Improvements | \$ 84,012 |
| Replacement of Single Space Parking Meters | 500,000 |
| Other Funds Total | \$ 584,012 |

Continued on next page

Proposed Budget (as of July 22, 2013)

Capital Improvement Program 2013/2014**Service Charges**

| | |
|---|---------------------|
| Administration Center Garage Repair/Maintenance | \$ 200,000 |
| Central Blvd. Garage Repair and Maintenance | 150,000 |
| Commercial Collection Vehicles | 298,000 |
| Courthouse Garage Repair and Maintenance | 100,000 |
| Easterly Wetlands Restoration | 600,000 |
| Florida Hospital Sanitary System Improvements | 1,000,000 |
| I-4 Surface Lot Repairs (Lots 9, 10, 15) | 150,000 |
| Iron Bridge WRF Power Gen Local Controllers | 425,000 |
| Lake Nona Golf Course Reclaim Pipe Replacement | 550,000 |
| Lift Station 2 & 3 Force Main Evaluation | 200,000 |
| Lift Station 5 Area Piping Improvements | 200,000 |
| Lift Station Rehabilitation | 1,500,000 |
| Lift Station Sensor Replacement | 200,000 |
| Lift Station - Underground Rehabilitation | 750,000 |
| Line Sewers | 750,000 |
| Orlando Health Lift Station and Force Main | 700,000 |
| Rapid Response Construction | 500,000 |
| Residential/Recycling Collection Vehicles | 399,999 |
| Sewage ARV Replacement | 150,000 |
| Water Conserv II RIB Site 1 & 10 Expansion | 50,000 |
| West Orlando Area Piping Improvements | 200,000 |
| Service Charges Total | \$ 9,072,999 |

Sewer Capacity Charges

| | |
|--|-------------------|
| Water Conserv II Process Improvements and Upgrades | \$ 300,000 |
| Sewer Capacity Charges Total | \$ 300,000 |

Continued on next page

Proposed Budget (as of July 22, 2013)

Capital Improvement Program 2013/2014**Stormwater Utility Fee**

| | |
|---|----------------------|
| Bumby Avenue Drainage | \$400,000 |
| Developer Inspection | 75,000 |
| Division and Cemex Drainage Improvements | 1,200,000 |
| Dove Dr./Pelican Dr. Drainage Improvements | 500,000 |
| Greenwood Baffle Box | 250,000 |
| Jefferson Street Drainage Improvements | 400,000 |
| Kaley Street/Eola Drive Drainage Improvements | 700,000 |
| Lake Davis/Lake Cherokee Interconnect | 900,000 |
| Lake Davis/Lake Greenwood Interconnect | 780,000 |
| Lake of the Woods Stormwater Diversion Retrofit | 100,000 |
| Lake Olive/Lake Lawsona Interconnect | 400,000 |
| Langford Park Drainage Improvements | 200,000 |
| Park Lake Outfall | 350,000 |
| Rapid Response Construction | 250,000 |
| Shine Av/Colonial Drainage Improvements | 250,000 |
| Stormwater System Construction | 250,000 |
| Stormwater System Evaluation | 3,000,000 |
| System Repair and Rehabilitation | 250,000 |
| Vineland Rd./Cheryl St. Drainage Improvements | 1,250,000 |
| Stormwater Utility Total | \$ 11,505,000 |

Transportation Impact Fees

| | |
|--|---------------------|
| Augusta National Extension to Hoffner Ave. | \$ 400,000 |
| Boggy Creek: Jetport Dr. to Greenway (SR417) | 150,000 |
| Boone Extension: Anderson St. to Sylvia Lane | 800,000 |
| Crystal Lk./Maguire Blvd. Debt Service | 788,090 |
| Grand National Dr.: Oakridge Rd. to Sand Lake Rd. | 1,000,000 |
| Hazeltine National Dr. - Goldenrod Rd. to Narcoossee Rd. | 150,000 |
| ITS Downtown Masterplan | 500,000 |
| Lee Vista Blvd. Debt Service | 579,666 |
| LYMMO Extension | 500,000 |
| Raleigh Street Intersection Improvements | 200,000 |
| Transportation Impact Fees | \$ 5,067,756 |

CIP Total \$ 40,381,391

Proposed Budget (as of July 22, 2013)

FY 2013/2014 BUDGET CALENDAR

| | |
|-------------|--|
| December 19 | Distribution of project request packets for Capital Improvement Program (CIP) requests. |
| December 31 | Grant Plans due to Grants Development Supervisor. |
| January 18 | Distribution of instructions and forms for reorganization requests. |
| January 25 | Distribution of instructions and forms for revenue budgets and revenue manual revisions. |
| January 25 | CIP project request input due to Management and Budget. |
| February 1 | Reorganization requests due to Management and Budget. |
| February 15 | Revenue Manual revisions due to Management and Budget. |
| March 1 | Revenue budgets due to Management and Budget. |
| March 8 | Distribution of instructions and forms for expenditure requests. |
| April 19 | Expenditure requests due to Management and Budget. |
| July 1 | Certification of property values by Orange County Property Appraiser. |
| July 8 | Budget Workshop. |
| July 22 | Budget Address/City Council vote on proposed millage rate. |
| Sept 16 | First public hearing to adopt proposed millage rate, budget and Capital Improvement Program. |
| Sept 23 | Final public hearing to adopt millage rate, budget and Capital Improvement Program. |
| October 1 | Implementation of adopted budget. |